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Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 [Japanese GAAP]



April 24, 2026

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 Stock exchange listing: Tokyo Stock Exchange
 Code number: 6807
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 Scheduled date of general shareholders' meeting: June 24, 2026
 Scheduled date of commencing dividend payments: June 5, 2026
 Scheduled date of filing securities report: June 19, 2026
 Availability of supplementary explanatory materials on annual financial results: Available
 Schedule of annual financial results briefing session: Scheduled

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 - March 31, 2026)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended March 31, 2026	227,872	2.8	8,937	(42.8)	8,248	(44.4)	7,069	(39.0)
March 31, 2025	221,644	(1.8)	15,615	8.3	14,838	0.5	11,592	(5.3)

(Note) Comprehensive income: Fiscal year ended March 31, 2026: ¥13,440 million [24.5%]

Fiscal year ended March 31, 2025: ¥10,795 million [(50.9)%]

	Basic earnings per share	Diluted earnings per share	Net income to shareholders' equity ratio	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended March 31, 2026	Yen 104.87	Yen 104.85	5.1%	3.7%	3.9%
March 31, 2025	172.05	171.97	8.9	6.6	7.0

(Reference) Share of loss (profit) of entities accounted for using equity method:

Fiscal year ended March 31, 2026: ¥- million

Fiscal year ended March 31, 2025: ¥- million

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2026	232,142	144,362	62.1	2,138.67
As of March 31, 2025	215,444	133,696	62.0	1,981.53

(Reference) Equity: As of March 31, 2026: ¥144,206 million

As of March 31, 2025: ¥133,556 million

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at year-end
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2026	16,988	(24,385)	454	48,499
March 31, 2025	36,341	(19,203)	(31,568)	52,874

2. Dividends

	Annual dividends					Total dividends (annual)	Payout ratio (consolidated)	Ratio of dividends to net assets (consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total			
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
March 31, 2025	–	30.00	–	30.00	60.00	4,043	34.9	3.1
March 31, 2026	–	30.00	–	30.00	60.00	4,045	57.2	2.9
March 31, 2027 (Forecast)	–	25.00	–	25.00	50.00		56.2	

(Note) Revision to the forecast for dividends announced most recently: None

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027 (April 1, 2026 - March 31, 2027)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
First half	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	120,000	8.7	3,800	(20.2)	3,500	(26.1)	2,700	(13.4)	40.04
	240,000	5.3	9,500	6.3	8,500	3.0	6,000	(15.1)	88.98

* Notes:

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 company (JAE Tijuana, S.A. de C.V.)

Excluded: None

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: None

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: None

4) Retrospective restatement: None

(3) Total number of issued and outstanding shares (common shares)

1) Total number of issued and outstanding shares at the end of the year (including treasury shares):

March 31, 2026 70,302,608 shares

March 31, 2025 70,302,608 shares

2) Total number of treasury shares at the end of the year:

March 31, 2026 2,874,359 shares

March 31, 2025 2,901,788 shares

3) Average number of shares during the year:

Fiscal year ended March 31, 2026 67,410,799 shares

Fiscal year ended March 31, 2025 67,375,707 shares

* These consolidated financial results are outside the scope of review by a certified public accountant or an audit firm.

* Explanation of the proper use of performance forecast and other notes

The forward-looking statements concerning future financial results presented in this document are prepared based on the information currently available for the Company and certain preconditions which the Company believes to be reasonable at this time. Actual results may be substantially different from any projections presented herein due to various factors. Please refer to “1. Overview of Operating Results, etc. (4) Future Outlook” on page 3 of the Attachments for the assumptions underlying the financial results forecasts and precautions when using the forecasts.

The Company is scheduled to hold a financial results briefing session for institutional investors and analysts on April 24, 2026. We will post the financial results explanatory materials to be used at the session on our website on the same day.

