Flash Report for 3rd quarter Ended September 30, 2026 (on a consolidated basis) [Japan GAAP]

Nov 13, 2026

Name: Nakanishi Inc. Stock listing: Tokyo Stock Exchange : Standard Market
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Scheduled date to submit Securities Report: Nov 13, 2026
Scheduled date to begin dividend payments: -
Supplementary materials to quarterly financial statements: Applicable
Quarterly earnings results briefing: Applicable (for institutional investors and securities analysts)

(All amounts are rounded down to the nearest million yen.)

1. Consolidated financial results for 3rd quarter period (January 1 to September 30, 2026)

(1) Operating Results

	Millions of yen					
	Net sales		EBITDA		Operating income	
3rd quarter ended September 30, 2026	70,399	19.8%	21,189	43.3%	16,013	51.9%
3rd quarter ended September 30, 2025	58,752	3.8%	14,786	-5.2%	10,540	-7.5%

	Millions of yen					
	Ordinary income		Income attributable to owners of parent		Earnings per share (yen)	Diluted EPS (yen)
3rd quarter ended September 30, 2026	17,061	56.0%	12,492	102.1%	75.39	75.12
3rd quarter ended September 30, 2025	10,934	-11.0%	6,181	-23.5%	36.93	36.80

Notes:
1. Percentage figures for net sales, operating income, ordinary income and net income represent year-on-year comparisons.
2. Comprehensive income for reporting period:
   3rd quarter ended September 30, 2026 12,296 million (139.3%)
   3rd quarter ended September 30, 2025 5,138 million (-43.5%)
3. EBITDA (Operating income + Depreciation + Goodwill amortization)
4. The Company implemented a two-for-one stock split of its common shares, effective October 1, 2026. Earnings per share and diluted EPS for the quarter are calculated assuming that the stock split was effected at the beginning of the previous fiscal year.

(2) Financial Position

	Millions of yen		
	Total assets	Net assets	Equity ratio
As of September 30, 2026	169,361	117,622	69.2%
As of December 31, 2025	160,155	114,074	71.0%

Note: Owners' equity As of September 30, 2026 117,176 million
As of December 31, 2025 113,678 million

2. Dividends

	Cash dividends per share (yen)				
	1st quarter	2nd quarter	3rd quarter	Year-end	Annual
Year ending December 31, 2025	—	26.00	—	28.00	54.00
Year ending December 31, 2026	—	30.00			
Year ending December 31, 2026 (forecast)			—	15.00	—

Notes: 1. Revisions to dividend payment forecasts during the period: Not applicable

2. The Company resolved at the Board of Directors meeting held on August 7, 2026 to implement a two-for-one stock split of its common shares, with September 30, 2026 as the record date and October 1, 2026 as the effective date. The forecast year-end dividend per share for the fiscal year ending December 31, 2026 is presented on a post-stock-split basis, and therefore the total annual dividend per share is shown as "–". Before giving effect to the stock split, the forecast annual dividend per share would be ¥60.00.

   For details, please refer to the announcement released on August 7, 2026, "Notice Regarding Stock Split, Partial Amendment to the Articles of Incorporation, and Revision to Dividend Forecast."

3. Business Performance Forecasts for the Current Term (January 1 to December 31, 2026)

	Millions of yen								
	Net sales		Operating income		Ordinary income		Income attributable to owners of parent		Earnings per share (yen)
Full year	94,480	16.4	18,649	32.4	19,062	12.6	13,544	—	81.55

Notes: 1. Percentage figures represent year-on-year comparisons.

2. Revisions to performance forecasts during the period: Not applicable

3. As described in "2. Dividends" above, following the resolution to implement the stock split, earnings per share for the fiscal year ending December 31, 2026 is presented on a post-stock-split basis. Before giving effect to the stock split, the forecast EPS would be ¥163.10.

