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November 11, 2026

# Consolidated Financial Results for the Six Months Ended September 30, 2026 (Under Japanese GAAP)

Company name: MITSUBA Corporation
Listing: Tokyo Stock Exchange
Securities code: 7280
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Scheduled date to file semi-annual securities report: November 11, 2026
Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

**1. Consolidated financial results for the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)**

**(1) Consolidated operating results (cumulative)** (Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|---|---|---|---|---|---|---|---|---|
| Six months ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| September 30, 2026 | 176,002 | 5.2 | 8,462 | (14.9) | 7,624 | (25.9) | 4,438 | (31.9) |
| September 30, 2025 | 167,335 | (2.0) | 9,938 | (3.2) | 10,287 | 17.1 | 6,520 | (3.8) |

Note: Comprehensive income For the six months ended September 30, 2026: ¥ 3,355 million [ (54.0) %]
For the six months ended September 30, 2025: ¥ 7,295 million [ -%]

| | Basic earnings per share | Diluted earnings per share |
|---|---|---|
| Six months ended | Yen | Yen |
| September 30, 2026 | 90.53 | 88.28 |
| September 30, 2025 | 133.40 | 123.25 |

**(2) Consolidated financial position**

| | Total assets | Net assets | Equity-to-asset ratio |
|---|---|---|---|
| As of | Millions of yen | Millions of yen | % |
| September 30, 2026 | 337,468 | 126,602 | 35.0 |
| March 31, 2026 | 348,669 | 133,467 | 34.4 |

Reference: Equity
As of September 30, 2026: ¥ 118,113 million
As of March 31, 2026: ¥ 119,828 million

**2. Cash dividends**

| | Annual dividends per share | | | | |
|---|---|---|---|---|---|
| | First quarter-end | Second quarter-end | Third quarter-end | Fiscal year-end | Total |
| | Yen | Yen | Yen | Yen | Yen |
| Fiscal year ended March 31, 2026 | - | 0.00 | - | 25.00 | 25.00 |
| Fiscal year ending March 31, 2027 | - | 0.00 | | | |
| Fiscal year ending March 31, 2027 (Forecast) | | | - | 30.00 | 30.00 |

Note: Revisions to the forecast of cash dividends most recently announced: None

* "Dividends" above presents the status of dividends related to common stocks. Please refer to "Cash dividends of class stock," mentioned later, for the status of dividends related to class stocks (unlisted) that have different rights from common stocks that the Company issues.

**3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)**

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Basic earnings per share |
|---|---|---|---|---|---|---|---|---|---|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Full year | 340,000 | (2.5) | 19,000 | (20.5) | 18,500 | (22.7) | 11,500 | (2.7) | 233.22 |

Note: Revisions to the financial result forecast most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: - companies( - )

Excluded: - companies( - )

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: Yes

(Note) For details, please refer to "(4) Notes to Semi-annual Consolidated Financial Statements in 2. Semi-annual Consolidated Financial Statements and Key Notes" on page 9 of the Attachments.

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

| | |
|---|---|
| As of September 30, 2026 | 46,154,016 shares |
| As of March 31, 2026 | 46,154,016 shares |

(ii) Number of treasury shares at the end of the period

| | |
|---|---|
| As of September 30, 2026 | 116,972 shares |
| As of March 31, 2026 | 170,400 shares |

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

| | |
|---|---|
| Six months ended September 30, 2026 | 46,006,508 shares |
| Six months ended September 30, 2025 | 45,945,479 shares |

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

Earnings forecasts and other forward-looking statements in this report are based on information currently available to the Company and certain assumptions that the Company deems reasonable. Therefore, actual results may differ materially due to a variety of factors.

Please refer to “(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information in 1. Overview of Operating Results” on page 3 of the Attachments for cautionary notes regarding underlying assumptions for and the use of earnings forecasts.

(How to access the financial results supplementary materials and the financial results briefing)

The Company plans to hold an online financial results briefing for institutional investors and analysts on November 16, 2026. The materials on financial results to be used at this briefing are scheduled to be posted on the Company's website.