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Fiscal Year under Review

The world economy during the consolidated fiscal year under review lacked momentum and saw a sign of slowdown in the United States in the latter half of the year, mainly due to rising prices caused by the tariff policy and the deterioration in the employment situation. The impact of sluggish demand continued to affect the manufacturing and other industries in Europe, and the Chinese economy weakened as personal consumption and capital investments slowed down. In spite of a continued gradual recovery, the Japanese economy also witnessed greater uncertainty due to a downturn in consumer sentiment caused by rising prices and the impact of the trade issue on corporate performance. Against this background, at the end of the fiscal year, soaring crude oil prices, supply concerns regarding fuel and petrochemical products, foreign exchange volatility, and other factors due to the deteriorating situation in the Middle East caused major disruptions to the economies of various countries.

In the electronics market relevant to the Group, while in the automotive market, demand remained solid, we saw a decline in demand for electric vehicles, with sluggish sales of some automakers in the European and Chinese markets. In the mobile device market, overall demand rose only slightly as demand trends differed depending on the region and product. The industrial and infrastructure market also showed signs of improvement in some areas, such as factory automation, but did not achieve a full-fledged recovery. On the other hand, in the aviation and space market, demand for defense equipment remained firm.

Under these circumstances, the Group's net sales centered on its flagship Connector Business expanded overall amid a steady demand environment, as the Group sought to expand orders received and sales by conducting global marketing and speeding up new product development. As a result, the Group recorded net sales that exceeded those of the previous fiscal year.

On the profit side, however, despite striving to achieve higher business performance by promoting the streamlining of management as a whole, including improvement of factory utilization ratio through further promotion of in-house production, cost reduction through more efficient use of equipment, and the curbing of various expenses, the Group saw a greater-than-expected cost increase. This was due to the impact of soaring prices of major raw materials, including gold and copper, which are widely used in the flagship Connector Business, in the latter half of the fiscal year, as well as the impact of costs associated with the launch of new products that will drive future growth for the automotive and mobile device markets.

Consequently, for the fiscal year ended March 31, 2026, the Group recorded net sales totaling ¥227,872 million (103% compared to the corresponding period of the previous year). On the profit side, we posted operating profit totaling ¥8,937 million (57% compared to the corresponding period of the previous year), ordinary profit totaling ¥8,248 million (56% compared to the corresponding period of the previous year). Profits attributable to owners of parent totaled ¥7,069 million (61% compared to the corresponding period of the previous year), as gains on sales of certain investment securities recorded in connection with the partial sale of investment securities offset losses on valuation of investment securities that were recorded.

(2) Overview of Financial Position for the Fiscal Year under Review

Total assets at the end of the consolidated fiscal year under review amounted to ¥232,142 million, marking an increase of ¥16,698 million from the end of the consolidated fiscal year ended March 31, 2025. The increase was attributable mainly to an increase in inventories, along with an increase in non-current assets through capital investments in new products and others for future growth as well as retirement benefit asset.

Total liabilities amounted to ¥87,780 million, marking an increase of ¥6,032 million from the end of the consolidated fiscal year ended March 31, 2025, mainly due to an increase in borrowings to raise funds for the capital investments above.

Net assets amounted to ¥144,362 million, marking an increase of ¥10,666 million from the end of the consolidated fiscal year ended March 31, 2025, mainly due to the recording of profit attributable to owners of parent and an increase in foreign currency translation adjustment arising from yen depreciation.

(3) Overview of Cash Flows for the Fiscal Year under Review

Net cash provided by operating activities for the consolidated fiscal year under review was ¥16,988 million (¥36,341 million provided in the previous consolidated fiscal year). This was attributable to the recording of profit before income taxes and depreciation.

Net cash used in investing activities was ¥24,385 million (¥19,203 million used in the previous consolidated fiscal year), mainly due to expenses arising from the purchase of property, plant and equipment centered on equipment to manufacture new products.

Net cash provided by financing activities was ¥454 million (¥31,568 million used in the previous consolidated fiscal year), due to the payment of borrowings and the dividends paid, despite proceeds from borrowings to finance capital investments.

As a result, the balance of cash and cash equivalents at the end of the fiscal year under review decreased by ¥4,375 million to ¥48,499 million from the end of the consolidated fiscal year ended March 31, 2025.

(4) Future Outlook

In the electronics market relevant to the Group, the automotive market will continue to see progress in vehicle electrification against the background of the development of advanced driver-assistance systems (ADAS) and automated driving. The mobile device market is expected to witness continued technological innovation, such as needs for cutting-edge miniaturized products. In addition, expectations are that the industrial and infrastructure market will experience a recovery in demand for semiconductor manufacturing equipment and machine tools mainly due to wider adoption of artificial intelligence (AI) and data centers.