   For details, please refer to the announcement released on August 7, 2026, "Notice Regarding Difference Between Financial Forecasts and Actual Results for the First Half of the Fiscal Year Ending December 31, 2026 and Revisions to Full-Year Financial Forecasts (Upward Revision)."

4. Others

(1) Changes in the scope of consolidation during the current year

Inclusion: 2 companies (Acra Cut, Inc. and Intech, Inc.)

Exclusion: None

Note: For details, please refer to “Changes in the scope of consolidation during the current year” on page 12 of the Attachments

(2) Application of special accounting methods in the preparation of the Consolidated Quarterly financial statements: Not applicable

(3) Changes in accounting principles, accounting estimates, and restatement

1. Changes in accounting principles due to revision of accounting standards, etc.: Not applicable
2. Changes in accounting principles other than 1: Not applicable
3. Changes in accounting estimates: Not applicable
4. Restatement: Not applicable

(4) Number of ordinary shares outstanding at the end of the period (including treasury stock)

As of September 30, 2026: 184,436,400 shares

As of December 31, 2025: 186,836,400 shares

Number of shares of treasury stock at the end of the period

As of September 30, 2026: 20,821,636 shares

As of December 31, 2025: 20,746,836 shares

Average number of shares during the period

3rd quarter ended September 30, 2026: 165,695,703 shares

3rd quarter ended September 30, 2025: 167,390,756 shares

Note: The Company implemented a two-for-one stock split of its common shares, effective October 1, 2026. The number of ordinary shares outstanding at the end of the period, the number of shares of treasury stock at the end of the period, and the average number of shares during the period are calculated assuming that the stock split was effected at the beginning of the previous fiscal year.

Table of Contents

1. Qualitative Information on Quarterly Financial Results 5
(1) Explanation of Results of Operations 5
(2) Explanation of Financial Position 6
(3) Explanation of Forecast of Consolidated Financial Results and Other Forward-Looking Information 7
2. Consolidated Quarterly Financial Statements and Principal Notes 8
(1) Consolidated Quarterly Balance Sheets 8
(2) Consolidated Quarterly Statements of Income and Comprehensive Income 10
(Consolidated Quarterly Statements of Income) 10
(Consolidated Quarterly Statements of Comprehensive Income) 11
(3) Notes to Consolidated Quarterly Financial Statements 12
(Notes to Going Concern Assumption) 12
(Notes to Significant Changes in the Amount of Shareholders' Equity) 12
(Changes in the scope of consolidation during the current year) 12
(Segment Information) 13

1. Qualitative Information on Quarterly Financial Results

(1) Explanation of Results of Operations

During the nine-month period ended September 30, 2026, the global economy continued to show resilient growth, particularly in the United States. However, businesses and consumers became increasingly cautious about the future amid developments in trade policies and heightened geopolitical risks in the Middle East. In particular, rising energy prices and volatility in financial markets associated with escalating tensions in the region contributed to persistent uncertainty regarding the global economic outlook. In Europe, the economy showed signs of a gradual recovery, supported by fiscal expansion measures led by Germany. Nevertheless, higher energy costs and increased geopolitical risks weighed on economic activity, resulting in a lack of strong growth momentum.

In Japan, the economy remained on a moderate recovery trend, supported by solid corporate earnings and capital investment, as well as improvements in employment and income conditions. However, rising prices, particularly for food and energy, increased the burden on households. Although personal consumption showed signs of recovery, the pace of improvement remained moderate.

Under these business conditions, all business segments, namely Dental segment, DCI segment, Surgical segment, and Industrial segment, achieved double-digit revenue growth. As a result, net sales increased by 19.8% year on year, or 11.9% excluding the impact of foreign exchange fluctuations. Profit also increased, with EBITDA, operating profit, ordinary profit, and profit attributable to owners of parent all recording year-on-year growth.

As a result, for the nine-month period ended September 30, 2026, consolidated net sales were ¥70,399,973 thousand (+19.8% year on year), EBITDA was ¥21,189,910 thousand (+43.3%), operating profit was ¥16,013,656 thousand (+51.9%), ordinary profit was ¥17,061,179 thousand (+56.0%), and profit attributable to owners of parent was ¥12,492,451 thousand (+102.1%).

