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Financial Results for the Nine-month Period Ended September 30, 2026 [IFRS] (Consolidated)

November 13, 2026

Listed Company: ON THE PAGE, Inc. Stock Exchange: Tokyo Stock Exchange
Code Number: 9160 URL: https://onthepage.jp/
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Scheduled date of the start of dividends payment: –
Supplementary material for quarterly financial results: Yes
Briefing on quarterly financial results: Yes (for institutional investors and analysts)

(Amounts of less than one million yen are rounded off.)

1. Consolidated financial results for the nine-month period ended September 30, 2026 (from January 1, 2026 to September 30, 2026)

(1) Consolidated results of operations (Percentages calculated on year-on-year basis.)

	Revenue		Operating profit		Profit before income taxes		Net profit	
Nine-month period ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
September 30, 2026	28,215	99.0	663	62.4	74	-16.0	117	48.6
September 30, 2025	14,181	13.0	408	–	88	–	79	–

	Profit attributable to owners of the parent		Total comprehensive income for the period		Basic earnings per share	Diluted earnings per share
Nine-month period ended	Million yen	%	Million yen	%	Yen	Yen
September 30, 2026	117	48.6	117	33.0	3.48	–
September 30, 2025	79	–	88	–	3.17	–

(2) Consolidated financial position

	Total assets	Total equity	Equity attributable to owners of the parent	Ratio of equity attributable to owners of the parent
As of	Million yen	Million yen	Million yen	%
September 30, 2026	71,835	13,664	13,664	19.0
December 31, 2025	36,823	10,109	10,109	27.5

2. Dividends

	Dividend per share				
	End of 1st quarter	End of 2nd quarter	End of 3rd quarter	Year end	Annual
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	–	0.00	–	0.00	0.00
Fiscal year ending December 31, 2026	–	0.00	–		
Fiscal year ending December 31, 2026 (forecast)				0.00	0.00

(Note) Revisions from dividends forecasts announced most recently: None

3. Consolidated financial results forecasts for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages calculated on year-on-year basis.)

	Revenue		Operating profit		Profit before income taxes		Net profit		Profit attributable to owners of the parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	42,789	94.1	3,000	33.5	2,480	34.1	1,640	30.5	1,640	30.5	42.96

(Note) Revisions from financial results forecasts published most recently: None

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes
Newly included: 2 companies (Shibutani Co., Ltd., SHIBUTANI Estate Partners Co., Ltd.)

(2) Changes in accounting policies and changes in accounting estimates
(i) Changes in accounting policies as required by IFRS: No
(ii) Changes in accounting policies other than (i): No
(iii) Changes in accounting estimates: No

(3) Number of shares outstanding (common stock)

(i)	Number of shares outstanding at the end of the period (including treasury shares)	
	As of September 30, 2026:	38,204,793 shares
	As of December 31, 2025:	25,073,094 shares
(ii)	Number of treasury shares at the end of the period	
	As of September 30, 2026:	9,756 shares
	As of December 31, 2025:	558 shares
(iii)	Average number of shares outstanding during the period	
	Nine-month period ended September 30, 2026:	33,866,051 shares
	Nine-month period ended September 30, 2025:	25,042,602 shares

* Review of the accompanying quarterly consolidated financial statements by certified public accountants or audit corporations: No

* Note regarding proper use of consolidated financial results forecasts and other special comments
The forward-looking statements, such as results forecasts, included in this document are based on information available to the Company and certain assumptions that the Company considers reasonable as of the date of the document. The Company does not promise that the forecasts will be achieved. Actual results may differ significantly due to a range of factors. For conditions regarding the assumptions for results forecasts and notes on the use of results forecasts, etc., please refer to page 5 of the accompanying materials “1. Overview of operating results, etc., (4) Explanations on forward-looking information including forecast of consolidated financial results.”

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1. Overview of operating results, etc.

(1) Overview of operating results for the period under review

The Company merged with ESCRIT Inc. effective April 1, 2026. Accordingly, financial results of ESCRIT Inc. before the merger are not reflected in the results of its operations for the nine-month period ended September 30, 2025. In addition, the Company's financial results after the above date reflect the financial results of ESCRIT Group Inc.

During the nine-month period ended September 30, 2026, the Japanese economy was trending moderately toward a recovery, partly due to the effects of measures that were implemented in an environment in which employment and income conditions were improving. However, the future of the economy remained uncertain given the risk that the Middle East situation and natural disasters may put downward pressure on the Japanese economy.

