Consolidated Financial Results for the Fiscal Year Ended September 30, 2026 [JGAAP]

November 13, 2026

Company Name: DEAR LIFE CO., LTD. Stock Exchange Listing: Tokyo
Securities Code: 3245 URL https://www.dear-life.co.jp/english/
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Scheduled date of the Annual General Meeting of Shareholders: December 22, 2026 Scheduled date to commence dividend payments: December 2, 2026
Scheduled date to submit the Annual Securities Report: December 15, 2026
Availability of supplementary briefing material on financial results: Yes
Financial results briefing session: None

(Amounts are rounded down to the nearest million yen)

1. Consolidated financial results for the fiscal year ended September 30, 2026 (October 1, 2025–September 30, 2026)

(1) Consolidated operating results (% figures are the rate of year-on-year increase or decrease)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended September 30, 2026	62,129	–20.9	6,527	–15.5	6,292	–19.7	4,308	–19.0
Fiscal year ended September 30, 2025	78,505	67.5	7,726	67.3	7,831	68.2	5,320	67.8

(Note) Comprehensive income: Fiscal year ended September 30, 2026: ¥4,394 million (–17.8%)
Fiscal year ended September 30, 2025: ¥5,343 million (65.1%)

	Basic earnings per share	Diluted basic earnings per share	Return on equity (ROE)	Return on assets (ROA)	Operating profit margin
	Yen	Yen	%	%	%
Fiscal year ended September 30, 2026	87.95	—	13.3	11.2	10.5
Fiscal year ended September 30, 2025	122.31	—	20.2	16.6	9.8

(Reference) Equity method investment gain/loss: Fiscal year ended September 30, 2026: ¥53 million
Fiscal year ended September 30, 2025: ¥48 million

(2) Consolidated financial position

	Total assets	Net assets	Capital-to-assets ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of September 30, 2026	65,331	37,039	56.0	726.94
As of September 30, 2025	47,376	28,492	59.3	645.65

(Reference) Equity capital: As of September 30, 2026: ¥36,585 million
As of September 30, 2025: ¥28,096 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended September 30, 2026	(10,349)	170	13,655	30,641
Fiscal year ended September 30, 2025	14,138	41	(5,726)	27,164

2. Dividends

	Annual dividends per share					Total dividends (Total)	Dividend payout ratio (Consolidated)	Dividend on equity (Consolidated)
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended September 30, 2025	—	0.00	—	63.00	63.00	2,741	51.5	10.4
Fiscal year ended September 30, 2026	—	0.00	—	64.00	64.00	3,221	72.8	9.3
Fiscal year ending September 30, 2027 (Forecast)	—	0.00	—	64.00	64.00		47.4	

(Note) The annual dividend of ¥63 per share for the fiscal year ended September 30, 2025 includes a commemorative dividend of ¥2 for the record-high profit, after taking into consideration the DOE, in addition to an amount calculated by applying our target dividend payout ratio of 40% to the profit attributable to owners of parent, based on our consolidated earnings target for the fiscal year.

3. Performance targets for the fiscal year ending September 30, 2027 (October 1, 2026–September 30, 2027)

(% figures are the rate of year-on-year increase or decrease)

	Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%
Full year	10,000	58.9	6,800	57.8

Group performance can fluctuate significantly depending on real estate purchase and sale trends within our core real estate business. Given the many uncertainties affecting our full-year forecast at this time, we are disclosing the consolidated performance targets for the fiscal year ending September 30, 2027 as a management goal instead of the consolidated earnings forecast, which is calculated based on reasonably assumed conditions.

Notes:

(1) Significant changes in the scope of consolidation during the period: None
Newly added: None, Excluded: None

(2) Changes in accounting policies, accounting estimates or retrospective restatements
(i) Changes in accounting policies due to revisions to accounting standards: None
(ii) Changes in accounting policies other than (i): None
(iii) Changes in accounting estimates: None
(iv) Retrospective restatements: None

(3) Number of shares issued (common stock)

(i) Number of shares issued at the end of the period (including treasury shares)	As of September 30, 2026	51,626,800 shares	As of September 30, 2025	44,896,800 shares
(ii) Number of treasury shares at the end of the period	As of September 30, 2026	1,298,226 shares	As of September 30, 2025	1,379,921 shares
(iii) Average number of shares during the period	Fiscal year ended September 30, 2026	48,987,091 shares	Fiscal year ended September 30, 2025	43,497,927 shares

(Reference) Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended September 30, 2026 (October 1, 2025–September 30, 2026)

(1) Non-consolidated operating results

(% figures are the rate of year-on-year increase or decrease)

	Net sales		Operating profit		Ordinary profit		Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended September 30, 2026	50,587	–24.2	5,547	–14.4	5,308	–19.0	3,700	–18.4
Fiscal year ended September 30, 2025	66,754	85.3	6,482	79.1	6,554	79.5	4,533	78.1

	Basic earnings per share	Diluted basic earnings per share
	Yen	Yen
Fiscal year ended September 30, 2026	75.55	—
Fiscal year ended September 30, 2025	104.23	—

