Disclaimer: This document is an English translation of the original document in Japanese and has been prepared solely for reference purposes. In the event of any discrepancy between this English translation and the original in Japanese, the original shall prevail in all respects.

Consolidated Financial Results for the Six Months Ended September 30, 2026 [Japanese GAAP]

November 13, 2026

Company name: Synchro Food Co., Ltd.
Stock exchange listing: Tokyo Stock Exchange
Code number: 3963
URL: https://www.synchro-food.co.jp
Representative: Shun Ohkubo, President and CEO
Contact: Masaki Morita, Executive Officer and Chief of Operating for the Administrative Department
Phone: +81-3-5768-9522
Scheduled date of filing semi-annual securities report: November 13, 2026
Scheduled date of commencing dividend payments: –
Availability of financial results briefing materials: Available
Schedule of financial results briefing session: Scheduled

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Six Months Ended September 30, 2026 (April 1, 2026 – September 30, 2026)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
September 30, 2026	3,895	110.3	323	(10.8)	302	(5.3)	154	(26.5)
September 30, 2025	1,852	(5.8)	362	(38.2)	319	(45.5)	209	(46.9)

Note: Comprehensive income: Six months ended September 30, 2026: 153 million yen [(26.5)%]
Six months ended September 30, 2025: 209 million yen [(46.8)%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2026	5.49	–
September 30, 2025	7.46	–

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Million yen	Million yen	%
As of September 30, 2026	11,806	4,523	38.2
As of March 31, 2026	12,253	4,777	38.9

Reference: Equity: As of September 30, 2026: 4,507 million yen
As of March 31, 2026: 4,762 million yen

Note: During the six months ended September 30, 2026, the provisional accounting treatment related to the business combination was finalized. The figures for the fiscal year ended March 31, 2026 reflect the details of this finalized provisional accounting treatment.

2. Dividends

	Annual dividends				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	–	0.00	–	15.00	15.00
Fiscal year ending March 31, 2027	–	0.00			
Fiscal year ending March 31, 2027 (Forecast)			–	15.00	15.00

Note: Revision to the forecast for dividends announced most recently: No

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027 (April 1, 2026 – March 31, 2027)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	7,500	35.3	332	(48.7)	294	(50.3)	141	(49.8)	5.03

Note: Revision to the financial results forecast announced most recently: No

*** Notes:**

(1) Significant changes in the scope of consolidation during the period: None
Newly included: – ( ) Excluded: – ( )

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: Yes

(3) Changes in accounting policies, changes in accounting estimates and retrospective restatement
1) Changes in accounting policies due to the revision of accounting standards: None
2) Changes in accounting policies other than 1) above: None
3) Changes in accounting estimates: None
4) Retrospective restatement: None

(4) Total number of issued and outstanding shares (common shares)
1) Total number of issued and outstanding shares at the end of the period (including treasury shares):
September 30, 2026: 29,123,000 shares
March 31, 2026: 29,123,000 shares

2) Total number of treasury shares at the end of the period:
September 30, 2026: 1,032,189 shares
March 31, 2026: 1,080,412 shares

3) Average number of shares during the period:
Six months ended September 30, 2026: 28,059,670 shares
Six months ended September 30, 2025: 28,060,966 shares

* *Semi-annual financial results reports are exempt from interim audit conducted by certified public accountants or an audit firm.*

* *Explanation of the proper use of financial results forecast and other notes*

The financial results forecast and other forward-looking statements herein are based on information currently available to the Company and certain assumptions deemed reasonable, and are not intended as the Company's guarantee to achieve them. Actual results may differ significantly due to various factors. For conditions underlying the results forecast and matters of note on the use of the results forecast and other material, please see "1. Qualitative Information on Semi-annual Financial Results (3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information" on page 4 of the Attachments.

