These consolidated financial results are an English translation of excerpts from the Japanese "*Kessan Tanshin*" including attachments filed with the Tokyo Stock Exchange, solely for the convenience of readers outside Japan.

This report has been prepared in accordance with accounting principles and practices generally accepted in Japan. Amounts less than ¥1 million have been omitted unless otherwise stated.

Consolidated Financial Results (*Kessan Tanshin*) for the First Six Months of Fiscal Year Ending March 31, 2027 [Japan GAAP]

November 9, 2026

Name of Listed Company: Tokyo Century Corporation Stock Exchange Listing: Tokyo
Securities Code: 8439
(URL: https://www.tokyocentury.co.jp/en/)
Representative: Koji Fujiwara, President & CEO, Representative Director
Contact: Tatsuya Hirasaki, Director and Senior Managing Executive Officer, Chief Financial Officer, Chief Human Resources Officer, and Co-Chief Strategy Officer
Phone: +81-3-5209-6710

Scheduled Reportable Date of Semi-annual Securities Report: November 9, 2026
Scheduled Payment Date of Dividends: December 10, 2026
Preparation of Supplementary Reference Documents: Yes
Holding of Earnings Call: Yes (for institutional investors and analysts)

(Amounts less than one million yen are omitted.)

1. Consolidated Performance

	Six Months Ended September 30, 2025	Six Months Ended September 30, 2026	YoY
	(Millions of yen)		*(Percentage change)*
(1) Consolidated business results:			
Revenues	693,280	779,910	12.5%
Operating income	72,519	90,294	24.5%
Ordinary income	77,233	102,062	32.1%
Net income attributable to owners of parent	92,799	68,514	(26.2)%
Basic earnings per share *(Yen)*	190.04	140.10	
Diluted earnings per share *(Yen)*	189.35	139.72	

Notes:
Total comprehensive income
For the six months ended September 30, 2026: ¥121,292 million 701.1%
For the six months ended September 30, 2025: ¥15,141 million (91.7)%

	As of March 31, 2026	As of September 30, 2026
	(Millions of yen)	
(2) Consolidated financial condition:		
Total assets	7,214,810	7,512,628
Net assets	1,252,593	1,360,064
Shareholders' equity ratio	15.5%	16.3%

Reference:
Shareholders' equity
As of September 30, 2026: ¥1,225,211 million
As of March 31, 2026: ¥1,120,503 million

2. Dividends

	Dividends per Share *(Yen)*				
	First Quarter	Second Quarter	Third Quarter	Year-End	Total
Fiscal 2025	–	36.00	–	44.00	80.00
Fiscal 2026	–	52.00			
Fiscal 2026 (Forecast)			–	52.00	104.00

Note: Revisions to the most recently announced forecast of dividends: Yes
For further details, please refer to "FY2026 Consolidated Earnings Forecast Revision, Payment of Dividends, Dividend Forecast Revision for Common Shares, and Dividend Forecast for Bond-Type Class Shares" disclosed today.
Note: The "Dividends" above relates to dividends on shares of common stock. For dividends on class shares (unlisted) issued by the Company, which carry different rights from those of common stock, see the "Dividends on Bond-Type Class Shares" described below.

3. Consolidated Results Forecast for the Fiscal Year Ending March 31, 2027 (As of November 9, 2026)

	Full Year	YoY
	(Millions of yen)	*(Percentage change)*
Net income attributable to owners of parent	145,000	30.3%
Basic earnings per share *(Yen)*	296.06	

Note: Revisions to the most recently announced forecast of consolidated results: Yes
For further details, please refer to "FY2026 Consolidated Earnings Forecast Revision, Payment of Dividends, Dividend Forecast Revision for Common Shares, and Dividend Forecast for Bond-Type Class Shares" disclosed today.