(2) Non-consolidated financial position

	Total assets	Net assets	Capital-to-assets ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of September 30, 2026	57,034	32,816	57.5	652.05
As of September 30, 2025	40,345	24,935	61.8	573.00

(Reference) Equity capital: As of September 30, 2026: ¥32,816 million
As of September 30, 2025: ¥24,935 million

Notes: 1. The financial results summary is not subject to audit by a certified public accountant or auditing firm

2. Explanation regarding the appropriate use of earnings forecasts and other special notes

The forward-looking statements, such as earnings forecasts, contained in this document are based on information currently available to the Company and certain assumptions that the Company deems reasonable. These statements do not guarantee the achievement of projected results. Actual performance may differ significantly due to various factors.

For the conditions underlying the performance targets and precautions when using these performance targets, please refer to page 3 of the financial results summary, “1. Overview of Operating Results, etc. (1) Analysis of Operating Results (ii) Performance Outlook for the Next Fiscal Year.”

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1. Overview of Operating Results, etc.

(1) Analysis of Operating Results

(i) Results for the Consolidated Fiscal Year Ended September 30, 2026

In the consolidated fiscal year ended September 30, 2026, the Japanese economy maintained a modest recovery trend, although some weakness was observed due to the situation in the Middle East. The rate of increase in consumer prices excluding fresh food declined from approximately 3% in October 2025 to the 1% range, partly due to measures to reduce the burden of energy-related costs. The employment and income environment continued to improve against the backdrop of labor shortages, and personal consumption remained firm as real wages remained positive from January 2026 onward. Overseas, however, prolonged tensions in the Middle East and crude oil prices that had risen since early spring weighed on businesses and households. In the foreign exchange market, the yen weakened, prompting the government to conduct large-scale yen-buying interventions in July and August. Uncertainty surrounding U.S. trade policy also persisted, and the outlook remains unclear.

In the real estate industry in which the Dear Life Group operates, demand for rental housing remained firm, particularly in Tokyo.

The preference for central Tokyo among our target demographics for rental residences—single individuals and dual-income, no kids (DINKs) households—has remained strong, and the population of Tokyo's 23 wards continues to grow. With the supply of new condominiums remaining low, asking rents for condominiums in the 23 wards remained above the previous year's levels. Against the backdrop of this housing demand, the 2026 prefectural land price survey showed that residential land prices in Tokyo's 23 wards rose at a faster rate than in the previous year.

Investment appetite among domestic and overseas investors for real estate in Tokyo remained firm, even as the Bank of Japan raised its policy interest rate three times and long-term interest rates rose to the 3% range. Rent increases upon lease renewals and other occasions became more widespread even for occupied units, and expectations of increases in rents, which had remained stagnant for many years, kept expected yields at low levels. Meanwhile, rising interest rates and a growing focus on improving capital efficiency prompted more investors to consider selling their properties. With construction costs continuing to rise against the backdrop of labor shortages and higher materials prices, more rigorous assessment of location and profitability became necessary when acquiring development land and existing income-producing properties.

Under these circumstances, we have continued to focus on central Tokyo, where long-term stable demand is expected. We have also been steadily purchasing urban residential development sites and income-producing properties, while working to increase the scale of investment projects.

Amid persistently high development costs, we expanded investment in income-producing properties that are already operational, enhancing property value while earning stable revenue and proceeding with sales to investors.

In the Human Resources Services Division, the temporary staffing business for the real estate industry achieved significant growth by capturing demand associated with the handover of high-end condominiums and the peak rental season. In our core temporary staffing business for the insurance industry, we also strengthened recruitment efforts and pursued a higher value-added approach by improving the quality of temporary staffing services.

As a result of these efforts, for the consolidated fiscal year ended September 30, 2026, the Group recorded net sales of ¥62,129 million (down 20.9% year on year), operating profit of ¥6,527 million (down 15.5%), ordinary profit of ¥6,292 million (down 19.7%), and profit attributable to owners of parent of ¥4,308 million (down 19.0%).

An overview by segment is as follows.

Real Estate Business

During the consolidated fiscal year ended September 30, 2026, we met diverse demand from real estate investment companies, developers, real estate sales companies, and overseas operators. As a result, we sold a total of 20 properties, primarily through Asset Design & Resale (optimizing land for development) projects, including the Fujimidai Project (Nerima Ward, Tokyo) and the Kagurazaka Bentencho Project (Shinjuku Ward, Tokyo).

Additionally, by reviewing management costs and implementing renovations, we enhanced revenue value and sold 38 income-producing properties located in central Tokyo, including DEARLIFE Harajuku Takeshita Street (Shibuya Ward, Tokyo) and DeLCCS Chiyoda-Fujimi (Chiyoda Ward, Tokyo).