Table of Contents - Attachments

1. Qualitative Information on Semi-annual Financial Results 2
(1) Explanation of Operating Results 2
(2) Explanation of Financial Position 3
(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information 4
2. Semi-annual Consolidated Financial Statements and Principal Notes 5
(1) Semi-annual Consolidated Balance Sheets 5
(2) Semi-annual Consolidated Statements of Income and Comprehensive Income 7
Semi-annual Consolidated Statements of Income 7
Semi-annual Consolidated Statements of Comprehensive Income 8
(3) Semi-annual Consolidated Statements of Cash Flows 9
(4) Notes to Semi-annual Consolidated Financial Statements 11
(Notes on going concern assumption) 11
(Notes when there are significant changes in amounts of equity) 11
(Semi-annual consolidated balance sheets) 11
(Semi-annual consolidated statements of income) 11
(Semi-annual consolidated statements of cash flows) 11
(Segment information, etc.) 12
(Business combinations, etc.) 13
(Revenue recognition) 14
(Subsequent event) 15

1. Qualitative Information on Semi-annual Financial Results

(1) Explanation of Operating Results

Forward-looking statements in this document reflect the Company's judgments as of September 30, 2026.

In addition, during the six months ended September 30, 2026, the Company finalized the provisional accounting treatment related to business combinations. Accordingly, for purposes of comparison with and analysis of the results for the previous fiscal year, the Company used the amounts adjusted to reflect the finalization of the provisional accounting treatment.

During the six months ended September 30, 2026, the Group's financial results were net sales of 3,895,919 thousand yen (up 110.3% year on year), operating profit of 323,091 thousand yen (down 10.8% year on year), ordinary profit of 302,537 thousand yen (down 5.3% year on year), and profit attributable to owners of parent of 154,084 thousand yen (down 26.5% year on year).

Net sales by service category comprises 1,397,406 thousand yen (down 5.0% year on year) in Service in Stage 3 (operating), 338,893 thousand yen (up 35.4% year on year) in Service in Stages 1, 2, 4 (preparation, store opening and closing business), 130,155 thousand yen (down 0.6% year on year) in Other, and 2,029,464 thousand yen (no year-on-year comparison) in Property Management Services.

Status by segment is as follows.

[Media Platform business]

The Media Platform business comprises services offered to restaurant operators through Inshokuten.com as well as services offered to related business operators, including real estate agents and food suppliers who offer their services via Inshokuten.com.

As of September 30, 2026, the number of registered Inshokuten.com members was 355,171 (up 8.1% year on year), showing steady growth, helped by a continued steady trend in store opening, refurbishment, changes in business format, and other activities.

In addition, the number of real estate agents, interior furnishing service providers, and related business operators who provide services via Inshokuten.com, increased steadily to 5,390 companies (up 2.5% year on year) (Note). At the same time, recruitment advertising services, the Company's mainstay service, have been affected by market conditions and a shift in customer demand from advertising-based models to success-based and pay-per-use models, which has been a factor driving declines in both revenue and profit. Through the expansion of our personnel referral services, a transition to a success-based revenue model, and the implementation of various measures, we will continue to work for restoring our profitability.

As a result of the above, net sales in the Media Platform business were 1,678,241 thousand yen (down 3.7% year on year), and segment profit was 152,929 thousand yen (down 57.8% year on year).

[M&A Services business]

This business comprises M&A-related services such as business transfers and share transfers, and support services to facilitate fully-furnished asset transfers, where the business can be transferred without removing the furnishings of the former restaurant operator.

In M&A Services, net sales increased mainly due to the closing of large-scale deals and the steady growth of the trade name succession service, under which only the trade name is succeeded. The number of business sale consultations continues to increase, and we aim to further expand net sales by continuing to implement measures to improve deal conversion and closing rates.

As a result of the above, net sales in the M&A Services business were 188,733 thousand yen (up 71.6% year on year), and segment profit was 81,691 thousand yen (segment profit of 6,795 thousand yen in the same period of the previous year).

[Property Management business]

This business specializes in commercial real estate and comprises services that include subleasing, rental services, lease management, building maintenance, and brokerage for property sales and purchases.

We successfully secured a steady stream of master lease agreements with building owners, and our core sublease revenue grew. Other ancillary services—such as retail and office brokerage services—also performed well.

As a result of the above, net sales in the Property Management business were 2,029,464 thousand yen (no year-on-year comparison), and segment profit was 81,829 thousand yen (no year-on-year comparison).