The Company merged with ESCRIT Inc. effective April 1, 2026 to achieve sustainable growth and enhance its corporate value by being a leader in the restructuring of the bridal industry, which has continued to shrink due to the declining birthrate, the decrease in the number of marriages, and people's increasingly diverse values.

The merger has resulted in the establishment of one of the largest bridal business groups in Japan and a nationwide network of wedding venues, including both urban and regional venues, which make it possible to flexibly provide services in alignment with the needs of customers. The Company will strengthen its revenue base by using advantages of scale to reduce costs, facilitating the shared use of human resources and expertise to improve recruitment capabilities and the quality of services and expanding its in-house production activities in the fields of attire, restaurants, and construction. Further, the Company will expand overseas, tap into demand from inbound tourists, and also create new businesses, such as by enhancing the post-wedding services business. It will also use the strength of the capital strength and network of its parent company, TKP Corporation, to maximize the effects of the merger. Through these efforts, the Company will aim to increase its competitiveness and achieve medium- to long-term growth.

The details of the opening of new wedding venues, the Group's priority initiative, are as follows.

In March 2026, the Company opened HOMAM Former McKenzie House, a dedicated wedding facility in Suruga-ku, Shizuoka City. The Company has been entrusted with the management and operation of the Former McKenzie Residence (called the Former McKenzie House), a historical Western-style house located in Suruga-ku, Shizuoka City that is a registered tangible cultural property of Japan, and city-owned lands around it by the city government of Shizuoka. The Company named the entire premises, including the house (approx. 7,300 m2), HOMAM Former McKenzie House, and it operates a wedding venue, restaurant, etc. while preserving the Former McKenzie House in its original state. This facility also features a new building facing Suruga Bay with a superb view of the ocean. It is designed to be used as a wedding venue and also a chapel. The aim is to increase revenue from the facility as a whole.

In April 2026, the Company opened Amandan Peak, a dedicated wedding facility in Toyama City, Toyama prefecture. It is near the Kureha Hills Footpath Bridge that the Toyama City government aims to make a new landmark. As Amandan Peak is an approximately 10-minute drive from Toyama Station, it has superior accessibility. The property it was constructed upon (approx. 18,000 m2 including cliffside land) was the site of Toyama Kanko Hotel, which was closed in 2016. The Company will leverage the panoramic view of the Tateyama Mountain Range in the Northern Alps and the Toyama Bay and the high level of privacy ensured by the facility only being available to one group in the daytime and one group in the evening to differentiate this facility from the competition.

In January 2027, the Company will open the Flairge Sakae wedding facility with a chapel and large and small banquet rooms in Naka-ku, Nagoya City. The Company plans to make it a facility that features an organically integrated bridal venue and hotel, with the goal of ensuring a product designed to have high added value that facilitates the stable provision of high-quality services.

In May 2027, the Company will open Karuizawa Kansei No Mori in Karuizawa-machi, Kitasaku-gun, Nagano prefecture. Located approximately a 5-minute drive from JR Karuizawa Station, Karuizawa Kansei No Mori is a wedding facility surrounded by trees along Old Nakasendo. It is highly convenient and placed within a verdant natural environment. Overseas travel is expensive due to the depreciation of the yen and other factors, and approximately 30% of bridal couples in Japan are having their weddings in domestic resort areas. This facility will be the first wedding venue that the Company will open in Karuizawa. The Company will use this new wedding venue in an area that is popular for resort weddings to cater to the brisk domestic demand.

In September 2027, the Company will open the Former Governor's Official Residence (tentative name) in Aoba-ku, Sendai City, as its second facility in this area. The Company submitted a proposal to the Miyagi Prefectural Government regarding its Project to Use the Former Governor's Official Residence, and it was selected as a candidate project implementer. The Company will build a new facility that can be used for weddings, seasonal events, presentations by residents of Miyagi prefecture, and other purposes on the premises of the governor's official residence designed based on the concept of a guest house in a forest and near water while fully leveraging the historical and cultural value of the governor's official residence. The Company will thus create an energetic space that will attract diverse people.