In terms of acquisitions, we focused on areas with higher anticipated demand and acquired 13 parcels of development land for urban residences, such as the Higashi-Nihonbashi Project (Chuo Ward, Tokyo) and the Akatsuka III Project (Itabashi Ward, Tokyo). Additionally, we acquired 54 income-producing properties, including DEARLIFE Kagurazaka Yaraicho (Shinjuku Ward, Tokyo) and DeLCCS Ryogoku V (Sumida Ward, Tokyo).

As a result, net sales amounted to ¥58,085 million (down 22.1% year on year), and operating profit stood at ¥7,460 million (down 13.4%).

Sales Promotion Business

In the sales promotion business operated by our consolidated subsidiary, Arciel Co., Ltd., the temporary staffing business for the real estate industry expanded significantly by capturing strong demand in both the sales and rental markets, particularly for high-end properties. In addition, our core temporary staffing business for the insurance industry continued to achieve higher added value through improved staffing quality. As a result, net sales amounted to ¥4,043 million (up 2.7% year on year), and operating profit reached ¥119 million (up 51.0%).

(ii) Performance Outlook for the Next Fiscal Year

In the next fiscal year ending September 30, 2027, the domestic economy is expected to continue growing modestly, supported by strong corporate earnings and wage increases driven by labor shortages, although higher crude oil prices stemming from the situation in the Middle East are expected to exert downward pressure. Population inflows into Tokyo's 23 wards are also continuing, and housing demand in central Tokyo is expected to remain firm. Meanwhile, in response to mounting inflationary pressures stemming from the situation in the Middle East, central banks in the United States and Europe shifted toward interest rate hikes, and the Bank of Japan also raised its policy interest rate three times during the consolidated fiscal year ended September 30, 2026 to address upside risks to prices. It will be essential to continue monitoring the impact of domestic and overseas monetary policies on exchange rates and investor sentiment.

In the domestic real estate industry in which the Dear Life Group operates, long-term interest rates have risen to the 3% range, and further policy interest rate hikes are expected. The resulting increase in borrowing costs is expected to affect property acquisition prices and investors' approach to property selection. Meanwhile, persistently high construction costs are expected to continue constraining the supply of new housing, and demand for existing rental housing is expected to remain firm.

In our core real estate business, continued demand for rental housing in central Tokyo is expected, particularly among single individuals and dual-income, no kids (DINKs) households. We will therefore continue investing in the Tokyo metropolitan area, primarily in residential real estate, and work to expand the supply of properties offering stable income and high liquidity.

In the sales promotion business, we will integrate expertise, training capabilities, and brand strength to serve as a human resources strategy partner that provides added value to both companies and individuals, aiming to maximize human capital. Additionally, we aim to maximize synergies within the Group by promoting cost reductions and mutual utilization of personnel across the Group, thereby driving profit maximization.

We will also continue to make proactive investments to create new business pillars that can support us in the medium to long term.

The Group's consolidated performance targets for the next fiscal year (ending September 30, 2027) are as follows.

(Billions of yen)

	Full-year performance targets	Fiscal year ended September 30, 2026	Compared to fiscal year ended September 30, 2026
Ordinary profit	10.0	6.2	+3.8
Profit attributable to owners of parent	6.8	4.3	+2.5

Group performance can fluctuate significantly depending on real estate purchase and sale trends within our core Real Estate Business. Given the many uncertainties affecting our full-year forecast at this time, we are disclosing the consolidated performance targets for the fiscal year ending September 30, 2027 as a management goal instead of the consolidated earnings forecast, which is calculated based on reasonably assumed conditions.

(2) Analysis of Financial Position

(i) Assets, liabilities, and net assets

Current assets

As of September 30, 2026, the balance of current assets was ¥63,248 million (up 39.5% from the end of the previous fiscal year). This was primarily due to real estate sales progress within the real estate business, resulting in a ¥3,487 million increase in cash and deposits. At the same time, as acquisitions of development land and used income-producing properties advanced, real estate for sale in process and real estate for sale increased by a combined ¥13,929 million.

Non-current assets

As of September 30, 2026, the balance of non-current assets was ¥2,082 million (up 2.9% from the end of the previous fiscal year).

Current liabilities

As of September 30, 2026, the balance of current liabilities was ¥6,294 million (up 1.8% from the end of the previous fiscal year). This was primarily due to an increase of ¥600 million in short-term borrowings and an increase of ¥495 million in the current portion of long-term borrowings, despite a decrease of ¥610 million in bonds payable within one year.

Non-current liabilities

As of September 30, 2026, the balance of non-current liabilities was ¥21,997 million (up 73.2% from the end of the previous fiscal year). This was primarily due to an increase of ¥9,124 million in long-term borrowings due to the purchase of real estate.

Net assets

As of September 30, 2026, the balance of net assets was ¥37,039 million (up 30.0% from the end of the previous fiscal year). This was primarily due to a combined increase of ¥6,790 million in capital and legal capital surplus resulting from the issuance of shares, and the recording of profit attributable to owners of parent of ¥4,308 million, while dividends of surplus of ¥2,741 million were paid. As a result, the capital-to-assets ratio was 56.0%.

