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November 10, 2026

Consolidated Financial Results for the Three Months Ended September 30, 2026 (Under Japanese GAAP)

Company name: Suzuki Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 6785
URL: https://www.suzukinet.co.jp
Representative: Noriyoshi Suzuki, Representative Director and President
Inquiries: Noriaki Sato, Senior Executive Officer, Deputy General Manager of Administration Div.
Telephone: +81-26-251-2600

Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: None
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended September 30, 2026 (from July 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	12,054	31.4	1,817	37.5	1,837	33.4	1,126	29.9
September 30, 2025	9,175	14.6	1,322	10.5	1,377	25.3	867	11.5

Note: Comprehensive income For the three months ended September 30, 2026: ¥4,758 million [157.5%]
For the three months ended September 30, 2025: ¥1,848 million [100.4%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
September 30, 2026	78.45	-
September 30, 2025	60.41	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2026	53,426	36,735	66.7
June 30, 2026	47,997	33,165	66.4

Reference: Equity
As of September 30, 2026: ¥35,620 million
As of June 30, 2026: ¥31,886 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended June 30, 2026	-	45.00	-	60.00	105.00
Fiscal year ending June 30, 2027	-				
Fiscal year ending June 30, 2027 (Forecast)		56.00		56.00	112.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending June 30, 2027 (from July 1, 2026 to June 30, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending June 30, 2027	43,150	6.7	6,030	8.5	6,070	4.2	3,980	6.2	277.22

Note: Revisions to the earnings forecasts most recently announced: None

Since the Company manages its operations on an annual basis, the forecasts of consolidated financial results for the first half of the fiscal year have been omitted.

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	14,404,400 shares
As of June 30, 2026	14,404,400 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	45,158 shares
As of June 30, 2026	45,158 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended September 30, 2026	14,359,242 shares
Three months ended September 30, 2025	14,352,857 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm:None

* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. For the conditions on which earnings forecasts are predicated and precautions for the use of earnings forecasts, please refer to Appendix P.3 "1. Qualitative Information on the Financial Results for the this quarter (3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts."

Quarterly consolidated balance sheet

(Thousands of yen)

	As of June 30, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	8,302,057	7,418,166
Notes and accounts receivable - trade, and contract assets	8,841,153	9,095,346
Merchandise and finished goods	446,298	505,209
Work in process	2,451,879	3,035,093
Raw materials and supplies	2,349,466	2,510,903
Other	1,576,647	1,616,381
Total current assets	23,967,503	24,181,100
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	8,630,019	8,507,621
Machinery, equipment and vehicles, net	6,050,447	6,133,383
Land	1,903,215	1,895,296
Other, net	1,221,467	1,358,110
Total property, plant and equipment	17,805,149	17,894,411
Intangible assets	214,435	265,509
Investments and other assets		
Investment securities	5,723,969	10,754,231
Other	287,850	332,619
Allowance for doubtful accounts	(1,060)	(1,060)
Total investments and other assets	6,010,760	11,085,791
Total non-current assets	24,030,345	29,245,712
Total assets	47,997,849	53,426,813

(Thousands of yen)

	As of June 30, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	7,531,924	8,359,761
Short-term borrowings	933,452	722,511
Current portion of long-term borrowings	497,000	396,800
Income taxes payable	1,006,687	671,094
Provision for bonuses	216,252	570,794
Provision for bonuses for directors (and other officers)	57,700	12,000
Other	2,005,865	1,875,551
Total current liabilities	12,248,882	12,608,513
Non-current liabilities		
Long-term borrowings	81,500	31,400
Long-term accounts payable - other	324,040	324,040
Deferred tax liabilities	1,281,308	2,828,008
Retirement benefit liability	888,741	891,559
Other	7,609	7,621
Total non-current liabilities	2,583,200	4,082,629
Total liabilities	14,832,082	16,691,143
Net assets		
Shareholders' equity		
Share capital	2,442,450	2,442,450
Capital surplus	2,230,410	2,230,410
Retained earnings	23,264,060	23,528,963
Treasury shares	(43,853)	(43,853)
Total shareholders' equity	27,893,066	28,157,970
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,682,761	7,134,982
Foreign currency translation adjustment	268,450	285,409
Remeasurements of defined benefit plans	42,690	42,513
Total accumulated other comprehensive income	3,993,902	7,462,905
Non-controlling interests	1,278,796	1,114,793
Total net assets	33,165,766	36,735,669
Total liabilities and net assets	47,997,849	53,426,813

Quarterly consolidated statement of income

(Thousands of yen)

