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Summary of Business Results for the Third Quarter Ended December 31, 2025 [Japan GAAP] (Consolidated)

January 30, 2026

Company **NS TOOL CO., LTD.** Listed on the TSE
 Stock Code 6157 URL: <https://www.ns-tool.com/en/>
 Representative Hiroji Goto, President
 Contact Satoru Toda, Director, General Manager of Corporate Planning Office and General Manager of Administration Division TEL: +81-3-6423-1135
 Expected starting date of dividend payment: –
 Preparation of supplementary financial document: Yes
 Results briefing: None

(Rounded down to million yen)

1. Consolidated business results for the nine months ended December 2025 (April 1, 2025 through December 31, 2025)

(1) Consolidated results of operations (% change from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Nine months ended Dec. 2025	6,955	-1.2	1,283	-1.1	1,312	0.8	924	0.7
Nine months ended Dec. 2024	7,042	4.3	1,297	-3.8	1,302	-4.3	918	-1.1

(Note) Comprehensive income:

Nine months ended December 2025: 901 million yen (-2.4%)

Nine months ended December 2024: 923 million yen (-5.7%)

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended Dec. 2025	37.18	36.89
Nine months ended Dec. 2024	36.90	36.61

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Dec. 2025	19,365	18,113	92.5	734.59
As of Mar. 2025	19,941	18,415	91.4	731.24

(Reference) Equity:

As of December 2025: 17,919 million yen

As of March 2025: 18,221 million yen

2. Dividends

	Annual dividend				
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended Mar. 2025	–	15.00	–	15.00	30.00
Year ending Mar. 2026	–	15.00	–	–	–
Year ending Mar. 2026 (forecast)	–	–	–	15.00	30.00

(Note) Revisions to dividend forecast for the period: None

3. Forecast of consolidated business results for the fiscal year ending March 2026

(April 1, 2025 through March 31, 2026)

(% change from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Year ending Mar. 2026	9,140	-3.1	1,310	-25.9	1,330	-25.3	940	-25.7	37.69

(Note) Revisions to business forecast for the period: None

*Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Application of accounting procedures specific to preparation of the quarterly consolidated financial statements:
Yes

(Note) Application of accounting procedures specific to preparation of the quarterly consolidated financial statements. For more details, please refer to “Notes on accounting procedures specific to preparation of the quarterly consolidated financial statements” on page 7 of the attached material.

(3) Changes in accounting policies, accounting estimates and restatement

- ① Changes in accounting policies associated with revision of accounting standards : None
- ② Changes in accounting policies other than ① : None
- ③ Changes in accounting estimates : None
- ④ Restatement : None

(4) Shares outstanding (common stock)

① Number of shares outstanding at the end of period (treasury stock included)

As of December 2025 25,035,034 shares

As of March 2025 25,035,034 shares

② Treasury stock at the end of period:

As of December 2025 641,263 shares

As of March 2025 116,163 shares

③ Average number of stock during period (quarterly cumulative period)

Nine months ended December 2025 24,874,795 shares

Nine months ended December 2024 24,889,527 shares

*** Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or auditing firms: None**

*** Explanation regarding appropriate use of business forecasts and other special instructions**

Above forecasts are based on information currently available to the company and certain assumptions that the company deems to be reasonable at the time this report was prepared. Actual results may differ significantly from the forecasts due to various factors.