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November 12, 2026

Consolidated Financial Results for the Fiscal Year Ended September 30, 2026 (Under Japanese GAAP)

Company name: FCE Inc.
Listing: Tokyo Stock Exchange
Securities code: 9564
URL: http://fce-hd.co.jp
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Scheduled date of annual general meeting of shareholders: December 24, 2026
Scheduled date to commence dividend payments: December 9, 2026
Scheduled date to file annual securities report: December 23, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and the media)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended September 30, 2026 (from October 1, 2025, to September 30, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	6,950	13.9	1,130	23.9	1,160	25.5	879	32.7
September 30, 2025	6,099	21.8	912	26.4	925	30.9	662	31.9

Note: Comprehensive income For the fiscal year ended September 30, 2026: ¥1,015 million [85.4%]
For the fiscal year ended September 30, 2025: ¥547 million [8.6%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
September 30, 2026	39.85	37.48	20.8	18.8	16.3
September 30, 2025	30.17	28.23	18.5	17.1	15.0

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended September 30, 2026: ¥--- million
For the fiscal year ended September 30, 2025: ¥--- million

Note : The Company conducted a 2-for-1 stock split of common stock on April 1, 2025.Net income per share and diluted net income per share are calculated on the assumption that the stock split was conducted at the beginning of the fiscal year ended September 30, 2025.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
September 30, 2026	6,638	4,660	70.2	209.58
September 30, 2025	5,727	3,799	66.3	172.39

Reference: Equity
As of September 30, 2026: ¥4,659 million
As of September 30, 2025: ¥3,798 million

Note: The Company conducted a 2-for-1 stock split of common stock on April 1, 2025.
Net assets per share are calculated assuming a stock split at the beginning of the fiscal year ended September 2025.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
September 30, 2026	989	-89	-201	3,877
September 30, 2025	1,020	-789	-153	3,179

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended September 30, 2025	-	0.00	-	7.50	7.50	165	24.8	4.6
Fiscal year ended September 30, 2026	-	0.00	-	11.00	11.00	244	27.6	5.8
Fiscal year ending September 30, 2027 (Forecast)	-	0.00	-	14.00	14.00		29.1	

3. Forecast of consolidated results for the year ending September 30, 2027 (from October 1, 2026, to September 30, 2027)

(Percentage figures are changes from the previous year)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Year ending September 30, 2027	7,660	10.2	1,370	21.2	1,405	21.0	1,070	21.6	48.13

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	22,232,400 shares
As of September 30, 2025	22,032,600 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	268 shares
As of September 30, 2025	268 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended September 30, 2026	22,071,576 shares
Fiscal year ended September 30, 2025	21,957,613 shares

Note: The Company conducted a 2-for-1 stock split of common stock on April 1, 2025.
"Total number of shares issued at the end of the period," "Number of treasury shares at the end of the period," and "Average number of shares during the period" are calculated assuming that the stock split was carried out at the beginning of the fiscal year ended September 30, 2025.

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended September 30, 2026 (from October 1, 2025, to September 30, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	6,551	14.8	1,112	22.5	1,142	23.8	874	30.8
September 30, 2025	5,708	239.6	908	-	922	-	668	-51.4

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
September 30, 2026	39.61	37.26
September 30, 2025	30.43	28.48

Note : The Company conducted a 2-for-1 stock split of common stock on April 1, 2025. Net income per share and diluted net income per share are calculated on the assumption that the stock split was conducted at the beginning of the fiscal year ended September 30, 2025.

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
September 30, 2026	6,529	4,642	71.1	208.79
September 30, 2025	5,619	3,786	67.4	171.84

Reference: Equity
As of September 30, 2026: ¥4,642 million
As of September 30, 2025: ¥3,786 million

Note: The Company conducted a 2-for-1 stock split of common stock on April 1, 2025.
Net assets per share are calculated assuming a stock split at the beginning of the fiscal year ended September 2025.

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.
* The forward-looking statements, including earnings forecasts, contained in this report are based on information currently available to the Company and certain assumptions that the Company deems reasonable, and the Company does not promise the realization of such forecasts. Actual results may differ significantly due to various factors.