(ii) Cash flows

As of September 30, 2026, cash and cash equivalents (hereinafter referred to as “net cash”) increased by ¥3,476 million compared to the end of the previous fiscal year, reaching ¥30,641 million by the fiscal year-end.

The status and factors of each cash flow during the consolidated fiscal year ended September 30, 2026 are as follows.

Cash flows from operating activities

Net cash used in operating activities amounted to ¥10,349 million. This was primarily due to an increase in inventories of ¥14,359 million and income taxes paid amounting to ¥2,031 million, despite profit before income taxes of ¥6,303 million.

Cash flows from investing activities

Net cash provided by investing activities amounted to ¥170 million. This was primarily due to proceeds of ¥206 million from the sale of securities.

Cash flows from financing activities

Net cash provided by financing activities amounted to ¥13,655 million. This was primarily due to proceeds of ¥44,558 million from long-term borrowings, offset by expenditures of ¥34,938 million for the repayment of long-term borrowings and ¥2,739 million for dividend payments.

(3) Basic Policy on Profit Distribution and Dividends for the Fiscal Year Ended September 30, 2026 and Next Fiscal Year Ending September 30, 2027

(i) Basic policy on profit distribution

Dear Life recognizes shareholder returns as a key management priority, while also focusing on strengthening our financial foundation and securing internal reserves. For profit distribution through dividends, we set a minimum consolidated payout ratio of 40%, implementing dividends with consideration for each fiscal year’s performance and the DOE. Additionally, we will proactively conduct share buybacks as a means of improving capital efficiency, taking into account stock price trends, financial conditions, and other factors.

(ii) Dividend for the fiscal year ended September 30, 2026

The year-end dividend for the fiscal year ended September 30, 2026 has been set at ¥64 per share. This amount was determined in line with our basic profit distribution policy. The consolidated dividend payout ratio for the fiscal year ended September 30, 2026 is 72.8%.

(iii) Dividend for the next fiscal year

Our target for the year-end dividend for the next fiscal year ending September 30, 2027 has been set at ¥64 per share. This amount was determined in accordance with our basic policy, based on the target profit attributable to owners of parent under the consolidated performance targets for the fiscal year ending September 30, 2027.

2. Status of the Corporate Group

The Dear Life Group consists of our company, five consolidated subsidiaries, and one affiliate. The business activities of our Group, as well as the roles of our company and the main affiliated companies in these activities, are outlined below.

A breakdown of operations by segment is as follows.

Segment	Scope of Business	Company Name
(1) Real Estate Business	Real estate development and planning, investment and management of income-producing properties, solutions, real estate brokerage and management, etc.	Dear Life Co., Ltd. ID Inc. ID Property Co., Ltd.
(2) Sales Promotion Business	Personnel dispatch and placement for sales support roles in real estate, insurance, and finance industries, call center operations, etc.	Arciel Co., Ltd.

The operational activities for each segment are as follows.

Real Estate Business

We engage in solutions services related to real estate, including real estate development and planning, investment and management of income-producing properties, and real estate brokerage.

Primarily in Tokyo's 23 wards and surrounding regions, we develop urban residences (rental apartments aimed at single individuals and DINKs households), conduct asset design & resale (optimizing land for development), and enhance the value of income-producing properties such as residential real estate, offices, and commercial buildings. These properties are then sold to real estate companies, corporate clients, real estate investment funds, end-users, and real estate owners.

Furthermore, we provide solution services and real estate brokerage services related to discovering properties that meet investor and user needs, as well as services for real estate investment, development, and operation. These are supported by our expertise, built up from dealings across various markets—from real estate investment funds and REITs to individual investors—as well as our capabilities in property evaluation, building planning, construction management, real estate operations, and our information network within the market.

Sales Promotion Business

In this business, we provide staffing services to the real estate, insurance, and financial industries.