The operating results by segment were as follows.

Beginning with the first quarter of the current consolidated fiscal year, we have changed the method of calculating profit or loss for reportable segments. Specifically, for the purpose of more appropriately evaluating the performance of each segment, research and development expenses that were previously recorded under adjustment items are now allocated to each segment. Segment information for the second quarter of the previous consolidated fiscal year has been prepared based on the revised calculation method and is presented accordingly.

(Dental segment)

Net sales in Dental segment increased year on year in all regions, including Japan, North America, Europe, and Asia. In terms of profitability, both segment EBITDA and segment operating profit increased compared with the same period of the previous year.

As a result, net sales were ¥40,307,778 thousand (+15.9% year on year), segment EBITDA was ¥15,972,760 thousand (+26.6%), and segment operating profit was ¥14,225,302 thousand (+26.6%).

(DCI segment)

Net sales in DCI segment increased year on year, mainly due to demand ahead of price increases. In terms of profitability, both segment EBITDA and segment operating profit increased compared with the same period of the previous year.

As a result, net sales were ¥17,727,533 thousand (+20.7% year on year), segment EBITDA was ¥3,293,736 thousand (+132.6%), and segment operating profit was ¥2,099,125 thousand, compared with an operating loss of ¥331,961 thousand in the same period of the previous year.

(Surgical segment)

Net sales in Surgical segment increased year on year in all regions, including Japan, North America,

Europe, and Asia. In terms of profitability, segment EBITDA increased compared with the same period of the previous year, while segment operating profit decreased.

As a result, net sales were ¥6,100,419 thousand (+46.3% year on year), segment EBITDA was ¥3,067,759 thousand (+36.1%), and segment operating profit was ¥1,445,812 thousand (-32.0%).

(Industrial segment)

Net sales in Industrial segment increased year on year in all regions except other regions, including Japan, North America, Europe, and Asia. In terms of profitability, both segment EBITDA and segment operating profit increased compared with the same period of the previous year.

As a result, net sales were ¥6,264,242 thousand (+22.6% year on year), segment EBITDA was ¥1,946,429 thousand (+133.3%), and segment operating profit was ¥1,722,055 thousand (+201.9%).

(2) Explanation of Financial Position

Total assets as of the end of the nine months of this fiscal year were ¥169,361,079 thousand, an increase of ¥9,205,615 thousand compared with the end of the previous fiscal year. This was mainly due to an increase of ¥8,926,759 thousand in customer-related assets.

Total liabilities were ¥51,738,695 thousand, an increase of ¥5,657,673 thousand compared with the end of the previous fiscal year. This was mainly due to increase in short-term borrowings of ¥7,542,440 thousand.

Total net assets were ¥117,622,383 thousand, an increase of ¥3,547,941 thousand compared with the end of the previous fiscal year. This was mainly due to an increase of ¥7,675,653 thousand in retained earnings.

(4) Explanation of Forecast of Consolidated Financial Results and Other Forward-Looking Information

There has been no revision to the consolidated financial forecast for the fiscal year ending December 31, 2026, as announced on August 7, 2026.

Full year

	The amount	%
Sales	¥94,480 million	16.4
EBITDA	¥24,340 million	22.3
Operating income	¥18,649 million	32.4
Ordinary profit	¥19,062 million	12.6
Net income attributable to owners of parent	¥13,544 million	—

(Note) Percentage figures represent year-on-year comparisons.