The Company signed a business partnership for the sale of wedding ceremonies and receptions with Halekulani Corporation, a local subsidiary of Mitsui Fudosan Co., Ltd. in Hawaii, and RESORTTRUST HAWAII, LLC, a local subsidiary of Resorttrust Inc., which will be new clients of the Company's outsourced wedding services. The partnership was signed via ISLAND LABEL HAWAII, a

wholly owned subsidiary of the Company. Through this partnership, the Company will be entrusted with wedding services at Halekulani, a time-honored hotel in Waikiki, and The Kahala Hotel & Resort, a luxury resort hotel. The Company will provide packages including photo-only weddings, in addition to wedding ceremonies and receptions.
The Company also operates a resort wedding business in Japan, and the Southern Chapel Kiranah Resort Okinawa, a wedding facility in Okinawa prefecture, is currently performing strongly. In February 2026, the Company formed a partnership with Nansei Rakuen Resorts Co., Ltd. (Miyakojima), a Unimat Group company, and Hotel Shigira Mirage, a resort hotel in Miyakojima City, Okinawa prefecture to continue to elevate the facility's strong performance. The Company engages in operations that include the planning and sale of wedding receptions and parties to expand its resort wedding business in Japan and overseas.
Regarding the opening of new facilities in the Restaurant business, the Company will open ODD Minamimorimachi in Kita-ku, Osaka City in December 2026. The new restaurant is located in Tenjinbashisuji Shopping Street, a neighborhood that has developed around Osaka Tenmangu Shrine, and it is expected that it will stably attract customers through synergy with the surrounding restaurants. The Company will leverage its expertise in the opening of small restaurants in areas that attract large numbers of customers, which it has cultivated through the operation of ODD in the Osaka Station area, to operate this new restaurant.
In March 2027, the Company will open Serafina NEW YORK Osaka in Kita-ku, Osaka City. It will be located in BARCHICA-M, a new retail facility that will open in front of the West Exit ticket gate of JR Osaka Station. Supported by the approximately 800,000 passengers that use the station every day on average, this is a growth area where the flow of people will continue to grow, and it is located in the large-scale redevelopment area centered on the Umekita area.
Further, the Company's wholly owned subsidiary BROTH DINING Inc., which operates the Restaurant business, has signed a franchise agreement with hotel operator HOLONIC Inc. BROTH DINING is an operator of restaurants, including Mitaki, and it will be in charge of overall practical operations related to franchising. Amid the rising cost of the opening of new facilities attributed to the soaring cost of construction materials and rent and the growing shortage of cooks in Japan, the Company regards the opening of franchised restaurants to be a low-risk business opportunity, and it believes that the compatibility of the business of franchising the Mitaki brand and high-class hotels is good. The Company will therefore continue to consider projects individually.

Regarding sales activities in the Bridal business, the number of couples from whom the Company received orders increased 42.8% year on year to 5,384, and the number of back orders stood at 6,500, up 69.1% year on year.
Revenue in the nine-month period ended September 30, 2026 amounted to 28,215 million yen (up 99.0% year on year), primarily due to an increase in sales related to the implementation of weddings that resulted from increases in the number of weddings implemented and the unit prices of implementation, as well as an increase in sales related to general dining in the Restaurant business. On the profit front, despite an increase in selling, general and administrative expenses mainly reflecting an increase in supplies expenses that resulted from the opening of new facilities and merger-related expenses that were incurred, operating profit was 663 million yen (up 62.4% year on year), profit before income taxes stood at 74 million yen (down 16.0% year on year), and net profit amounted to 117 million yen (up 48.6% year on year).

The number of our facilities as of September 30, 2026 is as follows.

Segment	Bridal business			Restaurant business
Type of facility	Guesthouse	Dress shop	Other	
Japan	66	37	6	12
Overseas	–	–	3	1

The Construction and Real Estate business has been added to the Company's reportable segments as it has taken over the businesses operated by ESCRIT Group Inc., which merged with the Company in the nine-month period ended September 30, 2026. The details of the change in reportable segments are as stated in 2. Condensed quarterly consolidated financial statements and significant notes, (5) Notes to condensed quarterly consolidated financial statements (Segment information).

Results by segment are as follows.
(Bridal business)
As the Company merged with ESCRIT Inc. effective April 1, 2026, the Company's financial results since this date reflect the financial results of ESCRIT Inc.
In the Bridal business, revenue was 22,934 million yen (up 75.3% year on year) and segment profit stood at 1,758 million yen (up 21.4% year on year) because, compared to the nine-month period ended September 30, 2025, sales related to the implementation of weddings increased due to increases in the number of weddings implemented and their unit prices, and the demand for banquets and general dining at wedding facilities has been trending toward a recovery.