Cash dividends of class stock

The following is the breakdown of dividends per share related to class stocks that have different rights from common stocks.

| | Annual dividends | | | | |
|---|---|---|---|---|---|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Year-end | Total |
| Class D stock | Yen | Yen | Yen | Yen | Yen |
| Fiscal year ended March 31, 2026 | - | 0.00 | - | 3,900,000.00 | 3,900,000.00 |
| Fiscal year ending March 31, 2027 | - | 0.00 | | | |
| Fiscal year ending March 31, 2027 (Forecast) | | | - | 3,900,000.00 | 3,900,000.00 |

(Note) The number of issued Class D stocks above is 140 shares. On July 31, 2026, 60 of the 200 issued Class D shares were acquired and cancelled.

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## 1. Overview of Operating Results

### (1) Overview of Operating Results for the Semi-Annual Period

In the automotive industry, where the Group operates, new vehicle sales remained strong in the domestic market, while business environment overseas remained uncertain due to intensified competition in the Chinese market and the impact of U.S. tariff policies, among other factors. In addition, the Group continued to face the need to respond to changes in the market environment, including the shift toward electrification and intensifying price competition.

Under these circumstances, to achieve its Medium-Term Management Plan, the Group continued to invest in growth markets and growth areas while advancing initiatives for sustainable growth, including optimizing its business portfolio, improving profitability, and reviewing its global production structure.

For the consolidated cumulative second quarter of the fiscal year under review, the Company recorded consolidated net sales of 176,002 million yen (up 5.2% year on year), driven by continued strong sales in the motorcycle business in India and Indonesia and the impact of foreign exchange fluctuations favoring a weak yen, despite a decline in automobile business sales, mainly in China. In addition, affected by soaring material costs, particularly copper, the Company recorded consolidated operating income of 8,462 million yen (down 14.9% year on year), consolidated ordinary income of 7,624 million yen (down 25.9% year on year), and semi-annual profit attributable to owners of parent of 4,438 million yen (down 31.9% year on year).

Operating results by business segment are presented as follows.

In the Transportation Equipment-related Operations, net sales amounted to 165,068 million yen (up 6.0% year on year), as mentioned above, with segment profit of 7,442 million yen (down 10.7% year on year).

In the Information Service Operations, net sales amounted to 10,103 million yen (down 2.3% year on year) with segment profit of 724 million yen (down 37.2% year on year), reflecting the absence of strong demand for local government system standardization projects recorded in the previous fiscal year, though sales of systems, primarily for water utility and energy providers, remained firm. Additionally, an extraordinary loss of 372 million yen was recorded in connection with unauthorized access.

In Other Operations, net sales amounted to 2,782 million yen (down 13.2% year on year), with segment profit of 249 million yen (down 43.7% year on year), mainly due to decreased sales in the public works.

### (2) Overview of Financial Position for the Semi-Annual Period

1.Assets, Liabilities, and Net Assets

At the end of the consolidated cumulative second quarter of the fiscal year under review, total assets amounted to 337,468 million yen, down 11,200 million yen from 348,669 million yen at the end of the previous consolidated fiscal year. Current assets amounted to 213,562 million yen with a decrease of 14,063 million yen, and non-current assets amounted to 123,906 million yen with an increase of 2,862 million yen.

The decrease in current assets was mainly due to a decrease of 11,349 million yen in cash and deposits. The increase in non-current assets was mainly due to an increase of 5,079 million yen in investment securities, offset by a decrease of 1,873 million yen in buildings and structures.

At the end of the consolidated cumulative second quarter of the fiscal year under review, total liabilities amounted to 210,866 million yen, down 4,335 million yen from 215,202 million yen at the end of the previous consolidated fiscal year. Current liabilities amounted to 130,750 million yen with a decrease of 296 million yen, and non-current liabilities amounted to 80,116 million yen with a decrease of 4,038 million yen.

The decrease in current liabilities was mainly due to decreases of 884 million yen in income taxes payable and 448 million yen in provision for business restructuring, offset by an increase of 920 million yen in notes and accounts payable - trade. The decrease in non-current liabilities was mainly due to a decrease of 4,325 million yen in long-term borrowings.

