



FY2027/3 1st Half

Financial Results

October 26, 2026

STANLEY ELECTRIC CO., LTD.

Key points of financial results for 1H of FY2027/3



Net sales

303.0 billion yen

[Compared to 1H of FY2026/3 : +22.0%]

Operating profit

18.4 billion yen

[Compared to 1H of FY2026/3 : -0.3%]

- Net sales increased despite continued challenging business conditions in China, supported by newly consolidated subsidiaries, solid performance in the Americas and Asia-Pacific (motorcycle business), and favorable foreign exchange effects.
- Operating profit remained in line with the same period of the previous fiscal year and exceeded our forecast.

1H of FY2027/3 Consolidated results summary



(Hundred million yen) Amounts rounded down	FY 2026/3 1H Results	FY 2027/3 1H Results	Year-on-Year	
			Amount	Percent
Net sales	2,484	3,030	546	22.0%
Operating profit	184	184	(0)	(0.3%)
	7.4%	6.1%	(1.4pt)	—
Ordinary profit	219	192	(27)	(12.5%)
Profit	101	86	(15)	(14.8%)
attributable to owners of parent	4.1%	2.9%	(1.2pt)	—
Capital expenditures	254	305	51	20.2%
Of which strategic investments	84	100	16	18.9%
Depreciation	201	246	44	22.2%
R&D expenses	132	182	50	37.9%
Equity Ratio	56.0%	49.3%	(6.7pt)	—
Basic earnings per share (yen)	69.37	70.39	1.02	1.5%
Exchange rate (USD/JPY)	146.16	159.95	13.79	9.4%

※ Capital expenditures include software investments related to SaaS.

1H of FY2027/3 Consolidated results by Segment



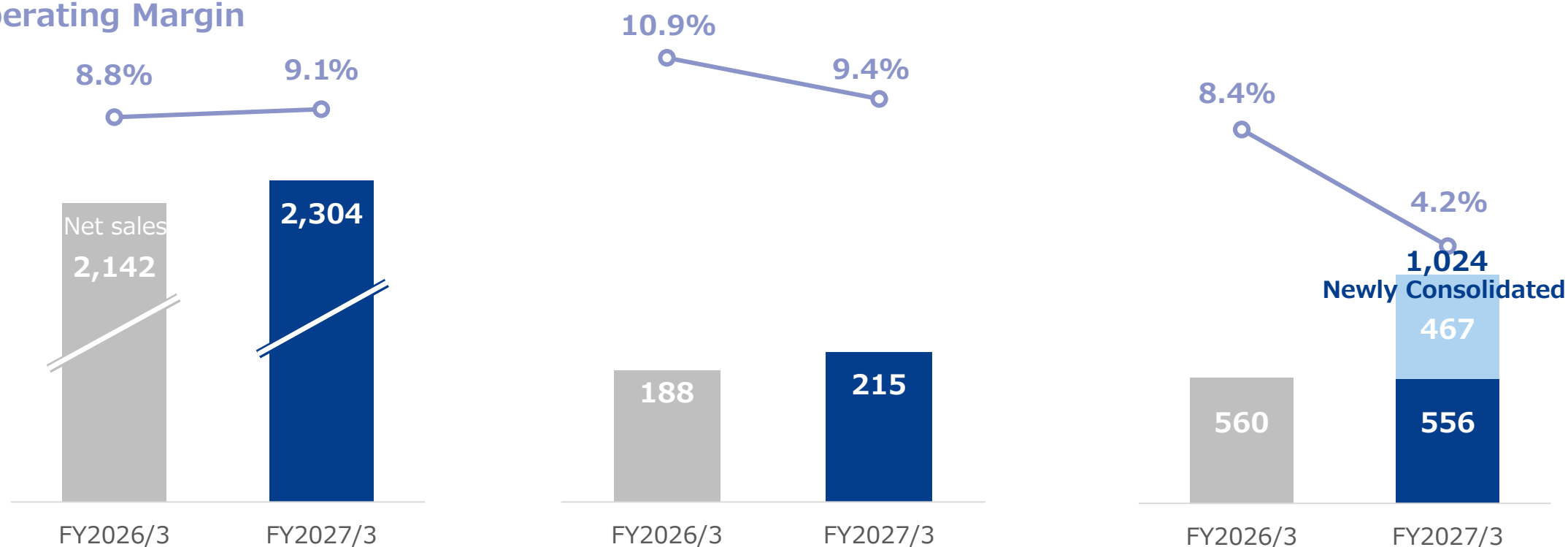
(Hundred million yen)

Automotive Equipment

Electronic Components

Applied Electronic Products

Operating Margin



※ FY2027/3 Newly Consolidated (Applied Electronic Products Business) : Iwasaki Electric / Stanley Mobility Electric