2. Consolidated Quarterly Financial Statements and Principal Notes

(1) Consolidated Quarterly Balance Sheets

(Thousands of yen)

	As of December 31, 2025	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	61,317,878	50,009,213
Notes receivable - trade	37,674	17,666
Accounts receivable - trade	10,045,924	10,460,634
Securities	1,480,475	393,158
Merchandise and finished goods	13,656,202	14,236,367
Work in process	5,324,165	6,430,594
Raw materials and supplies	6,585,292	7,446,168
Other	4,078,374	3,657,007
Allowance for doubtful accounts	-116,839	-95,478
Total current assets	102,409,148	92,555,332
Non-current assets		
Property, plant and equipment		
Buildings and structures	26,795,751	29,575,879
Machinery, equipment and vehicles	12,216,007	12,755,036
Tools, furniture and fixtures	8,437,524	9,357,755
Land	2,886,477	5,652,570
Construction in progress	1,186,659	3,146,146
Accumulated depreciation	-24,660,076	-26,626,407
Total property, plant and equipment	26,862,343	33,860,981
Intangible assets		
Software	641,678	495,040
Software in progress	670,256	870,968
Goodwill	5,391,037	8,630,337
Customer-related intangible assets	7,771,482	16,698,242
Other	6,802,012	6,992,962
Total intangible assets	21,276,467	33,687,551
Investments and other assets		
Investment securities	4,959,641	4,498,990
Shares of subsidiaries and associates	287,984	605,885
Insurance funds	680,283	517,972
Retirement benefit asset	380,075	415,875
Deferred tax assets	898,383	900,220
Other	2,461,844	2,377,616
Allowance for doubtful accounts	-60,707	-59,347
Total investments and other assets	9,607,504	9,257,214
Total non-current assets	57,746,315	76,805,746
Total assets	160,155,463	169,361,079

(Thousands of yen)

	As of December 31, 2025	As of September 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	3,324,495	3,426,777
Short-term borrowings	7,774,134	15,316,575
Current portion of long-term borrowings	7,814,001	8,389,841
Income taxes payable	3,382,793	1,884,680
Provision for bonuses	611,216	853,124
Other provisions	56,775	–
Other	6,939,103	6,670,114
Total current liabilities	29,902,520	36,541,113
Non-current liabilities		
Long-term borrowings	11,184,650	7,032,000
Retirement benefit liability	201,116	206,945
Deferred tax liabilities	4,279,811	6,991,219
Other	512,924	967,416
Total non-current liabilities	16,178,502	15,197,581
Total liabilities	46,081,022	51,738,695
Net assets		
Shareholders' equity		
Share capital	867,948	867,948
Capital surplus	2,586,421	866,007
Retained earnings	110,046,166	117,721,819
Treasury shares	-14,946,246	-17,207,388
Total shareholders' equity	98,554,289	102,248,387
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,910,302	2,032,144
Foreign currency translation adjustment	13,213,865	12,896,282
Total accumulated other comprehensive income	15,124,168	14,928,426
Share acquisition rights	395,983	445,569
Total net assets	114,074,441	117,622,383
Total liabilities and net assets	160,155,463	169,361,079

(2) Consolidated Quarterly Statements of Income and Comprehensive Income

(Consolidated Quarterly Statements of Income)

(Thousands of yen)

	Nine months ended September 30, 2025	Nine months ended September 30, 2026
Net sales	58,752,771	70,399,973
Cost of sales	25,211,478	27,588,886
Gross profit	33,541,292	42,811,086
Selling, general and administrative expenses	23,000,510	26,797,430
Operating profit	10,540,782	16,013,656
Non-operating income		
Interest income	729,824	933,087
Dividend income	46,491	62,275
Surrender value of insurance policies	–	314,645
Subsidy income	10,000	96,406
Miscellaneous income	223,394	256,202
Total non-operating income	1,009,710	1,662,617
Non-operating expenses		
Interest expenses	125,599	280,422
Commission expenses	2,761	9,999
Foreign exchange losses	457,729	137,929
Miscellaneous losses	29,953	186,743
Total non-operating expenses	616,042	615,093
Ordinary profit	10,934,449	17,061,179
Extraordinary income		
Gain on sale of non-current assets	2,792	0
Gain on sale of investment securities	–	618,897
Reversal of provision for loss on litigation	164,920	–
Total extraordinary income	167,712	618,897
Extraordinary losses		
Loss on retirement of non-current assets	24,236	61,222
Impairment losses	8,053	–
Expense on scrapping fixed assets	17,452	1,688
Total extraordinary losses	49,742	62,910
Profit before income taxes	11,052,420	17,617,166
Income taxes - current	3,731,123	5,849,803
Income taxes for prior periods	1,185,484	–
Income taxes - deferred	-45,279	-725,089
Total income taxes	4,871,328	5,124,714
Profit	6,181,091	12,492,451
Profit attributable to owners of parent	6,181,091	12,492,451

