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Consolidated Financial Results for the Third Quarter of the Fiscal Year Ending March 31, 2026

[Under Japanese GAAP]

February 9, 2026

Name of listed company: LINTEC Corporation Stock exchange listing: Prime Market, Tokyo Stock Exchange
Code number: 7966 URL: <https://www.lintec-global.com/>

Representative: Makoto Hattori, Representative Director, President

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General Manager, Administration Div.

Scheduled date for starting dividend payments : —

Supplemental material on quarterly results : Yes

Presentation on quarterly results : None

(Amounts less than one million yen are omitted)

1. Consolidated financial results for the third quarter of the fiscal year ending March 31, 2026 (from April 1, 2025 to December 31, 2025)

(1) Consolidated operating results (cumulative)

(% figures represent year-on-year changes.)

Third quarter of fiscal year ending/ended	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	236,826	(0.9)	19,796	(3.3)	19,899	(7.8)	13,998	(13.3)
March 31, 2025	239,026	17.4	20,475	214.2	21,580	191.7	16,154	304.4

(Note) Comprehensive income : For the third quarter of the fiscal year ending March 31, 2026 : 9,681 million yen, [(43.1)%]
For the third quarter of the fiscal year ended March 31, 2025 : 17,013 million yen, [15.9%]

Third quarter of fiscal year ending/ended	Net income per share	Diluted net income per share
	Yen	Yen
March 31, 2026	212.87	212.79
March 31, 2025	236.10	236.00

(2) Consolidated financial position

As of	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
December 31, 2025	336,877	243,731	72.1
March 31, 2025	340,471	246,126	72.1

(Reference) Shareholders' equity : As of December 31, 2025 : 242,945 million yen As of March 31, 2025 : 245,313 million yen

2. Dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Annual
Fiscal year ended/ending	Yen	Yen	Yen	Yen	Yen
March 31, 2025	—	50.00	—	50.00	100.00
March 31, 2026	—	55.00	—		
March 31, 2026 (Forecast)				55.00	110.00

(Note) Revisions to the forecast of dividends announced most recently: None

3. Consolidated financial results forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(% figures represent year-on-year changes.)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	317,000	0.3	24,000	(2.3)	24,000	(8.0)	18,000	24.3	267.28

(Note) Revisions to the consolidated financial results forecasts announced most recently: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included : —

Excluded : —

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and retrospective restatements

① Changes in accounting policies due to revisions to accounting standards : None

② Changes in accounting policies due to other than ① above : None

③ Changes in accounting estimates : None

④ Retrospective restatements : None

(4) Number of issued shares (common shares):

① Total number of issued shares at the end of the period (including treasury shares)

② Number of treasury shares at the end of the period

③ Weighted-average number of shares outstanding during the period (cumulative from the beginning of the period)

①	As of December 31, 2025	72,488,740	As of March 31, 2025	72,488,740
②	As of December 31, 2025	7,007,268	As of March 31, 2025	5,143,049
③	Third quarter of the fiscal year ending March 31, 2026	65,760,075	Third quarter of the fiscal year ended March 31, 2025	68,421,220

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or auditing firms: None

* Explanation relating to the appropriate use of financial results forecasts and other items of note

- The forecasts included in this document are based on information currently available to LINTEC Corporation (the "Company") and certain assumptions deemed to be reasonable. Actual results, etc. may differ from the forecasts due to a variety of reasons.

- Supplemental material will be posted on the Company's website (<https://www.lintec-global.com>) today.

2. Quarterly Consolidated Financial Statements

(1) Quarterly Consolidated Balance Sheets

	(Millions of yen)	
	Previous consolidated fiscal year (As of March 31, 2025)	Third quarter of the current consolidated fiscal year (As of December 31, 2025)
Assets		
Current assets		
Cash and deposits	55,511	56,538
Notes and accounts receivable - trade, and contract assets	64,701	71,083
Inventories	64,054	58,484
Other	8,666	10,679
Allowance for doubtful accounts	(166)	(277)
Total current assets	192,767	196,508
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	48,373	48,528
Machinery, equipment and vehicles, net	39,961	40,582
Land	13,573	13,450
Construction in progress	6,645	4,769
Other, net	8,377	7,097
Total property, plant and equipment	116,931	114,428
Intangible assets		
Goodwill	11,771	7,824
Other	3,165	2,907
Total intangible assets	14,936	10,732
Investments and other assets		
Other	15,924	15,324
Allowance for doubtful accounts	(88)	(116)
Total investments and other assets	15,835	15,208
Total non-current assets	147,703	140,369
Total assets	340,471	336,877