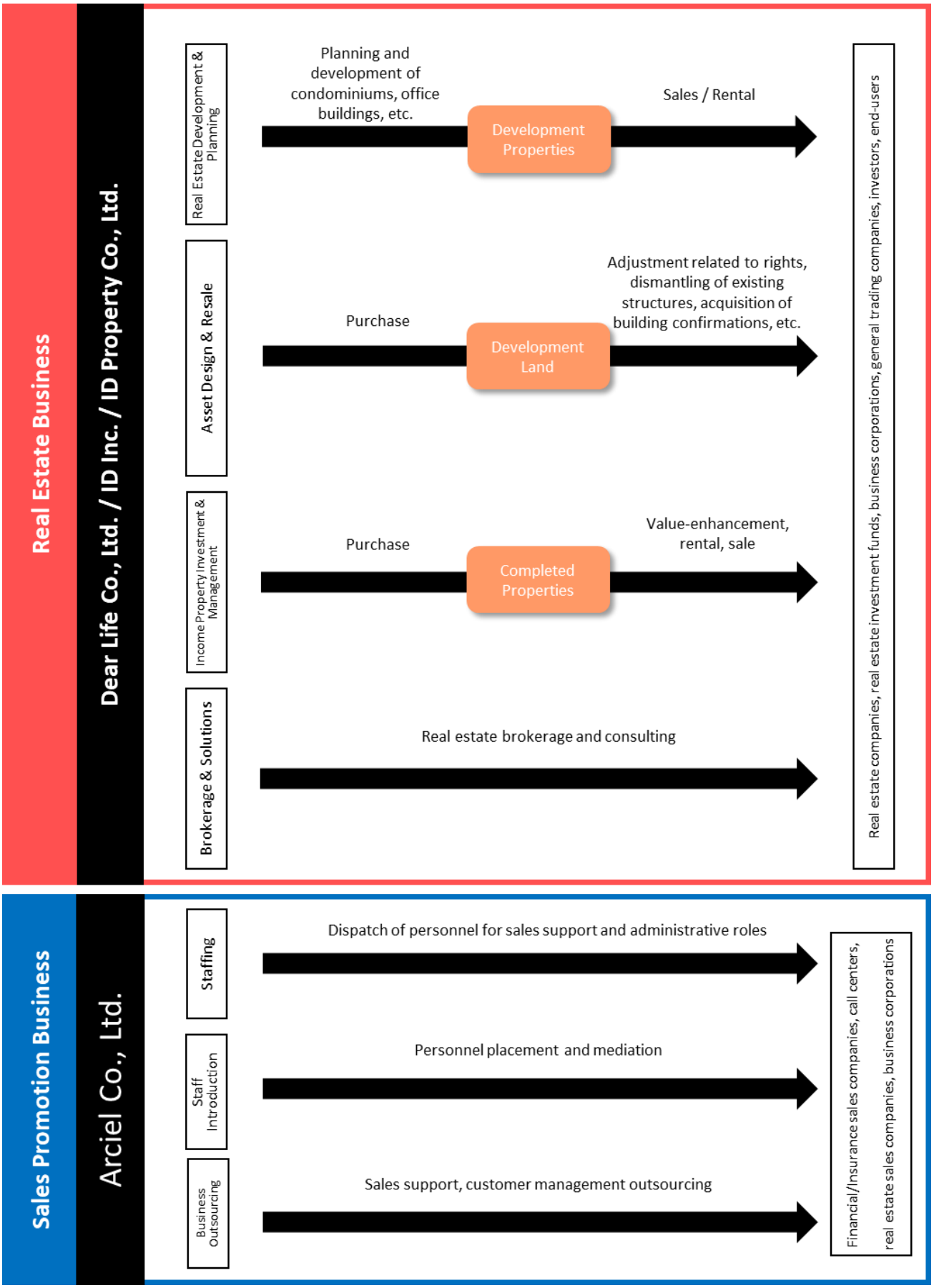
In the real estate industry, our staffing and placement services primarily focus on sales support roles, such as on-site staff for condominium model rooms and leasing staff for rental apartments, as well as administrative roles.

We provide flexible staffing support for promoting sales and rentals across various condominium projects, regardless of property size, location (from city center to suburban areas), or type (from single-occupancy units to high-end serviced apartments). Based on our experience and track record, we implement specialized training programs to equip personnel with professional knowledge in real estate and customer service skills, placing them according to the specific needs of each client.

In the insurance and financial industries, we provide staffing services mainly for sales support roles, such as outbound sales staff for insurance products, as well as for client management administration and call center staff.

For outbound sales in particular, since interactions with clients are conducted entirely remotely from initial contact to closing, we dispatch personnel who have not only obtained the qualifications required under the Insurance Business Act but have also undergone training to acquire professional knowledge in insurance consulting and comprehensive compliance training for insurance solicitation.

The above-mentioned items are illustrated in the following business organization chart.



3. Fundamental Approach to the Selection of Accounting Standards

The majority of Dear Life Group's stakeholders are domestic shareholders, creditors, and business partners, and there is little need for overseas funding. Therefore, we apply Japanese accounting standards.

4. Consolidated Financial Statements and Notes

(1) Consolidated Balance Sheet

(Millions of yen)

	As of September 30, 2025	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	27,104	30,591
Accounts receivable—trade	410	381
Securities	312	293
Real estate for sale	12,184	28,936
Real estate for sale in process	4,616	1,792
Other	725	1,252
Total current assets	45,352	63,248
Non-current assets		
Property, plant and equipment		
Buildings	167	229
Accumulated depreciation	(68)	(90)
Buildings, net	99	139
Machinery, equipment and vehicles	14	15
Accumulated depreciation	(9)	(8)
Machinery, equipment and vehicles, net	4	6
Tools, furniture and fixtures	137	154
Accumulated depreciation	(85)	(105)
Tools, furniture and fixtures, net	52	49
Total property, plant and equipment	157	195
Intangible assets		
Goodwill	164	98
Other	7	5
Total intangible assets	171	103
Investments and other assets		
Investment securities	1,094	1,172
Deferred tax assets	275	325
Other	324	284
Total investments and other assets	1,694	1,783
Total non-current assets	2,023	2,082
Total assets	47,376	65,331

(Millions of yen)