Notes

(1) Significant changes in the scope of consolidation during the period under review: None

(2) Adoption of special accounting treatments for semi-annual consolidated financial statements: Yes

(3) Changes in accounting policies, changes in accounting estimates, and retrospective restatements
1) Changes in accounting policies due to reforms of accounting standards: None
2) Changes in accounting policies other than item 1) above: None
3) Changes in accounting estimates: None
4) Retrospective restatements: None

(4) Number of shares of common stock issued
1) Number of shares issued at the end of the period (including treasury stock)
As of March 31, 2026: 492,113,280 shares
As of September 30, 2026: 492,113,280 shares
2) Number of shares of treasury stock at the end of the period
As of March 31, 2026: 3,351,414 shares
As of September 30, 2026: 2,954,569 shares
3) Average number of shares outstanding during the period (first six months)
Six months ended September 30, 2025: 488,327,462 shares
Six months ended September 30, 2026: 488,936,783 shares

Note:
The Company introduced the BBT-RS (Board Benefit Trust-Restricted Stock). The number of shares of treasury stock at the end of the period includes the Company shares held by the trust for the BBT-RS plan (1,520,881 shares as of September 30, 2026 and 1,690,526 shares as of March 31, 2026). In addition, the number of shares of treasury stock deducted in the calculation of the average number of shares outstanding during the period includes the Company shares held by the trust for the BBT-RS plan (1,684,963 shares as of September 30, 2026 and 1,845,448 shares as of September 30, 2025).

These semi-annual financial results are outside the scope of review by certified public accountants or an audit firm.

Explanation related to forward-looking statements and other items warranting special mention

(Regarding forward-looking statements)
The statements concerning future performance presented in this document are prepared based on currently available information and certain preconditions that Tokyo Century Corporation and its Group companies believe to be reasonable at the publication of this document. These statements do not purport that the Company pledges to realize such statements. Actual results may be substantially different from any projections presented herein due to various factors.

(Methods for obtaining supplementary reference documents for financial statements)
The supplementary reference documents were disclosed on the TDnet on the same date as this document (Japanese only) and were also posted on the Company's website.
The Company plans to hold an earnings call on Thursday, November 12, 2026.

○ Dividends on Bond-Type Class Shares

The dividends per share for class shares which carry different rights from those of common stock are as follows.

1st Series Bond-Type Class Shares

	Dividends per Share (Yen)				
	First Quarter	Second Quarter	Third Quarter	Year-End	Total
Fiscal 2026	–	0.34			
Fiscal 2026 (Forecast)			–	4.75	5.09

2nd Series Bond-Type Class Shares

	Dividends per Share (Yen)				
	First Quarter	Second Quarter	Third Quarter	Year-End	Total
Fiscal 2026	–	0.34			
Fiscal 2026 (Forecast)			–	4.75	5.09

3rd Series Bond-Type Class Shares

	Dividends per Share (Yen)				
	First Quarter	Second Quarter	Third Quarter	Year-End	Total
Fiscal 2026	–	0.34			
Fiscal 2026 (Forecast)			–	4.75	5.09

1. Overview of Business Results

* In this section, "1. Overview of Business Results," the amounts expressed in units of millions have been rounded off to the nearest hundred million.

(1) Overview of Business Results for the Period under Review

During the six months ended September 30, 2026, revenues increased ¥86,600 million, or 12.5%, to ¥779,900 million, and gross profit increased ¥30,400 million, or 19.5%, to ¥185,900 million, respectively, from the same period of the previous fiscal year. The latter was mainly due to an increase in income in the Global Business segment and the Transport segment.

Selling, general and administrative expenses increased ¥12,600 million, or 15.2%, to ¥95,600 million from the same period of the previous fiscal year, mainly due to increases in personnel and non-personnel expenses in the Global Business segment and the Mobility segment.

Non-operating income minus non-operating expenses amounted to a net income of ¥11,800 million, up ¥7,100 million, or 149.7%, from the same period of the previous fiscal year. This was mainly caused by an increase in equity in earnings of affiliates.

Due to the factors mentioned above, ordinary income increased ¥24,800 million, or 32.1%, to ¥102,100 million from the same period of the previous fiscal year.

Extraordinary income minus extraordinary losses amounted to a net income of ¥1,700 million, down ¥61,400 million, or 97.3%, mainly due to the absence of Russia-related insurance settlement recorded in the previous fiscal year. Income taxes decreased ¥15,400 million, or 36.1%, to ¥27,200 million from the same period of the previous fiscal year. Net income attributable to non-controlling interests increased ¥3,100 million, or 62.3%, to ¥8,000 million from the same period of the previous fiscal year.

As a result, net income attributable to owners of parent decreased ¥24,300 million, or 26.2%, to ¥68,500 million from the same period of the previous fiscal year.

Average exchange rate during the period for the preparation of consolidated financial statements for the major overseas subsidiaries and affiliates closing accounts in December is ¥158.29/US$ for the first six months of the fiscal year ending December 31, 2026 (January to June 2026) and ¥148.41/US$ for the first six months of the fiscal year ended December 31, 2025 (January to June 2025).

