

Quarterly Consolidated Financial Statements and Primary Notes
 Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of December 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	3,774	4,088
Notes receivable - trade	180	276
Accounts receivable - trade	3,360	3,739
Merchandise and finished goods	721	705
Work in process	1,550	1,237
Raw materials and supplies	1,403	1,461
Other	246	390
Allowance for doubtful accounts	(3)	(3)
Total current assets	11,235	11,898
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	1,814	1,776
Land	4,358	4,358
Other, net	826	856
Total property, plant and equipment	6,999	6,991
Intangible assets	497	448
Investments and other assets		
Investment securities	2,793	2,891
Deferred tax assets	31	31
Other	225	227
Total investments and other assets	3,050	3,150
Total non-current assets	10,547	10,589
Total assets	21,783	22,487

(Millions of yen)

	As of December 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	519	521
Short-term borrowings	1,000	1,000
Current portion of long-term borrowings	130	63
Income taxes payable	79	231
Provision for bonuses	84	321
Other	1,243	1,477
Total current liabilities	3,056	3,614
Non-current liabilities		
Deferred tax liabilities	463	451
Retirement benefit liability	1,550	1,545
Asset retirement obligations	21	21
Other	87	83
Total non-current liabilities	2,123	2,102
Total liabilities	5,180	5,717
Net assets		
Shareholders' equity		
Share capital	7,134	7,134
Capital surplus	1,800	1,800
Retained earnings	6,540	6,671
Treasury shares	(1,227)	(1,237)
Total shareholders' equity	14,247	14,368
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,541	1,608
Foreign currency translation adjustment	293	303
Remeasurements of defined benefit plans	155	151
Total accumulated other comprehensive income	1,990	2,063
Share acquisition rights	75	41
Non-controlling interests	290	296
Total net assets	16,603	16,770
Total liabilities and net assets	21,783	22,487

Quarterly Consolidated Statements of Income and Comprehensive Income
Quarterly Consolidated Statement of Income
For the Three-Month Period

(Millions of yen)

	For the three months ended March 31, 2025	For the three months ended March 31, 2026
Net sales	3,727	4,448
Cost of sales	2,061	2,516
Gross profit	1,665	1,932
Selling, general and administrative expenses	1,335	1,508
Operating profit	330	423
Non-operating income		
Interest income	0	1
Dividend income	2	-
Insurance claim income	4	-
Income from rent	1	2
Other	1	2
Total non-operating income	11	5
Non-operating expenses		
Interest expenses	4	4
Commission expenses	4	4
Rental costs	2	0
Foreign exchange losses	3	2
Other	0	0
Total non-operating expenses	14	12
Ordinary profit	327	416
Extraordinary income		
Gain on sale of non-current assets	-	2
Total extraordinary income	-	2
Extraordinary losses		
Loss on retirement of non-current assets	0	0
Total extraordinary losses	0	0
Profit before income taxes	327	418
Income taxes - current	78	180
Income taxes - deferred	(6)	(42)
Total income taxes	71	138
Profit	255	280
Profit attributable to non-controlling interests	19	13
Profit attributable to owners of parent	236	267

Quarterly Consolidated Statement of Comprehensive Income
For the Three-Month Period

(Millions of yen)

	For the three months ended March 31, 2025	For the three months ended March 31, 2026
Profit	255	280
Other comprehensive income		
Valuation difference on available-for-sale securities	93	67
Foreign currency translation adjustment	(82)	4
Remeasurements of defined benefit plans, net of tax	(5)	(4)
Total other comprehensive income	5	66
Comprehensive income	261	347
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	253	340
Comprehensive income attributable to non-controlling interests	7	6

Quarterly Consolidated Statement of Cash Flows

(Millions of yen)

	For the three months ended March 31, 2025	For the three months ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	327	418
Depreciation	159	166
Increase (decrease) in provision for bonuses	251	237
Increase (decrease) in retirement benefit liability	(37)	(8)
Interest and dividend income	(3)	(1)
Interest expenses	4	4
Loss (gain) on sale of non-current assets	-	(2)
Loss on retirement of non-current assets	0	0
Decrease (increase) in trade receivables	682	(445)
Decrease (increase) in inventories	148	272
Increase (decrease) in trade payables	(55)	2
Increase (decrease) in accrued consumption taxes	(118)	194
Other, net	(188)	(141)
Subtotal	1,171	697
Interest and dividends received	3	1
Interest paid	(4)	(4)
Income taxes refund (paid)	(309)	(26)
Net cash provided by (used in) operating activities	860	667
Cash flows from investing activities		
Purchase of property, plant and equipment	(112)	(109)
Proceeds from sale of property, plant and equipment	-	2
Purchase of intangible assets	(35)	(6)
Purchase of investment securities	(0)	(0)
Other, net	(2)	(2)
Net cash provided by (used in) investing activities	(150)	(115)
Cash flows from financing activities		
Repayments of long-term borrowings	(67)	(67)
Purchase of treasury shares	-	(55)
Proceeds from disposal of treasury shares	0	0
Dividends paid	(152)	(123)
Other, net	(3)	(3)
Net cash provided by (used in) financing activities	(222)	(249)
Effect of exchange rate change on cash and cash equivalents	(71)	11
Net increase (decrease) in cash and cash equivalents	415	313
Cash and cash equivalents at beginning of period	4,240	3,774
Cash and cash equivalents at end of period	4,655	4,088