TAMRON

November 5, 2026

Consolidated Financial Results for the Nine Months Ended September 30, 2026 [Japanese GAAP]

Corporate Name: TAMRON Co., Ltd.
Stock exchange listings: Tokyo
Securities code: 7740
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Scheduled date to commence dividend payments: –
Availability of supplementary materials for financial results: Yes
Schedule of quarterly financial results briefing: None

(Amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the Nine Months Ended September 30, 2026 (January 1, 2026 – September 30, 2026)

(1) Consolidated Operating Results (Cumulative) (Percentages represent year-on-year changes)

	Net Sales		Operating Profit		Ordinary Profit		Profit Attributable to Owners of Parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended September 30, 2026	68,088	7.9	12,602	(5.9)	12,605	(6.4)	9,668	(3.9)
Nine months ended September 30, 2025	63,103	(7.8)	13,386	(20.0)	13,470	(19.2)	10,059	(17.7)

(Note) Comprehensive income:
Nine months ended September 30, 2026: 10,578million yen [20.2%]
Nine months ended September 30, 2025: 8,802 million yen [(32.9)%]

	Basic Earnings per Share	Diluted Earnings per Share
	Yen	Yen
Nine months ended September 30, 2026	59.91	—
Nine months ended September 30, 2025	62.20	—

(Note) The Company conducted a 4-for-1 stock split of its common shares effective July 1, 2025. Basic earnings per share has been calculated on the assumption that these stock splits had been conducted at the beginning of the previous fiscal year.

(2) Consolidated Financial Position

	Total Assets	Net Assets	Ratio of net assets
	Millions of yen	Millions of yen	%
As of September 30, 2026	110,598	89,101	80.6
As of December 31, 2025	106,046	85,911	81.0

(Reference) Shareholders' equity:
As of September 30, 2026: 89,101million yen
As of December 31, 2025: 85,911 million yen

2. Cash Dividends

	Dividends per Share (Yen)				
	First quarter-end	Second quarter-end	Third quarter-end	Year-end	Annual
Fiscal year ended December 31, 2025	—	40.00	—	26.25	—
Fiscal year ended December 31, 2026	—	20.00	—		
Fiscal year ended December 31, 2026 (Forecast)			-	31.00	51.00

(Note 1) Revision of cash dividend forecast for this period: None

(Note 2) The Company conducted a 4-for-1 stock split of shares of common stock, with an effective date of July 1, 2025. The interim dividend is the amount before the stock splits and the year-end dividend is the amount after the stock split. Converting the interim (second quarter-end) dividend to a post-split basis results in 10 yen per share, bringing the total annual dividend for FY2025 to 36.25 yen per share.

3. Forecast of Consolidated Results for FY2026 (January 1, 2026 – December 31, 2026)

(Percentages represent year-on-year changes)

	Net Sales		Operating Profit		Ordinary Profit		Profit Attributable to Owners of Parent		Basic Earnings per Share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full Year	93,000	9.3	18,500	11.2	18,500	10.8	13,690	16.4	84.91

(Note) Revision of forecast for this period: None

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※ Notes

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in changes in scope of consolidation): None
Newly included: — [Company name: —]
Excluded: — [Company name: —]

(2) Application of special accounting methods for preparing quarterly consolidated financial statements: Yes

(3) Changes in accounting policies, changes in accounting estimates, and retrospective restatements
① Changes in accounting policies due to revisions of accounting standards, etc.: None
② Changes in accounting policies other than ①: None
③ Changes in accounting estimates: None
④ Retrospective restatements: None

(4) Number of issued shares (common stock)
① Total number of issued shares at the end of the period (including treasury shares):

As of September 30, 2026	170,800,000 shares
As of December 31, 2025	170,800,000 shares

② Number of treasury shares at the end of the period:

As of September 30, 2026	9,296,355 shares
As of December 31, 2025	9,570,551 shares

③ Average number of shares during the period (cumulative from the beginning of the fiscal year):

As of September 30, 2026	161,363,881 shares
As of September 30, 2025	161,715,917 shares

(Note 1) The number of treasury shares at the end of the period includes the Company's shares held by the Officer Remuneration Board Incentive Plan Trust and the Employee Stock Ownership Plan (ESOP) Trust. In addition, the Company's shares held by these trusts are included in the treasury shares deducted in the calculation of the average number of shares during the period.