Note: This is the number of operators registered as real estate agents, interior furnishing service providers, and food suppliers as of September 30, 2026.

(2) Explanation of Financial Position

(i) Financial position

(Assets)

Current assets at the end of the six months ended September 30, 2026 decreased by 196,384 thousand yen from the end of the previous fiscal year to 4,186,852 thousand yen. The decrease was mainly attributable to a decline in cash and deposits (a decrease of 189,142 thousand yen from the end of the previous fiscal year). Non-current assets decreased by 250,065 thousand yen from the end of the previous fiscal year to 7,619,824 thousand yen. The decrease was mainly attributable to a decrease in goodwill (a decrease of 197,831 thousand yen from the end of the previous fiscal year). As a result of the above, total assets amounted to 11,806,676 thousand yen (a decrease of 446,449 thousand yen from the end of the previous fiscal year).

(Liabilities)

Current liabilities at the end of the six months ended September 30, 2026 increased by 25,212 thousand yen from the end of the previous fiscal year to 1,775,672 thousand yen. The main factors were increases in contract liabilities (an increase of 17,212 thousand yen from the end of the previous fiscal year) and income taxes payable (an increase of 46,468 thousand yen from the end of the previous fiscal year), and a decrease in accounts payable - other (a decrease of 24,454 thousand yen from the end of the previous fiscal year). Non-current liabilities decreased by 217,260 thousand yen from the end of the previous fiscal year to 5,507,528 thousand yen. The decrease was mainly attributable to a decrease in long-term borrowings (a decrease of 285,720 thousand yen from the end of the previous fiscal year). As a result of the above, total liabilities amounted to 7,283,201 thousand yen (a decrease of 192,047 thousand yen from the end of the previous fiscal year).

(Net assets)

Net assets at the end of the six months ended September 30, 2026 decreased by 254,402 thousand yen from the end of the previous fiscal year to 4,523,475 thousand yen. The decrease was mainly attributable to a decline in retained earnings (a decrease of 278,397 thousand yen from the end of the previous fiscal year) as a result of dividend payments.

(ii) Cash flows

Cash and cash equivalents (“net cash”) at the end of the six months ended September 30, 2026 were 3,516,423 thousand yen, a decrease of 189,259 thousand yen from the end of the previous fiscal year. The status of cash flows in the six months ended September 30, 2026 and their underlying factors are as follows.

(Cash flows from operating activities)

Net cash provided by operating activities was 478,100 thousand yen (627,466 thousand yen provided in the same period of the previous fiscal year). This was mainly attributable to the reporting of profit before income taxes of 336,949 thousand yen and income taxes paid of 157,422 thousand yen.

(Cash flows from investing activities)

Net cash provided by investing activities was 38,721 thousand yen (4,160,922 thousand yen used in the same period of the previous fiscal year). This was mainly attributable to proceeds from long-term guarantee deposits received of 164,445 thousand yen and refund of long-term guarantee deposits of 62,137 thousand yen.

(Cash flows from financing activities)

Net cash used in financing activities amounted to 706,081 thousand yen (2,229,220 thousand yen provided in the same period of the previous fiscal year). This was mainly attributable to repayments of long-term borrowings of 285,720 thousand yen and dividends paid of 420,361 thousand yen.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information

As for the financial results forecast, at the moment, there is no change from the “Financial Results for the Fiscal Year Ended March 31, 2026” announced on May 14, 2026.