At the end of the consolidated cumulative second quarter of the fiscal year under review, total net assets amounted to 126,602 million yen, down 6,865 million yen from 133,467 million yen at the end of the previous fiscal year. This was mainly due to a decrease of 5,150 million yen in non-controlling interests.

2. Status of Cash Flows

At the end of the consolidated cumulative second quarter of the fiscal year under review, cash and cash equivalents (hereinafter referred to as "Cash") amounted to 89,415 million yen with a decrease of 11,212 million yen compared to the end of the previous consolidated fiscal year. The status of each cash flow is as follows.

(Cash flows from operating activities)

Cash provided by operating activities amounted to 11,493 million yen (10,766 million yen for the same period of the previous consolidated fiscal year). The main factors were depreciation of 6,535 million yen and profit before income taxes of 6,262 million yen.

(Cash flows from investing activities)

Cash used by investing activities amounted to 6,476 million yen (4,334 million yen for the same period of the previous consolidated fiscal year). The main factor was payment of 6,608 million yen for purchase of property, plant and equipment.

(Cash flows from financing activities)

Cash used by financing activities amounted to 15,315 million yen (9,522 million yen for the same period of the previous consolidated fiscal year). This was mainly due to 3,498 million yen in repayments of short-term and long-term borrowings, 3,000 million yen in purchase of treasury shares, 2,291 million yen in dividends paid (including dividends paid to non-controlling interests), and 5,468 million yen in purchases of subsidiary shares (not resulting in change in scope of consolidation).

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information

Regarding the consolidated earnings forecast for the fiscal year ending March 2027 (from April 1, 2026 to March 31, 2027), there is no change from the forecast announced on May 15, 2026.

2. Semi-annual Consolidated Financial Statements and Key Notes

(1) Semi-annual Consolidated Balance Sheet

(Millions of yen)

| | As of March 31, 2026 | As of September 30, 2026 |
|---|---|---|
| Assets | | |
| Current assets | | |
| Cash and deposits | 103,523 | 92,173 |
| Notes and accounts receivable - trade, and contract assets | 51,103 | 48,217 |
| Electronically recorded monetary claims - operating | 991 | 946 |
| Merchandise and finished goods | 10,462 | 11,369 |
| Work in process | 4,931 | 5,397 |
| Raw materials and supplies | 41,701 | 41,719 |
| Other | 14,959 | 13,835 |
| Allowance for doubtful accounts | (48) | (97) |
| Total current assets | 227,625 | 213,562 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 84,359 | 82,910 |
| Accumulated depreciation | (55,851) | (56,275) |
| Buildings and structures, net | 28,508 | 26,635 |
| Machinery, equipment and vehicles | 173,712 | 171,134 |
| Accumulated depreciation | (150,031) | (148,692) |
| Machinery, equipment and vehicles, net | 23,681 | 22,441 |
| Tools, furniture and fixtures | 55,595 | 55,142 |
| Accumulated depreciation | (51,128) | (50,647) |
| Tools, furniture and fixtures, net | 4,467 | 4,495 |
| Land | 7,572 | 7,251 |
| Leased assets | 8,533 | 8,049 |
| Accumulated depreciation | (4,754) | (4,668) |
| Leased assets, net | 3,778 | 3,381 |
| Construction in progress | 9,327 | 10,207 |
| Total property, plant and equipment | 77,335 | 74,412 |
| Intangible assets | | |
| Software | 1,078 | 1,151 |
| Software in progress | 22 | 43 |
| Other | 1,572 | 1,409 |
| Total intangible assets | 2,673 | 2,604 |
| Investments and other assets | | |
| Investment securities | 16,164 | 21,244 |
| Long-term loans receivable | 2,502 | 2,385 |
| Deferred tax assets | 1,171 | 1,000 |
| Long-term prepaid expenses | 1,020 | 995 |
| Retirement benefit asset | 19,198 | 19,727 |
| Other | 977 | 1,536 |
| Allowance for doubtful accounts | (0) | (0) |
| Total investments and other assets | 41,034 | 46,889 |
| Total non-current assets | 121,043 | 123,906 |
| Total assets | 348,669 | 337,468 |

