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The official press release is in Japanese.

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Stock Listing:	Tokyo Stock Exchange Standard Market
Stock Code:	8789
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Notice Regarding Capital and Business Alliance Involving Consolidated Subsidiary

Tokyo, November 17, 2026—FinTech Global Incorporated (hereafter, "FGI" and "the Company") hereby announces that its Board of Directors resolved at a meeting today that the Company would enter into a capital and business alliance involving consolidated subsidiary aviner co., inc. (hereafter, "aviner") and Hulic Co., Ltd. (hereafter, "Hulic") in the area of aircraft leasing. FGI, aviner and Hulic subsequently signed an investment agreement, a shareholders' agreement and related agreements (hereafter, collectively, "the Agreements"). In line with the Agreements, aviner will conduct a third-party allotment of shares to Hulic.

Note that after this third-party allotment of shares, FGI will continue to hold 66.6% of total voting rights in aviner, meaning there will be no change in the status of aviner or its subsidiary as consolidated subsidiaries of the Company.

Particulars

1. Reason for capital and business alliance

FGI welcomed Netherlands-based SGI-Aviation Services B.V. (hereafter, "SGI") into the FGI Group as a consolidated subsidiary in 2017, and the company has been providing aircraft technical advisory services and aircraft asset management services primarily to leasing companies, financial institutions, and airline companies in locations around the world as part of the FGI Group since then. SGI boasts a global talent network of more than 250 contract engineers, whose aircraft-related expertise anchors a technical support framework designed to assist clients wherever they operate. In 2024, aviner launched an operating lease business for rotary-wing aircraft (helicopters), expanding its business domain beyond existing aircraft brokerage and asset management services—previously centered on SGI—to include ownership of aircraft assets. Currently, aviner owns or manages eight rotary-wing aircraft valued at approximately ¥6 billion. All these aircraft are leased for the public-sector overseas, primarily in Europe, for use in firefighting and emergency medical services. In addition, cumulative fixed-wing (commercial passenger) aircraft sales and brokerage volume across the group—aviner and SGI—has exceeded ¥100 billion.

FGI viewed this track record as a foundation to build upon, and was actively looking into ownership of fixed-wing aircraft. However, the high price of such assets presented a greater risk burden than the Company was prepared to carry on a standalone basis, and the Company had been searching for an investor to serve as a partner.

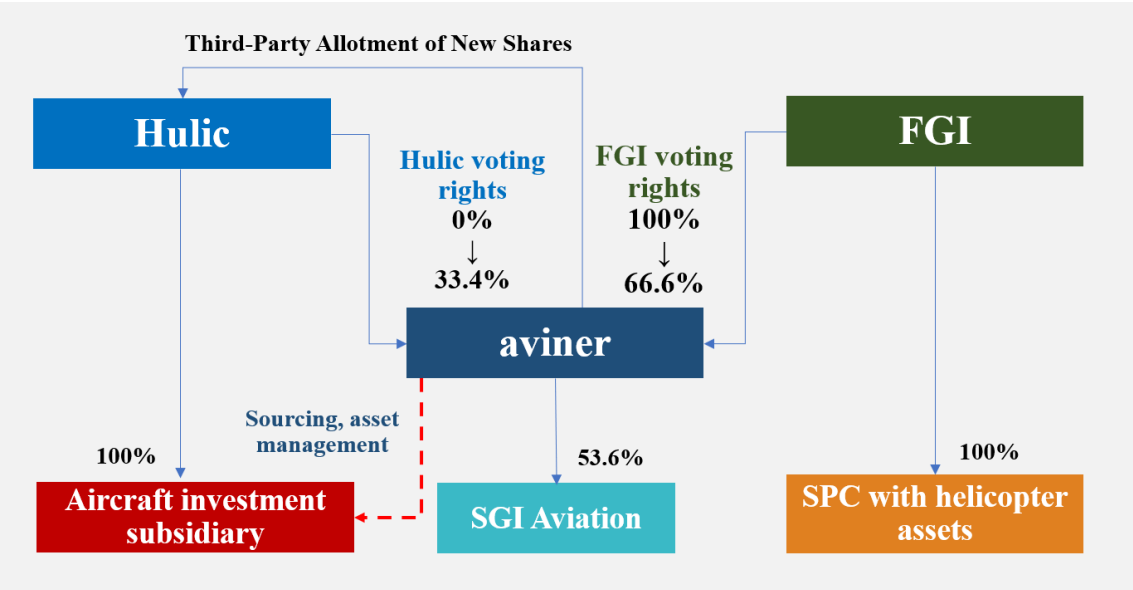
Hulic—the other party involved in this capital and business alliance with FGI and aviner—is a comprehensive real estate company listed on the Prime Market of the Tokyo Stock Exchange. The company has built its business on a leasing portfolio showcasing buildings in desirable city-center locations. But the company was keen to complement its core real estate strengths by integrating diverse growth businesses into its operations, and was exploring the aircraft asset business with interest. As Hulic pursues this idea, the company saw strong merit in the extensive knowledge and experience that the FGI Group had cultivated in the aircraft leasing business. The company was also attracted by SGI's domain expertise and its global technical support framework. The alignment of strategic directions between the FGI Group and Hulic, in relation to this business, led the company to enter into this capital and business alliance.

Under the capital and business alliance structure, aviner and SGI will work closely together to support the launch of Hulic's new aircraft investment subsidiary across all stages—from the acquisition of fixed-wing aircraft to management during ownership and eventual sales—while engaging with Hulic to drive ongoing expansion of the business.