2. Semi-annual Consolidated Financial Statements and Principal Notes

(1) Semi-annual Consolidated Balance Sheets

(Thousand yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	3,755,756	3,566,613
Accounts receivable - trade	230,482	230,216
Inventories	*1 8,573	*1 2,083
Prepaid expenses	320,738	328,733
Income taxes refund receivable	745	4
Consumption taxes refund receivable	20,293	1,554
Other	60,367	70,954
Allowance for doubtful accounts	(13,720)	(13,308)
Total current assets	4,383,236	4,186,852
Non-current assets		
Property, plant and equipment		
Buildings, net	68,247	63,735
Tools, furniture and fixtures, net	10,031	9,022
Land	56,852	56,852
Total property, plant and equipment	135,131	129,610
Intangible assets		
Goodwill	3,665,865	3,468,033
Customer-related intangible assets	2,176,333	2,076,611
Software	5,661	4,453
Total intangible assets	5,847,860	5,549,099
Investments and other assets		
Investment securities	15,988	15,735
Investments in capital	300	300
Leasehold and guarantee deposits	1,747,563	1,810,981
Deferred tax assets	90,225	78,844
Other	33,341	35,849
Allowance for doubtful accounts	(520)	(595)
Total investments and other assets	1,886,898	1,941,115
Total non-current assets	7,869,889	7,619,824
Total assets	12,253,126	11,806,676

(Thousand yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	53,443	43,156
Current portion of long-term borrowings	*2 571,440	*2 571,440
Accounts payable - other	156,050	131,595
Accrued expenses	70,889	98,426
Income taxes payable	117,144	163,613
Accrued consumption taxes	30,575	58,051
Contract liabilities	617,155	634,368
Deposits received	90,328	65,116
Provision for bonuses	43,330	9,760
Other	101	143
Total current liabilities	1,750,459	1,775,672
Non-current liabilities		
Long-term borrowings	*2 3,142,840	*2 2,857,120
Deferred tax liabilities	738,277	706,202
Long-term guarantee deposits	1,809,853	1,910,352
Asset retirement obligations	33,817	33,853
Total non-current liabilities	5,724,789	5,507,528
Total liabilities	7,475,248	7,283,201
Net assets		
Shareholders' equity		
Share capital	882,301	882,301
Capital surplus	871,719	870,301
Retained earnings	3,580,144	3,301,747
Treasury shares	(573,709)	(548,122)
Total shareholders' equity	4,760,455	4,506,227
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,942	1,768
Total accumulated other comprehensive income	1,942	1,768
Share acquisition rights	15,480	15,480
Total net assets	4,777,877	4,523,475
Total liabilities and net assets	12,253,126	11,806,676

(2) Semi-annual Consolidated Statements of Income and Comprehensive Income

Semi-annual Consolidated Statements of Income

(Thousand yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Net sales	1,852,657	3,895,919
Cost of sales	370,114	1,718,616
Gross profit	1,482,543	2,177,303
Selling, general and administrative expenses	*1 1,120,497	*1 1,854,211
Operating profit	362,045	323,091
Non-operating income		
Interest income	4,714	1,688
Dividend income	6	9
Compensation for damage income	3,840	400
Insurance claim income	–	973
Subsidy income	–	1,246
Other	–	233
Total non-operating income	8,560	4,550
Non-operating expenses		
Interest expenses	3,857	25,105
Commission for purchase of treasury shares	2,396	–
Loan expenses	45,000	–
Total non-operating expenses	51,254	25,105
Ordinary profit	319,352	302,537
Extraordinary income		
Return of profit gained through short term trading	–	34,412
Total extraordinary income	–	34,412
Profit before income taxes	319,352	336,949
Income taxes - current	91,916	203,478
Income taxes - deferred	17,934	(20,613)
Total income taxes	109,851	182,864
Profit	209,501	154,084
Profit attributable to owners of parent	209,501	154,084

Semi-annual Consolidated Statements of Comprehensive Income

(Thousand yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Profit	209,501	154,084
Other comprehensive income		
Valuation difference on available-for-sale securities	(60)	(173)
Total other comprehensive income	(60)	(173)
Comprehensive income	209,441	153,911
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	209,441	153,911
Comprehensive income attributable to non-controlling interests	–	–

