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Summary of Consolidated Financial Results for the Year Ended March 20, 2026 (Based on Japanese GAAP)



April 24, 2026

Company name: Keyence Corporation
 Stock exchange listing: Tokyo
 Stock code: 6861 URL <https://www.keyence.co.jp>
 Representative: President and Representative Director Tetsuya Nakano
 Director and General Manager, Corporate
 Inquiries: Planning & Coordination Department Hiroaki Yamamoto TEL 06-6379-1111
 Scheduled date of ordinary general meeting of shareholders: June 12, 2026
 Scheduled date to file Securities Report: June 15, 2026
 Scheduled date to commence dividend payments: June 15, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results meeting: Yes (for analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 20, 2026 (from March 21, 2025 to March 20, 2026)

(1) Consolidated operating results

% indicate year-on-year changes

| | Net sales | | Operating income | | Ordinary income | | Net income attributable to owners of parent | |
|---------------------------|-----------------|------|------------------|------|-----------------|------|---|------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Year ended March 20, 2026 | 1,169,289 | 10.4 | 595,759 | 8.4 | 635,756 | 13.3 | 445,185 | 11.7 |
| Year ended March 20, 2025 | 1,059,145 | 9.5 | 549,775 | 11.1 | 561,010 | 8.0 | 398,656 | 7.8 |

(Note) Comprehensive income: Year ended March 20, 2026: ¥ 472,068million [23.8%]
 Year ended March 20, 2025: ¥ 381,199million [(1.6%)]

| | Earnings per share | Diluted earnings per share | Net income attributable to owners of parent/equity | Ordinary income/total assets | Operating income/net sales |
|---------------------------|--------------------|----------------------------|--|------------------------------|----------------------------|
| | Yen | Yen | % | % | % |
| Year ended March 20, 2026 | 1,835.63 | – | 13.5 | 18.3 | 51.0 |
| Year ended March 20, 2025 | 1,643.77 | – | 13.5 | 17.9 | 51.9 |

(Reference) Share of profit of associates accounted for using equity method: Year ended March 20, 2026: ¥ 6,460million
 Year ended March 20, 2025: ¥ 5,309million

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|----------------------|-----------------|-----------------|--------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| As of March 20, 2026 | 3,670,655 | 3,471,472 | 94.6 | 14,313.86 |
| As of March 20, 2025 | 3,289,224 | 3,108,552 | 94.5 | 12,817.43 |

(Reference) Equity: As of March 20, 2026: ¥ 3,471,472million
 As of March 20, 2025: ¥ 3,108,552million

(3) Consolidated cash flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|---------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| Year ended March 20, 2026 | 430,680 | (312,387) | (113,722) | 451,269 |
| Year ended March 20, 2025 | 409,522 | (280,612) | (83,430) | 451,715 |

2. Cash dividends

| | Annual dividends per share | | | | | Total cash dividends (Total) | Dividend payout ratio (Consolidated) | Ratio of dividends to net assets (Consolidated) |
|---------------------------------------|----------------------------|-----------------|-----------------|-----------------|--------|------------------------------|--------------------------------------|---|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total | | | |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| Year ended March 20, 2025 | – | 175.00 | – | 175.00 | 350.00 | 84,883 | 21.3 | 2.9 |
| Year ended March 20, 2026 | – | 275.00 | – | 275.00 | 550.00 | 133,388 | 30.0 | 4.1 |
| Year ending March 20, 2027 (Forecast) | – | 275.00 | – | 275.00 | 550.00 | | – | |

* Notes

(1) Significant changes in scope of consolidation during the year ended March 20, 2026 : No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: No

Changes in accounting policies due to other reasons: No

Changes in accounting estimates: No

Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| | | | |
|----------------------|--------------------|----------------------|--------------------|
| As of March 20, 2026 | 243,207,684 shares | As of March 20, 2025 | 243,207,684 shares |
|----------------------|--------------------|----------------------|--------------------|

Number of treasury shares at the end of the period

| | | | |
|----------------------|----------------|----------------------|----------------|
| As of March 20, 2026 | 682,548 shares | As of March 20, 2025 | 682,350 shares |
|----------------------|----------------|----------------------|----------------|

Average number of shares during the period

| | | | |
|---------------------------|--------------------|---------------------------|--------------------|
| Year ended March 20, 2026 | 242,525,222 shares | Year ended March 20, 2025 | 242,525,467 shares |
|---------------------------|--------------------|---------------------------|--------------------|

*Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

*Explanation for appropriate use of financial forecasts and other special notes

The forecasts given in this document are based on the current available information in the company and certain reasonable assumptions to the company. And we don't commit to achieve these forecasting numbers. Actual results may differ from these forecasts by a variety of reasons.

