Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

Summary of Consolidated Financial Results for the Nine Months Ended September 30, 2026 (Based on Japanese GAAP)

November 12, 2026

Company name: NETSTARS Co., Ltd.
Stock exchange listing: Tokyo
Stock code: 5590 URL https://www.netstars.co.jp/
Representative: Representative Director and CEO Tsuyoshi Ri
Inquiries: Director and CFO Gen Adachi TEL 03(6661)9884
Scheduled date to commence dividend payments: –
Preparation of supplementary material on financial results: Yes
Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the nine months ended September 30, 2026 (from January 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative) Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended September 30, 2026	3,682	9.4	259	43.3	432	41.2	364	65.6
Nine months ended September 30, 2025	3,367	23.6	180	–	306	–	219	–

Note: Comprehensive income For the nine months ended September 30, 2026 ¥372 million [107.5%]
For the nine months ended September 30, 2025 ¥179 million [–%]

	Earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended September 30, 2026	21.53	21.28
Nine months ended September 30, 2025	13.16	12.90

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of September 30, 2026	39,123	8,066	20.6
As of December 31, 2025	38,354	7,633	19.9

Reference: Equity As of September 30, 2026 ¥8,066 million
As of December 31, 2025 ¥7,633 million

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended December 31, 2025	–	0.00	–	0.00	0.00
Year ending December 31, 2026	–	0.00	–		
Year ending December 31, 2026 (Forecast)				0.00	0.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	5,050	5.5	400	36.7	643	45.1	546	12.7	32.33

Note: Revisions to the forecast of consolidated financial results most recently announced: Yes

4. Notes

(1) Significant changes in the scope of consolidation during the nine months ended September 30, 2026: Yes

(2) Application of special accounting methods for preparing quarterly consolidated financial statements: Yes

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:	No
Changes in accounting policies due to other reasons:	Yes
Changes in accounting estimates:	No
Restatement of prior period financial statements:	No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	16,950,800 shares	As of December 31, 2025	16,828,800 shares

Number of treasury shares at the end of the period

As of September 30, 2026	57 shares	As of December 31, 2025	57 shares

Average number of shares during the period (cumulative from the beginning of the fiscal year)

Nine months ended September 30, 2026	16,909,153 shares	Nine months ended September 30, 2025	16,710,200 shares

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit corporation: None

* Proper use of earnings forecasts, and other special matters

(Caution regarding forward-looking statements, etc.)

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. These statements do not purport that the Company pledges to realize such statements. Actual performance and other results may differ materially due to various factors.

(Means of access to contents of supplementary material on financial results and financial results briefing)

The Company plans to hold a financial results briefing for analysts and institutional investors on November 13, 2026. The recording and contents of the briefing will be available, together with the financial results briefing material used on the day, on the Company’s website promptly after the briefing.

Quarterly consolidated financial statements
Consolidated balance sheets

(Thousands of yen)

	As of December 31, 2025	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	36,209,760	36,711,754
Accounts receivable - trade	297,225	251,096
Contract assets	6,732	–
Merchandise	177,029	57,189
Work in process	7,544	10,281
Supplies	–	15,774
Advance payments to suppliers	27,394	101,939
Prepaid expenses	73,903	61,978
Other	442,813	895,665
Total current assets	37,242,402	38,105,680
Non-current assets		
Property, plant and equipment		
Buildings, net	8,818	7,246
Tools, furniture and fixtures, net	17,472	19,095
Other, net	0	0
Total property, plant and equipment	26,291	26,341
Intangible assets		
Software	494,459	376,487
Software in progress	22,860	32,910
Total intangible assets	517,319	409,398
Investments and other assets		
Investment securities	282,952	271,845
Leasehold and guarantee deposits	129,310	140,643
Shares of subsidiaries and associates	4,975	11,956
Long-term prepaid expenses	0	7,032
Deferred tax assets	150,939	150,499
Total investments and other assets	568,178	581,977
Total non-current assets	1,111,788	1,017,717
Total assets	38,354,191	39,123,398

(Thousands of yen)

	As of December 31, 2025	As of September 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	135,696	121,074
Accounts payable - other	178,495	141,309
Accrued expenses	114,357	98,695
Income taxes payable	93,990	73,870
Accrued consumption taxes	67,226	53,546
Contract liabilities	125	14,474
Deposits received	30,131,229	30,537,166
Provision for bonuses	–	16,603
Total current liabilities	30,721,120	31,056,742
Total liabilities	30,721,120	31,056,742
Net assets		
Shareholders' equity		
Share capital	4,489,270	4,519,770
Capital surplus	7,724,800	7,755,300
Retained earnings	(4,685,977)	(4,321,903)
Treasury shares	(77)	(77)
Total shareholders' equity	7,528,015	7,953,089
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	966	229
Foreign currency translation adjustment	104,088	113,337
Total accumulated other comprehensive income	105,055	113,567
Total net assets	7,633,070	8,066,656
Total liabilities and net assets	38,354,191	39,123,398

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

(Thousands of yen)

	Nine months ended September 30, 2025	Nine months ended September 30, 2026
Net sales	3,367,304	3,682,594
Cost of sales	714,738	807,781
Gross profit	2,652,565	2,874,812
Selling, general and administrative expenses	2,471,619	2,615,501
Operating profit	180,946	259,310
Non-operating income		
Interest income	109,548	174,701
Gain on sale of investment securities	9,748	4,927
Subsidy income	13,450	–
Foreign exchange gains	175	–
Other	2,231	8,959
Total non-operating income	135,153	188,588
Non-operating expenses		
Foreign exchange losses	–	5,889
Share of loss of entities accounted for using equity method	5,503	9,024
Other	4,038	171
Total non-operating expenses	9,542	15,085
Ordinary profit	306,557	432,813
Extraordinary losses		
Loss on retirement of non-current assets	9	–
Loss on business location closings	40,335	–
Total extraordinary losses	40,344	–
Profit before income taxes	266,212	432,813
Income taxes	46,308	68,739
Profit	219,904	364,073
Profit attributable to owners of parent	219,904	364,073

Consolidated statements of comprehensive income (cumulative)

(Thousands of yen)

	Nine months ended September 30, 2025	Nine months ended September 30, 2026
Profit	219,904	364,073
Other comprehensive income		
Valuation difference on available-for-sale securities	(19,827)	(736)
Foreign currency translation adjustment	(20,531)	9,248
Total other comprehensive income	(40,358)	8,512
Comprehensive income	179,545	372,585
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	179,545	372,585