Meanwhile, in the rotary-wing aircraft business, the FGI Group will continue to steadily accumulate high-quality assets, and also intends to expand into the public sector in Japan. In line with the Agreements, responsibility for new rotary-wing aircraft acquisitions and leasing operations will shift from aviner to FGI's Aviation Business Group, and the business will continue to operate but under FGI directly. In addition, the FGI Group plans to market investment products, with Hulic's fixed-wing aircraft assets and FGI's rotary-wing aircraft assets as the underlying assets, as private asset investment products through a fund distribution network currently under development by the FGI side and through partner securities firms.

The Board of Directors at FGI has determined that this capital and business alliance will help expand the Group's aviation business and maximize earnings potential by leveraging experience and expertise, especially in aircraft investment, asset management, and finance, and ultimately enhance corporate value.

Capital and Business Alliance Structure



2. Agreement Details

(1) Business alliance

- The relevant parties will promote business activities to acquire, own, lease, manage and sell aircraft through Hulic or the aircraft investment subsidiary to be established by Hulic.
- The relevant FGI Group companies will carry out the aircraft asset business in collaboration with Hulic by handling aircraft sourcing, asset management and related services.

(2) Third-party allotment of shares to Hulic by aviner

Number of shares to be issued: 1,362 ordinary shares (Hulic's voting rights ratio: 33.4%)

(3) Board and officer composition at aviner

FGI has the right to nominate two directors, and Hulic has the right to nominate one.
FGI has the right to nominate one corporate auditor, and Hulic has the right to nominate one.

3. Overview of subsidiary involved

(1)	Name	aviner co., inc.
(2)	Address	Meguro Central Square, 15th Floor 3-1-1, Kamiosaki, Shinagawa-ku, Tokyo
(3)	Name and title of representatives	Hideyuki Yamanaka, Representative Director and Co-CEO Kenichi Watanabe, Representative Director and Co-CEO
(4)	Business activities	Aircraft financing business Renewable energy business US energy business
(5)	Paid-in capital	¥27 million
(6)	Major shareholder and shareholding ratio	FinTech Global Incorporated 100%

(Reference) Overview of subsidiary of subsidiary involved

(1)	Name	SGI-Group B.V.
(2)	Address	Gaudi Amsterdam, Herikerbergweg 288-290, 1101 CT Amsterdam, The Netherlands
(3)	Name and title of representative	CEO Paolo Lironi
(4)	Business activities	Holding company (100%) of SGI-Aviation Services B.V., which undertakes the following activities ・Aircraft asset management ・Aircraft technical advisory services ・Aircraft registration services
(5)	Paid-in capital	2,124 thousand euros
(6)	Major shareholder and shareholding ratio	aviner co., inc. 53.6%

4. Overview of counterparty to Agreements

(1)	Name	Hulic Co., Ltd.	
(2)	Address	7-3, Nihonbashi Odenmacho, Chuo-ku, Tokyo	
(3)	Name and title of representative	Takaya Maeda, President, Representative Director	
(4)	Business activities	Real estate holding, leasing, sales and brokerage	
(5)	Paid-in capital	¥111,609 million (as of June 30, 2026)	
(6)	Date of establishment	March 26, 1957	
(7)	Major shareholders and shareholding ratios (as of June 30, 2026)	The Master Trust Bank of Japan, Ltd. (Trust account) 10.57% Meiji Yasuda Life Insurance Company 6.21% Fuyo General Lease Co., Ltd. 5.30% Custody Bank of Japan, Ltd. (Trust account) 4.75% Yasuda Real Estate Co., Ltd. 4.01% Note: Shareholding ratio reflects shares held as a percentage of total issued shares (excluding treasury shares).	
(8)	Relationships with FGI and aviner	Capital relationship	Not applicable
		Personnel relationship	Not applicable
		Business relationship	Not applicable
		Status as related party	Not applicable

(9) Consolidated financial position and operating results for past three years

Fiscal period	Ended December 31, 2023	Ended December 31, 2024	Ended December 31, 2025
Net assets	¥769,300 million	¥856,344 million	¥939,180 million
Total assets	¥2,480,472 million	¥3,048,935 million	¥3,506,068 million
Net assets per share	¥1,006.19	¥1,093.78	¥1,202.76
Operating revenue	¥446,383 million	¥591,615 million	¥727,447 million
Operating profit	¥146,178 million	¥163,360 million	¥186,826 million
Ordinary profit	¥137,437 million	¥154,329 million	¥172,927 million
Profit attributable to owners of parent	¥94,625 million	¥102,341 million	¥114,334 million
Net income per share	¥124.36	¥134.42	¥150.50
Dividend per share (of which, interim dividend per share)	¥50.00 (¥23.00)	¥54.00 (¥26.00)	¥62.00 (¥28.50)

5. Schedule

Resolution by FGI Board of Directors	November 17, 2026
Implementation of third-party allotment of shares by aviner	Late December 2026 (planned)

6. Impact on financial results

The alliance is expected to have a substantially positive impact on earnings. But it is difficult to forecast the pace of business expansion at this time, so the Board of Directors will take the time to thoroughly assess possible impact on consolidated financial results and plans to announce its conclusions around the time that second-quarter (interim) financial results for the fiscal year ending September 30, 2027, are released. Any necessary revisions to earnings forecasts will be disclosed promptly.

END