(3) Semi-annual Consolidated Statements of Cash Flows

(Thousand yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Cash flows from operating activities		
Profit before income taxes	319,352	336,949
Depreciation	5,096	6,705
Amortization of goodwill	7,030	197,831
Amortization of customer-related assets	6,898	99,721
Share-based payment expenses	10,819	6,753
Increase (decrease) in allowance for doubtful accounts	1,388	(335)
Interest and dividend income	(4,720)	(1,697)
Compensation for damage income	(3,840)	(400)
Insurance claim income	–	(973)
Subsidy income	–	(1,246)
Interest expenses	–	25,105
Expenses for treasury stocks	2,396	–
Return of profit gained through short term trading	–	(34,412)
Decrease (increase) in trade receivables	9,792	(1,245)
Decrease (increase) in inventories	1,026	6,489
Decrease (increase) in prepaid expenses	(51,599)	(9,978)
Decrease (increase) in consumption taxes refund receivable	–	18,739
Decrease (increase) in deposits paid	430,995	–
Increase (decrease) in trade payables	(16,758)	(10,287)
Increase (decrease) in provision for bonuses	–	(33,570)
Increase (decrease) in contract liabilities	71,541	17,212
Increase (decrease) in accounts payable - other	22,700	(24,732)
Increase (decrease) in accrued expenses	(4,292)	27,536
Increase (decrease) in accrued consumption taxes	(107,205)	27,476
Other, net	47,572	(29,744)
Subtotal	748,195	621,898
Interest and dividends received	4,720	1,697
Interest paid	–	(25,105)
Subsidies received	–	1,246
Proceeds from compensation for damage	3,840	400
Proceeds from insurance income	–	973
Return of profit gained through short term trading received	–	34,412
Income taxes refund (paid)	(129,290)	(157,422)
Net cash provided by (used in) operating activities	627,466	478,100

(Thousand yen)

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Cash flows from investing activities		
Payments into time deposits	(50,062)	(50,190)
Proceeds from withdrawal of time deposits	50,073	50,073
Payments of leasehold and guarantee deposits	–	(75,974)
Proceeds for lease and guarantee deposits	–	12,505
Refund of long-term guarantee deposits	–	(62,137)
Proceeds from long-term guarantee deposits received	–	164,445
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(4,160,933)	–
Net cash provided by (used in) investing activities	(4,160,922)	38,721
Cash flows from financing activities		
Proceeds from long-term borrowings	4,000,000	–
Repayments of long-term borrowings	(962,415)	(285,720)
Proceeds from issuance of share acquisition rights	19,628	–
Purchase of treasury shares	(418,096)	–
Dividends paid	(409,895)	(420,361)
Net cash provided by (used in) financing activities	2,229,220	(706,081)
Net increase (decrease) in cash and cash equivalents	(1,304,235)	(189,259)
Cash and cash equivalents at beginning of period	4,947,696	3,705,682
Cash and cash equivalents at end of period	*1 3,643,460	*1 3,516,423

(4) Notes to Semi-annual Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes when there are significant changes in amounts of equity)

Not applicable.

(Semi-annual consolidated balance sheets)

*1. A breakdown of inventories is as follows.

	As of March 31, 2026	As of September 30, 2026
Merchandise	7,189 thousand yen	2,056 thousand yen
Work in process	1,357 thousand yen	– thousand yen
Supplies	26 thousand yen	26 thousand yen

*2. Financial covenants

The Company has entered into a loan agreement with Mizuho Bank, Ltd. This agreement includes the following financial covenants:

(i) For the fiscal year ending March 31, 2027 and thereafter, the Company shall not report operating losses for two consecutive periods in the consolidated statement of income.

(ii) Maintain the amount of net assets in the consolidated balance sheet as of the end of each fiscal year at 75% or more of the higher of the amount of net assets in the consolidated balance sheet as of the end of the fiscal year ended March 31, 2025 or as of the end of the immediately preceding fiscal year.

(iii) From the fiscal year ending March 31, 2027 onward, the amount of net assets on the consolidated balance sheet must exceed the amount of goodwill.

The outstanding loan balance is as follows.

	As of March 31, 2026	As of September 30, 2026
Current portion of long-term borrowings	571,440 thousand yen	571,440 thousand yen
Long-term borrowings	3,142,840 thousand yen	2,857,120 thousand yen

(Semi-annual consolidated statements of income)

*1. Main expense items and amounts thereof in selling, general and administrative expenses are as follows.