	As of September 30, 2025	As of September 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable—trade	317	227
Short-term borrowings	300	900
Current portion of bonds payable	1,070	460
Current portion of long-term borrowings	1,261	1,756
Income taxes payable	1,854	1,837
Other	1,380	1,112
Total current liabilities	6,184	6,294
Non-current liabilities		
Bonds payable	860	900
Long-term borrowings	11,675	20,800
Asset retirement obligations	29	57
Deferred tax liabilities	-	6
Other	134	233
Total non-current liabilities	12,699	21,997
Total liabilities	18,884	28,291
Net assets		
Shareholders' equity		
Capital	4,125	7,520
Capital surplus	4,986	8,425
Retained earnings	19,763	21,330
Treasury shares	(854)	(794)
Total shareholders' equity	28,020	36,482
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	75	103
Total accumulated other comprehensive income	75	103
Non-controlling interests	395	454
Total net assets	28,492	37,039
Total liabilities and net assets	47,376	65,331

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statement of Income

(Millions of yen)

	Fiscal year ended September 30, 2025	Fiscal year ended September 30, 2026
Net sales	78,505	62,129
Cost of sales	67,716	52,360
Gross profit	10,788	9,768
Selling, general and administrative expenses	3,062	3,241
Operating profit	7,726	6,527
Non-operating income		
Interest income	20	54
Dividend income	5	16
Gain on investments in securities	339	108
Gain on sale of investment securities	35	71
Share of profit of entities accounted for using equity method	48	53
Other	28	50
Total non-operating income	478	354
Non-operating expenses		
Interest expenses	346	470
Interest expenses on bonds	10	10
Share issuance costs	—	36
Amortization of long-term prepaid expenses	9	7
Commission expenses	3	10
Other	2	54
Total non-operating expenses	373	589
Ordinary profit	7,831	6,292
Extraordinary gain		
Gain on sale of non-current assets	—	1
Gain on sale of investment securities	—	11
Total extraordinary income	—	13
Extraordinary loss		
Impairment losses	33	—
Loss on valuation of investment securities	26	2
Total extraordinary losses	59	2
Profit before income taxes	7,772	6,303
Income taxes - current	2,428	1,992
Income taxes - deferred	11	(56)
Total income taxes	2,439	1,936
Net income	5,332	4,366
Profit attributable to non-controlling interests	12	58
Profit attributable to owners of parent	5,320	4,308

Consolidated Statement of Comprehensive Income

(Millions of yen)

	Fiscal year ended September 30, 2025	Fiscal year ended September 30, 2026
Net income	5,332	4,366
Other comprehensive income		
Valuation difference on available-for-sale securities	11	27
Share of other comprehensive income of entities accounted for using equity method	0	(0)
Total other comprehensive income	11	27
Comprehensive income	5,343	4,394
Comprehensive income attributable to:		
Owners of parent	5,331	4,336
Non-controlling interests	12	58

(3) Consolidated Statement of Changes in Equity

Fiscal year ended September 30, 2025

(Millions of yen)

	Shareholders' equity				
	Capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at the beginning of the year	4,125	4,941	16,484	(923)	24,627
Changes during period					
Issuance of new shares					
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		44		68	113
Dividends of surplus			(2,041)		(2,041)
Profit attributable to owners of parent			5,320		5,320
Net changes in items other than shareholders' equity					
Total changes during period		44	3,279	68	3,392
Balance at the end of the year	4,125	4,986	19,763	(854)	28,020

	Accumulated other comprehensive income		Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income		
Balance at the beginning of the year	64	64	383	25,075
Changes during period				
Issuance of new shares				
Purchase of treasury shares				(0)
Disposal of treasury shares				113
Dividends of surplus				(2,041)
Profit attributable to owners of parent				5,320
Net changes in items other than shareholders' equity	11	11	12	23
Total changes during period	11	11	12	3,416
Balance at the end of the year	75	75	395	28,492

Fiscal year ended September 30, 2026

(Millions of yen)

	Shareholders' equity				
	Capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at the beginning of the year	4,125	4,986	19,763	(854)	28,020
Changes during period					
Issuance of new shares	3,395	3,395			6,790
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		44		59	104
Dividends of surplus			(2,741)		(2,741)
Profit attributable to owners of parent			4,308		4,308
Net changes in items other than shareholders' equity					
Total changes during period	3,395	3,439	1,566	59	8,461
Balance at the end of the year	7,520	8,425	21,330	(794)	36,482

	Accumulated other comprehensive income		Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income		
Balance at the beginning of the year	75	75	395	28,492
Changes during period				
Issuance of new shares				6,790
Purchase of treasury shares				(0)
Disposal of treasury shares				104
Dividends of surplus				(2,741)
Profit attributable to owners of parent				4,308
Net changes in items other than shareholders' equity	27	27	58	86
Total changes during period	27	27	58	8,547
Balance at the end of the year	103	103	454	37,039

(4) Consolidated Statement of Cash Flows

(Millions of yen)

