Consolidated Financial Results for the Third Quarter of the Fiscal Year Ending December 31, 2026 (Nine Months Ended September 30, 2026)

[Under IFRS]

November 13, 2026

Company name: Orchestra Holdings Inc. Listing: Tokyo Stock Exchange
Stock code: 6533 URL: https://orchestra-hd.co.jp/
Representative: Yoshiro Nakamura, President and Representative Director
Contact: Naomi Iyogi, Director and CFO
Tel: +81-3-6450-4307
Scheduled date of payment of dividend: -
Preparation of supplementary materials for financial results: Yes
Holding of financial results meeting: None

(All amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the First Nine Months of 2026 (January 1 to September 30, 2026)

(1) Consolidated results of operations (Percentages represent year-on-year changes)

	Revenue		Operating profit		Profit before tax		Profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Nine months ended Sep. 30, 2026	12,073	2.8	1,304	21.4	1,254	21.3	838	29.8
Nine months ended Sep. 30, 2025	11,748	15.8	1,074	6.7	1,034	5.0	646	2.6

	Profit attributable to owners of parent		Total comprehensive income		Basic earnings per share	Diluted earnings per share
	Million yen	%	Million yen	%	Yen	Yen
Nine months ended Sep. 30, 2026	803	30.1	803	12.2	85.92	-
Nine months ended Sep. 30, 2025	617	7.1	715	19.6	63.87	-

(2) Consolidated financial position

	Total assets	Total equity	Equity attributable to owners of parent	Ratio of equity attributable to owners of parent to total assets
	Million yen	Million yen	Million yen	%
As of Sep. 30, 2026	18,129	7,604	7,056	38.9
As of Dec. 31, 2025	16,159	7,014	6,500	40.2

2. Dividends

	Dividends per share				
	1Q-end	2Q-end	3Q-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
2025	-	0.00	-	12.00	12.00
2026	-	0.00	-		
2026 (forecast)				50.00	50.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated Forecast for 2026 (January 1 to December 31, 2026)

(Percentages represent year-on-year changes)

	Revenue		Operating profit		Profit before tax		Profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	17,500	11.0	1,600	10.9	1,550	11.9	970	12.1	960	17.5	102.54

Note: Revisions to the consolidated forecast most recently announced: None

*** Notes**

(1) Significant changes in scope of consolidation during the period: Yes

Newly added: 1 Name: SALTO Co., Ltd.

Excluded: -

(2) Changes in accounting policies and changes in accounting estimates

1) Changes in accounting policies required by IFRS: None

2) Changes in accounting policies due to other reasons: None

3) Changes in accounting estimates: None

(3) Number of shares issued (common stock)

1) Number of shares issued at the end of the period (including treasury shares)

As of Sep. 30, 2026:	10,034,200 shares	As of Dec. 31, 2025:	10,034,200 shares

2) Number of treasury shares at the end of the period

As of Sep. 30, 2026:	692,832 shares	As of Dec. 31, 2025:	600,332 shares

3) Average number of shares during the period

Nine months ended Sep. 30, 2026:	9,357,708 shares	Nine months ended Sep. 30, 2025:	9,673,826 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

Cautionary statement with respect to forward-looking statements

Forecasts of future performance in this document are based on assumption judged to be valid and information currently available to the Company’s management, but are not promises by the Company regarding future performance. Actual results may differ materially from the forecasts for a number of reasons.

Condensed Quarterly Consolidated Financial Statements

(1) Condensed Quarterly Consolidated Statement of Financial Position

(Thousands of yen)

	2025 (As of Dec. 31, 2025)	Third quarter of 2026 (As of Sep. 30, 2026)
Assets		
Current assets		
Cash and cash equivalents	3,538,337	4,116,391
Trade and other receivables	3,247,336	3,168,613
Deposits paid	346,510	351,951
Other current assets	222,882	310,013
Subtotal	7,355,065	7,946,968
Assets held for sale	177,000	177,000
Total current assets	7,532,065	8,123,968
Non-current assets		
Property, plant and equipment	196,141	200,141
Right-of-use assets	1,282,049	1,209,558
Goodwill	5,393,812	6,885,600
Intangible assets	48,705	33,336
Other financial assets	1,569,988	1,530,597
Deferred tax assets	129,141	134,279
Other non-current assets	8,015	11,684
Total non-current assets	8,627,854	10,005,199
Total assets	16,159,920	18,129,168

(Thousands of yen)

	2025 (As of Dec. 31, 2025)	Third quarter of 2026 (As of Sep. 30, 2026)
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	2,053,727	2,016,243
Borrowings	1,550,440	1,992,028
Income taxes payable	256,225	204,342
Lease liabilities	317,363	315,175
Other current liabilities	1,196,607	1,314,761
Subtotal	5,374,364	5,842,551
Liabilities directly associated with assets held for sale	43,030	39,988
Total current liabilities	5,417,394	5,882,539
Non-current liabilities		
Borrowings	2,419,431	3,389,181
Lease liabilities	1,003,076	930,935
Provisions	95,150	101,231
Other non-current liabilities	20,101	38,124
Deferred tax liabilities	190,475	182,907
Total non-current liabilities	3,728,234	4,642,380
Total liabilities	9,145,629	10,524,919
Equity		
Share capital	354,060	354,060
Capital surplus	1,803,258	1,802,958
Retained earnings	4,553,125	5,243,905
Treasury shares	(549,949)	(649,861)
Other components of equity	340,328	304,947
Total equity attributable to owners of parent	6,500,823	7,056,011
Non-controlling interests	513,467	548,237
Total equity	7,014,291	7,604,248
Total liabilities and equity	16,159,920	18,129,168

