Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

November 12, 2026

Consolidated Financial Results for the Nine Months Ended September 30, 2026 (Under Japanese GAAP)

Company name: Cybozu, Inc.
Listing: Tokyo Stock Exchange
Securities code: 4776
URL: https://cybozu.co.jp/
Representative: Yoshihisa Aono Representative Director & President
Inquiries: Person in charge of investor relations Corporate Affairs Division
Telephone: +81-03） 6671-9525
Scheduled date to commence dividend payments: —
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended September 30, 2026 (from January 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	31,460	14.8	8,858	10.6	8,880	12.1	6,140	12.7
September 30, 2025	27,413	27.7	8,008	131.6	7,921	118.9	5,448	109.9

Note: Comprehensive income For the nine months ended September 30, 2026: ¥ 5,827 million [(0.4)%]
For the nine months ended September 30, 2025: ¥ 5,848 million [92.8%]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
September 30, 2026	134.11	-
September 30, 2025	117.85	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2026	29,182	18,902	64.7
December 31, 2025	30,140	17,815	59.1

Reference: Equity
As of September 30, 2026: ¥ 18,877 million
As of December 31, 2025: ¥ 17,810 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	-	0.00	-	40.00	40.00
Fiscal year ending December 31, 2026	-	0.00	-		
Fiscal year ending December 31, 2026 (Forecast)				50.00	50.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	42,168	12.7	10,514	4.1	10,732	3.9	7,445	5.1	163.26

Note: Revisions to the financial result forecast most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	52,757,800 shares
As of December 31, 2025	52,757,800 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	7,698,325 shares
As of December 31, 2025	6,513,703 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended September 30, 2026	45,784,937 shares
Nine months ended September 30, 2025	46,229,460 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

(Notes on forward-looking statements, etc.)

Financial results forecasts and other forward-looking statements contained in this document are based on information currently available to the Company and certain assumptions deemed reasonable and do not constitute a guarantee by the Company that they will be achieved. Actual performance and other results may differ significantly from these forecasts due to a variety of factors

Quarterly Consolidated Financial Statements and Primary Notes

Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of December 31, 2025	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	11,694	9,201
Accounts receivable - trade	5,220	5,909
Accounts receivable - other	1,200	1,088
Merchandise and finished goods	6	10
Work in process	11	2
Raw materials and supplies	33	28
Other	1,253	1,414
Allowance for doubtful accounts	(5)	(7)
Total current assets	19,416	17,647
Non-current assets		
Property, plant and equipment		
Buildings	1,363	1,420
Accumulated depreciation	(829)	(870)
Buildings, net	533	550
Tools, furniture and fixtures	13,325	14,431
Accumulated depreciation	(9,048)	(10,329)
Tools, furniture and fixtures, net	4,276	4,101
Construction in progress	45	-
Other	14	20
Accumulated depreciation	(4)	(10)
Other, net	9	9
Total property, plant and equipment	4,865	4,660
Intangible assets		
Software	579	651
Goodwill	106	-
Other	35	42
Total intangible assets	721	694
Investments and other assets		
Investment securities	2,695	3,201
Leasehold and guarantee deposits	775	750
Deferred tax assets	1,482	1,809
Other	182	418
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	5,135	6,179
Total non-current assets	10,723	11,534
Total assets	30,140	29,182

(Millions of yen)

	As of December 31, 2025	As of September 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	0	0
Current portion of long-term borrowings	11	10
Accounts payable - other	901	1,090
Accrued expenses	1,773	1,331
Income taxes payable	2,984	923
Contract liabilities	5,424	5,957
Provision for bonuses	-	31
Provision for point card certificates	43	82
Other	970	654
Total current liabilities	12,109	10,082
Non-current liabilities		
Long-term borrowings	24	16
Asset retirement obligations	162	161
Other	28	19
Total non-current liabilities	215	196
Total liabilities	12,324	10,279
Net assets		
Shareholders' equity		
Share capital	613	613
Capital surplus	5,105	5,185
Retained earnings	14,404	18,695
Treasury shares	(4,251)	(7,216)
Total shareholders' equity	15,873	17,278
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,591	1,217
Foreign currency translation adjustment	345	381
Total accumulated other comprehensive income	1,936	1,599
Non-controlling interests	5	25
Total net assets	17,815	18,902
Total liabilities and net assets	30,140	29,182

Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the Nine-Month Period

(Millions of yen)

	For the nine months ended September 30, 2025	For the nine months ended September 30, 2026
Net sales	27,413	31,460
Cost of sales	2,642	2,937
Gross profit	24,770	28,523
Selling, general and administrative expenses		
Personnel expenses	7,311	8,099
Outsourcing expenses	706	777
Advertising expenses	4,003	5,130
Retirement benefit expenses	28	32
Research and development expenses	1,072	1,320
Other	3,639	4,304
Total selling, general and administrative expenses	16,762	19,665
Operating profit	8,008	8,858
Non-operating income		
Interest income	14	42
Dividend income	19	24
Membership fee income	36	40
Other	22	21
Total non-operating income	92	128
Non-operating expenses		
Interest expenses	0	0
Loss on sale of trade receivables	43	48
Loss on investments in investment partnerships	16	16
Foreign exchange losses	118	7
Commission expenses	-	32
Other	0	0
Total non-operating expenses	179	106
Ordinary profit	7,921	8,880
Extraordinary income		
Gain on sale of non-current assets	-	3
Gain on sale of investment securities	-	0
Gain on receipt of donated non-current assets	-	1
Total extraordinary income	-	4
Extraordinary losses		
Impairment losses	1	3
Loss on sale and retirement of non-current assets	0	0
Loss on valuation of investment securities	79	27
Amortization of goodwill (extraordinary loss)	-	100
Total extraordinary losses	81	131
Profit before income taxes	7,839	8,753
Income taxes - current	2,691	2,773
Income taxes - deferred	(246)	(184)
Total income taxes	2,444	2,588
Profit	5,395	6,165
Profit (loss) attributable to non-controlling interests	(52)	24
Profit attributable to owners of parent	5,448	6,140

Quarterly Consolidated Statement of Comprehensive Income

For the Nine-Month Period

(Millions of yen)

	For the nine months ended September 30, 2025	For the nine months ended September 30, 2026
Profit	5,395	6,165
Other comprehensive income		
Valuation difference on available-for-sale securities	491	(373)
Foreign currency translation adjustment	(38)	35
Total other comprehensive income	453	(337)
Comprehensive income	5,848	5,827
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,900	5,802
Comprehensive income attributable to non-controlling interests	(51)	24