Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

November 16, 2026

Non-consolidated Financial Results for the Nine Months Ended September 30, 2026 (Under Japanese GAAP)

Company name: CUBE CO., LTD.
Listing: Tokyo Stock Exchange
Securities code: 7112
URL: http://www.cube-co.com/
Representative: Tomoaki Matsumura, Representative Director, Chairman and President
Inquiries: Yuta Fukuoka, Director, CFO
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Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Non-consolidated financial results for the nine months ended September 30, 2026 (from January 1, 2026 to September 30, 2026)

(1) Non-consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	3,339	-7.4	-123	-	-111	-	-97	-
September 30, 2025	3,604	1.0	17	-88.9	21	-86.0	1	-98.0

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
September 30, 2026	-15.99	-
September 30, 2025	0.30	-

Note: Diluted earnings per share for the nine-month period ended September 30, 2025, is not presented because there were no potentially dilutive shares outstanding. Diluted loss per share for the nine-month period ended September 30, 2026, is not presented because, although potentially dilutive shares existed, the Company recorded a net loss per share.

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2026	4,626	3,944	85.3
December 31, 2025	4,611	4,042	87.7

Reference: Equity
As of September 30, 2026: ¥3,944 million
As of December 31, 2025: ¥4,042 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	-	0.00	-	0.00	0.00
Fiscal year ending December 31, 2026	-	0.00	-		
Fiscal year ending December 31, 2026 (Forecast)				0.00	0.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of non-consolidated financial results for the year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	4,414	-9.2	-171	-	-158	-	-138	-	-22.60

Note: Revisions to the forecast of financial results most recently announced: Yes

*** Notes**

(1) Adoption of accounting treatment specific to the preparation of quarterly non-consolidated financial statements: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	6,139,647 shares
As of December 31, 2025	6,139,647 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	15,781 shares
As of December 31, 2025	29 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended September 30, 2026	6,128,777 shares
Nine months ended September 30, 2025	6,106,366 shares

* Review of the Japanese-language originals of the attached quarterly non-consolidated financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The forward-looking statements regarding future performance in this material are based on information currently available to the Company and certain assumptions that the Company deems to be reasonable at the time this report was prepared. Therefore, the Company does not make promises about the achievements. Actual results may differ significantly from the forecasts due to various factors.