(Restaurant business)

In the Restaurant business, revenue was 1,192 million yen (up 8.4% year on year), reflecting the growth of demand from inbound tourists, an increase in corporate banquets, and strong performance in uses for business entertainment and general dining, in addition to contributions of Serafina NEW YORK Akasaka and SHARI Tokyu Kabukicho Tower throughout the nine-month period ended September 30, 2026, as they were opened in the previous fiscal year. On the profit front, the Company posted a segment loss of 19 million yen (a segment loss of 52 million yen in the nine-month period ended September 30, 2025) due to an operating loss in Vietnam, where the Company opened new restaurants in the previous consolidated fiscal year, as well as withdrawal expenses that were incurred as a result of the closure of some restaurants, and other expenses.

(Construction and Real Estate business)

In the Construction and Real Estate business, revenue was 4,089 million yen and segment profit amounted to 267 million yen. This was a result of the Company merging with ESCRIT Inc. effective April 1, 2026 and Shibutani Co., Ltd. and SHIBUTANI Estate Partners Co., Ltd., which were wholly owned subsidiaries of ESCRIT Inc. engaged in the business of providing solutions related to construction and real estate, being included in the scope of consolidation.

(2) Overview of financial position for the period under review

Assets, liabilities and equity

Due to the merger with ESCRIT Inc. effective April 1, 2026, assets and liabilities have increased overall.

(Assets)

As of September 30, 2026, assets totaled 71,835 million yen, an increase of 35,012 million yen from the end of the previous fiscal year. This is mainly due to increases of 14,232 million yen in right-of-use assets, 5,804 million yen in deferred tax assets, 4,411 million yen in other financial assets, and 4,053 million yen in property, plant and equipment, which were a result of the merger.

(Liabilities)

As of September 30, 2026, liabilities totaled 58,171 million yen, an increase of 31,456 million yen from the end of the previous fiscal year. This is mainly due to an increase of 15,998 million yen in lease liabilities, a net increase of 8,349 million yen in borrowings, and increases of 2,429 million yen in contract liabilities owed to customers and 2,356 million yen in trade and other payables, which were a result of the merger.

(Equity)

As of September 30, 2026, equity totaled 13,664 million yen, an increase of 3,555 million yen from the end of the previous fiscal year. This chiefly reflects an increase of 3,885 million yen in capital surplus that was a result of the merger and net profit of 177 million yen.

(3) Overview of cash flows

Cash and cash equivalents (“cash”) as of September 30, 2026 increased by 2,111 million yen from the end of the previous fiscal year, to 5,529 million yen. This is due to an increase of 4,065 million yen in cash and cash equivalents that was a result of the merger and which was partially offset by a decrease of 1,954 million yen in cash flows, primarily reflecting investment activities and financing activities.

Cash flow conditions in the nine-month period ended September 30, 2026 and the main associated factors are as follows.

(Cash flows from operating activities)

Net cash provided by operating activities was 2,372 million yen. This mainly reflects an increase of 1,538 million yen in contract assets, which was offset by depreciation and amortization of 3,961 million yen.

(Cash flows from investing activities)

Net cash used in investing activities was 1,751 million yen. This is attributed to the use of 1,648 million yen for the purchase of property, plant and equipment related to the opening of new facilities in 2026 and pre-existing facilities.

(Cash flows from financing activities)

Net cash used in financing activities was 2,574 million yen. This is primarily due to repayments of long-term borrowings of 2,954 million yen and repayments of lease liabilities of 2,630 million yen in connection with leases of buildings, etc., which were partially offset by proceeds from long-term borrowings of 3,010 million yen for capital investments related to new openings.

(4) Explanations on forward-looking information including forecast of consolidated financial results

Looking at the Group's business environment during the nine-month period ended September 30, 2026, the annual number of marriages in 2025 was around 490,000 according to the Vital Statistics report (final data) published by the Ministry of Health, Labour and Welfare, with figures still far below the pre-COVID 2019 level of around 600,000 (according to the same statistics). In these circumstances, the Company will leverage the merger with ESCRIT Inc. to enable the network of advantageous locations close to stations in metropolitan areas and the Company's strength in expansion to regional cities to complement each other and build a well-balanced, nationwide network of wedding facilities and integrate a diverse range of wedding services to enhance its ability to cater to a wide range of customer needs and improve its ability to attract customers and receive orders.

