Note: This document is a translation of the original Japanese version and provided for reference purposes only. In the event of any discrepancy between the Japanese original and this English translation, the Japanese original shall prevail.

Consolidated Financial Results for the Six Months Ended September 30, 2026 [Japanese GAAP]

November 10, 2026

Company name: J-LEASE CO., LTD.
Stock exchange listing: Tokyo
Code number: 7187
URL: https://www.j-lease.jp
Representative: Tsuchi Nakashima Representative Director, President & CEO
Contact: Shigeharu Nakashima Senior Managing Director
Phone: +81-3-5909-1245

Scheduled date of filing semi-annual securities report: November 10, 2026
Scheduled date of commencing dividend payments: December 7, 2026
Availability of supplementary briefing material on semi-annual financial results: Yes
Schedule of semi-annual financial results briefing session: Yes (for institutional investors and analysts)
(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Six Months Ended September 30, 2026 (April 1, 2026 to September 30, 2026)

(1) Consolidated Operating Results

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	11,689	20.1	1,748	(1.3)	1,734	(0.4)	1,091	(7.1)
September 30, 2025	9,736	26.3	1,771	24.9	1,741	23.9	1,174	28.2

(Note) Comprehensive income: Six months ended September 30, 2026: ¥1,091 million [(7.1)%]
Six months ended September 30, 2025: ¥1,174 million [28.2%]

	Basic earnings per share	Diluted profit per share
Six months ended	Yen	Yen
September 30, 2026	61.19	-
September 30, 2025	65.51	-

(Note) Diluted profit per share is not shown because there are no dilutive shares.

(2) Consolidated Financial Position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2026	23,094	7,957	34.5
March 31, 2026	22,137	7,386	33.4

(Reference) Equity: As of September 30, 2026 ¥7,957 million
As of March 31, 2026 ¥7,386 million

2. Dividends

	Annual dividends				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	25.00	-	30.00	55.00
Fiscal year ending March 31, 2027	-	30.00			
Fiscal year ending March 31, 2027 (Forecast)			-	30.00	60.00

(Note) Revisions to the forecast for dividends announced most recently : No

3. Consolidated Financial Results Forecasts for the Fiscal Year Ending March 31, 2027 (April 1, 2026, to March 31, 2027)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	24,859	15.2	3,856	6.4	3,825	6.5	2,522	2.1	141.36

(Note) Revisions to the financial results forecast announced most recently : No

*** Notes:**

(1) Significant changes in the scope of consolidation during the period : No

New: - (Company name: -)

Exclusion: - (Company name: -)

(2) Accounting policies adopted specially for the preparation of semi-annual consolidated financial statements : No

(3) Changes in accounting policies, changes in accounting estimates, and retrospective restatement

(i) Changes in accounting policies due to revision of accounting standards : No

(ii) Changes in accounting policies other than (i) : No

(iii) Changes in accounting estimates : No

(iv) Retrospective restatement : No

(4) Total number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

September 30, 2026:	18,032,000 shares
March 31, 2026:	18,032,000 shares

(ii) Number of treasury shares at the end of the period

September 30, 2026:	186,724 shares
March 31, 2026:	201,424 shares

(iii) Average number of shares outstanding during the period

Six months ended September 30, 2026	17,837,926 shares
Six months ended September 30, 2025	17,931,776 shares

(Note) The number of treasury shares at the end of the period and the number of treasury shares deducted from the calculation of the average number of shares outstanding during the period include the Company's shares held by the Board Benefit Trust (BBT).

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Precautions concerning forward-looking statements, etc.)

The forward-looking statements in this document are based on information currently available to the Company and certain assumptions that the Company deems reasonable, and are not intended as a promise by the Company that they will be achieved. Moreover, actual results may differ significantly due to various factors. Please refer to "(3) Explanation of future forecast information such as consolidated financial results forecasts" in "1. Qualitative Information on Semi-annual Financial Results under Review" on page 6 of the attachment for the assumptions used for financial results forecasts and precautions regarding the use of the forecasts.

(How to obtain supplementary materials on financial results)

Supplementary materials on financial results are disclosed on TDnet on the same day.