1H of FY2027/3 Consolidated results by Segment



Excluding Newly Consolidated

(Hundred million yen) Amounts rounded down		FY 2026/3 1H Results	FY 2027/3 1H Results	Year-on-Year		FY 2027/3 1H Results	Year-on-Year	
				Amount	Percent		Amount	Percent
Net Sales	Automotive Equipment Business	2,142	2,304	161	7.6%	2,304	161	7.6%
	Electronic Components Business	188	215	27	14.3%	215	27	14.3%
	Applied Electronic Products Business	560	1,024	463	82.7%	556	(3)	(0.7%)
	Others	14	18	3	—	18	3	—
	Adjustment	(422)	(532)	(110)	—	(454)	(32)	—
	Total	2,484	3,030	546	22.0%	2,641	156	6.3%
Operating profit	Automotive Equipment Business	188 8.8%	208 9.1%	20 0.3pt	11.1% —	208 9.1%	20 0.3pt	11.1% —
	Electronic Components Business	20 10.9%	20 9.4%	(0) (1.5pt)	(1.2%) —	20 9.4%	(0) (1.5pt)	(1.2%) —
	Applied Electronic Products Business	46 8.4%	43 4.2%	(3) (4.2pt)	(8.3%) —	38 7.0%	(8) (1.4pt)	(17.3%) —
	Others	0	0	0	—	0	0	—
	Adjustment	(71)	(88)	(17)	—	(88)	(17)	—
	Total	184 7.4%	184 6.1%	(0) (1.4pt)	(0.3%) —	179 6.8%	(4) (0.6pt)	(2.6%) —

※ FY2027/3 Newly Consolidated (Applied Electronic Products Business) : Iwasaki Electric / Stanley Mobility Electric

