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November 13, 2026

Consolidated Financial Results for the Six Months Ended September 30, 2026 (Under Japanese GAAP)

Company name: NPR-RIKEN CORPORATION
Listing: Tokyo Stock Exchange
Securities code: 6209
URL: https://www.npr-riken.co.jp/
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Scheduled date to file semi-annual securities report: November 13, 2026
Scheduled date to commence dividend payments: December 15, 2026
Preparation of supplementary material on financial results: None
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	85,804	7.1	4,360	(30.9)	6,060	(28.2)	4,117	(40.7)
September 30, 2025	80,100	(5.4)	6,308	16.4	8,441	26.1	6,948	76.4

Note: Comprehensive income For the six months ended September 30, 2026: ¥12,459 million [-%]
For the six months ended September 30, 2025: ¥3,463 million [-%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2026	152.94	152.69
September 30, 2025	258.47	257.95

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2026	250,395	177,643	67.5
March 31, 2026	228,954	169,673	70.0

Reference: Equity
As of September 30, 2026: ¥168,903 million
As of March 31, 2026: ¥160,287 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	50.00	-	160.00	210.00
Fiscal year ending March 31, 2027	-	80.00			
Fiscal year ending March 31, 2027 (Forecast)				130.00	210.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	162,000	(0.7)	10,000	(22.2)	13,500	(22.2)	9,000	(35.8)	334.31

Note: 1. Revisions to the earnings forecasts most recently announced: None

2. The average number of shares issued during the period (excluding treasury shares) as of September 30, 2026 is used for the average number of shares during the period, which is the basis for calculating "net income per share."

*** Notes**

(1) Significant changes in the scope of consolidation during the period: Yes
Newly included: 1 company (Hastings Holding Corp.)

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement
(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
(ii) Changes in accounting policies due to other reasons: Yes
(iii) Changes in accounting estimates: Yes
(iv) Restatement: None

(4) Number of issued shares (common shares)
(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	28,247,910 shares
As of March 31, 2026	28,247,910 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	1,305,747 shares
As of March 31, 2026	1,344,635 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2026	26,920,751 shares
Six months ended September 30, 2025	26,884,119 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters
・The forward-looking statements, including forecasts of financial results, contained in these materials are based on information available to the Company and on certain assumptions deemed to be reasonable. Actual financial results may differ from the results anticipated in the statements due to various factors.

Consolidated interim balance sheet

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	29,105	28,867
Notes and accounts receivable - trade, and contract assets	36,874	39,197
Merchandise and finished goods	24,211	28,991
Work in process	7,143	6,285
Raw materials and supplies	7,484	8,401
Other	4,306	5,478
Allowance for doubtful accounts	(2)	(13)
Total current assets	109,124	117,208
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	16,357	16,922
Machinery, equipment and vehicles, net	17,458	17,421
Land	8,926	9,124
Construction in progress	2,803	2,535
Other, net	3,538	3,392
Total property, plant and equipment	49,084	49,397
Intangible assets		
Leased assets	438	244
Goodwill	2,296	9,068
Customer-related intangible assets	1,556	1,496
Technology-related intangible assets	1,780	1,712
Other	2,158	3,713
Total intangible assets	8,230	16,235
Investments and other assets		
Investment securities	45,764	49,472
Deferred tax assets	1,759	2,448
Retirement benefit asset	13,345	13,757
Other	1,708	1,900
Allowance for doubtful accounts	(62)	(24)
Total investments and other assets	62,515	67,553
Total non-current assets	119,830	133,186
Total assets	228,954	250,395

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	10,455	12,979
Electronically recorded obligations - operating	4,236	2,531
Short-term borrowings	762	3,762
Current portion of long-term borrowings	6,705	8,155
Income taxes payable	2,405	1,880
Provision for bonuses	2,934	3,213
Other	9,717	10,625
Total current liabilities	37,215	43,148
Non-current liabilities		
Long-term borrowings	6,600	12,800
Retirement benefit liability	3,434	3,483
Provision for product warranties	255	255
Provision for retirement benefits for directors (and other officers)	204	226
Deferred tax liabilities	8,382	9,925
Other	3,188	2,912
Total non-current liabilities	22,065	29,603
Total liabilities	59,281	72,751
Net assets		
Shareholders' equity		
Share capital	5,212	5,212
Capital surplus	25,480	25,876
Retained earnings	105,860	105,655
Treasury shares	(3,768)	(3,603)
Total shareholders' equity	132,785	133,140
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	8,845	12,181
Deferred gains or losses on hedges	(16)	(6)
Foreign currency translation adjustment	12,230	17,434
Revaluation reserve for land	3	3
Remeasurements of defined benefit plans	6,439	6,151
Total accumulated other comprehensive income	27,502	35,763
Share acquisition rights	92	66
Non-controlling interests	9,293	8,673
Total net assets	169,673	177,643
Total liabilities and net assets	228,954	250,395