(2) Condensed Quarterly Consolidated Statements of Profit or Loss and Comprehensive Income

(Condensed Quarterly Consolidated Statement of Profit or Loss)

(For the Nine-month Period)

(Thousands of yen)

	First nine months of 2025 (Jan. 1 – Sep. 30, 2025)	First nine months of 2026 (Jan. 1 – Sep. 30, 2026)
Revenue	11,748,987	12,073,579
Cost of sales	6,612,723	6,521,566
Gross profit	5,136,263	5,552,013
Selling, general and administrative expenses	4,113,285	4,261,814
Other income	71,584	26,596
Other expenses	19,729	11,996
Operating profit	1,074,833	1,304,798
Finance income	6,265	16,902
Finance expenses	46,508	66,881
Profit before tax	1,034,589	1,254,819
Income tax expense	388,516	415,987
Profit	646,073	838,832
Profit attributable to:		
Owners of parent	617,883	803,986
Non-controlling interests	28,189	34,845
Profit	646,073	838,832

Earnings per share:		
Basic earnings per share (yen)	63.87	85.92
Diluted earnings per share (yen)	-	-

Note: Diluted earnings per share are not presented since dilutive potential shares do not exist.

Condensed Quarterly Consolidated Statement of Comprehensive Income
(For the Nine-month Period)

(Thousands of yen)

	First nine months of 2025 (Jan. 1 – Sep. 30, 2025)	First nine months of 2026 (Jan. 1 – Sep. 30, 2026)
Profit	646,073	838,832
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Financial assets measured at fair value through other comprehensive income	70,761	(35,081)
Total of items that will not be reclassified to profit or loss	70,761	(35,081)
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	(938)	(375)
Total of items that may be reclassified to profit or loss	(938)	(375)
Total other comprehensive income	69,822	(35,457)
Comprehensive income	715,896	803,374
Comprehensive income attributable to:		
Owners of parent	687,974	768,604
Non-controlling interests	27,921	34,770
Profit	715,896	803,374

(3) Condensed Quarterly Consolidated Statement of Changes in Equity

First nine months of 2025 (Jan. 1 – Sep. 30, 2025)

(Thousands of yen)

	Equity attributable to owners of parent			
	Share capital	Capital surplus	Retained earnings	Treasury shares
Balance as of Jan. 1, 2025	354,060	1,838,072	3,843,064	(300,043)
Profit	-	-	617,883	-
Other comprehensive income	-	-	-	-
Total comprehensive income	-	-	617,883	-
Purchase of treasury shares	-	-	-	(127,446)
Dividends	-	-	(106,970)	-
Total transactions with owners	-	-	(106,970)	(127,446)
Balance as of Sep. 30, 2025	354,060	1,838,072	4,353,978	(427,489)

	Equity attributable to owners of parent		Non-controlling interests	Total net assets
	Other components of equity	Total equity attributable to owners of parent		
Balance as of Jan. 1, 2025	292,547	6,027,702	470,089	6,497,791
Profit	-	617,883	28,189	646,073
Other comprehensive income	70,090	70,090	(267)	69,822
Total comprehensive income	70,090	687,974	27,921	715,896
Purchase of treasury shares	-	(127,446)	-	(127,446)
Dividends	-	(106,970)	-	(106,970)
Total transactions with owners	-	(234,416)	-	(234,416)
Balance as of Sep. 30, 2025	362,638	6,481,259	498,011	6,979,270

First nine months of 2026 (Jan. 1 – Sep. 30, 2026)

(Thousands of yen)

	Equity attributable to owners of parent			
	Share capital	Capital surplus	Retained earnings	Treasury shares
Balance as of Jan. 1, 2026	354,060	1,803,258	4,553,125	(549,949)
Profit	-	-	803,986	-
Other comprehensive income	-	-	-	-
Total comprehensive income	-	-	803,986	-
Purchase of treasury shares	-	(299)	-	(99,911)
Dividends	-	-	(113,206)	-
Total transactions with owners	-	(299)	(113,206)	(99,911)
Balance as of Sep. 30, 2026	354,060	1,802,958	5,243,905	(649,861)

	Equity attributable to owners of parent		Non-controlling interests	Total net assets
	Other components of equity	Total equity attributable to owners of parent		
Balance as of Jan. 1, 2026	340,328	6,500,823	513,467	7,014,291
Profit	-	803,986	34,845	838,832
Other comprehensive income	(35,381)	(35,381)	(75)	(35,457)
Total comprehensive income	(35,381)	768,604	34,770	803,374
Purchase of treasury shares	-	(100,211)	-	(100,211)
Dividends	-	(113,206)	-	(113,206)
Total transactions with owners	-	(213,417)	-	(213,417)
Balance as of Sep. 30, 2026	304,947	7,056,011	548,237	7,604,248

This financial report is solely a translation of "Kessan Tanshin" (in Japanese, including attachments), which has been prepared in accordance with International Financial Reporting Standards (IFRS), for the convenience of readers who prefer an English translation.