

December 25, 2025
SKY Perfect JSAT Holdings Inc.

**SKY Perfect JSAT Committed to Strengthening
Japan's Defense Capabilities**
Awarded Ministry of Defense "Satellite Constellation Project"

SKY Perfect JSAT Holdings Inc. (Head Office: Minato-ku, Tokyo; Representative Director, President: Eiichi Yonekura) announces that SKY Perfect JSAT Corporation (Head Office: Minato-ku, Tokyo; Representative Director, President & Chief Executive Officer: Eiichi Yonekura) was awarded the Ministry of Defense (MOD)'s public tender for "Satellite constellation project", together with Mitsubishi Electric Corporation (Head Office: Tokyo; President & CEO: Kei Uruma), Mitsui & Co., Ltd. (Head Office: Tokyo; President & Chief Executive Officer: Kenichi Hori), Synspec Inc. (Head Office: Tokyo; CEO: Motoyuki Arai), Institute for Q-shu Pioneers of Space, Inc. (Head Office: Fukuoka; President and Representative Director CEO: Shunsuke Onishi), Axelspace Corporation (Head Office: Tokyo; President & CEO: Yuya Nakamura), and Mitsui Bussan Aerospace Co., Ltd. (Head Office: Tokyo; President & CEO: Morihiro Aoki) on December 24, 2025, as follows.

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SKY Perfect JSAT Corporation

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Awarded Ministry of Defense “Satellite Constellation Project”

SKY Perfect JSAT Corporation (Head Office: Tokyo; Representative Director, President & Chief Executive Officer: Eiichi Yonekura; hereinafter “SKY Perfect JSAT”), together with Mitsubishi Electric Corporation (Head Office: Tokyo; President & CEO: Kei Uruma; hereinafter “Mitsubishi Electric”), Mitsui & Co., Ltd. (Head Office: Tokyo; President & Chief Executive Officer: Kenichi Hori; hereinafter “Mitsui”), Synspec Inc. (Head Office: Tokyo; CEO: Motoyuki Arai), Institute for Q-shu Pioneers of Space, Inc. (Head Office: Fukuoka; President and Representative Director CEO: Shunsuke Onishi), Axelspace Corporation (Head Office: Tokyo; President & CEO: Yuya Nakamura), and Mitsui Bussan Aerospace Co., Ltd. (Head Office: Tokyo; President & CEO: Morihiro Aoki) were awarded the Ministry of Defense (MOD)’s public tender for “Satellite constellation project” on December 24, 2025.



Image of the Satellite Constellation Project

This project is a Private Finance Initiative (PFI) aimed at establishing a satellite constellation¹ operated by private companies to ensure the stable acquisition of imagery essential for maintaining the effectiveness of stand-off defense capabilities². Existing commercial satellite imagery services may not consistently deliver images when required by MOD. Through this project, SKY Perfect JSAT and its partners will work to ensure stable and timely image acquisition by building and operating a dedicated satellite constellation, which will provide MOD priority imaging rights. SKY Perfect JSAT, in partnership with Mitsubishi Electric and Mitsui, plans to conclude a basic agreement with MOD regarding this project in January 2026. Following that, the three companies will establish a special-purpose company as required of the successful contractor, and in February, this entity is scheduled to execute a project contract with MOD.

Looking ahead, SKY Perfect JSAT will continue to fully leverage the experience, technologies, and assets cultivated over four decades in the space business since its founding in 1985, contributing to strengthening Japan's national security and reinforcing its defense industrial foundation.

- 1 Satellite constellation : A system of multiple small satellites operating together in low Earth orbit (about 200–2,000 km altitude).
- 2 Stand-off defense capability: the ability to counter targets from outside the threat zone

Details of Awarded Contract

Client	Ministry of Defense Japan
Project Name	Satellite constellation project
Procurement Method	Open Competitive Tender (Comprehensive Evaluation Approach)
Scope of Work	<ul style="list-style-type: none"> · Acquisition of image data · Operation of dedicated ground facilities · General management and related tasks
Contract Term	From the date of contract execution until March 31, 2031 (approximately 5 years)
Contract Awardees	<ul style="list-style-type: none"> · SKY Perfect JSAT Corporation · Mitsubishi Electric Corporation · Mitsui & Co., Ltd. · Synspective Inc. · Institute for Q-shu Pioneers of Space, Inc. · Axelspace Corporation · Mitsui Bussan Aerospace Co., Ltd.

■ Company Overview

SKY Perfect JSAT Corporation

Representative Director, President & Chief Executive Officer: Eiichi Yonekura

Established: November 10, 1994

Capital: 50,083 million yen

Headquarters: 1-8-1 Akasaka, Minato-ku, Tokyo

Business Overview: Positioning ourselves as “Space Business Pioneers,” SKY Perfect JSAT operates two core businesses: Space and Media. In Space Business, we provide satellite communication services using geostationary satellites and are actively developing our Space Intelligence Business, which leverages satellite data. We have also decided to own low Earth orbit (LEO) Earth observation satellites, expanding our services into diverse fields including national security. In our Media Business, we provide broadcasting and distribution services through “SKY PerfectTV!”, along with B2B media solutions, and fiber-optic retransmission services. We are also expanding into the global IP content market to further diversify our business.

SKY Perfect JSAT Group Website: <https://www.skyperfectjsat.space/en>

Space Business Website: <https://www.skyperfectjsat.space/jsat/en/>