(Millions of yen)

	Previous consolidated fiscal year (As of March 31, 2025)	Third quarter of the current consolidated fiscal year (As of December 31, 2025)
Liabilities		
Current liabilities		
Notes and accounts payable - trade	40,350	47,344
Short-term borrowings	1,300	300
Current portion of long-term borrowings	1,837	2,196
Income taxes payable	4,998	2,182
Provision for bonuses	2,716	1,451
Provision for bonuses for directors	76	69
Other	18,710	18,375
Total current liabilities	69,989	71,920
Non-current liabilities		
Long-term borrowings	3,794	1,883
Lease liabilities	3,414	2,864
Provision for environmental measures	111	111
Retirement benefit liability	14,672	15,159
Other	2,361	1,208
Total non-current liabilities	24,355	21,226
Total liabilities	94,345	93,146
Net Assets		
Shareholders' equity		
Share capital	23,355	23,355
Capital surplus	26,627	26,644
Retained earnings	169,969	176,999
Treasury shares	(11,703)	(16,817)
Total shareholders' equity	208,250	210,183
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	591	555
Foreign currency translation adjustment	34,616	30,336
Remeasurements of defined benefit plans	1,855	1,870
Total accumulated other comprehensive income	37,063	32,762
Share acquisition rights	54	42
Non-controlling interests	758	742
Total net assets	246,126	243,731
Total liabilities and net assets	340,471	336,877

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statements of Income

Cumulative third quarter of consolidated fiscal year

	(Millions of yen)	
	Cumulative third quarter of the previous consolidated fiscal year (from April 1, 2024 to December 31, 2024)	Cumulative third quarter of the current consolidated fiscal year (from April 1, 2025 to December 31, 2025)
Net sales	239,026	236,826
Cost of sales	177,442	175,106
Gross profit	61,583	61,719
Selling, general and administrative expenses	41,108	41,923
Operating income	20,475	19,796
Non-operating income		
Interest income	520	441
Dividend income	286	130
Gain on sale of non-current assets	130	2
Foreign exchange gains	365	—
Insurance claim income	61	26
Subsidy income	12	146
Other	329	160
Total non-operating income	1,704	907
Non-operating expenses		
Interest expenses	311	245
Loss on sale of non-current assets	0	0
Loss on retirement of non-current assets	186	305
Foreign exchange losses	—	75
Compensation expenses	9	1
Other	92	175
Total non-operating expenses	599	804
Ordinary income	21,580	19,899
Extraordinary income		
Gain on sale of investment securities	224	199
Gain on sale of non-current assets	74	—
Gain on liquidation of subsidiaries and associates	56	—
Total extraordinary income	356	199
Extraordinary losses		
Business restructuring expenses	—	164
Total extraordinary losses	—	164
Profit before income taxes	21,936	19,933
Income taxes - current	5,703	5,710
Income taxes - deferred	62	218
Total income taxes	5,765	5,929
Profit	16,170	14,004
Profit attributable to non-controlling interests	16	5
Profit attributable to owners of parent	16,154	13,998

Quarterly Consolidated Statements of Comprehensive Income

Cumulative third quarter of consolidated fiscal year

	(Millions of yen)	
	Cumulative third quarter of the previous consolidated fiscal year (from April 1, 2024 to December 31, 2024)	Cumulative third quarter of the current consolidated fiscal year (from April 1, 2025 to December 31, 2025)
Profit	16,170	14,004
Other comprehensive income		
Valuation difference on available-for-sale securities	0	(35)
Foreign currency translation adjustment	930	(4,300)
Remeasurements of defined benefit plans	(88)	14
Total other comprehensive income	842	(4,322)
Comprehensive income	17,013	9,681
(Comprehensive income attributable to)		
Owners of parent	16,994	9,697
Non-controlling interests	18	(15)

(3) Quarterly Consolidated Statements of Cash Flows

(Millions of yen)

