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November 9, 2026

Consolidated Financial Results for the Six Months Ended September 30, 2026 (Under Japanese GAAP)

Company name: TAMURA CORPORATION
Listing: Tokyo Stock Exchange
Securities code: 6768
URL: https:// www.tamuracorp.com/global/
Representative: Mitsutaka Nakamura, Representative Director& President
Inquiries: Yoshinori Saito, SF& Director of Corporate Planning Division
Telephone: +81-50-3664-0515

Scheduled date to file semi-annual securities report: November 13, 2026
Scheduled date to commence dividend payments: December 1, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	71,137	22.3	3,566	23.6	3,235	25.6	4,601	-
September 30, 2025	58,189	10.9	2,884	73.7	2,575	46.1	319	(66.1)

Note: Comprehensive income For the six months ended September 30, 2026: ¥5,307 million [-%]
For the six months ended September 30, 2025: ¥(1,660) million [-%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2026	57.82	57.67
September 30, 2025	3.96	3.95

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2026	139,035	67,496	48.4
March 31, 2026	132,381	62,897	47.4

Reference: Equity
As of September 30, 2026: ¥67,357 million
As of March 31, 2026: ¥62,751 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	5.00	-	8.00	13.00
Fiscal year ending March 31, 2027	-	8.00			
Fiscal year ending March 31, 2027 (Forecast)				8.00	16.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	148,000	19.8	7,500	41.8	6,700	37.3	6,500	-	81.67

Note: Revisions to the earnings forecasts most recently announced: Yes

*** Notes**

(1) Significant changes in the scope of consolidation during the period: Yes
Excluded: 1 company (Tamura Automotive Electronics (Foshan) Co., Ltd.)

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement
(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
(ii) Changes in accounting policies due to other reasons: None
(iii) Changes in accounting estimates: None
(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	82,771,473 shares
As of March 31, 2026	82,771,473 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	3,175,916 shares
As of March 31, 2026	3,194,407 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2026	79,585,158 shares
Six months ended September 30, 2025	80,727,096 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

Forward-looking statements, such as earnings forecasts, contained in this material are based on information available to the Company and are found to be reasonable.
It is based on a certain premise that we refuse, and it is not intended to be a promise by the Company to realize it. In addition, actual achievements, etc.
may vary due to a variety of factors.

(Method of accessing supplementary material on financial results)

The Company plans to hold a briefing for analysts and institutional investors on Friday, November 13, 2026. The financial results briefing materials to be used on the day of the event will be disclosed on TDnet and the Company's website on the day of the event.

Semi-annual consolidated balance sheet

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	18,953	18,761
Notes and accounts receivable - trade, and contract assets	32,489	36,855
Electronically recorded monetary claims - operating	1,023	1,007
Merchandise and finished goods	9,639	11,383
Work in process	3,823	3,673
Raw materials and supplies	12,341	14,519
Other	6,857	5,529
Allowance for doubtful accounts	(90)	(110)
Total current assets	85,038	91,619
Non-current assets		
Property, plant and equipment		
Buildings and structures	29,369	29,059
Accumulated depreciation	(14,328)	(14,838)
Buildings and structures, net	15,040	14,221
Machinery, equipment and vehicles	22,403	23,613
Accumulated depreciation	(17,251)	(18,088)
Machinery, equipment and vehicles, net	5,151	5,525
Tools, furniture and fixtures	12,146	12,690
Accumulated depreciation	(10,113)	(10,512)
Tools, furniture and fixtures, net	2,032	2,178
Land	5,335	5,326
Leased assets	9,242	10,714
Accumulated depreciation	(3,987)	(4,584)
Leased assets, net	5,254	6,129
Construction in progress	974	687
Total property, plant and equipment	33,789	34,068
Intangible assets		
Goodwill	119	90
Leased assets	186	453
Other	713	747
Total intangible assets	1,019	1,291
Investments and other assets		
Investment securities	4,915	4,050
Retirement benefit asset	5,791	5,869
Deferred tax assets	938	952
Other	965	1,263
Allowance for doubtful accounts	(76)	(78)
Total investments and other assets	12,534	12,056
Total non-current assets	47,343	47,416
Total assets	132,381	139,035

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	13,705	13,968
Electronically recorded obligations - operating	3,269	3,846
Short-term borrowings	19,083	18,316
Current portion of long-term borrowings	4,848	2,158
Lease liabilities	1,074	1,340
Income taxes payable	747	1,019
Contract liabilities	124	15
Provision for bonuses	1,172	1,583
Provision for bonuses for directors (and other officers)	49	37
Provision for loss on business liquidation	1,390	1,120
Other	4,934	5,176
Total current liabilities	50,400	48,583
Non-current liabilities		
Long-term borrowings	9,039	12,263
Lease liabilities	4,438	5,527
Deferred tax liabilities	3,263	2,676
Retirement benefit liability	1,689	1,937
Provision for share awards	39	45
Provision for share awards for directors (and other officers)	22	33
Long-term income taxes payable	52	-
Other	539	471
Total non-current liabilities	19,084	22,955
Total liabilities	69,484	71,538
Net assets		
Shareholders' equity		
Share capital	11,829	11,829
Capital surplus	17,028	17,028
Retained earnings	20,816	24,688
Treasury shares	(1,609)	(1,599)
Total shareholders' equity	48,064	51,946
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,974	1,615
Foreign currency translation adjustment	9,625	10,854
Remeasurements of defined benefit plans	3,086	2,940
Total accumulated other comprehensive income	14,686	15,410
Share acquisition rights	72	70
Non-controlling interests	74	69
Total net assets	62,897	67,496
Total liabilities and net assets	132,381	139,035

Semi-annual consolidated statement of income

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Net sales	58,189	71,137
Cost of sales	42,703	53,373
Gross profit	15,486	17,764
Selling, general and administrative expenses	12,601	14,198
Operating profit	2,884	3,566
Non-operating income		
Interest income	82	83
Dividend income	54	170
Share of profit of entities accounted for using equity method	150	-
Settlement income	128	-
Other	171	271
Total non-operating income	587	524
Non-operating expenses		
Interest expenses	470	527
Share of loss of entities accounted for using equity method	-	20
Foreign exchange losses	227	271
Other	200	35
Total non-operating expenses	897	855
Ordinary profit	2,575	3,235
Extraordinary income		
Gain on sale of non-current assets	104	5
Gain on sale of investment securities	38	1,600
Gain on sale of shares of subsidiaries and associates	-	669
Reversal of provision for loss on business liquidation	-	270
Total extraordinary income	143	2,545
Extraordinary losses		
Loss on sale and retirement of non-current assets	13	62
Loss on sale of investment securities	-	0
Loss on liquidation of subsidiaries and associates	-	408
Provision for loss on liquidation of subsidiaries and associates	1,200	-
Total extraordinary losses	1,213	471
Profit before income taxes	1,505	5,308
Income taxes - current	938	1,101
Income taxes - deferred	257	(392)
Total income taxes	1,195	709
Profit	309	4,599
Loss attributable to non-controlling interests	(10)	(1)
Profit attributable to owners of parent	319	4,601

Semi-annual consolidated statement of comprehensive income

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Profit	309	4,599
Other comprehensive income		
Valuation difference on available-for-sale securities	397	(359)
Foreign currency translation adjustment	(1,988)	1,160
Remeasurements of defined benefit plans, net of tax	(183)	(146)
Share of other comprehensive income of entities accounted for using equity method	(196)	52
Total other comprehensive income	(1,970)	707
Comprehensive income	(1,660)	5,307
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(1,649)	5,311
Comprehensive income attributable to non-controlling interests	(11)	(4)