	Three months ended September 30, 2025	Three months ended September 30, 2026
Net sales	9,175,039	12,054,644
Cost of sales	7,195,454	9,272,594
Gross profit	1,979,585	2,782,049
Selling, general and administrative expenses	657,571	964,936
Operating profit	1,322,013	1,817,112
Non-operating income		
Interest income	8,542	11,938
Dividend income	225	33,976
Rental income	2,916	3,283
Gain on sale of scraps	2,950	5,036
Foreign exchange gains	41,757	-
Other	7,560	20,615
Total non-operating income	63,951	74,849
Non-operating expenses		
Interest expenses	8,262	5,558
Foreign exchange losses	-	48,688
Total non-operating expenses	8,262	54,246
Ordinary profit	1,377,703	1,837,715
Extraordinary income		
Gain on sale of non-current assets	1,799	2,972
Total extraordinary income	1,799	2,972
Extraordinary losses		
Loss on retirement of non-current assets	17,445	25,048
Loss on sale of investment securities	3,522	-
Total extraordinary losses	20,968	25,048
Profit before income taxes	1,358,534	1,815,639
Income taxes - current	488,208	618,872
Income taxes - deferred	(105,722)	(74,426)
Total income taxes	382,485	544,446
Profit	976,049	1,271,193
Profit attributable to non-controlling interests	109,027	144,734
Profit attributable to owners of parent	867,021	1,126,458

Quarterly consolidated statement of comprehensive income

(Thousands of yen)

	Three months ended September 30, 2025	Three months ended September 30, 2026
Profit	976,049	1,271,193
Other comprehensive income		
Valuation difference on available-for-sale securities	927,126	3,452,220
Foreign currency translation adjustment	(39,878)	35,051
Remeasurements of defined benefit plans, net of tax	(15,164)	(177)
Total other comprehensive income	872,083	3,487,094
Comprehensive income	1,848,132	4,758,287
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,743,712	4,595,460
Comprehensive income attributable to non-controlling interests	104,419	162,826

(Notes on segment information, etc.)

Segment Information

I. The three months of the previous fiscal year (July 1, 2025 to September 30, 2025)

(1) Information on sales and the amount of profit or loss for each reported segment, as well as information on the breakdown of earnings

(Thousands of yen)

	Reportable segments					Adjustment amount (Note) 1	Quarterly Consolidated Statements of Income (Note)2
	Die	Parts	Machinery and appliances	Rental	Total		
Net sales (Note)3							
Japan	370,967	3,943,064	1,657,576	1,939	5,973,549	-	5,973,549
China	-	1,813,241	30	-	1,813,271	-	1,813,271
Thailand	16,269	1,117,651	-	-	1,133,921	-	1,133,921
other	-	236,674	17,173	-	253,847	-	253,847
Revenue generated from customer contracts	387,237	7,110,631	1,674,781	1,939	9,174,589	-	9,174,589
Other Earnings	-	-	-	450	450	-	450
Revenues from external customers	387,237	7,110,631	1,674,781	2,389	9,175,039	-	9,175,039
Transactions with other segments	163,616	(120,346)	15,427	90,000	148,697	(148,697)	-
Total	550,853	6,990,285	1,690,208	92,389	9,323,737	(148,697)	9,175,039
Segment Profit	64,680	1,422,963	167,388	24,333	1,679,365	(357,351)	1,322,013

Note: 1. Segment profit adjustment of (357,351) thousand yen includes the elimination of inter-segment transactions of 972 thousand yen, the unallocated company-wide expenses of (355,240) thousand yen, the adjustment of inventories of 92 thousand yen, and the impact of (3,175) thousand yen. Corporate expenses are general and administrative expenses and research and development expenses that are not primarily attributable to the reporting segment.

2. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.

3. Sales are based on the location of the customer and are categorized by country or region.

II. The three months of the current fiscal year (July 1, 2026 to September 30, 2026)

(1) Information on sales and the amount of profit or loss for each reported segment, as well as information on the breakdown of earnings

(Thousands of yen)

	Reportable segments					Adjustment amount (Note) 1	Quarterly Consolidated Statements of Income (Note)2
	Die	Parts	Machinery and appliances	Rental	Total		
Net sales (Note)3							
Japan	386,445	5,678,910	1,660,601	1,616	7,727,572	-	7,727,572
China	-	2,847,686	36	-	2,847,722	-	2,847,722
Thailand	-	1,088,718	-	-	1,088,718	-	1,088,718
other	17,500	368,042	4,637	-	390,180	-	390,180
Revenue generated from customer contracts	403,945	9,983,358	1,665,274	1,616	12,054,194	-	12,054,194
Other Earnings	-	-	-	450	450	-	450
Revenues from external customers	403,945	9,983,358	1,665,274	2,066	12,054,644	-	12,054,644
Transactions with other segments	173,723	(167,595)	41,733	91,590	139,452	(139,452)	-
Total	577,668	9,815,763	1,707,008	93,656	12,194,096	(139,452)	12,054,644
Segment Profit	77,619	2,045,514	203,769	25,027	2,351,931	(534,819)	1,817,112

Note: 1. Segment profit adjustment of (534,819) thousand yen includes the elimination of inter-segment transactions of 6,240 thousand yen, the unallocated company-wide expenses of (545,422) thousand yen, and the other impact of 4,363 thousand yen. Corporate expenses are general and administrative expenses and research and development expenses that are not primarily attributable to the reporting segment.

2. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.

3. Sales are based on the location of the customer and are categorized by country or region.