Consolidated financial statements
Consolidated balance sheet

(Millions of yen)

| | As of March 20, 2025 | As of March 20, 2026 |
|---------------------------------------|----------------------|----------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 579,051 | 596,976 |
| Notes and accounts receivable - trade | 320,312 | 379,590 |
| Securities | 640,183 | 896,913 |
| Inventories | 77,892 | 85,273 |
| Other | 16,574 | 22,887 |
| Allowance for doubtful accounts | (1,426) | (2,135) |
| Total current assets | 1,632,589 | 1,979,505 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 29,934 | 34,915 |
| Accumulated depreciation | (20,271) | (22,804) |
| Buildings and structures, net | 9,662 | 12,110 |
| Tools, furniture and fixtures | 66,183 | 75,596 |
| Accumulated depreciation | (53,793) | (61,193) |
| Tools, furniture and fixtures, net | 12,390 | 14,403 |
| Land | 32,971 | 32,971 |
| Other | 35,601 | 55,809 |
| Accumulated depreciation | (13,702) | (20,576) |
| Other, net | 21,899 | 35,232 |
| Total property, plant and equipment | 76,924 | 94,718 |
| Intangible assets | | |
| Other | 6,338 | 29,181 |
| Total intangible assets | 6,338 | 29,181 |
| Investments and other assets | | |
| Investment securities | 1,527,669 | 1,514,304 |
| Long term time deposits | 17,116 | 20,220 |
| Deferred tax assets | 17,898 | 20,515 |
| Other | 10,748 | 12,271 |
| Allowance for doubtful accounts | (60) | (60) |
| Total investments and other assets | 1,573,372 | 1,567,250 |
| Total non-current assets | 1,656,634 | 1,691,149 |
| Total assets | 3,289,224 | 3,670,655 |

(Millions of yen)

| | As of March 20, 2025 | As of March 20, 2026 |
|---|----------------------|----------------------|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 14,890 | 10,890 |
| Income taxes payable | 91,482 | 102,331 |
| Provision for bonuses | 18,134 | 22,271 |
| Other | 43,532 | 52,338 |
| Total current liabilities | 168,040 | 187,831 |
| Non-current liabilities | | |
| Other | 12,631 | 11,351 |
| Total non-current liabilities | 12,631 | 11,351 |
| Total liabilities | 180,672 | 199,183 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 30,637 | 30,637 |
| Capital surplus | 30,541 | 30,544 |
| Retained earnings | 3,020,535 | 3,356,584 |
| Treasury shares | (3,838) | (3,854) |
| Total shareholders' equity | 3,077,874 | 3,413,911 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | (8,103) | (11,843) |
| Foreign currency translation adjustment | 38,781 | 69,406 |
| Remeasurements of defined benefit plans | (1) | (3) |
| Total accumulated other comprehensive income | 30,677 | 57,560 |
| Total net assets | 3,108,552 | 3,471,472 |
| Total liabilities and net assets | 3,289,224 | 3,670,655 |

Consolidated statements of income and consolidated statements of comprehensive income
Consolidated statement of income

(Millions of yen)

| | Fiscal year ended March 20, 2025 | Fiscal year ended March 20, 2026 |
|---|-------------------------------------|-------------------------------------|
| Net sales | 1,059,145 | 1,169,289 |
| Cost of sales | 171,444 | 198,552 |
| Gross profit | 887,700 | 970,737 |
| Selling, general and administrative expenses | 337,925 | 374,978 |
| Operating income | 549,775 | 595,759 |
| Non-operating income | | |
| Interest income | 8,968 | 16,249 |
| Share of profit of associates accounted for using equity method | 5,309 | 6,460 |
| Foreign exchange gains | — | 16,270 |
| Miscellaneous income | 2,042 | 1,510 |
| Total non-operating income | 16,320 | 40,491 |
| Non-operating expenses | | |
| Foreign exchange losses | 4,221 | — |
| Miscellaneous losses | 864 | 494 |
| Total non-operating expenses | 5,085 | 494 |
| Ordinary income | 561,010 | 635,756 |
| Income before income taxes | 561,010 | 635,756 |
| Income taxes - current | 167,315 | 191,080 |
| Income taxes - deferred | (4,962) | (510) |
| Total income taxes | 162,353 | 190,570 |
| Net income | 398,656 | 445,185 |
| Net income attributable to owners of parent | 398,656 | 445,185 |

Consolidated statement of comprehensive income

(Millions of yen)

| | Fiscal year ended March 20, 2025 | Fiscal year ended March 20, 2026 |
|--|-------------------------------------|-------------------------------------|
| Net income | 398,656 | 445,185 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (8,359) | (3,739) |
| Foreign currency translation adjustment | (9,171) | 30,615 |
| Share of other comprehensive income of entities accounted for using equity method | 73 | 7 |
| Total other comprehensive income | (17,457) | 26,882 |
| Comprehensive income | 381,199 | 472,068 |
| Comprehensive income attributable to Owners of the parent | 381,199 | 472,068 |

