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December 16, 2025

To whom it may concern

Company name: TOA Corporation  
 Name of representative: Taniguchi Masahiro, President, CEO  
 (Securities code: 6809; TSE Prime Market)  
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### Notice Concerning Determination of Disposal Price and Selling Price, etc.

We, TOA Corporation, hereby announce that we have determined the disposal price, the selling price and other matters in relation to the disposal of treasury stock, the secondary offering of our shares and the issuance of new shares which were resolved by the Board of Directors at its meeting held on December 8, 2025.

#### 1. Disposal of Treasury Stock through Public Offering (Public Offering)

(1) Disposal price (offer price)	¥1,562 per share
(2) Total amount of disposal price	¥6,248,000,000
(3) Amount to be paid in	¥1,496.20 per share
(4) Total amount to be paid in	¥5,984,800,000
(5) Payment date	December 23, 2025 (Tuesday)

Note: The underwriter shall purchase for sale the shares at the amount to be paid in and offer them at the disposal price (offer price).

#### 2. Secondary Offering of Shares (Secondary Offering by way of Over-Allotment)

(1) Number of shares to be sold	600,000 shares
(2) Selling price	¥1,562 per share
(3) Total amount of selling price	¥937,200,000
(4) Delivery date	December 24, 2025 (Wednesday)

#### 3. Issuance of New Shares through Third-Party Allotment

(1) Amount to be paid in	¥1,496.20 per share				
(2) Total amount to be paid in	(Maximum) ¥897,720,000				
(3) Amounts of capital stock and legal capital surplus to be increased	<table> <tr> <td>The amount of capital stock to be increased</td><td>(Maximum) ¥448,860,000</td></tr> <tr> <td>The amount of legal capital surplus to be increased</td><td>(Maximum) ¥448,860,000</td></tr> </table>	The amount of capital stock to be increased	(Maximum) ¥448,860,000	The amount of legal capital surplus to be increased	(Maximum) ¥448,860,000
The amount of capital stock to be increased	(Maximum) ¥448,860,000				
The amount of legal capital surplus to be increased	(Maximum) ¥448,860,000				
(4) Payment date	January 21, 2026 (Wednesday)				

Note: This press release does not constitute a part of an offer of investment in any securities. This press release has been prepared for the purpose of announcing to the public certain matters relating to the disposal of treasury stock, secondary offering of shares and issuance of new shares, and not for the purpose of soliciting investment or other activities within or outside Japan. This press release does not constitute soliciting activities to purchase any securities in the United States. The securities have not been and will not be registered under the United States Securities Act of 1933, as amended (the "Securities Act"), and may not be offered or sold in the United States absent registration or an exemption from registration under the Securities Act. No securities will be publicly offered or sold in the United States under this transaction.

<Reference>

1. Calculation of Disposal Price (offer price) and Selling Price

(1) Calculation reference date and price	December 16, 2025 (Tuesday)	¥1,645
(2) Discount rate		5.05%

2. Syndicate Cover Transaction Period

From December 19, 2025 (Friday) to January 16, 2026 (Friday)

3. Use of Proceeds

With respect to the total estimated net proceeds (maximum) of JPY 6,868,520,000 from the public offering and the third-party allotment, we plan to allocate by the end of March 31, 2029, as follows: JPY 3,732,000,000 will be allocated to the development of an “Information Delivery Platform” to resolve the operational complexity of emergency broadcasting during disasters and other emergencies, and for research and development aimed at strengthening overseas product competitiveness, improving added value through measures such as reducing environmental impact—and consolidation of the product lineups. JPY 1,119,000,000 will be allocated for E-Commerce enhancements related to ordering of online products and for the introduction of digital tools such as CRM, automated shipping, and production automation, as well as for updates to the integrated core system. JPY 2,017,520,000 will be allocated to capital expenditures related to headquarters renovation, including building designs to reduce greenhouse gas emissions, improving the office environment to enhance employee engagement, and the review and strengthening of an adjacent hall in light of future business developments.

See the notice entitled “Notice Concerning Disposal of Treasury Stock, Secondary Offering of Shares and Issuance of New Shares” on December 8, 2025 for more details.

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