(Overview of Business Results by Segment)

In connection with its organizational and structural transformation effective April 1, 2026, the Group has changed its reportable segments to foster collaboration between its customer-facing business units (Domestic Business and Global Business), which drive customer-centric business initiatives, and its product development units (Social Infrastructure, Transport, Mobility, and Corporate Investment), which provide sophisticated solutions. This change is intended to create synergies across businesses and enhance the Group's ability to deliver value to customers and society.

As a result of this change, effective from the first quarter of the fiscal year ending March 31, 2027, the Company has changed its reportable segments from the previous five segments, "Equipment Leasing," "Automobility," "Specialty Financing," "International Business," and "Environmental Infrastructure," to the following six segments: "Domestic Business," "Global Business," "Social Infrastructure," "Transport," "Mobility," and "Corporate Investment."

Business results by segment were as follows.

Revenues for each segment represent "revenues from customers," and segment income represents the amount for the "reportable segment."

In addition, the year-on-year comparisons below are based on figures for the previous fiscal year that have been reclassified to reflect the new segment classification.

[Domestic Business]

Revenues increased ¥18,000 million, or 7.9%, to ¥247,000 million, and segment income increased ¥3,500 million, or 26.6%, to ¥16,400 million, respectively, from the same period of the previous fiscal year. The increase in segment income was mainly due to an increase in profit recognized from joint businesses with a partner. The balance of segment assets decreased ¥35,200 million, or 2.7%, to ¥1,272,500 million from the end of the previous fiscal year.

[Global Business]

Revenues increased ¥34,400 million, or 35.3%, to ¥131,900 million, and segment income increased ¥3,400

million, or 48.7%, to ¥10,300 million, respectively, from the same period of the previous fiscal year. The increase in segment income was mainly because of the receipt of large-scale IT asset disposal (ITAD) orders at CSI Leasing, Inc., a consolidated subsidiary, as well as profit growth in North America, driven by steady leasing transactions. The balance of segment assets increased ¥62,500 million, or 6.8%, to ¥988,600 million from the end of the previous fiscal year.

[Social Infrastructure]
Revenues decreased ¥200 million, or 0.3%, to ¥89,000 million, and segment income increased ¥800 million, or 14.5%, to ¥6,500 million, respectively, from the same period of the previous fiscal year. The increase in segment income was mainly because of an increase in gain on sale in the real estate business. The balance of segment assets increased ¥41,400 million, or 3.8%, to ¥1,125,400 million from the end of the previous fiscal year.

[Transport]
Revenues increased ¥25,900 million, or 24.6%, to ¥131,400 million, and segment income decreased ¥33,600 million, or 53.6%, to ¥29,000 million, respectively, from the same period of the previous fiscal year. The decrease in segment income was mainly because of the absence of Russia-related insurance settlement, which was recorded in the same period of the previous fiscal year, despite an increase in gain on sale of aircraft in the aviation business and an increase in income from the sale of vessels in the shipping business. The balance of segment assets increased ¥144,900 million, or 6.4%, to ¥2,393,500 million from the end of the previous fiscal year.

[Mobility]
Revenues increased ¥10,200 million, or 6.2%, to ¥174,900 million, and segment income increased ¥4,200 million, or 62.1%, to ¥10,900 million, respectively, from the same period of the previous fiscal year. The increase in segment income was mainly due to a rebound from impairment losses recorded in the same period of the previous fiscal year and higher gain on sale of vehicles, reflecting increases in used vehicle prices and other factors, as well as higher revenues from car rental services for inbound tourism. The balance of segment assets increased ¥32,500 million, or 5.9%, to ¥580,900 million from the end of the previous fiscal year.

[Corporate Investment]
Revenues increased ¥1,200 million, or 34.2%, to ¥4,600 million, and segment income increased ¥500 million, or 33.8%, to ¥2,100 million, respectively, from the same period of the previous fiscal year. The increase in segment income was mainly due to higher profits from joint investment businesses with partners. The balance of segment assets increased ¥800 million, or 0.9%, to ¥92,800 million from the end of the previous fiscal year.