Consolidated statement of changes in equity

Fiscal year ended March 20, 2025

(Millions of yen)

| | Shareholders' equity | | | | |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 30,637 | 30,541 | 2,700,699 | (3,819) | 2,758,058 |
| Changes during period | | | | | |
| Dividends of surplus | | | (78,820) | | (78,820) |
| Net income attributable to owners of parent | | | 398,656 | | 398,656 |
| Purchase of treasury shares | | | | (19) | (19) |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | – | – | 319,835 | (19) | 319,816 |
| Balance at end of period | 30,637 | 30,541 | 3,020,535 | (3,838) | 3,077,874 |

| | Accumulated other comprehensive income | | | | Total net assets |
|--|---|---|---|--|------------------|
| | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | |
| Balance at beginning of period | 261 | 47,876 | (2) | 48,135 | 2,806,193 |
| Changes during period | | | | | |
| Dividends of surplus | | | | | (78,820) |
| Net income attributable to owners of parent | | | | | 398,656 |
| Purchase of treasury shares | | | | | (19) |
| Net changes in items other than shareholders' equity | (8,364) | (9,094) | 1 | (17,457) | (17,457) |
| Total changes during period | (8,364) | (9,094) | 1 | (17,457) | 302,358 |
| Balance at end of period | (8,103) | 38,781 | (1) | 30,677 | 3,108,552 |

| | Shareholders' equity | | | | |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 30,637 | 30,541 | 3,020,535 | (3,838) | 3,077,874 |
| Changes during period | | | | | |
| Dividends of surplus | | | (109,136) | | (109,136) |
| Net income attributable to owners of parent | | | 445,185 | | 445,185 |
| Purchase of treasury shares | | | | (15) | (15) |
| Disposal of treasury shares | | 3 | | 0 | 3 |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | – | 3 | 336,049 | (15) | 336,036 |
| Balance at end of period | 30,637 | 30,544 | 3,356,584 | (3,854) | 3,413,911 |

| | Accumulated other comprehensive income | | | | Total net assets |
|--|---|---|---|--|------------------|
| | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | |
| Balance at beginning of period | (8,103) | 38,781 | (1) | 30,677 | 3,108,552 |
| Changes during period | | | | | |
| Dividends of surplus | | | | | (109,136) |
| Net income attributable to owners of parent | | | | | 445,185 |
| Purchase of treasury shares | | | | | (15) |
| Disposal of treasury shares | | | | | 3 |
| Net changes in items other than shareholders' equity | (3,739) | 30,624 | (1) | 26,882 | 26,882 |
| Total changes during period | (3,739) | 30,624 | (1) | 26,882 | 362,919 |
| Balance at end of period | (11,843) | 69,406 | (3) | 57,560 | 3,471,472 |

Consolidated statement of cash flows

(Millions of yen)

| | Fiscal year ended March 20, 2025 | Fiscal year ended March 20, 2026 |
|--|-------------------------------------|-------------------------------------|
| Cash flows from operating activities | | |
| Income before income taxes | 561,010 | 635,756 |
| Depreciation | 15,193 | 17,227 |
| Interest and dividend income | (9,083) | (16,368) |
| Foreign exchange losses (gains) | 88 | (123) |
| Share of loss (profit) of associates accounted for using equity method | (5,309) | (6,460) |
| Decrease (increase) in trade receivables | (18,571) | (36,862) |
| Decrease (increase) in inventories | (756) | (5,539) |
| Increase (decrease) in trade payables | 1,160 | (4,396) |
| Increase (decrease) in provision for bonuses | 1,540 | 3,381 |
| Other, net | 4,478 | 13,304 |
| Subtotal | 549,750 | 599,918 |
| Interest and dividends received | 8,472 | 12,406 |
| Income taxes paid | (148,699) | (181,644) |
| Net cash provided by (used in) operating activities | 409,522 | 430,680 |
| Cash flows from investing activities | | |
| Decrease (increase) in time deposits | (14,758) | (8,776) |
| Decrease (increase) in short-term investment securities | (248,539) | (243,114) |
| Purchase of property, plant and equipment | (14,342) | (28,371) |
| Other, net | (2,971) | (32,124) |
| Net cash provided by (used in) investing activities | (280,612) | (312,387) |
| Cash flows from financing activities | | |
| Decrease (increase) in treasury shares | (19) | (12) |
| Dividends paid | (78,820) | (109,136) |
| Other, net | (4,589) | (4,573) |
| Net cash provided by (used in) financing activities | (83,430) | (113,722) |
| Effect of exchange rate change on cash and cash equivalents | 169 | (5,016) |
| Net increase (decrease) in cash and cash equivalents | 45,649 | (445) |
| Cash and cash equivalents at beginning of period | 406,065 | 451,715 |
| Cash and cash equivalents at end of period | 451,715 | 451,269 |