(Note2) The Company conducted a 4-for-1 stock split of its common shares, effective July 1, 2025. The total number of issued shares at the end of the period, the number of treasury shares at the end of the period, and the average number of shares during the period have been calculated on the assumption that this stock split had been conducted at the beginning of the previous fiscal year.

* Review status

Quarterly financial results reports are not subject to quarterly review procedures by certified public accountants or an audit firm.

* Proper use of financial forecasts and other special notes

Forward-looking statements such as performance forecasts contained in this document are based on information currently available to the Company and certain assumptions deemed reasonable and involve significant uncertainties. Actual results may differ materially from forecasts due to various changes in business conditions. For details regarding the performance forecasts, please refer to "1. Qualitative Information on Quarterly Financial Results (3) Explanation of Consolidated Financial Results Forecast and Other Forward-Looking Information" on page 6 of the attached material.

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1. Qualitative Information on Quarterly Financial Results

(1) Explanation of Operating Results

During the nine-month period under review (January 1, 2026 to September 30, 2026), the global economy maintained a gradual recovery trend overall. However, concerns over downside risks to the global economy persisted due to fluctuations in energy prices stemming from the prolonged situation in the Middle East, as well as the impact on maritime logistics. Furthermore, the ongoing situation between Russia and Ukraine, delays in the recovery of the Chinese market, and developments in trade policies of major countries contributed to continued uncertainty about the future.

In the market related to the Group, the market for interchangeable lens cameras and interchangeable lenses declined on a volume basis compared to the same period of the previous fiscal year. However, on a value basis, the market remained solid, driven by the trend toward higher-priced and higher-value-added mirrorless cameras, which represent the mainstream, as well as the positive impact of exchange rates resulting from the weaker yen.

Regarding the average exchange rates, the yen depreciated by approximately 11 yen against the U.S. dollar and by approximately 18 yen against the euro compared to the same period of the previous fiscal year.

Under these circumstances, net sales for the Group during the nine-month period under review reached 68,088 million yen (up 7.9% year-on-year). Although net sales in the Photographic Products business decreased due to the impact of sluggish sales of certain OEM models that has continued since the second half of the previous fiscal year, net sales in the industrial-use businesses—namely Surveillance & FA, Mobility & Healthcare, and Others—all registered strong double-digit increases, in addition to the positive foreign exchange impact from the weaker yen.

On the profit side, despite cost reduction initiatives such as cost savings and productivity improvements, operating profit was 12,602 million yen (down 5.9% year-on-year), ordinary profit was 12,605 million yen (down 6.4% year-on-year), and profit attributable to owners of parent was 9,668 million yen (down 3.9% year-on-year). This was attributable to the revenue decline in the highly profitable Photographic Products business, as well as an increase in SG&A expenses caused by rising personnel costs amid inflation and higher R&D expenses to drive future business expansion.

Performance by segment was as follows:

Photographic Products

For own-brand products, in 2025 the Company launched a total of six new models: two for the Sony E-mount, three for the Nikon Z-mount, and one for the Canon RF-mount. For 2026, the Company plans to launch 10 or more new models annually, and by the end of the nine-month period under review, six new models had been released, steadily expanding the product lineup.

Furthermore, "A064," released in July 2025, and "A078," released in March 2026, simultaneously won the prestigious European Image and Sound Association (EISA) Awards, marking the 21st consecutive year of receiving these award recognitions.

Supported by the impact of introducing these new products, sales grew by double digits in the United States, Europe, and India, although sales in China declined due to a delay in resolving excess market inventory. In Japan, despite sluggish sales due in part to the price revisions implemented on certain products starting from the second quarter, own-brand products as a whole maintained strong performance and registered revenue growth, driven by the contribution of new products.