Consolidated interim statement of income

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Net sales	80,100	85,804
Cost of sales	59,380	64,145
Gross profit	20,719	21,658
Selling, general and administrative expenses	14,410	17,298
Operating profit	6,308	4,360
Non-operating income		
Interest and dividend income	625	647
Foreign exchange gains	344	-
Share of profit of entities accounted for using equity method	1,150	1,270
Other	254	443
Total non-operating income	2,374	2,361
Non-operating expenses		
Interest expenses	87	178
Foreign exchange losses	-	288
Other	154	193
Total non-operating expenses	241	661
Ordinary profit	8,441	6,060
Extraordinary income		
Gain on sale of non-current assets	3	1
Gain on sale of investment securities	-	1,348
Gain on return of assets from retirement benefits trust	2,975	-
Total extraordinary income	2,978	1,349
Extraordinary losses		
Loss on retirement of non-current assets	34	8
Impairment losses	1,247	898
Business restructuring expenses	-	53
Total extraordinary losses	1,281	960
Profit before income taxes	10,139	6,449
Income taxes - current	1,771	2,735
Income taxes - deferred	731	(484)
Total income taxes	2,503	2,251
Profit	7,635	4,197
Profit attributable to non-controlling interests	687	80
Profit attributable to owners of parent	6,948	4,117

Consolidated interim statement of comprehensive income

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Profit	7,635	4,197
Other comprehensive income		
Valuation difference on available-for-sale securities	2,429	3,155
Deferred gains or losses on hedges	(10)	9
Foreign currency translation adjustment	(4,175)	6,556
Remeasurements of defined benefit plans, net of tax	(1,640)	(286)
Share of other comprehensive income of entities accounted for using equity method	(776)	(1,173)
Total other comprehensive income	(4,172)	8,261
Comprehensive income	3,463	12,459
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,451	12,295
Comprehensive income attributable to non-controlling interests	12	164

Consolidated interim statement of cash flows

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Cash flows from operating activities		
Profit before income taxes	10,139	6,449
Depreciation	4,428	4,159
Gain on return of assets from retirement benefits trust	(2,975)	-
Amortization of goodwill	127	243
Share of loss (profit) of entities accounted for using equity method	(1,150)	(1,270)
Impairment losses	1,247	898
Increase (decrease) in allowance for doubtful accounts	(7)	(27)
Increase (decrease) in provision for product warranties	(0)	-
Increase (decrease) in retirement benefit liability	(630)	65
Decrease (increase) in retirement benefit asset	(191)	(405)
Interest and dividend income	(625)	(647)
Interest expenses	87	178
Loss (gain) on sale of investment securities	-	(1,347)
Loss on retirement of non-current assets	40	56
Loss (gain) on sale of non-current assets	(3)	(0)
Decrease (increase) in accounts receivable - trade, and contract assets	1,956	1
Decrease (increase) in inventories	34	(1,207)
Increase (decrease) in trade payables	(845)	(1,033)
Other, net	(944)	4,060
Subtotal	10,686	10,173
Interest and dividends received	1,322	1,838
Interest paid	(87)	(194)
Income taxes paid	(1,921)	(3,565)
Net cash provided by (used in) operating activities	9,999	8,252

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Cash flows from investing activities		
Net decrease (increase) in time deposits	531	596
Purchase of property, plant and equipment	(3,178)	(3,537)
Proceeds from sale of property, plant and equipment	150	29
Purchase of intangible assets	(519)	(129)
Proceeds from sale and redemption of investment securities	-	1,619
Loan advances	(220)	(66)
Proceeds from collection of loans receivable	308	80
Purchase of shares of subsidiaries resulting in change in scope of consolidation	-	(13,090)
Other payments	(136)	(16)
Other proceeds	21	13
Net cash provided by (used in) investing activities	(3,042)	(14,501)
Cash flows from financing activities		
Proceeds from short-term borrowings	540	11,700
Repayments of short-term borrowings	(1,620)	(8,700)
Proceeds from long-term borrowings	-	8,500
Repayments of long-term borrowings	(1,410)	(850)
Purchase of treasury shares	(1)	(2)
Dividends paid	(2,275)	(4,304)
Proceeds from disposal of treasury shares	0	0
Dividends paid to non-controlling interests	(240)	(86)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(888)	(35)
Repayments of lease liabilities	(135)	(277)
Net cash provided by (used in) financing activities	(6,031)	5,944
Effect of exchange rate change on cash and cash equivalents	(1,192)	547
Net increase (decrease) in cash and cash equivalents	(267)	242
Cash and cash equivalents at beginning of period	25,760	27,069
Cash and cash equivalents at end of period	25,492	27,311

(Notes on segment information, etc.)