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Salaries and allowances	526,433 thousand yen	724,132 thousand yen
Provision of allowance for doubtful accounts	7,925 thousand yen	8,036 thousand yen
Provision for bonuses	– thousand yen	(33,570) thousand yen

(Semi-annual consolidated statements of cash flows)

*1. Reconciliation between the amounts of cash and cash equivalents as of the end of the six months ended September 30 and the amounts of the item reported in the semi-annual consolidated balance sheet is as follows:

	For the six months ended September 30, 2025	For the six months ended September 30, 2026
Cash and deposits	3,693,533 thousand yen	3,566,613 thousand yen
Time deposits maturing in more than three months	(50,073) thousand yen	(50,190) thousand yen
Cash and cash equivalents	3,643,460 thousand yen	3,516,423 thousand yen

(Segment information, etc.)

[Segment information]

I For the six months ended September 30, 2025

1. Information on net sales and profit by reportable segment

(Thousand yen)

	Reportable segment				Adjustment (Note 1)	Amount recorded in the semi-annual consolidated statements of income (Note 2)
	Media Platform	M&A Services	Property Management	Total		
Net sales						
Net sales to external customers	1,742,948	109,709	–	1,852,657	–	1,852,657
Inter-segment sales or transfers	–	260	–	260	(260)	–
Total	1,742,948	109,969	–	1,852,917	(260)	1,852,657
Segment profit	362,017	6,795	–	368,813	(6,767)	362,045
Other items						
Depreciation (Note 3)	11,623	372	–	11,995	–	11,995
Amortization of goodwill (Note 3)	6,112	918	–	7,030	–	7,030

Notes: 1. Adjustment for segment profit refers to the elimination of inter-segment transactions.
2. The total amount of segment profit is adjusted with operating profit in the semi-annual consolidated statements of income.
3. Assets are not specifically allocated to reportable segments, but depreciation (including amortization of intangible assets other than goodwill) and amortization of goodwill are allocated.

2. Notes on changes in reporting segments

During the six months ended September 30, 2026, the Company acquired Horizon 14 Co., Ltd. and ideal inc., which became consolidated subsidiaries, resulting in the addition of a new segment, the “Property Management business.” Following this change, the Group’s reporting segments were reclassified into three categories: the “Media Platform business,” the “M&A Services business,” and the “Property Management business.”

II For the six months ended September 30, 2026

1. Information on net sales and profit by reportable segment

(Thousand yen)

	Reportable segment				Adjustment (Note 1)	Amount recorded in the semi-annual consolidated statements of income (Note 2)
	Media Platform	M&A Services	Property Management	Total		
Net sales						
Net sales to external customers	1,677,721	188,733	2,029,464	3,895,919	–	3,895,919
Inter-segment sales or transfers	520	–	–	520	(520)	–
Total	1,678,241	188,733	2,029,464	3,896,439	(520)	3,895,919
Segment profit	152,929	81,691	81,829	316,450	6,641	323,091
Other items						
Depreciation (Note 3)	11,294	336	94,795	106,426	–	106,426
Amortization of goodwill (Note 3)	6,112	918	190,800	197,831	–	197,831

Notes: 1. Adjustment for segment profit refers to the elimination of inter-segment transactions.
2. The total amount of segment profit is adjusted with operating profit in the semi-annual consolidated statements of income.
3. Assets are not specifically allocated to reportable segments, but depreciation (including amortization of intangible assets other than goodwill) and amortization of goodwill are allocated.

2. Information on impairment loss on non-current assets and goodwill by reportable segment

Provisional accounting treatment was applied in the previous fiscal year for the business combination with Horizon 14 Co., Ltd., on September 30, 2025, and was finalized in the six months ended September 30, 2026. As a result, the amount of goodwill in the Property Management business segment has decreased. For details, please refer to “(4) Notes to Semi-annual Consolidated Financial Statements (Business Combinations, etc.).”

(Business combinations, etc.)

Finalization of provisional accounting treatment for business combination

Provisional accounting treatment was applied in the six months ended September 30, 2025 for the business combination with Horizon 14 Co., Ltd., on September 30, 2025, and was finalized in the six months ended September 30, 2026. The comparative information included in the semi-annual consolidated financial statements for the six months ended September 30, 2026 reflects a significant revision of the initial allocation of the acquisition cost due to the finalization of the provisional accounting treatment.