1H of FY2027/3 Sales to outside customers by Segment

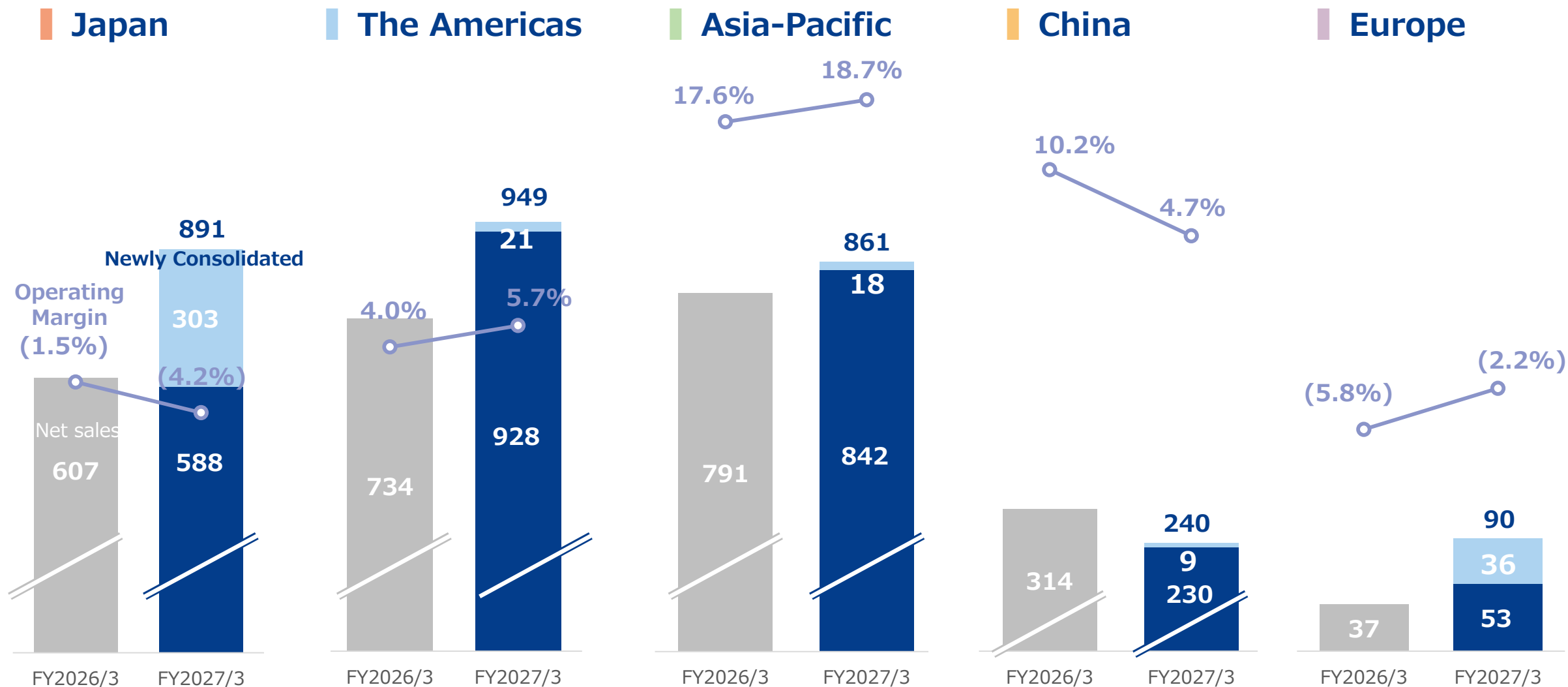


(Hundred million yen)		FY 2026/3	FY 2027/3	Year-on-Year		
Amounts rounded down		1H Results	1H Results	Amount	Percent	
	Automotive Equipment Business	Automobiles	1,690	1,747	57	3.4%
		Motorcycles	443	516	73	16.5%
		Subtotal	2,133	2,263	130	6.1%
	Electronic Components Business	95	104	9	9.8%	
	Applied Electronic Products Business	255	272	16	6.6%	
		Newly Consolidated	—	389	389	—
		Subtotal	255	662	406	158.9%
Total		2,484	3,030	546	22.0%	

1H of FY2027/3 Information by geographical locations



(Hundred million yen)



※ FY2027/3 Newly Consolidated (Applied Electronic Products Business) : Iwasaki Electric / Stanley Mobility Electric

1H of FY2027/3 Information by geographical locations



Excluding Newly Consolidated

(Hundred million yen) Amounts rounded down		FY 2026/3 1H Results	FY 2027/3 1H Results	Year-on-Year Amount Percent		FY 2027/3 1H Results	Year-on-Year Amount Percent	
Net sales	Japan	607	891	284	46.8%	588	(19)	(3.2%)
	The Americas	734	949	215	29.3%	928	194	26.5%
	Asia-Pacific	791	861	69	8.8%	842	51	6.5%
	China	314	240	(74)	(23.7%)	230	(84)	(26.8%)
	Europe	37	90	52	142.5%	53	16	44.3%
	Total	2,484	3,030	546	22.0%	2,641	156	6.3%
Operating profit	Japan	(9) (1.5%)	(37) (4.2%)	(28) (2.7pt)	—	(32) (5.6%)	(23) (4.0pt)	—
	The Americas	29 4.0%	54 5.7%	24 1.7pt	83.9%	53 5.8%	24 1.8pt	83.1%
	Asia-Pacific	139 17.6%	161 18.7%	22 1.1pt	15.9%	158 18.8%	19 1.2pt	13.8%
	China	32 10.2%	11 4.7%	(20) (5.5pt)	(64.8%)	11 4.9%	(20) (5.3pt)	(64.7%)
	Europe	(2) (5.8%)	(2) (2.2%)	0 3.6pt	—	(7) (14.3%)	(5) (8.5pt)	—
	Total	184 7.4%	184 6.1%	(0) (1.4pt)	(0.3%)	179 6.8%	(4) (0.6pt)	(2.6%)