On the other hand, the future outlook is uncertain as geopolitical risks grow and raw material prices remain high.

As a result in this business environment, for the next full consolidated fiscal year, the Group forecasts net sales will amount to ¥240,000 million (105% compared to the previous fiscal year), operating profit to ¥9,500 million (106% compared to the previous fiscal year), ordinary profit to ¥8,500 million (103% compared to the previous fiscal year), and profit attributable to owners of parent to ¥6,000 million (85% compared to the previous fiscal year). The aforementioned forecast is based on the exchange rate of ¥153 per U.S. dollar.

Recently increasing tensions in the Middle East situation have heightened such risks as volatile crude oil prices and unstable energy supply, which may lead to a longer lead time and higher costs in the procurement of raw materials and components necessary for the Group's production activities as well as the shipment of products including overseas bases. The Group will strive to reduce these risks, for example, by working to ensure stable procurement of materials and components through diversifying suppliers and securing alternative sources of procurement while advancing negotiations with our major clients over appropriate selling prices. Nevertheless, should the impact become prolonged, it may cause indirect effects, including supply problems across the entire supply chain and demand fluctuations in various device markets. Although these effects are not taken into account in the assumptions underlying this performance forecast, as it is difficult to reasonably calculate them at present, we will conduct swift disclosures in a situation feared to affect our business results.

2. Basic Policy on Selection of Accounting Standards

Taking into consideration the comparability of consolidated financial statements across periods and among companies, the Group will continue to prepare its consolidated financial statements using Japanese GAAP for the time being.

With regard to the application of the International Financial Reporting Standards (IFRS), the Group's policy is to respond appropriately based on consideration of the situation in Japan and overseas.

3. Consolidated Financial Statements and Principal Notes

(1) Consolidated Balance Sheets

(Million yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	52,874	48,499
Notes and accounts receivable - trade	37,662	38,914
Inventories	29,176	32,815
Other	5,674	10,558
Allowance for doubtful accounts	(108)	(131)
Total current assets	125,279	130,657
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	26,118	28,332
Machinery, equipment and vehicles, net	17,560	20,514
Tools, furniture and fixtures, net	6,987	6,870
Land	6,763	7,060
Construction in progress	12,861	14,771
Total property, plant and equipment	70,291	77,550
Intangible assets	2,656	3,096
Investments and other assets		
Investment securities	3,748	3,320
Long-term loans receivable	1,542	812
Retirement benefit asset	8,435	12,361
Deferred tax assets	1,906	2,469
Other	1,714	2,003
Allowance for doubtful accounts	(129)	(129)
Total investments and other assets	17,216	20,838
Total non-current assets	90,165	101,485
Total assets	215,444	232,142

(Million yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	28,370	25,478
Short-term borrowings	6,000	11,000
Income taxes payable	1,402	1,342
Provision for bonuses for directors (and other officers)	96	55
Other	13,052	15,017
Total current liabilities	48,921	52,893
Non-current liabilities		
Long-term borrowings	31,000	30,750
Retirement benefit liability	62	171
Other	1,764	3,965
Total non-current liabilities	32,826	34,887
Total liabilities	81,748	87,780
Net assets		
Shareholders' equity		
Share capital	10,690	10,690
Capital surplus	14,431	14,431
Retained earnings	96,960	101,169
Treasury shares	(7,321)	(7,252)
Total shareholders' equity	114,760	119,039
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,594	1,001
Foreign currency translation adjustment	13,394	18,503
Remeasurements of defined benefit plans	3,807	5,662
Total accumulated other comprehensive income	18,796	25,167
Share acquisition rights	139	155
Total net assets	133,696	144,362
Total liabilities and net assets	215,444	232,142

(2) Consolidated Statements of Income and Comprehensive Income
Consolidated Statements of Income