(Millions of yen)

| | As of March 31, 2026 | As of September 30, 2026 |
|---|---|---|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 23,555 | 24,476 |
| Electronically recorded obligations - operating | 2,704 | 2,736 |
| Short-term borrowings | 73,048 | 73,363 |
| Current portion of bonds payable | 1,000 | 1,000 |
| Accounts payable - other, and accrued expenses | 13,664 | 14,434 |
| Income taxes payable | 2,925 | 2,040 |
| Provision for bonuses | 4,799 | 4,921 |
| Provision for bonuses for directors (and other officers) | 30 | 38 |
| Provision for product warranties | 1,822 | 1,478 |
| Provision for business restructuring | 466 | 17 |
| Other provisions | 28 | 18 |
| Other | 7,000 | 6,223 |
| Total current liabilities | 131,046 | 130,750 |
| Non-current liabilities | | |
| Long-term borrowings | 64,639 | 60,313 |
| Deferred tax liabilities | 9,475 | 10,005 |
| Retirement benefit liability | 3,735 | 4,250 |
| Other | 6,304 | 5,546 |
| Total non-current liabilities | 84,155 | 80,116 |
| Total liabilities | 215,202 | 210,866 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 5,000 | 5,000 |
| Capital surplus | 15,003 | 11,877 |
| Retained earnings | 67,017 | 69,340 |
| Treasury shares | (124) | (85) |
| Total shareholders' equity | 86,896 | 86,132 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 2,671 | 5,012 |
| Foreign currency translation adjustment | 28,429 | 25,181 |
| Remeasurements of defined benefit plans | 1,830 | 1,787 |
| Total accumulated other comprehensive income | 32,931 | 31,981 |
| Non-controlling interests | 13,638 | 8,488 |
| Total net assets | 133,467 | 126,602 |
| Total liabilities and net assets | 348,669 | 337,468 |

(2) Semi-annual Consolidated Statements of Income and Comprehensive Income

Semi-annual Consolidated Statement of Income

(Millions of yen)

| | For the six months ended September 30, 2025 | For the six months ended September 30, 2026 |
|---|---|---|
| Net sales | 167,335 | 176,002 |
| Cost of sales | 141,188 | 149,725 |
| Gross profit | 26,147 | 26,276 |
| Selling, general and administrative expenses | 16,208 | 17,814 |
| Operating profit | 9,938 | 8,462 |
| Non-operating income | | |
| Interest income | 973 | 935 |
| Dividend income | 261 | 433 |
| Share of profit of entities accounted for using equity method | 341 | 488 |
| Foreign exchange gains | 325 | - |
| Other | 811 | 523 |
| Total non-operating income | 2,713 | 2,381 |
| Non-operating expenses | | |
| Interest expenses | 1,378 | 1,730 |
| Foreign exchange losses | - | 627 |
| Commission expenses | 372 | 94 |
| Other | 614 | 767 |
| Total non-operating expenses | 2,364 | 3,218 |
| Ordinary profit | 10,287 | 7,624 |
| Extraordinary income | | |
| Gain on sale of non-current assets | 87 | 278 |
| Other | 2 | 25 |
| Total extraordinary income | 89 | 303 |
| Extraordinary losses | | |
| Loss on retirement of non-current assets | 80 | 398 |
| Business restructuring expenses | 52 | 825 |
| Provision for business restructuring | 49 | - |
| Settlement payments | 50 | - |
| Security incident response costs | - | 372 |
| Other | 53 | 69 |
| Total extraordinary losses | 285 | 1,666 |
| Profit before income taxes | 10,091 | 6,262 |
| Income taxes | 3,155 | 2,034 |
| Profit | 6,935 | 4,228 |
| Profit (loss) attributable to non-controlling interests | 415 | (210) |
| Profit attributable to owners of parent | 6,520 | 4,438 |