○Table of Contents of Attachments

1. Qualitative Information on Semi-annual Financial Results under Review 4
(1) Explanation of operating results 4
(2) Explanation of financial position 5
(3) Explanation of future forecast information such as consolidated financial results forecasts 6
2. Semi-annual Consolidated Financial Statements and Key Notes 7
(1) Semi-annual consolidated balance sheet 7
(2) Semi-annual consolidated statement of income and semi-annual consolidated statement of comprehensive income 9
(3) Semi-annual consolidated statement of cash flows 11
(4) Notes to semi-annual consolidated financial statements 13
(Notes to assumptions for going concerns) 13
(Notes when there is a significant change in the amount of shareholders' equity) 13
(Segment information) 14
(Significant subsequent events) 15

1. Qualitative Information on Semi-annual Financial Results under Review

(1) Explanation of operating results

During the six months of the consolidated fiscal year under review, Japan's economic environment continued to recover gradually, supported by improvements in the employment and income environment and the effects of various policy measures. However, soaring crude oil prices resulting from the prolonged situation in the Middle East and the continued depreciation of the yen heightened upward price pressures, while the Bank of Japan proceeded with gradual interest rate hikes. As a result, a heavier burden on household budgets and downside risks to corporate earnings continued to warrant close attention.

In the industry of real estate for rent, rising rents and higher relocation costs have made existing tenants increasingly inclined to stay in their current properties, and the number of moves is trending downward. Meanwhile, soaring housing prices and rising interest rates have driven a shift from a preference for homeownership to a preference for renting, and occupancy demand has remained firm. Demand for commercial properties such as offices and tenant spaces is also rising, particularly in city centers, and the use of rent guarantees is expanding in both the residential and business categories.

Under this environment and its human capital management, the Group thoroughly and carefully responds to customers (real estate companies, lessors, and lessees) based on close ties to local communities. In addition, while continuing its risk control efforts through the strengthening of its AI-based credit screening and credit management, the Group implemented strategic investments as planned and pursued management mindful of the cost of capital.

As a result, net sales for the six months of the fiscal year under review were 11,689,969 thousand yen (up 20.1% year-on-year), operating profit came to 1,748,572 thousand yen (down 1.3% year-on-year), ordinary profit was 1,734,450 thousand yen (down 0.4% year-on-year), and profit attributable to owners of parent posted 1,091,558 thousand yen (down 7.1% year-on-year).

Operating results by segment are as follows.

(Guarantee-related business)

For sales, the residential rent guarantee business and the business rent guarantee business both remained strong, supported by human resource development, the strengthening of alliances, the expansion of the sales base through the expansion of store locations, and the strengthening of sales activities in the Tokyo metropolitan area, where the market scale is large, as well as by the contribution to earnings from K-net Co., Ltd., which became a subsidiary in April 2025.

In terms of expenses, to strengthen its foundation for sustainable future growth, the Company implemented strategic investments as planned, including the introduction of a new HR system that encourages challenge and growth, the development of a new core system that will serve as the foundation for AX, and the expansion of the Tokyo head office floor space to strengthen sales activities in the Tokyo metropolitan area. In addition, amid an increase in bad debt-related expenses associated with the expansion in the number of contracts and an increase in administrative fees (cost of sales) for real estate companies due to intensifying competition, the Company continued to promote cost control.

In the medical expense guarantee services, new transactions increased as a result of sales development utilizing the Company's nationwide store network, as well as referrals from existing business partners and alliance partners.

As a result, net sales of the guarantee-related business for the six months of the fiscal year under review were 10,714,322 thousand yen (up 21.0% year-on-year) and operating profit was 1,813,766 thousand yen (up 1.8% year-on-year).

(Real-estate-related business)

Asumirai Co., Ltd., which engages in real estate brokerage, property management, and real estate leasing, focuses mainly on services for foreign nationals. In the six months of the fiscal year under review, sales of owned properties also progressed, and results were in line with the plan.

As a result, net sales of the real-estate-related business for the six months of the fiscal year under review were 235,913 thousand yen (down 1.5% year-on-year) and operating loss recorded 4,638 thousand yen (operating loss of 12,466 thousand yen for the same period of the previous fiscal year).

(IT-related business)

AIVS, which engages in software development and other activities, provides IT services, including the development and sale of environmental inspection systems. In the six months of the fiscal year under review, order intake remained firm, and net sales were in line with the plan. Although AIVS recorded an operating loss, its profit exceeded the plan.