(Million yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net sales	221,644	227,872
Cost of sales	179,580	191,440
Gross profit	42,063	36,432
Selling, general and administrative expenses	26,448	27,494
Operating profit	15,615	8,937
Non-operating income		
Interest income	341	522
Dividend income	547	373
Foreign exchange gains	—	1,217
Other	312	284
Total non-operating income	1,200	2,397
Non-operating expenses		
Interest expenses	635	817
Loss on retirement of non-current assets	541	553
Foreign exchange losses	595	—
Compensation expenses	—	1,355
Other	205	359
Total non-operating expenses	1,977	3,086
Ordinary profit	14,838	8,248
Extraordinary income		
Gain on sale of non-current assets	344	—
Gain on sale of investment securities	—	2,264
Total extraordinary income	344	2,264
Extraordinary losses		
Loss on valuation of investment securities	—	359
Total extraordinary losses	—	359
Profit before income taxes	15,183	10,153
Income taxes - current	3,815	3,607
Income taxes - deferred	(224)	(523)
Total income taxes	3,591	3,083
Profit	11,592	7,069
Profit attributable to owners of parent	11,592	7,069

Consolidated Statements of Comprehensive Income

(Million yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit	11,592	7,069
Other comprehensive income		
Valuation difference on available-for-sale securities	(381)	(593)
Foreign currency translation adjustment	(1,028)	5,108
Remeasurements of defined benefit plans, net of tax	613	1,855
Total other comprehensive income	(796)	6,371
Comprehensive income	10,795	13,440
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	10,795	13,440
Comprehensive income attributable to non-controlling interests	—	—

(3) Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Million yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	10,690	14,879	144,479	(62,955)	107,093
Changes during period					
Dividends of surplus			(4,041)		(4,041)
Profit attributable to owners of parent			11,592		11,592
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		(7)		124	116
Cancellation of treasury shares		(55,510)		55,510	—
Transfer from retained earnings to capital surplus		55,069	(55,069)		—
Net changes in items other than shareholders' equity					
Total changes during period	—	(447)	(47,519)	55,633	7,666
Balance at end of period	10,690	14,431	96,960	(7,321)	114,760

	Accumulated other comprehensive income				Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,976	14,422	3,194	19,592	124	126,810
Changes during period						
Dividends of surplus						(4,041)
Profit attributable to owners of parent						11,592
Purchase of treasury shares						(0)
Disposal of treasury shares						116
Cancellation of treasury shares						—
Transfer from retained earnings to capital surplus						—
Net changes in items other than shareholders' equity	(381)	(1,028)	613	(796)	15	(780)
Total changes during period	(381)	(1,028)	613	(796)	15	6,885
Balance at end of period	1,594	13,394	3,807	18,796	139	133,696

Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Million yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	10,690	14,431	96,960	(7,321)	114,760
Changes during period					
Dividends of surplus			(4,044)		(4,044)
Profit attributable to owners of parent			7,069		7,069
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		(7)		69	62
Change in scope of consolidation			1,191		1,191
Transfer from retained earnings to capital surplus		7	(7)		—
Net changes in items other than shareholders' equity					
Total changes during period	—	—	4,209	69	4,278
Balance at end of period	10,690	14,431	101,169	(7,252)	119,039

	Accumulated other comprehensive income				Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,594	13,394	3,807	18,796	139	133,696
Changes during period						
Dividends of surplus						(4,044)
Profit attributable to owners of parent						7,069
Purchase of treasury shares						(0)
Disposal of treasury shares						62
Change in scope of consolidation						1,191
Transfer from retained earnings to capital surplus						—
Net changes in items other than shareholders' equity	(593)	5,108	1,855	6,371	16	6,387
Total changes during period	(593)	5,108	1,855	6,371	16	10,666
Balance at end of period	1,001	18,503	5,662	25,167	155	144,362

