



December 18, 2025

Listed company : AMADA CO., LTD.
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Representative Director, President
(Securities code: 6113, TSE Prime Market)
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Notice Concerning Absorption-type Merger (Simplified/Short Form Merger) of Consolidated Subsidiaries

AMADA CO., LTD. (the “Company”) hereby announces that it has resolved, at a meeting of the Board of Directors held today, to merge with its wholly-owned subsidiaries, HOKKAIDO AMADA CO., LTD. and AMADA BUSINESS SUPPORT CO., LTD. by absorption on April 1, 2026.

Since the merger is an absorption-type merger of wholly-owned subsidiaries, some disclosure items and details are omitted.

1. Purpose of the merger

To further enhance the efficiency of the Group management through functional consolidation, the Company has decided to merge and integrate HOKKAIDO AMADA CO., LTD., which has handled sales and service operations in the Hokkaido region, and AMADA BUSINESS SUPPORT CO., LTD., which has been entrusted with certain operations of the head office’s human resources department and has been promoting operational efficiency.

2. Summary of the merger

(1) Schedule of merger

Board of Directors for approving the merger agreement	December 18, 2025
Merger agreement execution	December 18, 2025
Scheduled date of merger (effective date)	April 1, 2026 (scheduled)

(Note) Since the merger is a simplified merger under Article 796, Paragraph 2 of the Companies Act for the Company and a short-form merger under Article 784, Paragraph 1 of the same Act for HOKKAIDO AMADA CO., LTD. and AMADA BUSINESS SUPPORT CO., LTD., it will be carried out without obtaining approval from their respective general meeting of shareholders regarding the merger agreement.

(2) Method of merger

An absorption-type merger in which the Company will be the surviving company and HOKKAIDO AMADA CO., LTD. and AMADA BUSINESS SUPPORT CO., LTD. will be dissolved.

(3) Details of allotment in relation to merger

Since this is a merger with wholly-owned subsidiaries of the Company, there will be no issuance of new shares or allotment of cash, etc. as a result of the merger.

- (4) Treatment of stock acquisition rights and bonds with stock acquisition rights of dissolving companies
HOKKAIDO AMADA CO., LTD. and AMADA BUSINESS SUPPORT CO., LTD. have not issued stock acquisition rights or bonds with stock acquisition rights.

3. Outline of the companies involved in the merger (as of March 31, 2025)

	Company surviving the absorption-type merger	Company disappearing in the absorption-type merger	Company disappearing in the absorption-type merger
(1) Name	AMADA CO., LTD.	HOKKAIDO AMADA CO., LTD.	AMADA BUSINESS SUPPORT CO., LTD.
(2) Location	200, Ishida, Isehara-shi, Kanagawa	18-1-21 Kita-jyuugojoyuhigashi, Higashi-ku, Sapporo-shi, Hokkaido	200, Ishida, Isehara-shi, Kanagawa
(3) Job title and name of representative	Takaaki Yamanashi, Representative Director, President	Seiichi Nagasawa, Representative Director, President	Shinichi Takano, Representative Director, President
(4) Description of business	Development, manufacturing, sales, and service of metalworking machinery	Sales and service of metalworking machinery	Outsourcing services related to human resources and labor affairs
(5) Share capital	¥54,768 million	¥10 million	¥100 million
(6) Date of establishment	May 1, 1948	April 1, 2022	October 8, 1946
(7) Number of issued shares	328,173,017 shares	200 shares	880,000 shares
(8) Fiscal year-end	March 31	March 31	March 31
(9) Major shareholders and ownership ratios	The Master Trust Bank of Japan, Ltd. (Trust accounts) 20.56% Custody Bank of Japan, Ltd. (Trust Account) 11.41% STATE STREET BANK AND TRUST COMPANY 505001 3.29% THE AMADA FOUNDATION 3.09% Custody Bank of Japan, Ltd. (Trust Account4) 1.97%	AMADA CO., LTD. 100%	AMADA CO., LTD. 100%
(10) Financial positions and operating results for the last fiscal year			
Fiscal year ended	March 2025 (IFRS)	March 2025 (Japanese GAAP)	March 2025 (Japanese GAAP)
Total equity / Net assets	¥523,750 million (consolidated)	¥12 million (non-consolidated)	¥166 million (non-consolidated)
Total assets / Total assets	¥649,891 million (consolidated)	¥83 million (non-consolidated)	¥183 million (non-consolidated)
Equity attributable to owners of parent per share / Net assets per share	¥1,616.19 (consolidated)	¥60,787.58 (non-consolidated)	¥189.20 (non-consolidated)

Revenue / Net sales	¥396,670 million (consolidated)	¥282 million (non-consolidated)	¥- million (non-consolidated)
Operating profit	¥49,076 million (consolidated)	¥14 million (non-consolidated)	¥(9) million (non-consolidated)
Profit attributable to owners of parent / Profit	¥32,646 million (consolidated)	¥8 million (non-consolidated)	¥(9) million (non-consolidated)
Basic earnings per share / Basic earnings per share	¥98.72 (consolidated)	¥41,878.20 (non-consolidated)	¥(10.38) (non-consolidated)

4. Situation after the merger

After the merger, there will be no changes to the Company's name, location, representative titles and names, business description, share capital, or fiscal year-end.

5. Impact on financial results

Since the merger is with wholly-owned subsidiaries of the Company, the impact on consolidated financial results will be minimal.