Additionally, the Company will improve its overall cost efficiency by increasing its in-house production rate through the shared use of its in-house production capabilities regarding dresses, floral decorations, videos, and others and construction capabilities, driving the reduction of costs, the improvement of the profit, and enhancement of the appeal of products, and it will leverage advantages of scale through the integration of its advertising, purchasing, system and administrative divisions.

As the Group undertakes these initiatives, it forecasts that it will record revenue of 42,789 million yen, operating profit of 3,000 million yen, profit before income taxes of 2,480 million yen, and net profit of 1,640 million yen in the fiscal year ending December 31, 2026.

2. Condensed quarterly consolidated financial statements and significant notes

(1) Condensed quarterly consolidated statements of financial position

	As of December 31, 2025	As of September 30, 2026
	Thousand yen	Thousand yen
Assets		
Current assets		
Cash and cash equivalents	3,417,902	5,529,307
Trade and other receivables	561,481	989,990
Contract assets	–	1,592,919
Inventories	298,535	1,477,774
Other financial assets	17,815	181,431
Other current assets	138,000	453,624
Total current assets	4,433,735	10,225,048
Non-current assets		
Property, plant and equipment, net	11,468,589	15,522,289
Right-of-use assets	6,061,380	20,294,145
Goodwill	11,203,452	11,918,812
Intangible assets, net	127,232	239,873
Investments accounted for using the equity method	57,774	9,779
Other financial assets	1,131,894	5,379,514
Deferred tax assets	2,314,389	8,119,208
Other non-current assets	24,958	126,955
Total non-current assets	32,389,671	61,610,577
Total assets	36,823,406	71,835,626

	As of December 31, 2025	As of September 30, 2026
	Thousand yen	Thousand yen
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	1,943,726	4,299,896
Contract liabilities	1,351,051	3,781,018
Borrowings	4,459,561	7,160,113
Lease liabilities	1,054,081	4,572,160
Provisions	91,374	885,886
Income taxes payable	871,899	116,808
Other current liabilities	1,625,868	1,725,325
Total current liabilities	11,397,562	22,541,209
Non-current liabilities		
Borrowings	7,911,914	13,560,393
Lease liabilities	5,422,441	17,903,316
Other financial liabilities	503,877	571,212
Provisions	1,356,161	3,391,768
Other non-current liabilities	122,398	203,160
Total non-current liabilities	15,316,793	35,629,851
Total liabilities	26,714,356	58,171,060
Equity		
Share capital	30,000	34,699
Capital surplus	1,471,259	5,362,169
Retained earnings	8,541,971	8,197,102
Treasury shares	–	(2,483)
Other components of equity	65,819	73,078
Total equity attributable to owners of the parent	10,109,050	13,664,565
Total equity	10,109,050	13,664,565
Total liabilities and equity	36,823,406	71,835,626

(2) Condensed quarterly consolidated statements of profit or loss and condensed quarterly consolidated statements of comprehensive income

(Condensed quarterly consolidated statements of profit or loss)

	Nine-month period ended September 30, 2025	Nine-month period ended September 30, 2026
	Thousand yen	Thousand yen
Revenue	14,181,702	28,215,473
Cost of sales	(6,587,044)	(14,218,781)
Gross profit	7,594,658	13,996,692
Selling, general and administrative expenses	(7,202,524)	(13,310,207)
Other income	20,602	16,066
Other expenses	(4,308)	(39,297)
Operating profit	408,427	663,253
Finance income	11,506	40,995
Finance expenses	(333,864)	(582,758)
Share of profit (loss) of investments accounted for using the equity method	2,433	(47,176)
Profit before income taxes	88,502	74,313
Income taxes	(9,227)	43,449
Net profit	79,275	117,763
Net profit attributable to		
Owners of the parent	79,275	117,763
Net profit	79,275	117,763
Earnings per share		
Basic earnings per share (yen)	3.17	3.48
Diluted earnings per share (yen)	–	–

(Condensed quarterly consolidated statements of comprehensive income)

	Nine-month period ended September 30, 2025	Nine-month period ended September 30, 2026
	Thousand yen	Thousand yen
Net profit	79,275	117,763
Other comprehensive income		
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	8,792	(207)
Financial assets measured at fair value through other comprehensive income	–	91
Share of other comprehensive income of investments accounted for using equity method	70	(464)
Total of items that may be reclassified to profit or loss	8,863	(580)
Other comprehensive income, net of tax	8,863	(580)
Comprehensive income	88,139	117,182
Comprehensive income attributable to		
Owners of the parent	88,139	117,182
Comprehensive income	88,139	117,182

