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Consolidated Financial Results for the Nine Months Ended September 30, 2026 [Japanese GAAP]

November 13, 2026

Company name: K&O Energy Group Inc.
Stock exchange listings: Tokyo Stock Exchange
Securities code: 1663
URL: https://www.k-and-o-energy.co.jp/
Representative: Akio Midorikawa, Representative Director, President and Chief Executive Officer
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Dividend payable date (as planned): –
Preparation of supplementary material on financial results: None
Holding of financial results briefing: None

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Nine Months Ended September 30, 2026 (from January 1, 2026 to September 30, 2026)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
September 30, 2026	73,810	6.2	8,855	4.1	9,768	6.1	6,092	(11.2)
September 30, 2025	69,500	(1.6)	8,505	10.6	9,209	13.0	6,863	36.5

(Note) Comprehensive income: Nine months ended September 30, 2026: ¥8,912 million [9.1%]
Nine months ended September 30, 2025: ¥8,165 million [30.0%]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
September 30, 2026	114.06	113.69
September 30, 2025	128.61	128.14

(Note) The Company implemented a 2-for-1 common stock split on July 1, 2026. Therefore, the basic earnings per share and the diluted earnings per share were calculated on the assumption that the stock split was implemented at the beginning of the previous fiscal year.

(2) Consolidated Financial Position

	Total assets	Net assets	Equity-to-asset ratio
	Million yen	Million yen	%
As of September 30, 2026	136,641	115,786	81.9
As of December 31, 2025	127,773	108,888	82.4

(Reference) Equity As of September 30, 2026: ¥111,934 million
As of December 31, 2025: ¥105,318 million

2. Dividends

	Annual dividend per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	–	24.00	–	30.00	54.00
Fiscal year ending December 31, 2026	–	30.00	–		
Fiscal year ending December 31, 2026 (Forecast)				29.00	–

(Note) Correction of dividend forecast from the most recent dividend forecast: None
The Company implemented a 2-for-1 common stock split, effective July 1, 2026. The fiscal year-end dividend for the fiscal year ending December 31, 2026 (Forecast) is presented in an amount after the stock split. Total annual dividend per share is not presented as it is impossible to simply total the figures due to the stock split. Without taking the stock split into consideration, annual dividend per share is expected to be ¥88.00.

3. Consolidated Financial Results Forecasts for the Fiscal Year Ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	99,900	9.4	9,600	(9.4)	10,900	(6.8)	6,800	(18.8)	127.31

(Note) Correction of financial forecast from the most recent financial forecast: None
The Company implemented a 2-for-1 common stock split, effective July 1, 2026. Basic earnings per share for consolidated financial results forecasts for the fiscal year ending December 31, 2026 (full year) take into consideration the effect of the stock split. Without taking the stock split into consideration, basic earnings per share for consolidated financial results forecasts for the fiscal year ending December 31, 2026 (full year) are ¥254.61.

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of consolidated quarterly financial statements: Yes

(Note) For details, please refer to "2. Consolidated Quarterly Financial Statements and Principal Notes, (3) Notes to Consolidated Quarterly Financial Statements (Adoption of accounting treatment specific to the preparation of consolidated quarterly financial statements)" on page 7 of the attachment (in Japanese).

(3) Changes in accounting policies, accounting estimates and retrospective restatement

1) Changes in accounting policies based on revisions of accounting standard: None
2) Changes in accounting policies other than 1) above: None
3) Changes in accounting estimates: None
4) Retrospective restatement: None

(4) Number of issued shares (common stock)

1) Number of issued shares at the end of the period (including treasury shares)

September 30, 2026:	56,672,122 shares
December 31, 2025:	56,672,122 shares

2) Number of treasury shares at the end of the period

September 30, 2026:	3,242,459 shares
December 31, 2025:	3,283,508 shares

3) Average number of shares outstanding during the period

Nine months ended September 30, 2026:	53,413,768 shares
Nine months ended September 30, 2025:	53,367,120 shares

(Note) The Company implemented a 2-for-1 common stock split on July 1, 2026. Therefore, the number of issued shares at the end of the period (including treasury shares), the number of treasury shares at the end of the period, and the average number of shares outstanding during the period were calculated on the assumption that the stock split was implemented at the beginning of the previous fiscal year.