Semi-annual Consolidated Statement of Comprehensive Income

(Millions of yen)

| | For the six months ended September 30, 2025 | For the six months ended September 30, 2026 |
|---|---|---|
| Profit | 6,935 | 4,228 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 1,249 | 2,392 |
| Foreign currency translation adjustment | (963) | (3,261) |
| Remeasurements of defined benefit plans, net of tax | 298 | (54) |
| Share of other comprehensive income of entities accounted for using equity method | (224) | 50 |
| Total other comprehensive income | 359 | (873) |
| Comprehensive income | 7,295 | 3,355 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 6,795 | 3,488 |
| Comprehensive income attributable to non-controlling interests | 500 | (133) |

(3) Semi-annual Consolidated Statement of Cash Flows

(Millions of yen)

| | For the six months ended September 30, 2025 | For the six months ended September 30, 2026 |
|---|---|---|
| Cash flows from operating activities | | |
| Profit before income taxes | 10,091 | 6,262 |
| Depreciation | 6,857 | 6,535 |
| Interest and dividend income | (1,234) | (1,368) |
| Interest expenses | 1,378 | 1,730 |
| Share of loss (profit) of entities accounted for using equity method | (341) | (488) |
| Loss (gain) on sale of property, plant and equipment | (80) | (267) |
| Decrease (increase) in trade receivables | (2,035) | 1,886 |
| Decrease (increase) in inventories | (1,398) | (2,463) |
| Increase (decrease) in trade payables | 52 | 163 |
| Other, net | 554 | 3,166 |
| Subtotal | 13,843 | 15,157 |
| Interest and dividends received | 1,235 | 1,391 |
| Interest paid | (1,344) | (1,757) |
| Income taxes paid | (2,967) | (3,297) |
| Net cash provided by (used in) operating activities | 10,766 | 11,493 |
| Cash flows from investing activities | | |
| Purchase of property, plant and equipment | (4,972) | (6,608) |
| Proceeds from sale of property, plant and equipment | 146 | 645 |
| Purchase of investment securities | (12) | (1,006) |
| Proceeds from sale of investment securities | 0 | - |
| Loan advances | (671) | (719) |
| Proceeds from collection of loans receivable | 685 | 727 |
| Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation | 203 | 358 |
| Other, net | 285 | 125 |
| Net cash provided by (used in) investing activities | (4,334) | (6,476) |
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term borrowings | (321) | 26 |
| Proceeds from long-term borrowings | 21,238 | 5,600 |
| Repayments of long-term borrowings | (28,024) | (9,124) |
| Purchase of treasury shares | (0) | (3,000) |
| Dividends paid | (1,039) | (2,010) |
| Dividends paid to non-controlling interests | (314) | (281) |
| Purchase of shares of subsidiaries not resulting in change in scope of consolidation | - | (5,468) |
| Proceeds from sale and leaseback transactions | 51 | - |
| Other, net | (1,111) | (1,056) |
| Net cash provided by (used in) financing activities | (9,522) | (15,315) |
| Effect of exchange rate change on cash and cash equivalents | (325) | (875) |
| Net increase (decrease) in cash and cash equivalents | (3,416) | (11,173) |
| Cash and cash equivalents at beginning of period | 97,142 | 100,627 |
| Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation | - | (38) |
| Cash and cash equivalents at end of period | 93,725 | 89,415 |

(4) Notes to Semi-annual Consolidated Financial Statements

(Notes to assumptions for going concerns)

There are no applicable matters.

(Notes to significant changes in shareholders' equity)

On July 31, 2026, the Company acquired and cancelled 60 Class D shares held by Development Bank of Japan Inc. and The Bank of Yokohama, Ltd., resulting in a decrease of 3,080 million yen in capital surplus.

Furthermore, during the consolidated cumulative second quarter of the fiscal year under review, the Company additionally acquired common shares of RYOMO SYSTEMS CO., LTD., a consolidated subsidiary of the Company, through a tender offer. This transaction was accounted for as a capital transaction, resulting in a decrease of 472 million yen in capital surplus.

As a result, the capital surplus amounted to 11,877 million yen at the end of the consolidated cumulative second quarter of the fiscal year under review.

(Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements)

(Calculation of income tax expenses)

The Company calculates income tax expenses by reasonably estimating the effective tax rate expected to be imposed on pretax profit for the consolidated fiscal year that includes this interim consolidated fiscal period (after tax effect accounting) and then multiplying profit before income taxes by the effective tax rate thus estimated.

(Segment information, etc.)

[Segment information]

I. For the six months ended September 30, 2025 (April 1, 2025 - September 30, 2025)

1. Information on net sales and profit (loss) by reportable segment

(Millions of yen)

| | Reportable segment | | | Total | Adjustments (Note 1) | Amount reported on semi-annual consolidated statements of Income (Note 2) |
|---|---|---|---|---|---|---|
| | Transportation Equipment-Related Operations | Information Service Operations | Other Operations | | | |
| Net sales | | | | | | |
| Sales to outside customers | 155,417 | 9,326 | 2,591 | 167,335 | — | 167,335 |
| Inter-segment sales or transfers | 257 | 1,018 | 612 | 1,889 | (1,889) | — |
| Total | 155,675 | 10,345 | 3,204 | 169,225 | (1,889) | 167,335 |
| Segment profit | 8,331 | 1,152 | 443 | 9,928 | 10 | 9,938 |

Notes:

1. The 10 million yen adjustment in segment profit is an amount in elimination of inter-segment transactions.
2. Segment profit is adjusted to be consistent with operating profit in the semi-annual consolidated statements of Income.

II. For the six months ended September 30, 2026 (April 1, 2026 - September 30, 2026)

1. Information on net sales and profit (loss) by reportable segment

(Millions of yen)

| | Reportable segment | | | Total | Adjustments (Note 1) | Amount reported on semi-annual consolidated statements of Income (Note 2) |
|---|---|---|---|---|---|---|
| | Transportation Equipment-Related Operations | Information Service Operations | Other Operations | | | |
| Net sales | | | | | | |
| Sales to outside customers | 164,757 | 9,012 | 2,232 | 176,002 | — | 176,002 |
| Inter-segment sales or transfers | 310 | 1,091 | 549 | 1,951 | (1,951) | — |
| Total | 165,068 | 10,103 | 2,782 | 177,953 | (1,951) | 176,002 |
| Segment profit | 7,442 | 724 | 249 | 8,417 | 45 | 8,462 |

Notes:

1. The 45 million yen adjustment in segment profit is an amount in elimination of inter-segment transactions.
2. Segment profit is adjusted to be consistent with operating profit in the semi-annual consolidated statements of Income.

(Matters related to revenue recognition)

Information on disaggregation of revenue from contracts with customers

For the six months ended September 30, 2025 (April 1, 2025 - September 30, 2025)

(Millions of yen)

| | Reportable segment | | | Total |
|---|---|---|---|---|
| | Transportation Equipment-Related Operations | Information Service Operations | Other Operations | |
| Japan | 41,500 | 9,326 | 2,591 | 53,418 |
| The Americas | 46,061 | — | — | 46,061 |
| Europe | 11,493 | — | — | 11,493 |
| Asia | 41,534 | — | — | 41,534 |
| China | 14,827 | — | — | 14,827 |
| Revenue from contracts with customers | 155,417 | 9,326 | 2,591 | 167,335 |
| Other revenue | — | — | — | — |
| Sales to outside customers | 155,417 | 9,326 | 2,591 | 167,335 |

For the six months ended September 30, 2026 (April 1, 2026 - September 30, 2026)

(Millions of yen)

| | Reportable segment | | | Total |
|---|---|---|---|---|
| | Transportation Equipment-Related Operations | Information Service Operations | Other Operations | |
| Japan | 47,656 | 9,012 | 2,232 | 58,901 |
| The Americas | 48,262 | — | — | 48,262 |
| Europe | 10,849 | — | — | 10,849 |
| Asia | 48,475 | — | — | 48,475 |
| China | 9,513 | — | — | 9,513 |
| Revenue from contracts with customers | 164,757 | 9,012 | 2,232 | 176,002 |
| Other revenue | — | — | — | — |
| Sales to outside customers | 164,757 | 9,012 | 2,232 | 176,002 |