(4) Consolidated Statements of Cash Flows

(Million yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	15,183	10,153
Depreciation	20,874	19,732
Increase (decrease) in retirement benefit liability	(128)	88
Interest and dividend income	(888)	(895)
Interest expenses	635	817
Foreign exchange losses (gains)	470	(807)
Loss on retirement of non-current assets	541	553
Gain on sale of non-current assets	(344)	—
Loss (gain) on sale of investment securities	—	(2,264)
Loss (gain) on valuation of investment securities	—	359
Decrease (increase) in trade receivables	3,775	(117)
Decrease (increase) in inventories	(1,033)	(2,641)
Increase (decrease) in trade payables	1,565	(2,897)
Other, net	(1,102)	(1,410)
Subtotal	39,548	20,670
Interest and dividends received	885	895
Interest paid	(636)	(814)
Income taxes paid	(3,522)	(3,801)
Income taxes refund	66	39
Net cash provided by (used in) operating activities	36,341	16,988
Cash flows from investing activities		
Purchase of property, plant and equipment	(18,047)	(23,746)
Proceeds from sale of property, plant and equipment	377	13
Purchase of investment securities	(201)	(1,298)
Proceeds from sale of investment securities	—	2,771
Other, net	(1,332)	(2,125)
Net cash provided by (used in) investing activities	(19,203)	(24,385)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(2,000)	4,000
Proceeds from long-term borrowings	—	10,000
Repayments of long-term borrowings	(25,500)	(9,250)
Purchase of treasury shares	(0)	(0)
Dividends paid	(4,041)	(4,044)
Other, net	(26)	(250)
Net cash provided by (used in) financing activities	(31,568)	454
Effect of exchange rate change on cash and cash equivalents	(992)	2,554
Net increase (decrease) in cash and cash equivalents	(15,423)	(4,388)
Cash and cash equivalents at beginning of period	68,298	52,874
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	—	12
Cash and cash equivalents at end of period	52,874	48,499

(5) Notes to Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Significant changes in the scope of consolidation)

JAE Tijuana, S.A. de C.V., which was a non-consolidated subsidiary in the fiscal year ended March 31, 2025, has been included in the scope of consolidation from the beginning of the first quarter ended June 30, 2025 due to its increased significance.

(Segment information, etc.)

[Segment information]

1. Overview of reportable segments

The Group's reportable segments consist of the three categories of "Connector Business," "User Interface Solutions Business," and "Aerospace Business," based on the classification by usage of our products. The financial information of each reportable segment is available, and the Board of Directors regularly conducts a review for the purpose of making decisions about management resources to be allocated to each segment and assessing the segments' performance.

The overview of each reportable segment is as follows.

(Connector Business)

The Connector Business manufactures and sells connectors used in a wide range of fields. These include: products for mobile devices, which center on smartphone components; automotive connectors in infotainment-related applications such as in-vehicle cameras, as well as in body/powertrain areas such as ECUs; products for industrial & infrastructure uses such as for machine tools, communications network devices and others; parts for notebook PCs; parts for flat panel televisions.

(User Interface Solutions Business)

The User Interface Solutions Business manufactures and sells products for automobiles, such as automotive capacitive touch panels, and products for industrial and infrastructure uses, such as various types of touch panel monitors and operation panels for industrial machinery and medical equipment.

(Aerospace Business)

The Aerospace Business manufactures and sells electronic equipment for defense and space, such as flight control equipment, inertial navigation systems and radar altimeters, and products for industrial machinery, infrastructure and automobiles, such as damping and drive equipment for semiconductor manufacturing equipment, sensor packages for oil drilling and automotive rotation angle sensors.

2. Method of calculating net sales, income (loss), assets, and other items by reportable segment

The accounting method for the business segments that are reported is generally the same as the method applied to prepare consolidated financial statements.

Buildings and structures which pertain to more than one segment are not distributed to reportable segments, but are included in adjustment. Meanwhile, related expenses are allocated to each segment.

3. Information on net sales, income (loss), assets, and other items by reportable segment

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Million yen)

	Reportable segment			Others (Note 1)	Total	Adjustment (Note 2)	Amount recorded in Consolidated Financial Statements
	Connector Business	User Interface Solutions Business	Aerospace Business				
Net sales							
Mobile devices	66,864	—	—	—	66,864	—	66,864
Automotive	107,119	5,455	202	—	112,777	—	112,777
Industrial and infrastructure	14,503	3,538	10,670	—	28,712	—	28,712
Aviation and space	—	—	8,442	—	8,442	—	8,442
Others	4,338	—	—	509	4,847	—	4,847
Revenue from contracts with customers	192,825	8,993	19,315	509	221,644	—	221,644
Total	192,825	8,993	19,315	509	221,644	—	221,644
Segment income	17,654	320	2,553	93	20,621	(5,006)	15,615
Segment assets	109,012	4,479	18,043	634	132,169	83,274	215,444
Other items							
Depreciation	17,841	400	2,217	68	20,528	345	20,874
Increase in property, plant and equipment and intangible assets	15,458	374	2,252	34	18,119	826	18,946

(Notes) 1. The “Others” classification is a business segment that is not included in any reportable segments and includes the sale of other goods and the service business.