Regarding OEM operations, the sluggish sales of certain contracted models that began in the second half of the previous fiscal year persisted. Although sales turned toward revenue growth from the third quarter onward, net sales decreased year-on-year.

As a result, net sales for the Photographic Products business totaled 44,541 million yen (down 1.3% year-on-year), and operating profit was 10,439 million yen (down 15.3% year-on-year).

Surveillance & FA Lenses

Sales of surveillance camera lenses and camera modules recorded double-digit revenue growth, driven by strong performance mainly for advanced countries against the backdrop of increasing demand for higher definition and higher resolution, as well as the diversification of applications. Sales of FA/machine vision lenses also registered double-digit revenue growth as customer inventory adjustments in the same period of the previous fiscal year ran their course and moved toward recovery. Sales of video conference lenses increased due to solid demand for existing models amid the ongoing market stagnation.

As a result, net sales for the Surveillance & FA Lenses business totaled 11,753 million yen (up 30.0% year-on-year), and operating profit was 1,618 million yen (up 29.4% year-on-year).

Mobility & Healthcare Products, Others

Sales of automotive camera lenses achieved double-digit revenue growth, driven by continued robust demand for advanced sensing applications amid the widespread adoption of Advanced Driver Assistance Systems (ADAS), as well as a recovery in the Chinese market, which had experienced sluggish growth in the same period of the previous fiscal year. Sales of healthcare components more than doubled, driven by the expansion of the lineup of lenses for rigid endoscopes that support minimally invasive procedures—leveraging the Company's core strength in precision processing technology that enables ultra-small-diameter lenses—as well as strong sales of fluorescence filters for fluorescence-guided surgery, which use advanced wavelength control technology to visualize cancer cells through near-infrared illumination.

As a result, net sales for the Mobility & Healthcare Products, Others business totaled 11,793 million yen (up 31.7% year-on-year), and operating profit was 2,841 million yen (up 37.7% year-on-year).

(2) **Explanation of Financial Position**

Total assets at the end of the third quarter of the fiscal year under review amounted to110,598 million yen (an increase of 4,552 million yen compared to the end of the previous fiscal year). Current assets increased by 2,447 million yen to 73,140 million yen. This was mainly due to increases of 1,831 million yen in notes and accounts receivable - trade and 1,046 million yen in electronically recorded monetary claims - operating. Non-current assets amounted to 37,458 million yen (an increase of 2,104 million yen compared to the end of the previous fiscal year). This was mainly due to increases of 753 million yen in property, plant and equipment, 666 million yen in investment securities, and 631 million yen in others under investments and other assets.

Total liabilities reached 21,497 million yen (an increase of 1,362 million yen compared to the end of the previous fiscal year). Current liabilities amounted to 16,872 million yen (an increase of 1,373 million yen compared to the end of the previous fiscal year). This was mainly due to an increase of 1,754 million yen in notes and accounts payable - trade and a decrease of 395 million yen in income taxes payable. Non-current liabilities amounted to 4,624 million yen (a decrease of 10 million yen compared to the end of the previous fiscal year). This was mainly due to a decrease of 39 million yen in deferred tax liabilities and an increase of 22 million yen in long-term borrowings.

Net assets amounted to 89,101 million yen (an increase of 3,189 million yen compared to the end of the previous fiscal year). This was mainly due to recording profit attributable to owners of parent of 9,668 million yen, payment of dividends of surplus of 7,539 million yen, and increase of 532 million yen in foreign currency translation adjustment.

(3) **Explanation of Consolidated Financial Results Forecast and Other Forward-Looking Information**

Looking at the business environment from the fourth quarter onward, high uncertainty is expected to persist, including concerns over a slowdown in overseas economies due to the impact of logistics disruptions stemming from the worsening situation in the Middle East, among other factors.

Under these circumstances, regarding the consolidated financial results forecast for the full fiscal year, the Company will strive for net sales and profit growth, despite increases in raw material prices and logistics costs as well as a slight softening trend in the interchangeable lens market.