Segment Information

I. Previous interim consolidated accounting period (from April 1, 2025 to September 30, 2025)

1. Information on sales and the amount of profit or loss for each reported segment

(Millions of yen)

	Reportable segments				Other (Note) 1	Total	Adjustment Amount (Note) 2	Consolidated Interim Statements of Income (Note) 3
	Piston Ring Business	Precision Components and Casting Components Business	Piping Components Business	Semiconductor and Electronics Related Business				
Sales								
Revenues from external customers	32,794	28,922	8,684	6,302	3,395	80,100	-	80,100
Transactions with other segments	44	7	-	0	1,240	1,293	(1,293)	-
Total	32,839	28,930	8,684	6,303	4,636	81,393	(1,293)	80,100
Segment Profit	2,950	2,058	322	648	614	6,595	(286)	6,308

Note: 1. The "Other" category is a business segment that is not included in the reporting segments and includes products, etc.

2. Adjustments to segment profit are due to the elimination of inter-segment transactions, etc.

3. Segment profit is adjusted to operating income in the interim consolidated statements of income.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

In the Precision Components and Casting Components Business, we recorded an impairment loss on the manufacturing facilities of Riken Corporation and NPR Fukushima Works Co., Ltd. due to a decline in profitability due to changes in the business environment.

In addition, in the Piping Components Business, we recorded an impairment loss on NIPPON PIPE FITTING Corp.'s piping components-related product manufacturing facilities due to a decline in profitability due to changes in the business environment.

Impairment losses recorded for the interim consolidated accounting period were 352 million yen in the Precision Components and Casting Components Business and 895 million yen in the Piping Components Business.

II. The Interim Consolidated Accounting Period (from April 1, 2026 to September 30, 2026)

1. Information on sales and the amount of profit or loss for each reported segment

(Millions of yen)

	Reportable segments				Other (Note) 1	Total	Adjustment Amount (Note) 2	Consolidated Interim Statements of Income (Note) 3
	Piston Ring Business	Precision Components and Casting Components Business	Piping Components Business	Semiconductor and Electronics Related Business				
Sales								
Revenues from external customers	34,357	29,968	8,594	8,466	4,416	85,804	-	85,804
Transactions with other segments	355	296	-	8	1,429	2,089	(2,089)	-
Total	34,713	30,264	8,594	8,475	5,846	87,894	(2,089)	85,804
Segment Profit	2,216	1,526	153	884	(419)	4,361	(1)	4,360

Note: 1. The "Other" category is a business segment that is not included in the reporting segments and includes products, etc.

2. Adjustments to segment profit are due to the elimination of inter-segment transactions, etc.

3. Segment profit is adjusted to operating income in the interim consolidated statements of income.

2. Changes to Reporting Segments, etc.

(Change of Reporting Segment)

The classification of reporting segments has been changed in accordance with the comprehensive restructuring of the Group that took place during the interim consolidated accounting period. In light of the expansion of the business scale and the enhancement of management resources through the business integration, we have eliminated the conventional vertical business lines of the former Riken Corporation and Nippon Piston Ring Co., Ltd., and introduced a business unit system based on strategic business units. Under the new structure, the Group's business will be divided into six business divisions: Piston Rings Business, Marine & Industrial Components Business, Precision Machinery Components Business, Casting Components Business, Piping Equipment Business, and Semiconductor & Electronics Business.

As a result, the classification of reporting segments is as follows. Segment information for the previous interim consolidated accounting period is based on the classification of the reporting segment after the change.

Piston Ring Business	"Piston Ring Business Unit" and "Marine & Industrial Components Business Unit"
Precision Components and Casting Components Business	"Precision Components Business Unit" and "Casting Components Business Unit"
Piping Components Business	"Piping Components Business Unit"
Semiconductor and Electronics Related Business	"Semiconductor & Electronics Related Business Unit"

(Change in Depreciation Method of Property, Plant and Equipment)

In the past, the depreciation method of property, plant and equipment of some domestic subsidiaries was mainly based on the declining-balance method (excluding buildings acquired on or after April 1, 1998 (excluding building ancillary equipment) and building ancillary equipment and structures acquired on or after April 1, 2016), but from the interim consolidated accounting period under review, the straight-line method has been changed for all property, plant and equipment.

As a result of this change in the depreciation method, segment profit for the interim consolidated accounting period increased by 97 million yen in the Piston Ring Business, 29 million yen in the Precision Components and Casting Components Business, 1 million yen in the Piping Components Business, 9 million yen in the Semiconductor and Electronics Related Business, and 2 million yen in the Other Business.

3. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

In the Precision Components and Casting Components Business, we recorded an impairment loss on NPR-RIKEN CASTEC CORPORATION’s casting components-related product manufacturing facilities due to a decline in profitability due to changes in the business environment.

The amount of the impairment loss recorded was 898 million yen in the interim consolidated accounting period.