Summary of Business Results for the First Quarter Ended September 30, 2026
[Japan GAAP] (Consolidated)

November 13, 2026

Company **&Do Holdings Co., Ltd.** Listed on the TSE
Stock code 3457 URL: https://www.housedo.co.jp/and-do/en/
Representative Masahiro Ando, Chairman
Contact Kazuaki Tomita, Vice Chairman, CFO and CHO
TEL: +81-3-5220-7230

Expected starting date of dividend payment: -
Preparation of supplementary financial document: Yes
Holding of results briefing: None

(Rounded down to million yen)

1. Consolidated business results for the three months ended September 2026 (July 1, 2026 through September 30, 2026)

(1) Consolidated results of operations (% change from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Three months ended Sep. 30, 2026	13,224	10.7	329	58.8	399	114.0	257	-
Three months ended Sep. 30, 2025	11,946	(17.9)	207	(46.0)	186	(36.3)	18	(87.2)

(Note) Comprehensive income:
Three months ended Sep. 30, 2026 257 million yen (-%)
Three months ended Sep. 30, 2025: 19 million yen (down 86.3%)

	Net income per share	Diluted net income per share
	Yen	Yen
Three months ended Sep. 30, 2026	12.87	-
Three months ended Sep. 30, 2025	0.92	0.92

(2) Consolidated financial position

	Total assets	Net assets	Shareholder's equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Sep. 30, 2026	65,653	18,357	28.0	918.98
As of Jun. 30, 2026	67,798	19,018	28.0	952.07

(Reference) Shareholders' equity:
As of Sep. 30, 2026: 18,350 million yen As of Jun. 30, 2026: 19,011 million yen

2. Dividends

	Annual dividend				
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended Jun. 30, 2026	-	0.00	-	46.00	46.00
Fiscal year ending Jun. 30, 2027	-				
Fiscal year ending Jun. 30, 2027 (forecast)		0.00	-	46.00	46.00

(Note) Revisions to the most recently announced dividend forecast: None

3. Forecast of consolidated business results for the fiscal year ending June 2027 (July 1, 2026 through June 30, 2027)

(% change from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Six months ending Dec. 31, 2026	22,600	(13.0)	570	45.2	540	4.8	349	335.7	17.52
Fiscal year ending Jun. 30, 2027	45,000	(9.3)	1,400	25.0	1,350	20.5	891	(38.7)	44.62

(Note) Revisions to the most recently announced business forecast: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Application of accounting procedures specific to preparation of the quarterly consolidated financial statements: Yes

(3) Changes in accounting policies and accounting estimates, and restatements

1) Changes in accounting policies associated with revision of accounting standards	: None
2) Changes in accounting policies other than 1)	: None
3) Changes in accounting estimates	: None
4) Restatements	: None

(4) Number of shares issued (common stock)

1) Number of shares issued at the end of the period (treasury shares included)

As of Sep. 30, 2026	19,969,200 shares
As of Jun. 30, 2026	19,969,200 shares

2) Number of treasury shares at the end of the period

As of Sep. 30, 2026	594 shares
As of Jun. 30, 2026	594 shares

3) Average number of shares during the period (cumulative)

Three months ended Sep. 30, 2026	19,968,606 shares
Three months ended Sep. 30, 2025	19,957,132 shares

*** Explanation regarding appropriate use of business forecasts and other special instructions**

(Caution concerning forward-looking statements)

Forecasts regarding future performance in this material are based on information currently available to the Company and certain assumptions that the Company deems to be reasonable at the time this report was prepared. The Company does not make promises about the achievements. Actual results may differ significantly from the forecasts due to various factors.