In the fourth quarter, the Company has already announced five new models of own-brand interchangeable lenses, bringing the total to 11 new models introduced against the annual new product release target of 10 models or more. The Company will continue to steadily promote the expansion of its product lineup and endeavor to improve operating results.

2. Quarterly Consolidated Financial Statements and Primary Notes

(1) Quarterly Consolidated Balance Sheets

(Amount: Million yen)

	FY2025 (As of December 31, 2025)	3rd quarter FY2026 (As of September 30, 2026)
Assets		
Current assets		
Cash and deposits	35,371	32,185
Notes and accounts receivable - trade	14,405	16,237
Electronically recorded monetary claims - operating	2,684	3,731
Finished goods	9,363	9,614
Work in process	5,120	5,860
Raw materials and supplies	2,284	3,370
Other	1,519	2,158
Allowance for doubtful accounts	(56)	(17)
Total current assets	70,693	73,140
Non-current assets		
Property, plant and equipment		
Buildings and structures	19,422	19,987
Accumulated depreciation	(11,426)	(12,052)
Buildings and structures, net	7,996	7,934
Machinery, equipment and vehicles	27,228	28,620
Accumulated depreciation	(21,190)	(22,153)
Machinery, equipment and vehicles, net	6,038	6,466
Tools, furniture and fixtures	23,214	24,327
Accumulated depreciation	(20,464)	(21,312)
Tools, furniture and fixtures, net	2,749	3,014
Land	1,368	1,367
Other	2,182	2,305
Total property, plant and equipment	20,335	21,089
Intangible assets	1,402	1,427
Investments and other assets		
Investment securities	8,997	9,663
Deferred tax assets	545	634
Retirement benefit asset	337	275
Other	3,738	4,370
Allowance for doubtful accounts	(3)	(3)
Total investments and other assets	13,615	14,941
Total non-current assets	35,353	37,458
Total assets	106,046	110,598

(Amount: Million yen)

	FY2025 (As of December 31, 2025)	3rd quarter FY2026 (As of September 30, 2026)
Liabilities		
Current liabilities		
Accounts payable - trade	4,703	6,458
Short-term borrowings	798	852
Accrued expenses	3,990	2,796
Income taxes payable	1,606	1,211
Other	4,400	5,554
Total current liabilities	15,499	16,872
Non-current liabilities		
Long-term borrowings	247	269
Deferred tax liabilities	2,723	2,684
Provision for share awards	301	274
Retirement benefit liability	445	454
Other	916	941
Total non-current liabilities	4,634	4,624
Total liabilities	20,134	21,497
Net assets		
Shareholders' equity		
Share capital	6,923	6,923
Capital surplus	7,432	7,432
Retained earnings	62,467	64,595
Treasury shares	(4,044)	(3,892)
Total shareholders' equity	72,778	75,058
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,061	3,529
Foreign currency translation adjustment	9,641	10,173
Remeasurements of defined benefit plans	430	339
Total accumulated other comprehensive income	13,133	14,043
Total net assets	85,911	89,101
Total liabilities and net assets	106,046	110,598

(2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income

・ Quarterly Consolidated Statements of Income (Nine months ended September 30, 2026)

(Amount: Million yen)

	Nine months ended September 30, 2025 (From Jan 1, 2025 to Sep 30, 2025)	Nine months ended September 30, 2026 (From Jan 1, 2026 to Sep 30, 2026)
Net sales	63,103	68,088
Cost of sales	34,792	39,178
Gross profit	28,311	28,910
Selling, general and administrative expenses	14,924	16,308
Operating profit	13,386	12,602
Non-operating income		
Interest income	114	269
Dividend income	129	207
Rental income	13	14
Subsidy income	26	38
Other	237	283
Total non-operating income	520	812
Non-operating expenses		
Interest expenses	42	34
Foreign exchange losses	229	598
Loss on retirement of non-current assets	36	69
Other	127	107
Total non-operating expenses	436	809
Ordinary profit	13,470	12,605
Extraordinary income		
Gain on sale of investment securities	99	－
Total extraordinary income	99	－
Extraordinary losses		
Loss on sale of investment securities	414	－
Total extraordinary losses	414	－
Profit before income taxes	13,155	12,605
Income taxes	3,096	2,937
Profit	10,059	9,668
Profit attributable to owners of parent	10,059	9,668