	Cumulative third quarter of the previous consolidated fiscal year (from April 1, 2024 to December 31, 2024)	Cumulative third quarter of the current consolidated fiscal year (from April 1, 2025 to December 31, 2025)
Cash flows from operating activities		
Profit before income taxes	21,936	19,933
Depreciation and amortization	9,471	9,366
Amortization of goodwill	3,394	3,302
Increase (decrease) in retirement benefit liability	543	504
Increase (decrease) in allowance for doubtful accounts	(38)	151
Interest and dividend income	(806)	(571)
Interest expenses	311	245
Increase (decrease) in provision for loss on liquidation of subsidiaries and associates	(1,110)	—
Increase (decrease) in provision for product warranties	(156)	—
Loss (gain) on sale of non-current assets	(204)	(2)
Loss on retirement of non-current assets	47	113
Decrease (increase) in trade receivables	(4,442)	(6,820)
Decrease (increase) in inventories	(3,368)	4,155
Increase (decrease) in trade payables	3,934	7,283
Subsidy income	(12)	(146)
Loss (gain) on sale of investment securities	(224)	(199)
Loss (gain) on liquidation of subsidiaries and associates	(56)	—
Other, net	(167)	(2,702)
Subtotal	29,051	34,612
Interest and dividends received	805	596
Interest paid	(407)	(317)
Subsidies received	12	146
Income taxes refund (paid)	(4,078)	(8,288)
Cash flows from operating activities	25,384	26,750
Cash flows from investing activities		
Payments into time deposits	(4,723)	(5,485)
Proceeds from withdrawal of time deposits	3,296	6,678
Purchase of property, plant and equipment	(16,973)	(9,464)
Proceeds from sale of property, plant and equipment	276	6
Purchase of intangible assets	(270)	(394)
Proceeds from sale of investment securities	520	347
Other, net	46	21
Cash flows from investing activities	(17,826)	(8,290)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(1,100)	(1,000)
Repayments of long-term borrowings	(1,772)	(1,872)
Dividends paid	(6,419)	(6,960)
Purchase of treasury shares	(1)	(5,240)
Other, net	(695)	(665)
Cash flows from financing activities	(9,989)	(15,738)
Effect of exchange rate change on cash and cash equivalents	177	(372)
Net increase (decrease) in cash and cash equivalents	(2,255)	2,348
Cash and cash equivalents at beginning of period	52,396	50,703
Cash and cash equivalents at end of period	50,141	53,051

(Segment information, etc.)

I. Cumulative third quarter of the previous consolidated fiscal year (from April 1, 2024 to December 31, 2024)

Information on sales and income (loss) by reportable segments

(Millions of yen)

	Reportable Segments				Adjustments (Note 1)	Quarterly Consolidated Statements of Income (Note 2)
	Printing and Industrial Materials Products	Electronic and Optical Products	Paper and Converted Products	Total		
Net sales						
Net sales to external customers	139,475	72,991	26,559	239,026	—	239,026
Intra-segment sales and transfers	62	12	11,037	11,112	(11,112)	—
Total	139,538	73,003	37,597	250,138	(11,112)	239,026
Segment income	4,890	14,938	601	20,430	45	20,475

Notes:

1. Segment income adjustments show elimination of the amount of intra-segment transactions.
2. Segment income is adjusted to be reported as operating income in the quarterly consolidated statements of income.

II. Cumulative third quarter of the current consolidated fiscal year (from April 1, 2025 to December 31, 2025)

Information on sales and income (loss) by reportable segments

(Millions of yen)

	Reportable Segments				Adjustments (Note 1)	Quarterly Consolidated Statements of Income (Note 2)
	Printing and Industrial Materials Products	Electronic and Optical Products	Paper and Converted Products	Total		
Net sales						
Net sales to external customers	136,539	73,643	26,643	236,826	—	236,826
Intra-segment sales and transfers	47	54	11,195	11,298	(11,298)	—
Total	136,586	73,698	37,839	248,125	(11,298)	236,826
Segment income	2,285	16,592	857	19,735	60	19,796

Notes:

1. Segment income adjustments show elimination of the amount of intra-segment transactions.
2. Segment income is adjusted to be reported as operating income in the quarterly consolidated statements of income.