Segment Income

(Billions of yen)

Classification		Six months ended September 30, 2025	Six months ended September 30, 2026	Change	
				Amount	%
Reportable Segment	Domestic Business	13.0	16.4	3.5	26.6
	Global Business	6.9	10.3	3.4	48.7
	Social Infrastructure	5.7	6.5	0.8	14.5
	Transport	62.6	29.0	(33.6)	(53.6)
	Mobility	6.7	10.9	4.2	62.1
	Corporate Investment	1.6	2.1	0.5	33.8
Other, Adjustment		(3.7)	(6.8)	(3.1)	—
Amount Recorded in Semi-annual Consolidated Statements of Income		92.8	68.5	(24.3)	(26.2)

Balance of Segment Assets

(Billions of yen)

Classification		As of March 31, 2026	As of September 30, 2026	Change	
				Amount	%
Reportable Segment	Domestic Business	1,307.7	1,272.5	(35.2)	(2.7)
	Global Business	926.1	988.6	62.5	6.8
	Social Infrastructure	1,083.9	1,125.4	41.4	3.8
	Transport	2,248.7	2,393.5	144.9	6.4
	Mobility	548.4	580.9	32.5	5.9
	Corporate Investment	92.0	92.8	0.8	0.9
Other		104.0	88.6	(15.4)	(14.8)
Total of Segment Assets		6,310.7	6,542.3	231.6	3.7

(2) Overview of Financial Conditions for the Period under Review

Total assets at the end of the first six months of the fiscal year ending March 31, 2027 increased ¥297,800 million, or 4.1%, to ¥7,512,600 million, and segment assets increased ¥231,600 million, or 3.7%, to ¥6,542,300 million, respectively, from the end of the previous fiscal year. Total liabilities increased ¥190,300 million, or 3.2%, to ¥6,152,600 million from the end of the previous fiscal year.

Interest-bearing debts increased ¥213,300 million, or 4.1%, to ¥5,355,800 million from the end of the previous fiscal year.

Total net assets increased ¥107,500 million, or 8.6%, to ¥1,360,100 million from the end of the previous fiscal year. This was mainly due to a ¥46,900 million increase in retained earnings and a ¥45,900 million increase in translation adjustments.

As a result, the shareholders' equity ratio reached 16.3%.

Exchange rate at the end of the period for the preparation of consolidated financial statements for the major overseas subsidiaries and affiliates closing accounts in December is ¥162.45/US$ at the end of the semi-annual period of the fiscal year ending December 31, 2026 (June 30, 2026) and ¥156.54/US$ at the end of the previous fiscal year (December 31, 2025).

(3) Explanation of Future Forecast Information such as Consolidated Results Forecast

(a) Revision to the full-year consolidated results forecast for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

	Net income attributable to owners of parent	Basic earnings per share (*1)
	(Millions of yen)	(Yen)
Previously announced forecasts (A)	123,000	251.66
Revised forecasts (B)	145,000	296.06
Change (B − A)	22,000	–
Change (%)	17.9%	–
(Reference) Actual consolidated results for the previous fiscal year (Fiscal year ended March 31, 2026)	111,299	227.82

(*1) The basic earnings per share is calculated by deducting the preferred dividends on the bond-type class shares.

On August 3, 2026, the Company announced the transfer of 50% of the total number of issued shares of TC Skyward Aviation U.S., Inc. to ITOCHU Corporation. In connection with the transfer, the Company expects to record extraordinary income of approximately ¥65,000 million from the sale of shares of the subsidiary in its consolidated financial statements, with the expected impact on net income attributable to owners of parent being approximately ¥38,000 million, and extraordinary income of approximately ¥85,000 million from the sale of shares of the subsidiary in its non-consolidated financial statements (*2). After comprehensively considering the impact of the share transfer on the Company's financial results, as well as the future business environment and other factors, the Company has revised upward the full-year forecast for net income attributable to owners of parent, announced on May 11, 2026. For further details, please refer to "FY2026 Consolidated Earnings Forecast Revision, Payment of Dividends, Dividend Forecast Revision for Common Shares, and Dividend Forecast for Bond-Type Class Shares" disclosed today (November 9, 2026).

(*2) As of the announcement on August 3, 2026, the Company expected to record extraordinary income of approximately ¥50,000 million from the sale of shares of the subsidiary in its consolidated financial statements, with the expected impact on net income attributable to owners of parent being approximately ¥30,000 million, and extraordinary income of approximately ¥70,000 million from the sale of shares of the subsidiary in its non-consolidated financial statements. However, these estimated amounts have increased due to the depreciation of the yen against the exchange rates on which the calculations were based.

