

28-October, 2026

FY2027 2nd Quarter Consolidated Financial Results (Ended September 30)

TOKAI RIKI CO., LTD
(Code No. : 6995)

I. Summary of consolidated financial results

1. Consolidated performance (cumulative)

(Unit : ¥bn, ()): composition%

	September 30,2025 (Six Months)		September 30,2026 (Six Months)		Change	Change (%)	March 31,2027 (Annual Forecast)		Change	Change (%)
Net Sales	314.8	(100.0)	☆ 333.0	(100.0)	18.2	5.8	☆ 650.0	(100.0)	5.3	0.8
Operating profit	21.3	(6.8)	17.5	(5.3)	-3.8	-17.7	30.0	(4.6)	-5.6	-15.8
Ordinary profit	25.1	(8.0)	17.6	(5.3)	-7.5	-29.9	33.0	(5.1)	-10.7	-24.6
Extraordinary Income/Loss	※ 2.4	—	—	—	-2.4	—	—	—	-2.0	—
Profit attributable to owners of parent	19.4	(6.2)	9.9	(3.0)	-9.5	-49.0	20.0	(3.1)	-9.4	-32.1
FX Rate										
U S \$		¥145		¥159		¥14		¥154		¥5
E u r o		¥166		¥184		¥18		¥176		¥3
Basic earnings per share		¥228.73		¥116.63		¥-112.10		¥238.06		¥-108.26
Return on equity		6.0 %		2.9 %		-3.1 %		5.8 %		-3.2 %
Dividend per share		¥55.00		¥60.00		¥5.00		¥120.00		¥5.00
Dividend on shareholders' equity(Consolidated)		—		—		—		3.6 %		0.0 %
Payout ratio (Consolidated)		24.0 %		51.4 %		27.4 %		50.4 %		17.2 %
Number of consolidated subsidiaries		37		37		—		37		—
Number of equity-method affiliates		5		5		—		5		—
Capital investments		11.0		8.0		-3.0		33.0		0.4
Depreciation		10.7		11.8		1.1		25.0		1.7

※ Gain on sales of investment securities +¥2.5bn

Oct-Mar FX rate: ☆ indicate highest record
¥150/\$ ¥170/€

2. Sales Breakdown

(1) Sales by Customers

(Unit : ¥bn, ()): composition%

	September 30,2025 (25.4.1-25.9.30)		September 30,2026 (26.4.1-26.9.30)		Change	Change (%)
Toyota	208.6	(66.3)	218.9	(65.7)	10.3	4.9
Toyota-related	24.7	(7.9)	26.5	(8.0)	1.8	7.1
Ford	12.2	(3.9)	13.3	(4.0)	1.1	8.4
Subaru	12.6	(4.0)	12.5	(3.8)	-0.1	-0.6
Suzuki	11.3	(3.6)	12.4	(3.7)	1.1	9.6
Isuzu	2.8	(0.9)	3.2	(1.0)	0.4	14.3
Mitsubishi	2.4	(0.8)	2.8	(0.8)	0.4	13.5
Mazda	2.5	(0.8)	2.3	(0.7)	-0.2	-7.1
Others	37.2	(11.8)	40.8	(12.3)	3.6	9.6
Total	314.8	(100.0)	333.0	(100.0)	18.2	5.8

(2) Sales By Products

(Unit : ¥bn, ()): composition%

	September 30,2025 (25.4.1-25.9.30)		September 30,2026 (26.4.1-26.9.30)		Change	Change (%)
HMI Products	121.5	(38.6)	128.2	(38.5)	6.7	5.5
Smart System	46.1	(14.7)	53.0	(15.9)	6.9	14.9
Seatbelt	43.1	(13.7)	47.3	(14.2)	4.2	9.8
Shift Lever	35.9	(11.4)	36.9	(11.1)	1.0	2.9
Key Lock	15.2	(4.9)	13.6	(4.1)	-1.6	-10.8
Car Mirror	9.1	(2.9)	8.5	(2.6)	-0.6	-6.6
Connector	6.0	(1.9)	6.4	(1.9)	0.4	6.9
Steering Wheel	3.9	(1.3)	2.1	(0.6)	-1.8	-47.4
Agricultural&Construction Machinery	9.1	(2.9)	9.5	(2.9)	0.4	4.3
Others	24.4	(7.7)	27.1	(8.2)	2.7	11.2
Total	314.8	(100.0)	333.0	(100.0)	18.2	5.8

3. Factors affecting operating profit

Factors	Amount(¥bn)
(Increased factors)	
•Forex	3.3
•Cost reduction	3.2
•Others	0.4
Total	6.9
(Decreased factors)	
•Production volume	1.2
•Selling prices	0.6
•Material price	4.2
•Fixed cost	4.7
Total	10.7
Net operating profit Decrease	-3.8

