Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

November 13, 2026

Summary of Consolidated Financial Results for the Nine Months Ended September 30, 2026 [Japanese GAAP]

Company name: Next Generation Technology Group Inc.
Listing: Tokyo Stock Exchange
Securities code: 319A
URL: https://ngt-g.com/
Representative: Eiichi Arai CEO
Inquiries: Koyo Ejiri Head of Administration
https://ngt-g.com/ir-contact/
Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes

(Yen amounts are rounded to the nearest million, unless otherwise noted.)

1. Consolidated financial results for the nine months ended September 30, 2026 (from January 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Adjusted EBITDA		Ordinary profit		Profit attributable to owners of parent		Adjusted Profit	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	21,119	135.4	3,200	302.7	4,503	170.8	3,081	284.1	2,167	170.5	2,219	151.3
September 30, 2025	8,970	11.5	795	(30.2)	1,663	2.9	802	(30.6)	801	29.7	883	18.9

Note: Comprehensive income For the nine months ended September 30, 2026: ¥ 2,240 million [164.3%]
For the nine months ended September 30, 2025: ¥ 847 million [35.1%]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
September 30, 2026	244.93	244.88
September 30, 2025	92.08	-

(Note 1) Adjusted EBITDA=Operating profit+ depreciation and amortization + amortization of goodwill + acquisition related costs + Share-based payment related costs
(Note 2)Adjusted Profit = Profit attributable to owners of parent + amortization of goodwill - gain from negative goodwill + goodwill impairment loss + acquisition related costs + Share-based payment related costs

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2026	38,367	11,461	29.6
December 31, 2025	30,826	9,211	29.6

Reference: Equity
As of September 30, 2026: ¥ 11,350 million
As of December 31, 2025: ¥ 9,111 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	-	0.00	-	0.00	0.00
Fiscal year ending December 31, 2026	-	0.00	-		
Fiscal year ending December 31, 2026 (Forecast)				0.00	0.00

Note: Revisions to the forecast of cash dividends most recently announced: None

Note: Breakdown of the third quarter dividend for the fiscal year ending December 31, 2026 :

Commemorative dividend - yen

Special dividend - yen

3. Consolidated financial result forecasts for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Adjusted EBITDA		Adjusted Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%
Full year	27,500	83.8	5,600	93.3	2,800	85.0

Note: Revisions to the financial result forecast most recently announced: Yes

*** Notes**

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 3 companies(Horikoshi-Seiki Co., Ltd.,OSAKI ELECTRIC CLUTCH AND BRAKE Co., Ltd.,Sanko Giken Kogyo Co., Ltd.)

Excluded: - companies( )

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	8,845,978 shares
As of December 31, 2025	8,845,978 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	87 shares
As of December 31, 2025	16 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended September 30, 2026	8,845,911 shares
Nine months ended September 30, 2025	8,698,840 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The earnings forecasts and other forward-looking statements herein are based on information currently available to the Company and certain assumptions deemed reasonable as of the date of publication of this document, and the Company makes no guarantees as to their achievement. Additionally, actual results may differ from these forecasts due to a wide range of factors.

Quarterly Consolidated Financial Statements and Primary Notes

Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of December 31, 2025	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	9,566	12,021
Notes receivable - trade	19	18
Accounts receivable - trade	2,926	3,695
Electronically recorded monetary claims - operating	586	440
Merchandise and finished goods	1,154	2,069
Work in process	970	1,368
Raw materials and supplies	1,226	1,321
Other	505	480
Allowance for doubtful accounts	(10)	(10)
Total current assets	16,941	21,403
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	2,193	2,033
Machinery, equipment and vehicles, net	2,520	2,329
Land	3,224	3,930
Leased assets, net	278	258
Other, net	183	146
Total property, plant and equipment	8,399	8,695
Intangible assets		
Goodwill	3,008	4,994
Other	77	80
Total intangible assets	3,085	5,074
Investments and other assets		
Investment securities	720	1,229
Deferred tax assets	606	810
Other	1,074	1,156
Total investments and other assets	2,401	3,195
Total non-current assets	13,885	16,964
Total assets	30,826	38,367

(Millions of yen)

	As of December 31, 2025	As of September 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,023	1,658
Electronically recorded obligations - operating	556	464
Short-term borrowings	3,406	3,644
Current portion of bonds payable	15	10
Current portion of long-term borrowings	2,164	2,768
Lease liabilities	49	49
Provision for bonuses	67	504
Income taxes payable	494	780
Contract liabilities	86	169
Other	1,452	1,092
Total current liabilities	9,312	11,139
Non-current liabilities		
Bonds payable	26	15
Long-term borrowings	10,307	13,603
Lease liabilities	261	231
Deferred tax liabilities	199	247
Retirement benefit liability	518	567
Provision for retirement benefits for directors (and other officers)	755	872
Other	237	232
Total non-current liabilities	12,303	15,767
Total liabilities	21,615	26,906
Net assets		
Shareholders' equity		
Share capital	10	10
Capital surplus	2,004	2,004
Retained earnings	6,667	8,834
Treasury shares	(0)	(1)
Total shareholders' equity	8,681	10,847
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	79	75
Foreign currency translation adjustment	350	427
Total accumulated other comprehensive income	429	503
Share acquisition rights	-	12
Non-controlling interests	100	100
Total net assets	9,211	11,461
Total liabilities and net assets	30,826	38,367

Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

(Millions of yen)

	For the nine months ended September 30, 2025	For the nine months ended September 30, 2026
Net sales	8,970	21,119
Cost of sales	6,496	14,877
Gross profit	2,474	6,242
Selling, general and administrative expenses	1,679	3,041
Operating profit	795	3,200
Non-operating income		
Gain on investments in investment partnerships	45	127
Other	106	126
Total non-operating income	151	253
Non-operating expenses		
Interest expenses	75	196
Listing expenses	23	-
Other	46	177
Total non-operating expenses	144	372
Ordinary profit	802	3,081
Extraordinary income		
Gain on sale of investment securities	1	180
Gain on bargain purchase	331	450
Other	9	6
Total extraordinary income	340	636
Extraordinary losses		
Impairment losses	-	222
Other	0	34
Total extraordinary losses	0	256
Profit before income taxes	1,142	3,462
Income taxes - current	356	1,150
Income taxes - deferred	(15)	145
Total income taxes	341	1,295
Profit	801	2,167
Profit attributable to non-controlling interests	-	-
Profit attributable to owners of parent	801	2,167

Quarterly Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the nine months ended September 30, 2025	For the nine months ended September 30, 2026
Profit	801	2,167
Other comprehensive income		
Valuation difference on available-for-sale securities	46	(4)
Foreign currency translation adjustment	0	77
Total other comprehensive income	46	74
Comprehensive income	847	2,240
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	847	2,240
Comprehensive income attributable to non-controlling interests	-	-