(b) Revision to the year-end dividend forecasts

【Common Stock】

	Dividend per share		
	Second quarter	Year-end	Total
Previous forecasts	¥45.00	¥45.00	¥90.00
Revised forecasts		¥52.00	¥104.00
Actual results for the current fiscal year (Fiscal year ending March 31, 2027)	¥52.00		
Actual results for the previous fiscal year (Fiscal year ended March 31, 2026)	¥36.00	¥44.00	¥80.00

【Bond-Type Class Shares】

1st Series Bond-Type Class Shares

	Dividends per Share (Yen)				
	First Quarter	Second Quarter	Third Quarter	Year-End	Total
Fiscal 2026	–	0.34			
Fiscal 2026 (Forecast)			–	4.75	5.09

2nd Series Bond-Type Class Shares

	Dividends per Share (Yen)				
	First Quarter	Second Quarter	Third Quarter	Year-End	Total
Fiscal 2026	–	0.34			
Fiscal 2026 (Forecast)			–	4.75	5.09

3rd Series Bond-Type Class Shares

	Dividends per Share (Yen)				
	First Quarter	Second Quarter	Third Quarter	Year-End	Total
Fiscal 2026	–	0.34			
Fiscal 2026 (Forecast)			–	4.75	5.09

Note:
Dividends on each series of bond-type class shares have been determined based on the terms of issuance set forth in the "Notice of Issuance of Bond-Type Class Shares via Third-Party Allotment and Reduction of Capital Stock and Capital Reserve" announced on August 3, 2026.

The above forecasts are based on information available as of the date of publication of this document. Actual results may differ from the forecasts due to various factors in the future.

2. Semi-annual Consolidated Financial Statements and Primary Notes

(1) Semi-annual Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash on hand and in banks	221,478	258,230
Accounts receivable - installment sales	197,021	215,343
Lease receivables and investment assets	1,588,984	1,584,682
Loans	361,709	328,427
Operational investment securities	427,988	443,305
Accounts receivable - leases	72,322	66,648
Short-term investment securities	100	100
Inventories	41,670	37,140
Other current assets	315,287	306,473
Allowance for doubtful accounts	(8,609)	(9,896)
Total current assets	3,217,955	3,230,457
Non-current assets		
Property and equipment		
Leased assets	2,837,562	3,023,318
Advances for purchases of property for lease	135,150	181,669
Other operating assets	128,768	125,652
Construction in progress	10,218	18,346
Own assets in use	31,926	37,332
Total property and equipment	3,143,626	3,386,319
Intangible assets		
Computer programs leased to customers	2,705	2,386
Goodwill	56,245	67,748
Other intangible assets	34,028	35,209
Total intangible assets	92,979	105,344
Investments and other assets		
Investments in securities	615,698	644,073
Claims provable in bankruptcy or rehabilitation	3,152	2,974
Deferred tax assets	43,689	41,551
Retirement benefit asset	4	258
Other investments	99,480	103,366
Allowance for doubtful accounts	(3,095)	(2,925)
Total investments and other assets	758,930	789,298
Total non-current assets	3,995,536	4,280,961
Deferred assets	1,319	1,209
Total assets	7,214,810	7,512,628

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	223,956	176,828
Short-term borrowings	404,965	507,508
Current portion of bonds	156,108	239,017
Current portion of long-term debt	1,041,539	1,011,683
Commercial papers	318,787	320,067
Payables under fluidity lease receivables	12,500	15,800
Current portion of long-term payables under fluidity lease receivables	5,070	4,276
Accrued income taxes	23,080	18,407
Deferred profit on installment sales	22,072	25,527
Provision for bonuses	5,452	6,669
Provision for bonuses for directors (and other officers)	438	306
Provision for share awards for directors (and other officers)	199	70
Other provisions	437	636
Other current liabilities	178,505	176,113
Total current liabilities	2,393,114	2,502,911
Long-term liabilities		
Bonds payable	982,155	1,098,611
Long-term debt	2,214,978	2,154,326
Long-term payables under fluidity lease receivables	6,380	4,481
Deferred tax liabilities	100,241	108,577
Provision for retirement benefits for directors (and other officers)	243	272
Provision for share awards for directors (and other officers)	177	319
Provision for automobile inspection costs	733	773
Other provisions	841	1,326
Net defined benefit liability	9,625	10,055
Other long-term liabilities	253,726	270,909
Total long-term liabilities	3,569,103	3,649,652
Total liabilities	5,962,217	6,152,563
Net assets		
Shareholders' equity		
Common stock without par value	81,129	81,129
Capital surplus	56,547	68,682
Retained earnings	665,085	712,020
Treasury stock	(3,893)	(3,462)
Total shareholders' equity	798,869	858,369
Accumulated other comprehensive income		
Net unrealized holding gains on securities	47,707	41,476
Deferred gains or losses on hedges	6,950	12,519
Translation adjustments	264,812	310,684
Remeasurements of defined benefit plans	2,162	2,160
Total accumulated other comprehensive income	321,634	366,841
Share subscription rights	1,775	1,492
Non-controlling interests	130,314	133,360
Total net assets	1,252,593	1,360,064
Total liabilities and net assets	7,214,810	7,512,628