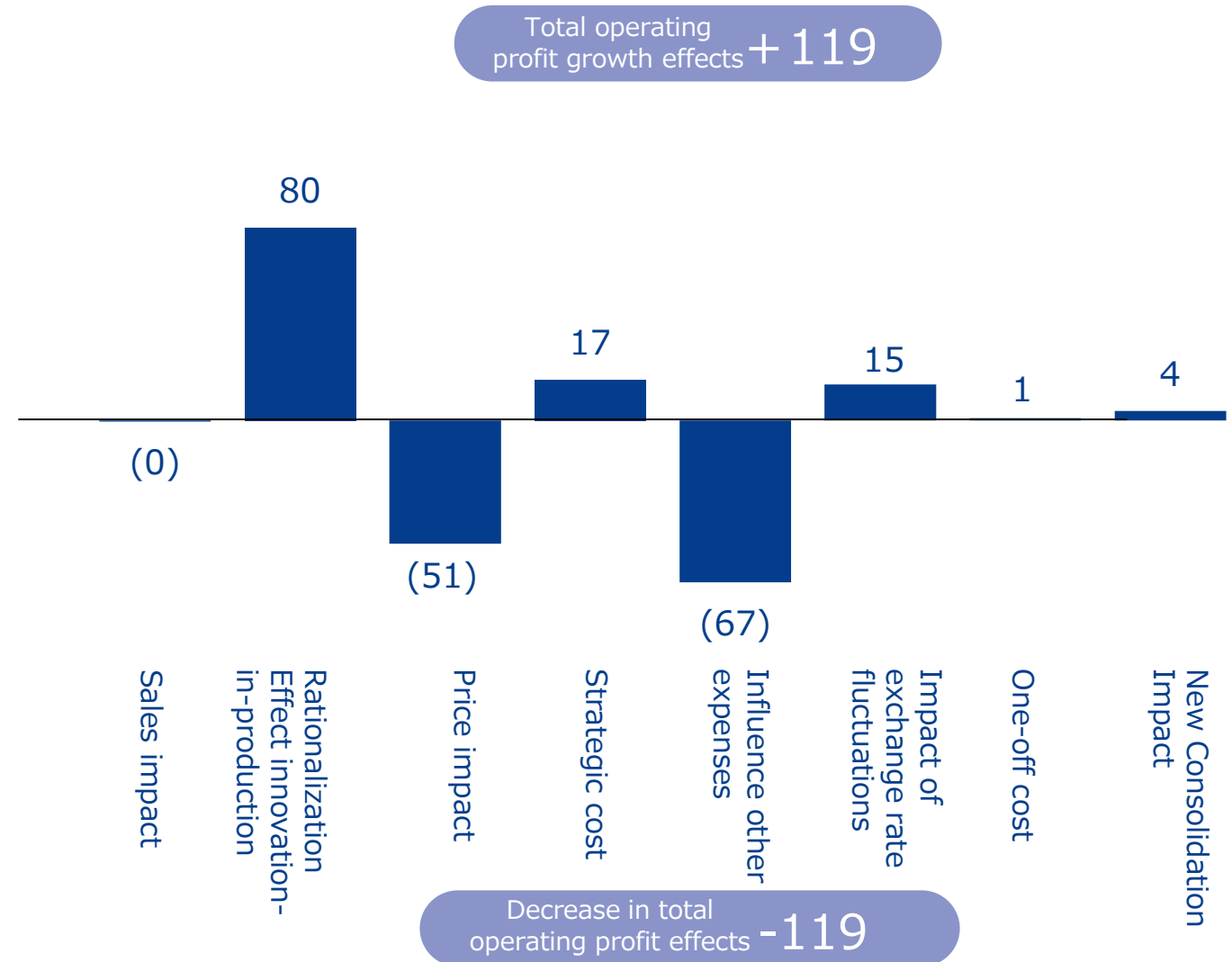
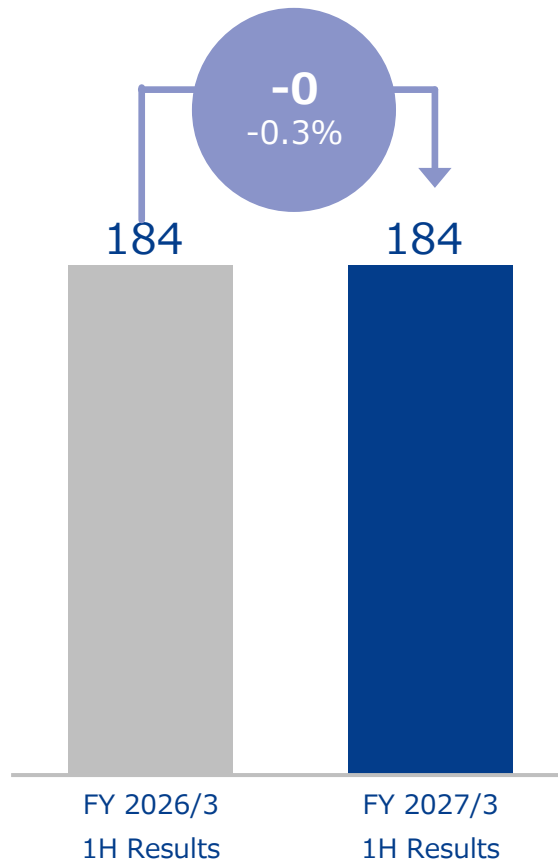
※ FY2027/3 Newly Consolidated (Applied Electronic Products Business) : Iwasaki Electric / Stanley Mobility Electric

1H of FY2027/3 Consolidated results affecting operating profit



Operating profit

(Hundred million yen)
Amounts rounded down



Exchange rate



Average rate (yen)	FY 2026/3 1H Results	FY 2027/3 1H Results	FY 2027/3 Forecasts
USD/JPY	146.16	159.95	150.00
EUR/JPY	168.74	184.44	180.00
IDR/JPY	0.0089	0.0090	0.0088
VND/JPY	0.0056	0.0061	0.0056
THB/JPY	4.48	4.84	4.71
CNY/JPY	20.34	23.64	22.02

FX sensitivity (Hundred Million Yen/Year)
Impact of a ¥1 depreciation against the U.S. dollar

Net Sales By some + 32

Operating income By some + 3

FY2027/3 Shareholder Returns



Reference : Shareholder return policy

Purchase of treasury stock		Acts in a continuous and flexible manner	
Dividend Policy	Dividend on Equity (DOE)	3.5% or more	Which ever is higher
	Consolidated dividend payout ratio	40% or more	

※Dividend on equity ratio (DOE) = total dividends paid/shareholders' equity

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This material has been filed with the Tokyo Stock Exchange for disclosure and is also available on our website.

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