As a result, net sales of the IT-related business for the six months of the fiscal year under review were 672,853 thousand yen (up 0.1% year-on-year) and operating loss recorded 48,422 thousand yen (operating profit of 6,704 thousand yen for the same period of the previous fiscal year).

(Others)

Others consists of J-Lease Football Club Co., Ltd., which engages in the soccer club operation business, and JL Lab Co., Ltd., which engages in the general advertising business, and net sales were 214,387 thousand yen (up 192.5% year-on-year) and operating loss recorded 19,564 thousand yen (operating profit of 4,210 thousand yen for the same period of the previous fiscal year).

(2) Explanation of financial position

1) Status of assets, liabilities, and net assets

Total assets at the end of the semi-annual period of the fiscal year under review were up 956,958 thousand yen from the end of the previous fiscal year to 23,094,698 thousand yen. This was mainly due to an increase of 1,159,883 thousand yen in advances paid of subrogation, an increase of 300,699 thousand yen in investment securities, an increase of 247,099 thousand yen in cash and deposits, an increase of 135,530 thousand yen in deferred tax assets, an increase of 102,499 thousand yen in advances paid of collection, a decrease of 651,908 thousand yen in accrued guarantee, an increase of 619,888 thousand yen in allowance for doubtful accounts, a decrease of 304,581 thousand yen in trade receivables and contract assets, and a decrease of 119,822 thousand yen in goodwill.

Liabilities increased by 386,080 thousand yen from the end of the previous fiscal year to 15,137,540 thousand yen. This was mainly due to an increase of 1,138,800 thousand yen in short-term borrowings, a decrease of 246,248 thousand yen in accounts payable - other, a decrease of 214,251 thousand yen in long-term borrowings, a decrease of 137,453 thousand yen in accounts payable - trade, and a decrease of 130,394 thousand yen in income taxes payable.

Net assets increased by 570,877 thousand yen from the end of the previous fiscal year to 7,957,158 thousand yen. This was mainly due to an increase of 550,611 thousand yen in retained earnings.

As a result, the equity-to-asset ratio increased 1.1 percentage points from the end of the previous fiscal year to 34.5%.

2) Status of cash flows

During the six months of the fiscal year under review, cash and cash equivalents increased 247,099 thousand yen from the end of the previous fiscal year to 2,984,386 thousand yen. The status of the respective cash flows for the six months of the fiscal year under review is as follows.

(Cash flows from operating activities)

Cash provided by operating activities amounted to 489,604 thousand yen (cash provided of 301,771 thousand yen in the same period of the previous fiscal year). The main factors for the increase include 1,726,512 thousand yen in profit before income taxes, a decrease of 1,012,501 thousand yen in trade receivables, an increase of 619,888 thousand yen in allowance for doubtful accounts, 125,647 thousand yen in depreciation, and 119,822 thousand yen in amortization of goodwill. The main factors for the decrease include an increase of 1,353,510 thousand yen in advances paid of subrogation, 894,996 thousand yen in income taxes paid, an increase of 369,949 thousand yen in inventories, a decrease of 114,462 thousand yen in accounts payable - other, and an increase of 102,499 thousand yen in advances paid of collection.

(Cash flows from investing activities)

Cash used in investing activities amounted to 598,189 thousand yen (cash used of 1,169,314 thousand yen in the same period of the previous fiscal year). The main factors include 300,000 thousand yen in purchase of investment securities, 120,000 thousand yen in payments into increase in long-term deposits, and 113,569 thousand yen in purchase of property, plant and equipment.

(Cash flows from financing activities)

Cash provided by financing activities amounted to 355,683 thousand yen (cash provided of 930,162 thousand yen in the same period of the previous fiscal year). The main factors include an increase of 1,138,800 thousand yen in short-term borrowings, 540,947 thousand yen in dividends paid, and 216,329 thousand yen in repayments of long-term borrowings.

(3) Explanation of future forecast information such as consolidated financial results forecasts

With regard to the financial results forecast for the fiscal year ending March 31, 2027, there is no change from the consolidated financial results forecast for the full year announced in the “Consolidated Financial Results for the Fiscal Year Ended March 31, 2026,” dated May 13, 2026.