(3) Condensed quarterly consolidated statements of changes in equity

	Equity attributable to owners of the parent						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity	Total equity attributable to owners of the parent	Total equity
	Thousand yen	Thousand yen	Thousand yen	Thousand yen	Thousand yen	Thousand yen	Thousand yen
Balance as of January 1, 2025	100,000	6,150,000	2,529,837	–	66,901	8,846,739	8,846,739
Net profit	–	–	79,275	–	–	79,275	79,275
Other comprehensive income	–	–	–	–	8,863	8,863	8,863
Comprehensive income	–	–	79,275	–	8,863	88,139	88,139
Stock compensation	–	–	–	–	7,156	7,156	7,156
Issuance of new shares	10,218	(6,501)	–	–	–	3,717	3,717
Capital reduction	(80,218)	80,218	–	–	–	–	–
Transfer from other components of equity to retained earnings	–	–	1,079	–	(1,079)	–	–
Transfer from capital surplus to retained earnings	–	(4,754,472)	4,754,472	–	–	–	–
Total transactions with owners	(70,000)	(4,680,754)	4,755,551	–	6,077	10,874	10,874
Balance as of September 30, 2025	30,000	1,469,245	7,364,665	–	81,842	8,945,752	8,945,752

	Equity attributable to owners of the parent						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity	Total equity attributable to owners of the parent	Total equity
	Thousand yen	Thousand yen	Thousand yen	Thousand yen	Thousand yen	Thousand yen	Thousand yen
Balance as of January 1, 2026	30,000	1,471,259	8,541,971	–	65,819	10,109,050	10,109,050
Net profit	–	–	117,763	–	–	117,763	117,763
Other comprehensive income	–	–	–	–	(580)	(580)	(580)
Comprehensive income	–	–	117,763	–	(580)	117,182	117,182
Stock compensation	–	93	–	–	4,394	4,488	4,488
Purchase of treasury shares	–	–	–	(2,483)	–	(2,483)	(2,483)
Changes due to transactions under common control	–	3,885,371	(462,632)	–	3,444	3,426,183	3,426,183
Issuance of new shares	4,699	5,444	–	–	–	10,144	10,144
Total transactions with owners	4,699	3,890,909	(462,632)	(2,483)	7,839	3,438,332	3,438,332
Balance as of September 30, 2026	34,699	5,362,169	8,197,102	(2,483)	73,078	13,664,565	13,664,565

(4) Condensed quarterly consolidated statements of cash flows

	Nine-month period ended September 30, 2025	Nine-month period ended September 30, 2026
	Thousand yen	Thousand yen
Cash flows from operating activities		
Profit before income taxes	88,502	74,313
Depreciation and amortization	1,857,450	3,961,052
Finance income	(11,506)	(40,995)
Finance expenses	333,864	582,758
Share of loss (profit) of investments accounted for using equity method	(2,433)	47,176
Loss on retirement of fixed assets	4,289	27,741
Decrease (increase) in trade and other receivables	24,366	595,198
Decrease (increase) in contract assets	–	(1,538,974)
Decrease (increase) in inventories	(51,302)	(284,628)
Increase (decrease) in trade and other payables	(86,189)	342,838
Increase (decrease) in contract liabilities	864,979	1,162,494
Increase (decrease) in accrued consumption taxes	(80,489)	(186,259)
Increase (decrease) in accrued expenses	(16,347)	(563,663)
Increase (decrease) in deposits received	(33,422)	(72,979)
Increase (decrease) in accounts payable - bonuses	199,145	(44,726)
Other	(178,047)	(194,265)
Subtotal	2,912,862	3,867,081
Interest received	5,399	13,274
Interest paid	(262,267)	(527,995)
Income taxes paid	(689,163)	(980,123)
Net cash provided by operating activities	1,966,831	2,372,238
Cash flows from investing activities		
Purchases of property, plant and equipment	(1,762,158)	(1,648,998)
Proceeds from sale of property, plant and equipment	812	479
Purchases of intangible assets	(53,809)	(39,832)
Proceeds from collection of loans receivable	14,016	14,078
Net decrease (increase) in time deposits	–	(4,865)
Payments of guarantee deposits	(118,421)	(60,217)
Proceeds from refund of guarantee deposits	86	5,972
Payments for asset retirement obligations	–	(18,444)
Other	–	74
Net cash used in investing activities	(1,919,474)	(1,751,754)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(588,600)	2,000
Proceeds from long-term borrowings	1,165,000	3,010,000
Repayments of long-term borrowings	(1,551,350)	(2,954,187)
Repayments of lease liabilities	(755,157)	(2,630,472)
Purchase of treasury shares	–	(2,129)
Net cash used in financing activities	(1,730,107)	(2,574,789)
Effect of exchange rate changes in cash and cash equivalents	(5,836)	(58)
Net increase (decrease) in cash and cash equivalents	(1,688,587)	(1,954,364)
Cash and cash equivalents at beginning of period	3,548,313	3,417,902
Increase in cash and cash equivalents resulting from merger	–	4,065,770
Cash and cash equivalents at end of period	1,859,726	5,529,307