2. Details of adjustment are as follows.

(1) Segment income (loss) represents the operating profit (loss) in the consolidated statements of income. However, ¥5,006 million in general and administrative expenses such as headquarters staff expenses, which is difficult to allocate to each reportable segment, is included in the adjustment.

(2) ¥83,274 million in the adjustment for segment assets is corporate (common) assets that are not allocated to each reportable segment.

(3) ¥826 million in the adjustment for increase in property, plant and equipment and intangible assets is corporate (common) assets that are not allocated to each reportable segment.

For the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Million yen)

	Reportable segment			Others (Note 1)	Total	Adjustment (Note 2)	Amount recorded in Consolidated Financial Statements
	Connector Business	User Interface Solutions Business	Aerospace Business				
Net sales							
Mobile devices	65,193	—	—	—	65,193	—	65,193
Automotive	111,048	4,644	89	—	115,781	—	115,781
Industrial and infrastructure	17,576	3,047	9,320	—	29,944	—	29,944
Aviation and space	—	—	11,065	—	11,065	—	11,065
Others	5,386	—	—	501	5,887	—	5,887
Revenue from contracts with customers	199,205	7,691	20,474	501	227,872	—	227,872
Total	199,205	7,691	20,474	501	227,872	—	227,872
Segment income	11,867	143	2,189	113	14,314	(5,376)	8,937
Segment assets	122,300	4,306	19,668	696	146,973	85,169	232,142
Other items							
Depreciation	17,285	318	1,735	74	19,414	318	19,732
Increase in property, plant and equipment and intangible assets	22,009	152	1,897	123	24,182	1,198	25,380

(Notes) 1. The “Others” classification is a business segment that is not included in any reportable segments and includes the sale of other goods and the service business.

2. Details of adjustment are as follows.

- (1) Segment income (loss) represents the operating profit (loss) in the consolidated statements of income. However, ¥5,376 million in general and administrative expenses such as headquarters staff expenses, which is difficult to allocate to each reportable segment, is included in the adjustment.
- (2) ¥85,169 million in the adjustment for segment assets is corporate (common) assets that are not allocated to each reportable segment.
- (3) ¥1,198 million in the adjustment for increase in property, plant and equipment and intangible assets is corporate (common) assets that are not allocated to each reportable segment.

(Per share information)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net assets per share	¥1,981.53	¥2,138.67
Basic earnings per share	¥172.05	¥104.87
Diluted earnings per share	¥171.97	¥104.85

(Notes) 1. Basis for calculating basic earnings per share and diluted earnings per share

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Basic earnings per share		
Profit attributable to owners of parent (Million yen)	11,592	7,069
Amount not attributable to common shareholders (Million yen)	—	—
Profit attributable to owners of parent relating to common shares (Million yen)	11,592	7,069
Average number of common shares outstanding during the period (Thousand shares)	67,375	67,410
Diluted earnings per share		
Increase in number of common shares (Thousand shares)	31	17
Overview of residual shares not included in the calculation of diluted earnings per share due to their non-dilutive effect	Type of stock acquisition rights: 6 Number of stock acquisition rights: 138	Type of stock acquisition rights: 9 Number of stock acquisition rights: 195

2. Basis for calculating net assets per share

	As of March 31, 2025	As of March 31, 2026
Total net assets (Million yen)	133,696	144,362
Amount deducted from total net assets (Million yen) Stock acquisition rights	139	155
Amounts of net assets related to common shares at the end of the fiscal year (Million yen)	133,556	144,206
Number of common shares used to calculate net assets per share at the end of the fiscal year (Thousand shares)	67,400	67,428

(Significant subsequent events)

Not applicable.