・ Quarterly Consolidated Statements of Comprehensive Income (Nine months ended September 30, 2026)

(Amount: Million yen)

	Nine months ended September 30, 2025 (From Jan 1, 2025 to Sep 30, 2025)	Nine months ended September 30, 2026 (From Jan 1, 2026 to Sep 30, 2026)
Profit	10,059	9,668
Other comprehensive income		
Valuation difference on available-for-sale securities	(61)	468
Foreign currency translation adjustment	(1,116)	532
Remeasurements of defined benefit plans, net of tax	(78)	(91)
Total other comprehensive income	(1,256)	910
Comprehensive income	8,802	10,578
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	8,802	10,578

(3) **Notes to Quarterly Consolidated Financial Statements**

- **Notes on Going Concern Assumption:** Not applicable.

- **Notes on Significant Changes in Shareholders' Equity:** Not applicable.

- **Application of Special Accounting Methods for Preparing Quarterly Consolidated Financial Statements**

Calculation of Tax Expenses

Tax expenses for certain consolidated overseas subsidiaries are calculated by reasonably estimating the effective tax rate after the application of tax-effect accounting to profit before income taxes for the fiscal year including the third quarter under review, and multiplying profit before income taxes for the quarter by the estimated effective tax rate.

- **Additional Information**

Board Benefit Trust

The Company has introduced a performance-linked stock compensation plan, "Board Benefit Trust," for the Company's Directors (excluding Outside Directors, Directors who are Audit & Supervisory Committee Members, and non-residents of Japan) with the aim of further enhancing their motivation to contribute to the improvement of mid-to-long-term business performance and the increase of corporate value.

① **Overview of Transaction**

Under this plan, a trust established by the Company through monetary contribution acquires the Company's shares, and grants the Company's shares through the trust to Directors in accordance with the stock delivery regulations established by the Board of Directors, based on points granted according to position and performance achievement. The timing for Directors to receive the delivery of Company shares is a specific period during each fiscal year of the trust period, with transfer restrictions imposed until the resignation of the Director.

② **Company Shares Remaining in the Trust**

The Company's shares remaining in the trust are recorded as treasury shares in the net assets section at the book value in the trust (excluding incidental expenses). The book value and number of these treasury shares were 498 million yen and 1,603,904 shares at the end of the previous fiscal year, and 439 million yen and 1,415,752 shares at the end of the third quarter under review. The Company conducted a 4-for-1 stock split of its common stock effective July 1, 2025. The number of treasury shares has been calculated on the assumption that the stock split had been conducted at the beginning of the previous fiscal year.

Employee Stock Ownership Plan (ESOP) Trust

The Company has introduced an incentive plan, "Employee Stock Ownership Plan (ESOP) Trust," utilizing the employee stock ownership association to promote mid-to-long-term corporate value improvement and enhance employee welfare benefits.

① **Overview of Transaction**

The Employee Stock Ownership Plan ESOP Trust (hereinafter referred to as "this Plan") was introduced as an incentive plan to promote mid-to-long-term corporate value improvement and enhance employee welfare benefits using the Company's stock ownership association. The Company sets up an "Employee Stock Ownership Trust (Third-party Benefit Trust)" (hereinafter referred to as "Stock Ownership Trust"), whose beneficiaries are members of the Employee Stock Ownership Association who satisfy certain beneficiary requirements. The Stock Ownership Trust acquires in a lump sum, using borrowed funds, the number of Company shares expected to be acquired by the Employee Stock Ownership Association from January 2025 to December 2027 following the trust agreement. After the introduction of this Plan, the acquisition of Company shares by the Employee Stock Ownership Association is conducted through the Stock Ownership Trust. If gain on sales accumulates in the Stock Ownership Trust through the acquisition of Company shares by the Employee Stock Ownership Association, such funds will be distributed as residual assets to members of the Employee Stock Ownership Association who satisfy beneficiary requirements. On the other hand, if the Stock Ownership Trust cannot fully repay the borrowing debt due to a decline in the Company's share price, the Company will repay the remaining debt to the lending bank, and members of the Employee Stock Ownership Association will bear no burden.