4. Sales/operating profit by region

(Unit : ¥bn, ()): composition%

		September 30,2025 (25.4.1-25.9.30)		September 30,2026 (26.4.1-26.9.30)		Change	Change (%)
Sales	Japan	157.9	(50.2)	173.1	(52.0)	15.2	9.6
	Americas	87.1	(27.7)	91.8	(27.6)	4.7	5.4
	Asia	96.0	(30.5)	97.5	(29.3)	1.5	1.5
	Others	23.6	(7.5)	24.7	(7.4)	1.1	4.4
	Adjustment	-50.0	(-15.9)	-54.2	(-16.3)	-4.2	—
	Total	314.8	(100.0)	333.0	(100.0)	18.2	5.8
Operating Profit	Japan	1.2	(6.0)	0.3	(2.1)	-0.9	-71.1
	Americas	6.1	(29.0)	4.4	(25.4)	-1.7	-27.9
	Asia	12.1	(56.9)	11.5	(65.7)	-0.6	-5.0
	Others	1.9	(9.1)	1.7	(10.0)	-0.2	-9.7
	Adjustment	-0.2	(-1.0)	-0.5	(-3.2)	-0.3	—
	Total	21.3	(100.0)	17.5	(100.0)	-3.8	-17.7

5. Balance sheet

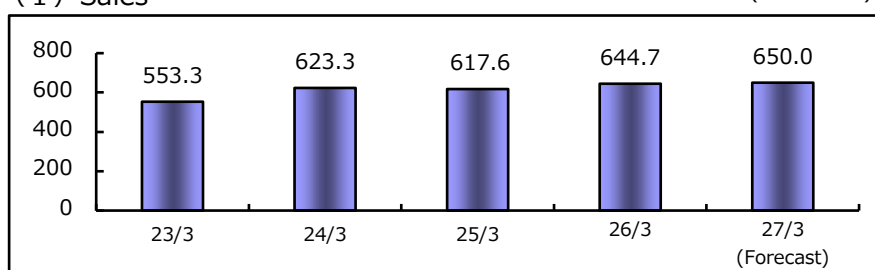
(Unit : ¥bn)

Assets				Liabilities and Equity			
Account	As of March 31,2026	As of September 30,2026	Changes	Account	As of March 31,2026	As of September 30,2026	Changes
Current assets	313.6	309.3	-4.3	Current liabilities	124.7	134.6	9.9
Cash and deposits	80.9	76.2	-4.7	Accounts payable	53.4	54.8	1.4
Notes and accounts receivable	84.9	84.2	-0.7	Electronically recorded obligations-operating	1.3	1.4	0.1
Electronically recorded monetary claims-operating	10.7	10.8	0.1	Current portion of bonds payable	—	10.0	10.0
Marketable securities	36.8	35.2	-1.6	Other current liabilities	69.9	68.3	-1.6
Inventories	82.9	85.8	2.9	Non-current liabilities	52.0	41.8	-10.2
Other current assets	17.1	16.7	-0.4	Bonds	10.0	—	-10.0
				Other non-current liabilities	42.0	41.8	-0.2
Non-current assets	234.6	239.5	4.9	(Total liabilities)	176.8	176.5	-0.3
Tangible non-current assets	135.3	138.5	3.2	Shareholders' equity	283.1	288.2	5.1
Intangible non-current assets	5.1	5.3	0.2	Accumulated other comprehensive income	64.5	60.7	-3.8
Investments and other assets	94.2	95.6	1.4	Non-controlling interests	23.7	23.3	-0.4
Total	548.3	548.8	0.5	(Total equity)	371.5	372.3	0.8
				Total	548.3	548.8	0.5

6. Trends in key consolidated figures

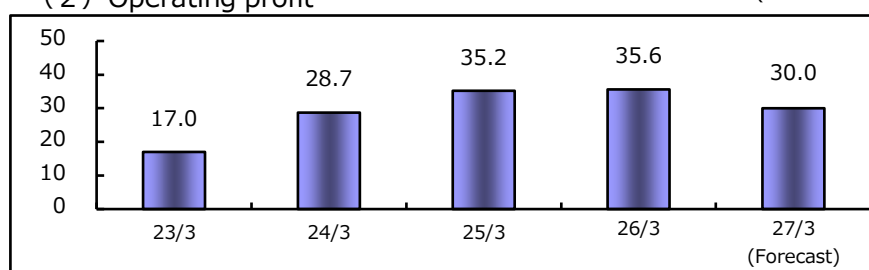
(1) Sales

(Unit : ¥bn)