(2) Semi-annual Consolidated Statements of Income and Semi-annual Consolidated Statements of Comprehensive Income

Semi-annual Consolidated Statements of Income

(Millions of yen)

	Six months ended September 30, 2025 (Apr. 1 to Sep. 30, 2025)	Six months ended September 30, 2026 (Apr. 1 to Sep. 30, 2026)
Revenues	693,280	779,910
Costs	537,771	594,032
Gross profit	155,509	185,878
Selling, general and administrative expenses	82,989	95,584
Operating income	72,519	90,294
Non-operating income		
Interest income	903	1,520
Dividend income	909	1,004
Equity in earnings of affiliates	8,339	18,468
Other	487	530
Total non-operating income	10,640	21,524
Non-operating expenses		
Interest expense	5,357	7,749
Foreign exchange losses	275	1,648
Other	294	358
Total non-operating expenses	5,926	9,756
Ordinary income	77,233	102,062
Extraordinary income		
Settlement income	–	1,290
Russia-related insurance settlement	*1 75,149	–
Other	351	583
Total extraordinary income	75,501	1,874
Extraordinary losses		
Loss on valuation of investment securities	268	75
Loss on disposal of non-current assets	99	62
Impairment loss	*2 11,777	–
Other	287	60
Total extraordinary losses	12,431	198
Income before income taxes	140,302	103,737
Income taxes	42,561	27,205
Net income	97,741	76,532
Net income attributable to non-controlling interests	4,941	8,017
Net income attributable to owners of parent	92,799	68,514

Semi-annual Consolidated Statements of Comprehensive Income

(Millions of yen)

	Six months ended September 30, 2025 (Apr. 1 to Sep. 30, 2025)	Six months ended September 30, 2026 (Apr. 1 to Sep. 30, 2026)
Net income	97,741	76,532
Other comprehensive income		
Net unrealized holding gains on securities	9,411	(5,889)
Deferred gains or losses on hedges	(5,350)	5,310
Translation adjustments	(85,095)	44,982
Remeasurements of defined benefit plans	(25)	24
Share of other comprehensive income of affiliates accounted for using equity method	(1,538)	332
Total other comprehensive income	(82,599)	44,760
Comprehensive income	15,141	121,292
Comprehensive income attributable to:		
Owners of parent	10,998	113,722
Non-controlling interests	4,143	7,570

(3) Notes to the Semi-annual Consolidated Financial Statements

Notes on Going Concern Assumption

Not applicable

Notes in the Case of Material Changes in Shareholders' Equity

Effective September 18, 2026, the Company issued bond-type class shares through a third-party allotment to The Norinchukin Bank and ITOCHU Corporation, and received a total payment of ¥12,000 million. As a result, capital stock and capital reserve each increased by ¥6,000 million.

Pursuant to Article 447, Paragraphs 1 and 3, and Article 448, Paragraphs 1 and 3 of the Companies Act, the Company reduced its capital stock by ¥6,000 million and its capital reserve by ¥6,000 million, and transferred the corresponding amounts from each reduction to other capital surplus, effective on the same date. As a result, other capital surplus increased by ¥12,000 million as of September 30, 2026.

Adoption of Special Accounting Treatments for Semi-annual Consolidated Financial Statements

(Calculation of Tax Expenses)

We reasonably estimate an effective tax rate after applying tax effect accounting to income before income taxes for the fiscal year ending March 31, 2027, and adopt a method to calculate tax expenses by multiplying income before income taxes by the estimated effective tax rate.

