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December 19, 2025

Consolidated Financial Results for the Nine Months Ended November 20, 2025 (Under Japanese GAAP)



Company name: NISHIMATSUYA CHAIN Co., Ltd.

Listing: Tokyo Stock Exchange

Securities code: 7545

URL: <https://www.24028.jp/>

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Scheduled date to commence dividend payments: -

Preparation of supplementary material on financial results: None

Holding of financial results briefing: None

President and Representative Director

Executive Officer, Manager of General Affairs headquarters

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended November 20, 2025 (from February 21, 2025 to November 20, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|-------------------------------------|-----------------|---|------------------|---|-----------------|---|---|---|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Nine months ended November 20, 2025 | 148,195 | - | 10,296 | - | 10,741 | - | 7,040 | - |
| Nine months ended November 20, 2024 | - | - | - | - | - | - | - | - |

Note: Comprehensive income For the nine months ended November 20, 2025: ¥ 8,326 million [-%]
For the nine months ended November 20, 2024: ¥ - million [-%]

| | Basic earnings per share | Diluted earnings per share |
|-------------------------------------|--------------------------|----------------------------|
| | Yen | Yen |
| Nine months ended November 20, 2025 | 117.37 | 116.87 |
| Nine months ended November 20, 2024 | - | - |

Note: As the Company began preparing consolidated financial statements from the first half of the fiscal year ending February 20, 2026, figures for the third quarter of the fiscal year ended February 20, 2025 and year-on-year changes are not presented.

(2) Consolidated financial position

| | Total assets | Net assets | Equity-to-asset ratio |
|-------------------------|-----------------|-----------------|-----------------------|
| | Millions of yen | Millions of yen | % |
| As of November 20, 2025 | 161,529 | 97,258 | 59.9 |
| February 20, 2025 | - | - | - |

Reference: Equity

As of November 20, 2025: ¥ 96,835 million

As of February 20, 2025: ¥ - million

Note: As the Company began preparing consolidated financial statements from the first half of the fiscal year ending February 20, 2026, figures for the third quarter of the fiscal year ended February 20, 2025 are not presented.

2. Cash dividends

| | Annual dividends per share | | | | |
|---|----------------------------|--------------------|-------------------|-----------------|-------|
| | First quarter-end | Second quarter-end | Third quarter-end | Fiscal year-end | Total |
| | Yen | Yen | Yen | Yen | Yen |
| Fiscal year ended February 20, 2025 | - | 15.00 | - | 16.00 | 31.00 |
| Fiscal year ending February 20, 2026 | - | 16.00 | - | | |
| Fiscal year ending February 20, 2026 (Forecast) | | | | 16.00 | 32.00 |

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending February 20, 2026 (from February 21, 2025 to February 20, 2026)

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Basic earnings per share |
|-----------|-----------------|---|------------------|---|-----------------|---|---|---|--------------------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Full year | 200,000 | - | 13,600 | - | 14,000 | - | 9,305 | - | 155.02 |

Note: Revisions to the financial result forecast most recently announced: None

Note: Year-on-year changes are not presented because the Company began preparing consolidated financial statements in the first half of the fiscal year ending February 20, 2026.

* Notes

- (1) Significant changes in the scope of consolidation during the period: Yes
 Newly included: 1 company (TAIWAN NISHIMATSUYA CO., LTD.)
 Excluded: -

- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

- (3) Changes in accounting policies, changes in accounting estimates, and restatement
 (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 (ii) Changes in accounting policies due to other reasons: None
 (iii) Changes in accounting estimates: None
 (iv) Restatement: None

- (4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

| | |
|-------------------------|-------------------|
| As of November 20, 2025 | 69,588,856 shares |
| As of February 20, 2025 | 69,588,856 shares |

- (ii) Number of treasury shares at the end of the period

| | |
|-------------------------|------------------|
| As of November 20, 2025 | 9,726,338 shares |
| As of February 20, 2025 | 9,558,938 shares |

- (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

| | |
|-------------------------------------|-------------------|
| Nine months ended November 20, 2025 | 59,989,478 shares |
| Nine months ended November 20, 2024 | 60,052,109 shares |

(Note) The average number of treasury shares during the period used to calculate the number of treasury shares at the end of the period and the average number of shares outstanding during the period (cumulative from the beginning of the fiscal year) includes the Company's shares held by Japan Custody Bank, Ltd. (Trust Account E) as trust property pertaining to the "Stock Benefit Trust (J-ESOP)" plan.

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The above forecasts are based on management's assumptions and beliefs in light of information currently available to it. Actual results may differ from the forecast due to various factors.