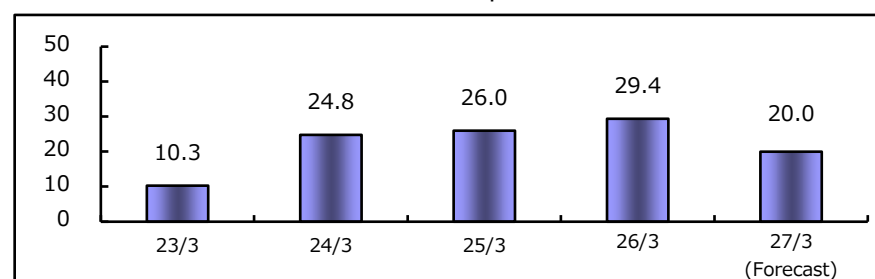
(2) Operating profit

(Unit : ¥bn)



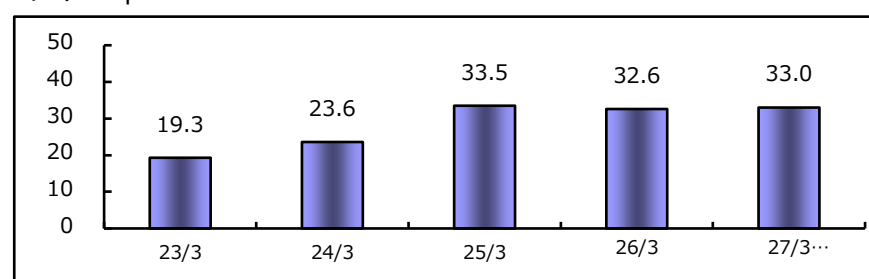
(3) Profit attributable to owners of parent

(Unit : ¥bn)



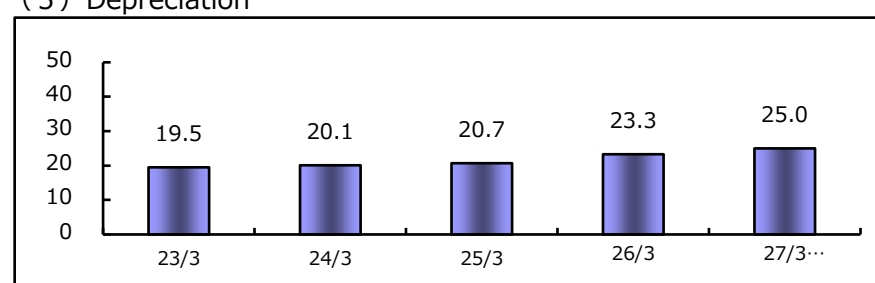
(4) Capital investments

(Unit : ¥bn)



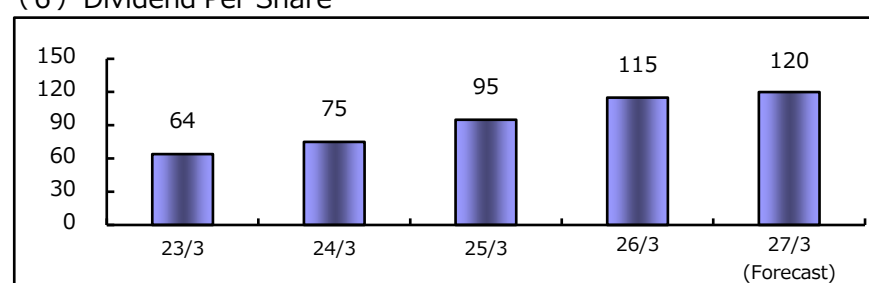
(5) Depreciation

(Unit : ¥bn)



(6) Dividend Per Share

(Unit : ¥)



II. Summary of non-consolidated financial results

(Unit : ¥bn, (): composition%)

	September 30,2025 (Six Months)		September 30,2026 (Six Months)		Change	Change (%)
Net Sales	137.2	(100.0)	150.5	(100.0)	13.3	9.7
Operating profit	0.2	(0.2)	-0.7	(-0.5)	-0.9	—
Ordinary profit	18.1	(13.2)	16.1	(10.7)	-2.0	-11.1
Extraordinary Income/Loss	※ 3.4	—	—	—	-3.4	—
Net profit	19.3	(14.1)	13.7	(9.2)	-5.6	-28.6
Basic earnings per share	¥226.87		¥161.81		¥-65.06	
Return on equity	9.7 %		6.9 %		-2.8 %	
Capital investments	6.8		3.0		-3.8	
Depreciation	4.4		5.0		0.6	

※ Gain on sales of investment securities +¥2.5bn, Gain on sales of Nishibiwajima-plant site +¥0.9bn