However, where the amount of tax expenses calculated using the estimated effective tax rate is obviously unreasonable, tax expenses are calculated by multiplying income before income taxes by the effective tax rate designated by law after adjusting for significant differences that are not temporary differences.

Additional Information

(Aircraft Purchase Committed by a Consolidated Subsidiary of the Company)

As of June 30, 2026, consolidated subsidiary Aviation Capital Group LLC had commitments to purchase 193 aircraft (mainly narrow-body) from Boeing, Airbus, and other airlines. The aircraft are scheduled for delivery through 2033.

The estimated aggregate remaining payments for the purchase of aircraft are ¥1,795,796 million (US$11,054 million).

Furthermore, on October 15, 2026, the Company resolved to place an order for 75 aircraft from Airbus. These aircraft are scheduled for delivery on a rolling basis between 2032 and 2035.

(Share Transfer Agreement for a Significant Subsidiary)

In accordance with a Memorandum of Understanding executed on August 3, 2026 with ITOCHU Corporation, the Company signed on September 2, 2026 a Share Transfer Agreement regarding the transfer of 50.0% of the shares of TC Skyward Aviation U.S., Inc. ("SKY-U"), a consolidated subsidiary of the Company, to ITOCHU Corporation.

Upon execution of this Share Transfer, SKY-U and its wholly owned subsidiary, Aviation Capital Group LLC, will be excluded from the Company's consolidated subsidiaries and become equity-method affiliates of the Company.

We expect the Share Transfer and related transactions to result in an increase of about ¥38,000 million (*) in "net income attributable to owners of parent." This estimate assumes that the Share Transfer will be completed as planned in November 2026 and is subject to change depending on factors such as foreign exchange fluctuations.

(*) We had projected the impact on net income attributable to owners of parent to be about ¥30,000 million as of the announcement date of August 3, 2026. The estimated impact has increased, primarily reflecting the recent depreciation of the yen compared with the exchange rate assumed in the initial estimate, and other factors.

Semi-annual Consolidated Statements of Income

*1 Russia-related insurance settlement

Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

Aviation Capital Group LLC (located in California, United States, hereinafter "ACG"), a consolidated subsidiary of the Company, recorded an extraordinary loss in the fiscal year ended March 31, 2023, as it became unlikely that it would be able to recover receivables related to aircraft leased to Russian airlines and loans and loan guarantees for which Russian airlines were the de facto obligators.

Subsequently, ACG pursued litigation against insurers based on insurance contracts covering such leases to Russian airlines. During the six months ended September 30, 2025, ACG reached a settlement with the insurers, received a total of US$506 million in insurance settlement proceeds, and recorded the yen-equivalent amount of the settlement proceeds as extraordinary income.

Six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

Not applicable

*2 Impairment loss

Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

An impairment loss of ¥10,898 million related to a subsidiary's IT systems was recorded on the semi-annual consolidated statements of income.

Six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

Not applicable

3 Accounting for and Disclosure of Current Taxes Related to the Global Minimum Tax Rules

The Group has applied Paragraph 7 of Accounting for and Disclosure of Current Taxes Related to the Global Minimum Tax Rules (the Practical Solution No. 46, March 22, 2024), and has not recognized income taxes for global minimum tax for the relevant fiscal year, including six months ended September 30, 2026.

Segment Information

(Matters Concerning Changes in Reportable Segments, etc.)

In connection with its organizational and structural transformation effective April 1, 2026, the Group has changed its reportable segments to foster collaboration between its customer-facing business units (Domestic Business and Global Business), which drive customer-centric business initiatives, and its product development units (Social Infrastructure, Transport, Mobility, and Corporate Investment), which provide sophisticated solutions. This change is intended to create synergies across businesses and enhance the Group's ability to deliver value to customers and society.

As a result of this change, effective from the first quarter of the fiscal year ending March 31, 2027, the Company has changed its reportable segments from the previous five segments, "Equipment Leasing," "Automobility," "Specialty Financing," "International Business," and "Environmental Infrastructure," to the following six segments: "Domestic Business," "Global Business," "Social Infrastructure," "Transport," "Mobility," and "Corporate Investment."