As a result, the provisionally determined amount of goodwill of 5,255,651 thousand yen has been reduced by 1,439,639 thousand yen to 3,816,011 thousand yen due to the finalization of the accounting treatment. The decrease in goodwill is due to increases of 2,227,768 thousand yen in customer-related intangible assets and 788,128 thousand yen in deferred tax liabilities, respectively.

In addition, intangible assets increased by 767,286 thousand yen, investments and other assets decreased by 17,012 thousand yen, non-current liabilities increased by 738,277 thousand yen, and retained earnings increased by 11,996 thousand yen in the consolidated balance sheet at the end of the previous fiscal year.

The amortization period of goodwill remains unchanged at 10 years. Goodwill and customer-related intangible assets are amortized on a straight-line basis over 10 years and 12 years, respectively.

(Revenue recognition)

(1) Disaggregation of revenue from contracts with customers

For the six months ended September 30, 2025

(Thousand yen)

Net sales by goods or services	Reportable segment			Adjustment	Total
	Media Platform	M&A Services	Property Management		
Advertising and related services (Note 1)	1,301,606	–	–	–	1,301,606
Marketing services (Note 2)	19,090	–	–	–	19,090
Pay-for-performance services (Note 3)	155,698	90,262	–	–	245,961
Other (Note 4)	266,553	19,446	–	–	285,999
Revenue from contracts with customers	1,742,948	109,709	–	–	1,852,657
Other revenue	–	–	–	–	–
Net sales to external customers	1,742,948	109,709	–	–	1,852,657

Notes:
1. Advertising and related services primarily generate revenue from posting of recruitment ads and store property information, and services that enhance the effects of ads posted.
2. Marketing services primarily generate revenue from Internet surveys on restaurants, and the distribution of e-mail newsletters to members of Inshokuten.com.
3. Pay-for-performance services mainly comprise revenue from matching services in Inshokuten.com and Tenpodesign.com, revenue from opening fees in the food truck sharing and matching business, and brokerage fees from M&A Services business and Property Management business.
4. Other mainly comprises revenue from e-mail newsletter delivery services to job seekers, monthly subscription services, and the sale of goods.

For the six months ended September 30, 2026

(Thousand yen)

Net sales by goods or services	Reportable segment			Adjustment (Note 7)	Total
	Media Platform	M&A Services	Property Management		
Advertising and related services (Note 1)	1,238,687	–	–	(520)	1,238,167
Marketing services (Note 2)	23,821	–	–	–	23,821
Pay-for-performance services (Note 3)	164,430	179,620	228,299	(9,144)	563,206
Property management revenue (Note 4)	–	–	205,743	–	205,743
Other (Note 5)	251,302	18,257	–	–	269,559
Revenue from contracts with customers	1,678,241	197,878	434,043	(9,664)	2,300,498
Other revenue (Note 6)	–	–	1,595,421	–	1,595,421
Net sales to external customers	1,678,241	197,878	2,029,464	(9,664)	3,895,919

Notes:
1. Advertising and related services primarily generate revenue from posting of recruitment ads and store property information, and services that enhance the effects of ads posted.
2. Marketing services primarily generate revenue from Internet surveys on restaurants, and the distribution of e-mail newsletters to members of Inshokuten.com.
3. Pay-for-performance services mainly comprise revenue from matching services in Inshokuten.com and Tenpodesign.com, revenue from opening fees in the food truck sharing and matching business, and brokerage fees from M&A Services business and Property Management business.
4. Property management revenue consists primarily of income from key money and security deposits generated by the Property Management business.
5. Other mainly comprises revenue from e-mail newsletter delivery services to job seekers, monthly subscription services, and the sale of goods.
6. Other revenue includes transactions that fall under the scope of the “Accounting Standard for Lease Transactions.”
7. Adjustment comprises the elimination of sales from transactions between consolidated subsidiaries.

(Subsequent event)

Not applicable.