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November 2, 2026

Company name: DENSO CORPORATION
Name of representative: Shinnosuke Hayashi, President and CEO
(Securities code: 6902; Tokyo and Nagoya Stock Exchanges)
Inquiries: Tadashi Arai, Director, Finance & Accounting Div.
(Telephone: +81-566-25-5511)

Notice Regarding Completion of Disposal of Treasury Stock and Partial Forfeiture of Rights for Employee Shareholding Association－Restricted Stock Incentive

DENSO CORPORATION (the "Company") hereby announces that the payment procedures were completed as follows for the disposal of treasury stock as Employee Shareholding Association - Restricted Stock Incentive, which was resolved at the Board of Directors meeting held on May 22, 2026.

Moreover, the initially scheduled number of shares to be disposed and total value of shares to be disposed were changed due to a partial forfeiture. The Company therefore also announces the details of the change.

For details, please refer to "Notice Regarding Disposal of Treasury Stock as Employee Shareholding Association - Restricted Stock Incentive" announced on May 22, 2026.

1. Overview of the Disposal (Changes are underlined.)

		After the change	Before the change
(1)	Disposal Date	November 2, 2026	November 2, 2026
(2)	Class and number of shares to be disposed	2,581,600 shares of the common stock of the Company	2,866,080 shares of the common stock of the Company
(3)	Disposal price	1,850 yen per share	1,850 yen per share
(4)	Total value of shares to be disposed	4,775,960,000 yen	5,302,248,000 yen
(5)	Method of disposal (scheduled allottee)	Third-party allotment (DENSO CORPORATION Employee Shareholding Association: 2,581,600 shares)	Third-party allotment (DENSO CORPORATION Employee Shareholding Association: 2,866,080 shares)

2. Reason for the Change

The change in the number of shares to be disposed and total value of shares to be disposed arose from determining the number of members who consented to the Employee Shareholding Association - Restricted Stock Incentive Plan.

END