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Notes for using forecasted information and other notes

・Forward-looking statements and other statements about the future in this document are based on information currently available to the Company and certain assumptions deemed reasonable. Actual performance and other results may differ significantly due to various factors. For the financial results forecast, etc., please refer to "1. Qualitative Information on Quarterly Financial Results for the Period under Review, (3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information" on page 2 of the attachment (in Japanese).

・Due to the nature of the Group's business, which is heavily weighted toward the gas business, the Group's performance is subject to significant seasonal fluctuations caused by temperatures and other factors.

(1) Consolidated Quarterly Balance Sheets

(Million yen)

	As of December 31, 2025	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	30,547	13,840
Notes and accounts receivable - trade, and contract assets	10,260	11,239
Securities	8,352	28,414
Inventories	2,478	2,378
Other	1,449	1,867
Allowance for doubtful accounts	(4)	(5)
Total current assets	53,083	57,735
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	10,442	10,253
Machinery, equipment and vehicles, net	21,171	20,216
Other, net	11,383	11,700
Total property, plant and equipment	42,997	42,170
Intangible assets	1,762	1,735
Investments and other assets		
Investment securities	20,045	25,826
Other	9,917	9,209
Allowance for doubtful accounts	(34)	(34)
Total investments and other assets	29,929	35,001
Total non-current assets	74,689	78,906
Total assets	127,773	136,641
Liabilities		
Current liabilities		
Notes and accounts payable - trade	5,374	6,627
Provisions	38	88
Other	6,920	6,388
Total current liabilities	12,333	13,104
Non-current liabilities		
Retirement benefit liability	3,723	3,796
Provisions	315	355
Other	2,512	3,598
Total non-current liabilities	6,551	7,751
Total liabilities	18,884	20,855

(Million yen)

	As of December 31, 2025	As of September 30, 2026
Net assets		
Shareholders' equity		
Share capital	8,000	8,000
Capital surplus	14,021	14,058
Retained earnings	80,252	84,742
Treasury shares	(1,166)	(1,152)
Total shareholders' equity	101,107	105,649
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,489	5,605
Remeasurements of defined benefit plans	720	679
Total accumulated other comprehensive income	4,210	6,284
Share acquisition rights	124	109
Non-controlling interests	3,445	3,743
Total net assets	108,888	115,786
Total liabilities and net assets	127,773	136,641

(2) Consolidated Quarterly Statements of Income and Comprehensive Income

Consolidated Quarterly Statements of Income

Nine Months Ended September 30

(Million yen)

	For the nine months ended September 30, 2025	For the nine months ended September 30, 2026
Net sales	69,500	73,810
Cost of sales	52,738	56,379
Gross profit	16,761	17,431
Selling, general and administrative expenses	8,256	8,575
Operating profit	8,505	8,855
Non-operating income		
Interest income	325	481
Dividend income	280	310
Other	122	140
Total non-operating income	728	933
Non-operating expenses		
Interest expenses	10	10
Miscellaneous losses	10	5
Other	3	4
Total non-operating expenses	24	20
Ordinary profit	9,209	9,768
Extraordinary income		
Compensation for forced relocation	1,447	—
Other	224	—
Total extraordinary income	1,671	—
Extraordinary losses		
Loss on retirement of non-current assets	171	148
Other	—	25
Total extraordinary losses	171	174
Profit before income taxes	10,709	9,593
Income taxes	3,206	2,802
Profit	7,503	6,791
Profit attributable to non-controlling interests	639	699
Profit attributable to owners of parent	6,863	6,092

Consolidated Quarterly Statements of Comprehensive Income

Nine Months Ended September 30

(Million yen)

	For the nine months ended September 30, 2025	For the nine months ended September 30, 2026
Profit	7,503	6,791
Other comprehensive income		
Valuation difference on available-for-sale securities	669	2,161
Remeasurements of defined benefit plans, net of tax	(6)	(41)
Total other comprehensive income	662	2,120
Comprehensive income	8,165	8,912
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	7,530	8,166
Comprehensive income attributable to non-controlling interests	635	745