(5) Notes to condensed quarterly consolidated financial statements

(Notes regarding going concern assumptions)

Not applicable.

(Segment information)

(1) Overview of reportable segments

The Group's reportable segments are the Company's components for which separate financial information is available and for which the Board of Directors performs periodic reviews for the purposes of determining management resources allocation and evaluating performance.

The Construction and Real Estate business was added to the Group's segments due to the merger with ESCRIT Inc. effective April 1, 2026 and inclusion of Shibutani Co., Ltd. and SHIBUTANI Estate Partners Co., Ltd. in the scope of consolidation. The two companies were wholly owned subsidiaries of ESCRIT Inc. and engage in the business of providing solutions related to construction and real estate. As a result, the Group now has three reportable segments: the Bridal business, the Restaurant business, and the Construction and Real Estate business.

The major operations of the Bridal business are the planning and holding of ceremonies and banquets and provision of banquets and general meals at wedding facilities.

The major operations of the Restaurant business are the preparation of banquets and general meals (lunches and dinners) at restaurant facilities.

The major operations of the Construction and Real Estate business include contract interior and exterior work and design management for stores, offices, and other facilities, the construction of detached houses and condominiums, container business, and consulting services.

(2) Revenues and business results by segment

The following are the results, including revenue, of the reportable segments of the Group.

The accounting method for the reported operating segments is identical to the Group's accounting policies. Profit or loss of the reportable segments is the operating profit (loss) on the condensed quarterly consolidated statements of profit or loss.

Intersegment transaction prices are based on prevailing market prices.

Nine-month period ended September 30, 2025

	Reportable segments				Adjustments (Note)	Consolidated
	Bridal business	Restaurant business	Construction and Real estate business	Total		
	Thousand yen	Thousand yen	Thousand yen	Thousand yen	Thousand yen	Thousand yen
Revenue						
External	13,081,623	1,100,079	–	14,181,702	–	14,181,702
Intersegment	1,021	12,704	–	13,726	(13,726)	–
Total	13,082,645	1,112,783	–	14,195,428	(13,726)	14,181,702
Segment profit (loss)	1,448,395	(52,472)	–	1,395,922	(987,494)	408,427
Finance income						11,506
Finance expenses						(333,864)
Share of profit of investments accounted for using the equity method						2,433
Profit before income taxes						88,502

(Note) "Adjustments" in segment profit (loss) is mostly the elimination of intersegment transactions and corporate expenses that are not allocated to either reportable segment. Corporate expenses are primarily general and administrative expenses that are not attributable to either reportable segment.

Nine-month period ended September 30, 2026

	Reportable segments				Adjustments (Note)	Consolidated
	Bridal business	Restaurant business	Construction and Real estate business	Total		
	Thousand yen	Thousand yen	Thousand yen	Thousand yen	Thousand yen	Thousand yen
Revenue						
External	22,934,233	1,192,188	4,089,050	28,215,473	–	28,215,473
Intersegment	24,479	17,958	15,632	58,070	(58,070)	–
Total	22,958,713	1,210,147	4,104,682	28,273,543	(58,070)	28,215,473
Segment profit (loss)	1,758,089	(19,324)	267,916	2,006,681	(1,343,428)	663,253
Finance income						40,995
Finance expenses						(582,758)
Share of loss of investments accounted for using the equity method						(47,176)
Profit before income taxes						74,313

(Note) "Adjustments" in segment profit (loss) is mostly the elimination of intersegment transactions and corporate expenses that are not allocated to either reportable segment. Corporate expenses are primarily general and administrative expenses that are not attributable to either reportable segment.