Bandai Namco Holdings Inc.

Consolidated Financial Report for the Fiscal Year Ended

March 31, 2026

May 13, 2026

DISCLAIMER

- This document is a translation of the cover page of the original “Kessan Tanshin” in Japanese. It is an abridged document until the completed translated version is available via the Company’s website.
- Bandai Namco Holdings Inc. provides this translation for your reference and convenience only and without any warranty as to its accuracy or otherwise. In the event of any discrepancy, the original “Kessan Tanshin” in Japanese shall prevail.
- This document contains forward-looking statements that are based on management’s estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations.

Bandai Namco Holdings Inc.

Stock Listing: Tokyo Stock Exchange
Code Number: 7832
(URL: https://www.bandainamco.co.jp/)

May 13, 2026

Consolidated Financial Report for the Fiscal Year Ended March 31, 2026 (Japanese GAAP)

Representative: Yuji Asako, President and Representative Director
Contact: Takashi Tsuji, Director, CFO
Date of Ordinary General Meeting of Shareholders: June 22, 2026
Scheduled starting date for dividend payments: June 23, 2026
Scheduled filing date of the annual security report: June 16, 2026
The Financial Highlights of the Financial Results: Yes
The information session of the Financial Results: Yes (for institutional investors and analysts)

* Figures are in millions of yen, rounded down

1. Consolidated Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 to March 31, 2026)

(1) Consolidated Operating Results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit	
	¥ million	%	¥ million	%	¥ million	%
Fiscal Year Ended March 31, 2026	**1,348,246**	**8.6**	**189,517**	**5.2**	**201,923**	**8.3**
Fiscal Year Ended March 31, 2025	1,241,513	18.2	180,229	98.7	186,470	79.0

	Profit attributable to owners of parent		Basic earnings per share	Diluted earnings per share
	¥ million	%	¥	¥
Fiscal Year Ended March 31, 2026	**140,651**	**8.8**	**217.49**	**–**
Fiscal Year Ended March 31, 2025	129,301	27.4	197.88	–

(Note) Comprehensive income: 146,590 million yen [(12.8)%] (FY2026.3), 168,060 million yen [52.2%] (FY2025.3)

	ROE (Profit attributable to owners of parent / Net assets)	ROA (Ordinary profit / Total assets)	Operating margin (Operating profit / Net sales)
	%	%	%
Fiscal Year Ended March 31, 2026	**17.0**	**17.6**	**14.1**
Fiscal Year Ended March 31, 2025	17.3	18.0	14.5

(Reference) Share of profit (loss) of entities accounted for using equity method: 4,816 million yen (FY2026.3), 2,699 million yen (FY2025.3)

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	¥ million	¥ million	%	¥
As of March 31, 2026	**1,190,494**	**861,424**	**72.3**	**1,342.11**
As of March 31, 2025	1,102,636	793,216	71.9	1,225.02

(Reference) Equity: 860,781 million yen (as of March 31, 2026), 792,853 million yen (as of March 31, 2025)

(3) Consolidated Statements of Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	¥ million	¥ million	¥ million	¥ million
Fiscal Year Ended March 31, 2026	**164,719**	**(41,154)**	**(82,966)**	**412,416**
Fiscal Year Ended March 31, 2025	187,337	(62,004)	(77,347)	360,960

2. Cash Dividends

	Annual cash dividends					Total dividend payment (Full year)	Payout ratio (Consolidated)	Dividend / Net assets (Consolidated)
	End of first quarter	End of second quarter	End of third quarter	Fiscal year-end	Total			
	¥	¥	¥	¥	¥	¥ million	%	%
Fiscal Year Ended March 31, 2025	–	11.00	–	60.00	71.00	46,043	35.9	6.2
Fiscal Year Ended March 31, 2026	–	23.00	–	50.00	73.00	46,971	33.6	5.7
Fiscal Year Ending March 31, 2027 (Projections)	–	25.00	–	–	–		–	

(Notes) 1. Concerning the projections of the end of second quarter dividend amount for the fiscal year ending March 31, 2027, the base dividend is stated based on the Company's basic policy on the distribution of profits. The year-end cash dividend for the fiscal year ending March 31, 2027, will be considered by the Company based on the basic policy on the distribution of profits.

2. The Company's total return ratio, including dividends and the purchase of treasury shares, is 62.7% for the fiscal year ended March 31, 2025, and 51.0% for the fiscal year ended March 31, 2026.

3. Consolidated Projections for the Fiscal Year Ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	¥
Six Months Ending September 30, 2026	610,000	(5.3)	84,000	(20.4)	87,000	(21.0)	60,000	(24.0)	93.55
Full Fiscal Year	1,350,000	0.1	185,000	(2.4)	190,000	(5.9)	130,000	(7.6)	202.69

*** Notes**

(1) Significant Changes in Scope of Consolidation during the Period: No

(2) Changes in Accounting Policies, Changes in Accounting Estimation and Restatement

a) Changes in accounting policies due to revisions to accounting standards and other regulations: No
b) Changes in accounting policies due to other reasons: No
c) Changes in accounting estimation: No
d) Restatement: No

(3) Number of Issued Shares (Common Shares)

a) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	650,000,000 shares
As of March 31, 2025	660,000,000 shares

b) Number of treasury shares at the end of the period

As of March 31, 2026	8,634,037 shares
As of March 31, 2025	12,782,466 shares

c) Average number of shares during the period

For the Fiscal Year Ended March 31, 2026	646,690,527 shares
For the Fiscal Year Ended March 31, 2025	653,449,486 shares

(Reference) Non-consolidated Information

1. Non-consolidated Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 to March 31, 2026)

(1) Non-consolidated Operating Results

(Percentages indicate year-on-year changes.)

	Operating revenue		Operating profit		Ordinary profit	
	¥ million	%	¥ million	%	¥ million	%
Fiscal Year Ended March 31, 2026	**77,117**	**2.5**	**60,855**	**(6.2)**	**62,051**	**(5.7)**
Fiscal Year Ended March 31, 2025	75,231	30.1	64,883	38.1	65,805	38.5

	Profit		Basic earnings per share	Diluted earnings per share
	¥ million	%	¥	¥
Fiscal Year Ended March 31, 2026	**61,483**	**(5.2)**	**95.05**	**–**
Fiscal Year Ended March 31, 2025	64,874	(15.9)	99.25	–

(2) Non-consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	¥ million	¥ million	%	¥
As of March 31, 2026	**452,948**	**344,877**	**76.1**	**537.56**
As of March 31, 2025	521,043	397,206	76.2	613.53

(Reference) Equity: 344,877 million yen (as of March 31, 2026), 397,206 million yen (as of March 31, 2025)

2. Non-consolidated Projections for the Fiscal Year Ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Operating revenue		Ordinary profit		Profit		Basic earnings per share
	¥ million	%	¥ million	%	¥ million	%	¥
Full Fiscal Year	75,500	(2.1)	64,000	3.1	64,000	4.1	99.76

* Consolidated Financial Reports are not required to be audited by certified public accountants or an audit firm.

* Explanation on appropriate use of the projections of business results, etc.
- Forward-Looking Statements:
  This document contains forward-looking statements that are based on management's estimates, assumptions and projections at the time of publication and those forward-looking statements do not purport to be a promise by the Company to achieve such results. A number of factors could cause actual results to differ materially from expectations.
- To Obtain Financial Highlights:
  The Financial Highlights will be posted on the Company's website on May 13, 2026.

<Contact Information>

Corporate Communication Department

Bandai Namco Holdings Inc.

E-mail: ir-mail@bandainamco.co.jp