The financial results forecasts are based on information currently available to the Company and certain assumptions that the Company considers reasonable, and actual results may differ significantly due to various factors.

2. Semi-annual Consolidated Financial Statements and Key Notes

(1) Semi-annual consolidated balance sheet

(Thousand yen)

	Previous fiscal year (March 31, 2026)	Six months ended September 30, 2026 (September 30, 2026)
Assets		
Current assets		
Cash and deposits	2,743,286	2,990,386
Accrued guarantee	2,539,518	1,887,610
Accounts receivable - commission	104,851	109,231
Trade receivables and contract assets	617,719	313,138
Accounts receivable - other	455,702	426,660
Advances paid of subrogation	8,576,503	9,736,387
Advances paid of collection	1,961,503	2,064,003
Real estate for sale	306,106	626,842
Work in process	40,949	85,654
Supplies	22,256	26,765
Other	355,140	506,469
Allowance for doubtful accounts	(3,256,100)	(3,661,600)
Total current assets	14,467,439	15,111,549
Non-current assets		
Property, plant and equipment	1,592,311	1,574,109
Intangible assets		
Goodwill	2,109,696	1,989,873
Other	658,971	601,385
Total intangible assets	2,768,668	2,591,259
Investments and other assets		
Investment securities	256,806	557,505
Distressed receivables	1,289,701	1,504,089
Deferred tax assets	2,310,213	2,445,743
Other	743,001	815,231
Allowance for doubtful accounts	(1,290,401)	(1,504,789)
Total investments and other assets	3,309,321	3,817,780
Total non-current assets	7,670,301	7,983,149
Total assets	22,137,740	23,094,698

(Thousand yen)

	Previous fiscal year (March 31, 2026)	Six months ended September 30, 2026 (September 30, 2026)
Liabilities		
Current liabilities		
Accounts payable - trade	293,883	156,430
Short-term borrowings	2,656,000	3,794,800
Current portion of long-term borrowings	432,713	430,635
Lease liabilities	50,995	51,272
Accounts payable of collection	932,337	945,835
Accounts payable - other	1,338,697	1,092,449
Income taxes payable	948,087	817,692
Advances received	4,170,129	4,188,857
Provision for bonuses	289,686	295,036
Provision for shareholder benefit program	18,531	-
Other	604,224	604,312
Total current liabilities	11,735,285	12,377,322
Non-current liabilities		
Long-term borrowings	2,337,372	2,123,121
Lease liabilities	174,070	152,259
Provision for retirement benefits for directors (and other officers)	11,482	2,965
Provision for share awards for directors (and other officers)	142,473	130,084
Retirement benefit liability	49,020	52,571
Asset retirement obligations	113,187	114,225
Other	188,564	184,990
Total non-current liabilities	3,016,173	2,760,217
Total liabilities	14,751,459	15,137,540
Net assets		
Shareholders' equity		
Share capital	720,166	720,166
Capital surplus	295,166	295,166
Retained earnings	6,648,190	7,198,801
Treasury shares	(277,038)	(256,803)
Total shareholders' equity	7,386,483	7,957,330
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	(202)	(172)
Total accumulated other comprehensive income	(202)	(172)
Total net assets	7,386,281	7,957,158
Total liabilities and net assets	22,137,740	23,094,698

(2) Semi-annual consolidated statement of income and semi-annual consolidated statement of comprehensive income

Semi-annual consolidated statement of income

(Thousand yen)

	Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025)	Six months ended September 30, 2026 (From April 1, 2026 to September 30, 2026)
Net sales	9,736,911	11,689,969
Cost of sales	3,004,140	3,721,938
Gross profit	6,732,770	7,968,030
Selling, general and administrative expenses	4,961,020	6,219,458
Operating profit	1,771,750	1,748,572
Non-operating income		
Interest income	4,472	7,063
Dividend income	1,970	1,998
Share of profit of entities accounted for using equity method	-	5,021
Insurance claim income	523	1,750
Gain on investments in silent partnerships	2,693	2,047
Other	5,604	7,980
Total non-operating income	15,264	25,862
Non-operating expenses		
Interest expenses	27,281	37,927
Share of loss of entities accounted for using equity method	16,046	-
Other	1,701	2,057
Total non-operating expenses	45,028	39,985
Ordinary profit	1,741,985	1,734,450
Extraordinary losses		
Impairment losses	-	7,722
Loss on retirement of non-current assets	0	214
Total extraordinary losses	0	7,937
Profit before income taxes	1,741,985	1,726,512
Income taxes - current	697,841	770,483
Income taxes - deferred	(130,586)	(135,530)
Total income taxes	567,255	634,953
Profit	1,174,730	1,091,558
Profit attributable to owners of parent	1,174,730	1,091,558