② **Company Shares Remaining in the Trust**

The Company's shares remaining in the trust are recorded as treasury shares in the net assets section at the book value in the trust (excluding incidental expenses). The book value and number of these treasury shares were 204 million yen and 189,200 shares at the end of the previous fiscal year, and 111 million yen and 103,100 shares at the end of the third quarter under review. The Company conducted a 4-for-1 stock split of its common stock effective July 1, 2025. The number of treasury shares has been calculated on the assumption that the stock split had been conducted at the beginning of the previous fiscal year.

③ **Book Value of Borrowings Recorded by Applying the Gross Method**

247 million yen at the end of the previous fiscal year, and 171 million yen at the end of the third quarter under review.

· **Note on Quarterly Consolidated Statements of Cash Flows**

A quarterly consolidated statement of cash flows has not been prepared for the nine-month period under review. Depreciation expense (including amortization of intangible assets) for the nine-month period under review is as follows:

Depreciation Expense:

- **Nine months ended September 30, 2025 (Jan 1, 2025 – Sep 30, 2025):** 2,495 million yen
- **Nine months ended September 30, 2026 (Jan 1, 2026 – Sep 30, 2026):** 2,915 million yen

・ **Segment Information, etc.**

1. Nine months ended September 30, 2025 (January 1, 2025 through September 30, 2025)

(Amount: Million yen)

	Reporting segment				Adjustment (Note 2)	Consolidated
	Photographic Products	Surveillance & FA Lenses	Mobility & Healthcare Products, Others	Total		
Net sales:						
Japan	6,247	665	4,744	11,658	—	11,658
North America	4,818	636	1,307	6,762	—	6,762
Europe	6,314	2,087	589	8,991	—	8,991
Asia	26,419	5,584	2,309	34,313	—	34,313
Other	1,313	64	—	1,377	—	1,377
Revenue from contracts with customers	45,114	9,038	8,951	63,103	—	63,103
Other income	—	—	—	—	—	—
Sales to external customers	45,114	9,038	8,951	63,103	—	63,103
Intersegment sales or transfers	—	—	—	—	—	—
Total	45,114	9,038	8,951	63,103	—	63,103
Segment profit	12,328	1,250	2,063	15,643	(2,256)	13,386

(Note 1) Segment profit is adjusted to operating profit of consolidated statements of income.

(Note 2) Adjustment of segment profit totaled (2,256) million yen is due to unallocated operating expenses consisted principally of expenses related to general affairs, accounting and other departments of the Company.

2. Nine months ended September 30, 2026 (January 1, 2026 through September 30, 2026)

(Amount: Million yen)

	Reporting segment				Adjustment (Note 2)	Consolidated
	Photographic Products	Surveillance & FA Lenses	Mobility & Healthcare Products, Others	Total		
Net sales:						
Japan	7,541	1,008	5,797	14,347	—	14,347
North America	6,898	1,459	1,538	9,896	—	9,896
Europe	5,736	2,863	1,205	9,805	—	9,805
Asia	22,637	6,336	3,252	32,225	—	32,225
Other	1,727	85	—	1,812	—	1,812
Revenue from contracts with customers	44,541	11,753	11,793	68,088	—	68,088
Other income	—	—	—	—	—	—
Sales to external customers	44,541	11,753	11,793	68,088	—	68,088
Intersegment sales or transfers	—	—	—	—	—	—
Total	44,541	11,753	11,793	68,088	—	68,088
Segment profit	10,439	1,618	2,841	14,898	(2,296)	12,602

(Note 1) Segment profit is adjusted to operating profit of consolidated statements of income.

(Note 2) Adjustment of segment profit totaled (2,296) million yen is due to unallocated operating expenses consisted principally of expenses related to general affairs, accounting and other departments of the Company.