The details of the reportable segments after the change are as follows:

(a) Domestic Business	Leasing and related services for information and communications equipment, office equipment, and other assets in Japan, as well as circular businesses involving reuse and recycling.
(b) Global Business	Lifecycle services covering the entire lifecycle of diverse assets, including information and communications equipment, provided overseas, primarily consisting of FMV leasing, financing, and IT equipment disposal services.
(c) Social Infrastructure	Business operations, leasing and financing, and asset management for real estate (office buildings, data centers, hotels, etc.) and renewable energy assets in Japan and overseas.
(d) Transport	Leasing and financing, and asset management for aircraft, vessels, and other such equipment in Japan and overseas.
(e) Mobility	Corporate and individual auto leasing and car rental services, vehicle maintenance and related services, and other businesses covering the entire mobility lifecycle in Japan and overseas.
(f) Corporate Investment	Corporate investments, including equity and mezzanine financing, value enhancement support for portfolio companies, and fund formation and management services in Japan and overseas.

Segment information for the six months ended September 30, 2025 is presented in accordance with the new segment classification.

I. Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

1. Information concerning the amount of revenues and income by reportable segment and disaggregated revenues

(Millions of yen)

	Reportable Segment						Other (Note 1)	Total	Adjustment (Note 2)	Amount shown on the Semi-annual Consolidated Statements of Income (Note 3)
	Domestic Business	Global Business	Social Infrastructure	Transport	Mobility	Corporate Investment				
Revenues										
Revenues from customers	229,042	97,488	89,201	105,506	164,681	3,434	3,924	693,280	—	693,280
Intersegment revenues/transfers	362	102	0	51	390	—	296	1,204	(1,204)	—
Total	229,405	97,591	89,202	105,557	165,072	3,434	4,221	694,485	(1,204)	693,280
Segment income	12,980	6,941	5,685	62,604	6,718	1,587	1,340	97,858	(5,058)	92,799

(Notes) 1. "Other" represents corporate revenues and expenses related to businesses that are not included in any reportable segment.

2. Adjustment to segment income mainly consists of general and administrative expenses, which are not attributed to reportable segments.

3. Segment income is adjusted with net income attributable to owners of parent shown on the semi-annual consolidated statements of income.

4. Revenues from contracts with customers included in revenues for the six months ended September 30, 2025 for each of the reportable segments, i.e. Domestic Business, Global Business, Social Infrastructure, Transport, Mobility, and Corporate Investment were ¥1,211 million, ¥5,792 million, ¥56,319 million, ¥1,080 million, ¥9,098 million, and ¥— million, respectively.

2. Information concerning impairment loss on non-current assets, goodwill, etc., by reportable segment

An impairment loss of ¥878 million for goodwill was recorded in Global Business, an impairment loss of ¥1,686 million for assets related to the leasing of aircraft was recorded in Transport, and an impairment loss of ¥10,898 million for intangible assets was recorded in Mobility.

II. Six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

1. Information concerning the amount of revenues and income by reportable segment and disaggregated revenues

(Millions of yen)

	Reportable Segment						Other (Note 1)	Total	Adjustment (Note 2)	Amount shown on the Semi-annual Consolidated Statements of Income (Note 3)
	Domestic Business	Global Business	Social Infrastructure	Transport	Mobility	Corporate Investment				
Revenues										
Revenues from customers	247,039	131,867	88,963	131,414	174,858	4,607	1,159	779,910	—	779,910
Intersegment revenues/transfers	318	104	2	32	290	—	349	1,097	(1,097)	—
Total	247,358	131,971	88,966	131,446	175,149	4,607	1,508	781,008	(1,097)	779,910
Segment income	16,433	10,318	6,510	29,036	10,891	2,123	865	76,179	(7,664)	68,514

(Notes) 1. “Other” represents corporate revenues and expenses related to businesses that are not included in any reportable segment.

2. Adjustment to segment income mainly consists of general and administrative expenses, which are not attributed to reportable segments.

3. Segment income is adjusted with net income attributable to owners of parent shown on the semi-annual consolidated statements of income.

4. Revenues from contracts with customers included in revenues for the six months ended September 30, 2026 for each of the reportable segments, i.e. Domestic Business, Global Business, Social Infrastructure, Transport, Mobility, and Corporate Investment were ¥2,060 million, ¥4,988 million, ¥47,776 million, ¥996 million, ¥9,399 million, and ¥35 million, respectively.

2. Information concerning impairment loss on non-current assets, goodwill, etc., by reportable segment

An impairment loss of ¥2,993 million for assets related to the leasing of aircraft was recorded in Transport.