	Fiscal year ended September 30, 2025	Fiscal year ended September 30, 2026
Cash flows from operating activities		
Profit before income taxes	7,772	6,303
Depreciation	350	485
Impairment losses	33	—
Amortization of goodwill	104	66
Interest and dividend income	(25)	(71)
Interest expenses	346	470
Interest expenses on bonds	10	10
Share of loss (profit) of entities accounted for using equity method	(48)	(53)
Loss (gain) on investments in securities	(339)	(108)
Loss (gain) on sale and valuation of investment securities	(9)	(79)
Share issuance costs	—	36
Loss (gain) on sale and retirement of non-current assets	—	(1)
Decrease (increase) in trade receivables	(11)	28
Decrease (increase) in inventories	7,679	(14,359)
Increase (decrease) in trade payables	(39)	(89)
Other	582	(555)
Subtotal	16,406	(7,919)
Interest and dividends received	41	103
Interest paid	(356)	(502)
Income taxes paid	(1,953)	(2,031)
Net cash provided by (used in) operating activities	14,138	(10,349)
Cash flows from investing activities		
Proceeds from sale/purchase of short-term and long-term investment securities, net	91	206
Purchase of property, plant and equipment	(5)	(64)
Proceeds from sale of property, plant and equipment	0	2
Purchase of intangible assets	(0)	(0)
Other	(43)	26
Net cash provided by investing activities	41	170

(Millions of yen)

	Fiscal year ended September 30, 2025	Fiscal year ended September 30, 2026
Cash flows from financing activities		
Proceeds from short-term borrowings	1,700	600
Repayments of short-term borrowings	(2,465)	—
Proceeds from long-term borrowings	40,160	44,558
Repayments of long-term borrowings	(42,879)	(34,938)
Proceeds from issuance of bonds	800	491
Redemption of bonds	(1,000)	(1,070)
Proceeds from issuance of shares	—	6,754
Purchase of treasury shares	(0)	(0)
Dividends paid	(2,042)	(2,739)
Net cash provided by financing activities	(5,726)	13,655
Net increase (decrease) in cash and cash equivalents	8,453	3,476
Cash and cash equivalents at beginning of period	18,710	27,164
Cash and cash equivalents at end of period	27,164	30,641

(5) Notes on Consolidated Financial Statements

Notes on Going Concern Assumption

None

Notes on Segment Information, etc.

Segment Information

1. Overview of reportable segments

Our reportable segments are components of Dear Life for which separate financial information is available and which are regularly reviewed by the Board of Directors to make decisions on resource allocation and assess performance.

Dear Life is organized into segments by service, with two reportable segments: the Real Estate Business, which engages in solutions such as real estate development, sales, and brokerage; and the Sales Promotion Business, which provides personnel dispatch for sales and administrative support, primarily in the real estate, finance, and insurance industries.

2. Methods for calculating net sales, profit or loss, assets, liabilities, and other item amounts by reportable segment

The accounting methods for the reported business segments are the same as those described in "Significant Matters that Serve as the Basis for Preparation of Consolidated Financial Statements." Segment profit is based on operating profit. Internal revenue and transfers between segments are calculated with reference to market prices.

3. Information on net sales, profit or loss, assets, liabilities, and other item amounts by reportable segment

Fiscal year ended September 30, 2025

(Millions of yen)

	Reportable Segment			Total
	Real Estate Business	Sales Promotion Business	Total	
Net sales				
Net sales to external customers	74,569	3,936	78,505	78,505
Intersegment net sales or transfers	—	3	3	3
Total	74,569	3,940	78,509	78,509
Segment profit	8,619	79	8,698	8,698
Segment assets	22,106	1,524	23,630	23,630
Other items				
Depreciation	316	25	341	341
Increase in property, plant and equipment and intangible assets	3	1	5	5

Fiscal year ended September 30, 2026

(Millions of yen)

	Reportable Segment			Total
	Real Estate Business	Sales Promotion Business	Total	
Net sales				
Net sales to external customers	58,085	4,043	62,129	62,129
Intersegment net sales or transfers	—	4	4	4
Total	58,085	4,047	62,133	62,133
Segment profit	7,460	119	7,580	7,580
Segment assets	37,286	1,639	38,926	38,926
Other items				
Depreciation	441	27	469	469
Increase in property, plant and equipment and intangible assets	4	20	25	25

4. Differences between total reportable segment amounts and consolidated financial statement amounts (matters related to difference adjustment)

(Millions of yen)

Net sales	Fiscal year ended September 30, 2025	Fiscal year ended September 30, 2026
Total reportable segments	78,509	62,133
Elimination of intersegment transactions	(3)	(4)
Net sales in consolidated financial statements	78,505	62,129

(Millions of yen)

Profit	Fiscal year ended September 30, 2025	Fiscal year ended September 30, 2026
Total reportable segments	8,698	7,580
Elimination of intersegment transactions	—	0
Group-wide expenses (Note)	(972)	(1,053)
Operating profit in consolidated financial statements	7,726	6,527

Note: Group-wide expenses are mainly expenses related to Dear Life's administrative departments that do not belong to any reportable segment.