Semi-annual consolidated statement of comprehensive income

(Thousand yen)

	Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025)	Six months ended September 30, 2026 (From April 1, 2026 to September 30, 2026)
Profit	1,174,730	1,091,558
Other comprehensive income		
Valuation difference on available-for-sale securities	15	30
Total other comprehensive income	15	30
Comprehensive income	1,174,745	1,091,588
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,174,745	1,091,588

(3) Semi-annual consolidated statement of cash flows

(Thousand yen)

	Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025)	Six months ended September 30, 2026 (From April 1, 2026 to September 30, 2026)
Cash flows from operating activities		
Profit before income taxes	1,741,985	1,726,512
Depreciation	85,767	125,647
Impairment losses	-	7,722
Amortization of goodwill	75,208	119,822
Increase (decrease) in allowance for doubtful accounts	414,116	619,888
Interest and dividend income	(6,442)	(9,062)
Interest expenses	27,281	37,927
Loss on retirement of non-current assets	0	214
Share of loss (profit) of entities accounted for using equity method	16,046	(5,021)
Loss (gain) on investments in silent partnerships	(2,693)	(2,047)
Decrease (increase) in trade receivables	600,002	1,012,501
Decrease (increase) in accounts receivable - other	22,538	29,041
Increase (decrease) in advances paid of subrogation	(775,423)	(1,353,510)
Increase (decrease) in advances paid of collection	(299,807)	(102,499)
Decrease (increase) in inventories	(273,880)	(369,949)
Increase (decrease) in accounts payable of collection	21,836	13,498
Increase (decrease) in accounts payable - other	(288,101)	(114,462)
Increase (decrease) in advances received	94,134	18,727
Increase (decrease) in provision for bonuses	13,514	5,350
Increase (decrease) in provision for shareholder benefit program	(15,941)	(18,531)
Increase (decrease) in provision for retirement benefits for directors (and other officers)	1,305	1,102
Increase (decrease) in provision for share awards for directors (and other officers)	19,848	16,518
Increase (decrease) in retirement benefit liability	4,055	3,550
Share issuance costs	394	411
Other, net	(273,317)	(349,081)
Subtotal	1,202,427	1,414,272
Interest and dividends received	6,442	9,062
Interest paid	(28,157)	(38,734)
Income taxes paid	(878,941)	(894,996)
Net cash provided by (used in) operating activities	301,771	489,604
Cash flows from investing activities		
Purchase of property, plant and equipment	(156,558)	(113,569)
Purchase of intangible assets	(137,284)	(99,143)
Purchase of investment securities	-	(300,000)
Loan advances	(799,167)	-
Payments into increase in long-term deposits	(260,000)	(120,000)
Income from long-term deposits	160,000	20,000
Proceeds from investments in subsidiaries resulting change in scope of consolidation	189,242	-
Purchase of shares of subsidiaries and associates	(143,120)	-
Other, net	(22,426)	14,524
Net cash provided by (used in) investing activities	(1,169,314)	(598,189)

	Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025)	Six months ended September 30, 2026 (From April 1, 2026 to September 30, 2026)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	885,000	1,138,800
Proceeds from long-term borrowings	700,000	-
Repayments of long-term borrowings	(200,278)	(216,329)
Redemption of bonds	(45,250)	-
Payments for issuance of shares	(394)	(411)
Dividends paid	(405,710)	(540,947)
Repayments of finance lease liabilities	(3,204)	(25,428)
Net cash provided by (used in) financing activities	930,162	355,683
Net increase (decrease) in cash and cash equivalents	62,620	247,099
Cash and cash equivalents at beginning of period	2,351,163	2,737,286
Cash and cash equivalents at end of period	2,413,783	2,984,386

(4) Notes to semi-annual consolidated financial statements

(Notes to assumptions for going concerns)

Not applicable.

