

November 12, 2025

Company name: TSURUHA HOLDINGS INC.
 Name of representative: Tsuruha Jun, President and Representative Director
 (Securities code: 3391, Tokyo Stock Exchange (Prime Market))
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November 2025 Monthly Sales Flash Report










1. YoY Growth rate of Monthly Consolidated Figures

Fiscal Year Ending February 2026 (March 1, 2025–February 28, 2026)									
Month	YoY Growth Rate (%)						Store Status (Directly Operated Stores)		
	Net Sales		Number of customers		Avg. spending per customers				
	All Store	Existing Store	All Store	Existing Store	All Store	Existing Store	Openings	Closures	Store Count
Mar.	5.1	3.4	1.6	0.2	3.5	3.2	10	5	2,663
Apr.	4.5	2.5	0.5	△1.1	3.9	3.7	14	2	2,675
May	4.2	1.8	△0.1	△2.2	4.3	4.1	7	3	2,679
June	4.7	2.6	0.7	△1.1	4.0	3.8	2	19	2,662
July	4.3	2.2	1.0	△0.9	3.3	3.1	14	4	2,672
Aug.	2.3	0.1	0.1	△1.8	2.2	1.9	6	2	2,676
Sep.	3.7	1.4	0.1	△1.9	3.6	3.4	9	4	2,681
Oct.	5.1	2.8	1.0	△1.2	4.1	4.1	8	5	2,684
Nov.	7.5	5.2	3.0	0.8	4.4	4.4	8	2	2,690
Dec.									
Jan.									
Feb.									
Cumulative	4.6	2.4	0.9	△1.0	3.7	3.5	78	46	2,690

(※)

- The figures above are based on the Group's preliminary sales reports and may differ from the actual financial results.
- "Existing stores" refer to those that have been open or have joined the Group for more than 13 months. The number of stores included in this category may vary over time.
- The figures for "Total Stores" and "Existing Stores" do not include franchise stores.

2. Breakdown of Group Store Count

Store Operating Company	Main Store Brands	Number of stores	of which,
			dispensing pharmacies
Tsuruha Co.LTD.	 	1,495	487
Kusurino fukutaro Co.,Ltd.		247	149
Tsuruha Group Drug & Pharmacy Nishinihon Inc	  	383	163
Lady Drug Store Co.,Ltd.		259	73
Kyourindo Drug Store Co.,Ltd		104	92
Drug Eleven Co.,Ltd		202	41
Total Number of Domestic Stores		2,690	1,005

In addition to the above, we operate 24 overseas stores and 7 franchise stores.