(Millions of yen)

Assets	Fiscal year ended September 30, 2025	Fiscal year ended September 30, 2026
Total reportable segments	23,630	38,926
Elimination of intersegment transactions	(100)	(400)
Corporate assets (Note)	23,846	26,805
Total assets in consolidated financial statements	47,376	65,331

Note: Corporate assets mainly consist of Dear Life's surplus funds (cash and deposits) and assets related to administrative departments.

(Millions of yen)

Other items	Total reportable segments		Adjustments		Amounts in consolidated financial statements	
	Fiscal year ended September 30, 2025	Fiscal year ended September 30, 2026	Fiscal year ended September 30, 2025	Fiscal year ended September 30, 2026	Fiscal year ended September 30, 2025	Fiscal year ended September 30, 2026
Depreciation (Note)	341	469	8	15	350	485
Increase in property, plant and equipment and intangible assets (Note)	5	25	0	40	5	65

Note: Adjustments mainly include depreciation of assets related to the head office and administrative departments, and increases in property, plant and equipment and intangible assets.

Related Information

Fiscal year ended September 30, 2025

1. Information by product and service

Since the classification of products and services is the same as that of the reportable segments, this information has been omitted.

2. Information by region

(1) Net sales

No applicable items as there are no net sales to external customers outside Japan.

(2) Property, plant and equipment

No applicable items as there is no property, plant and equipment located outside of Japan.

3. Information by major customer

(Millions of yen)

Customer name	Net sales	Relevant segment
Special Purpose Company Reji Properties Four	10,369	Real Estate Business

Fiscal year ended September 30, 2026

1. Information by product and service

Since the classification of products and services is the same as that of the reportable segments, this information has been omitted.

2. Information by region

(1) Net sales

No applicable items as there are no net sales to external customers outside Japan.

(2) Property, plant and equipment

No applicable items as there is no property, plant and equipment located outside of Japan.

3. Information by major customer

Information on major customers is omitted because no individual customer accounted for 10% or more of net sales in the consolidated statement of income.

Information Regarding Impairment Losses on Non-Current Assets by Reportable Segment

Fiscal year ended September 30, 2025

(Millions of yen)

	Real Estate Business	Sales Promotion Business	Total	Corporate or elimination	Total
Impairment losses	—	33	33	—	33

Fiscal year ended September 30, 2026

None

Information on Amortization and Unamortized Balance of Goodwill by Reportable Segment

Fiscal year ended September 30, 2025

(Millions of yen)

	Real Estate Business	Sales Promotion Business	Total	Corporate or elimination	Total
Amortization for period	—	104	104	—	104
Balance at the end of the year	—	164	164	—	164

Note: During the consolidated fiscal year ended September 30, 2025, an impairment loss on goodwill of ¥33 million was recorded.

Fiscal year ended September 30, 2026

(Millions of yen)

	Real Estate Business	Sales Promotion Business	Total	Corporate or elimination	Total
Amortization for period	—	66	66	—	66
Balance at the end of the year	—	98	98	—	98

Information Regarding Gain on Bargain Purchases by Reportable Segment

Fiscal year ended September 30, 2025

None

Fiscal year ended September 30, 2026

None

Per Share Information

(Yen)

Item	Fiscal year ended September 30, 2025	Fiscal year ended September 30, 2026
Net assets per share	645.65	726.94
Basic earnings per share	122.31	87.95
Diluted basic earnings per share	—	—

Notes: 1. Diluted earnings per share for the fiscal year ended September 30, 2026 is not presented because there were no potentially dilutive shares.

2. The basis for calculation is as follows.

(1) The basis for calculating net assets per share is as follows.

Item	As of September 30, 2025	As of September 30, 2026
Total net assets on consolidated balance sheet (millions of yen)	28,492	37,039
Amount deducted from total net assets on consolidated balance sheet (millions of yen)	(395)	(454)
Net assets related to common stock (millions of yen)	28,096	36,585
Number of common shares issued	44,896,800	51,626,800
Number of treasury shares of common stock	(1,379,921)	(1,298,226)
Number of common shares used for net assets per share calculation	43,516,879	50,328,574

(2) The basis for calculating basic earnings per share and diluted basic earnings per share is as follows.

Item	Fiscal year ended September 30, 2025	Fiscal year ended September 30, 2026
Basic earnings per share		
Profit attributable to owners of parent on the consolidated statement of income (millions of yen)	5,320	4,308
Amount not attributable to common shareholders (millions of yen)	—	—
Profit attributable to owners of parent related to common stock (millions of yen)	5,320	4,308
Average number of common shares during the period	43,497,927	48,987,091
Diluted basic earnings per share		
Adjustments to profit attributable to owners of parent (millions of yen)	—	—
[of which, adjustments related to diluted shares of equity-method affiliates]	[—]	[—]
Increase in number of common shares	—	—
[of which, increase due to share acquisition rights]	[—]	[—]
Overview of diluted shares not included in calculation of diluted basic earnings per share due to lack of dilutive effect	None	None

Significant Subsequent Events

None