(Consolidated Quarterly Statements of Comprehensive Income)

(Thousands of yen)

	Nine months ended September 30, 2025	Nine months ended September 30, 2026
Profit	6,181,091	12,492,451
Other comprehensive income		
Valuation difference on available-for-sale securities	-205,791	121,841
Foreign currency translation adjustment	-836,638	-317,582
Total other comprehensive income	-1,042,429	-195,741
Comprehensive income	5,138,661	12,296,710
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,138,661	12,296,710

(3) Notes to Consolidated Quarterly Financial Statements

(Notes to Going Concern Assumption)

Not applicable.

(Notes to Significant Changes in the Amount of Shareholders' Equity)

Not applicable.

(Changes in the scope of consolidation during the current year)

(1) Significant Change in the Scope of Consolidation

During the current year, Acra Cut, Inc. and Intech, Inc. were included in the scope of consolidation following the acquisition of all the shares by NSK America Corp., a consolidated subsidiary of Nakanishi Inc., on April 1, 2026.

(2) Number of Consolidated Subsidiaries after the Change

19 companies

(Segment Information)

【Segment Information】

3rd quarter ended September 30, 2025 (From January 1, 2025 to September 30, 2025)

(Thousands of yen)

	Reportable segments					Reconciling items	Per Consolidated Quarterly financial statements
	Dental segment	DCI segment	Surgical segment	Industrial segment	Reportable segments		
Sales							
Revenues from external customers	34,784,465	14,692,187	4,168,643	5,107,473	58,752,771	–	58,752,771
Transactions with other segments	259,471	–	–	–	259,471	-259,471	–
Net sales	35,043,937	14,692,187	4,168,643	5,107,473	59,012,242	-259,471	58,752,771
Operating profit (loss)	11,239,700	-331,961	2,127,219	570,450	13,605,407	-3,064,625	10,540,782

Notes: 1. Adjustments to segment profit chiefly comprise general administrative expenses not attributable to reportable segments.

2. Segment profit is reconciled with operating income as recorded in the consolidated statements of income.

3rd quarter ended September 30, 2026 (From January 1, 2026 to September 30, 2026)

(Thousands of yen)

	Reportable segments					Reconciling items	Per Consolidated Quarterly financial statements
	Dental segment	DCI segment	Surgical segment	Industrial segment	Reportable segments		
Sales							
Revenues from external customers	40,307,778	17,727,533	6,100,419	6,264,242	70,399,973	–	70,399,973
Transactions with other segments	556,475	–	–	–	556,475	-565,475	–
Net sales	40,864,254	17,727,533	6,100,419	6,264,242	70,956,449	-565,475	70,399,973
Operating profit (loss)	14,225,302	2,099,125	1,445,812	1,722,055	19,492,295	-3,478,639	16,013,656

Notes: 1. Adjustments to segment profit chiefly comprise general administrative expenses not attributable to reportable segments.

2. Segment profit is reconciled with operating income as recorded in the consolidated statements of income.

Beginning with the first quarter of the current consolidated fiscal year, we have changed the method of calculating profit or loss for reportable segments. Specifically, for the purpose of more appropriately evaluating the performance of each segment, research and development expenses that were previously recorded under adjustment items are now allocated to each segment. Segment information for the second quarter of the previous consolidated fiscal year has been prepared based on the revised calculation method and is presented accordingly.