(Notes when there is a significant change in the amount of shareholders' equity)

Not applicable.

(Segment information)

[Segment information]

Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025)

1. Information on sales and profit or loss by reporting segment and decomposition of revenue

(Thousand yen)

	Reporting segment				Others (Note) 1	Total	Adjustment (Note) 2, 3	Amount recorded in semi-annual consolidated statement of income (Note) 4
	Guarantee-related business	Real-estate-related business	IT-related business	Total				
Net sales								
Revenue from contracts with customers	1,217,067	181,010	640,255	2,038,333	3,520	2,041,854	-	2,041,854
Other revenue	7,639,922	55,135	-	7,695,057	-	7,695,057	-	7,695,057
Sales to external customers	8,856,990	236,145	640,255	9,733,391	3,520	9,736,911	-	9,736,911
Intersegment sales or transfers	49	3,294	31,775	35,119	69,775	104,894	(104,894)	-
Total	8,857,039	239,439	672,031	9,768,510	73,295	9,841,806	(104,894)	9,736,911
Segment profit (loss)	1,781,282	(12,466)	6,704	1,775,521	4,210	1,779,732	(7,982)	1,771,750

(Notes) 1. "Others" is a business segment not included in reporting segments and includes the soccer club operation business and the general advertising business.

2. The sales adjustment of -104,894 thousand yen represents elimination of intersegment transactions.

3. The segment profit (loss) adjustment of -7,982 thousand yen represents elimination of intersegment transactions.

4. Segment profit (loss) is adjusted with operating profit in the semi-annual consolidated statement of income.

2. Information on impairment loss on non-current assets and goodwill by reporting segment

(Significant changes in the amount of goodwill)

With the acquisition of shares of K-net Co., Ltd. and inclusion in the scope of consolidation on April 21, 2025, goodwill increased 1,607,595 thousand yen in the guarantee-related business. This amount reflects significant revision of the initial allocation of acquisition cost following the finalization of provisional accounting treatment related to business combination.

With the acquisition of shares of JL Lab Co., Ltd. and inclusion in the scope of consolidation on July 25, 2025, goodwill increased 88,492 thousand yen in "Others," a business segment not included in the reporting segments. This amount reflects significant revision of the initial allocation of acquisition cost following the finalization of provisional accounting treatment related to business combination.

Six months ended September 30, 2026 (From April 1, 2026 to September 30, 2026)

1. Information on sales and profit or loss by reporting segment and decomposition of revenue

(Thousand yen)

	Reporting segment				Others (Note) 1	Total	Adjustment (Note) 2,3	Amount recorded in semi-annual consolidated statement of income (Note) 4
	Guarantee-related business	Real-estate-related business	IT-related business	Total				
Net sales								
Revenue from contracts with customers	1,446,226	179,683	646,690	2,272,600	95,198	2,367,799	-	2,367,799
Other revenue	9,268,046	54,123	-	9,322,169	-	9,322,169	-	9,322,169
Sales to external customers	10,714,273	233,806	646,690	11,594,770	95,198	11,689,969	-	11,689,969
Intersegment sales or transfers	49	2,106	26,162	28,318	119,188	147,507	(147,507)	-
Total	10,714,322	235,913	672,853	11,623,088	214,387	11,837,476	(147,507)	11,689,969
Segment profit (loss)	1,813,766	(4,638)	(48,422)	1,760,704	(19,564)	1,741,139	7,432	1,748,572

(Notes) 1. "Others" is a business segment not included in reporting segments and includes the soccer club operation business and the general advertising business.

2. The sales adjustment of -147,507 thousand yen represents elimination of intersegment transactions.

3. The segment profit (loss) adjustment of 7,432 thousand yen represents elimination of intersegment transactions.

4. Segment profit (loss) is adjusted with operating profit in the semi-annual consolidated statement of income.

2. Information on impairment loss on non-current assets and goodwill by reporting segment

(Significant impairment losses on non-current assets)

The Company recorded impairment losses on property, plant and equipment in the guarantee-related business segment. The amount of recorded impairment losses for the semi-annual period of the fiscal year under review was 7,722 thousand yen.

(Significant subsequent events)

Not applicable.