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November 14, 2025

Summary of Business Results for the Three Months Ended September 30, 2025 [Japan GAAP] (Consolidated)

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 Listing: Tokyo Stock Exchange
 Securities code: 3916
 URL: <http://www.ditgroup.jp/>
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 Scheduled date to commence dividend payments: -
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended September 30, 2025 (from July 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	6,245	10.9	711	10.9	713	10.5	467	13.5
September 30, 2024	5,632	19.6	641	17.4	645	20.1	412	12.7

Note: Comprehensive income For the three months ended September 30, 2025: ¥496 million [31.8%]
 For the three months ended September 30, 2024: ¥376 million [-0.7%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
September 30, 2025	31.81	-
September 30, 2024	27.62	-

Note: Diluted earnings per share is not presented because there are no dilutive shares.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2025	11,107	8,105	72.0
June 30, 2025	11,271	8,182	71.6

Reference: Equity
 As of September 30, 2025: ¥7,992 million
 As of June 30, 2025: ¥8,072 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended June 30, 2025	-	30.00	-	42.00	72.00
Fiscal year ending June 30, 2026	-				
Fiscal year ending June 30, 2026 (Forecast)		37.00	-	19.00	-

Note: Revisions to the forecast of cash dividends most recently announced: Yes

The Company resolved to conduct a two-for-one share split of its common shares, effective January 1, 2026, at a meeting of the Board of Directors held on November 14, 2025. Fiscal year-end dividends per share for the fiscal year ending June 30, 2026 (forecast) reflects the impact of the share split, with the total annual dividends per share indicated as “-.” On a pre-split basis, the fiscal year-end dividend would be 38.00 yen per share and the total annual dividend would be 75.00 yen per share. For details, please refer to the announcement made on November 14, 2025, titled " Notice Concerning Stock Split, Partial Amendment to the Articles of Incorporation in Connection with the Stock Split, and Revision of Dividend Forecasts"

3. Forecast of consolidated financial results for the year ending June 30, 2026 (from July 1, 2025 to June 30, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	
Six months	12,500	5.9	1,400	-12.5	1,400	-12.8	1,000	-6.7	67.94
Full year	26,000	7.6	3,050	1.2	3,050	0.7	2,200	1.0	74.72

Note: Revisions to the forecast of financial results most recently announced: None

“Basic earnings per share” of the full-year financial results forecast reflects the impact of the share split. On a pre-split basis, the full-year basic earnings per share for the fiscal year ending June 30, 2026, would be 149.43 yen.

*** Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	15,501,820 shares
As of June 30, 2025	15,501,820 shares

- (ii) Number of treasury shares at the end of the period

As of September 30, 2025	775,187 shares
As of June 30, 2025	791,187 shares

- (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended September 30, 2025	14,711,677 shares
Three months ended September 30, 2024	14,923,515 shares

Note: The number of treasury stock to be deducted from the calculation of the number of treasury stock at the end of the period and the number of treasury stock during the period includes the Company's shares held by Custody Bank of Japan, Ltd. as trust assets under the Employees' Benefit Trust (J-ESOP) Plan.

- * Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

- * Proper use of earnings forecasts, and other special matters

The forward-looking statements regarding future performance in this material are based on information currently available to the Company and certain assumptions that the Company deems to be reasonable at the time this report was prepared. Therefore, the Company does not make promises about the achievements. Actual results may differ significantly from the forecasts due to various factors.

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1. Qualitative Information Regarding Consolidated Quarterly Business Results

(1) Explanation of Business Results

During the three months of the current fiscal year (July 1, 2025 to September 30, 2025), the domestic business environment continued to show signs of a modest recovery, despite being affected in part by the U.S. trade policy and other factors. On the other hand, continued increases in energy and food prices have kept inflation elevated, and weakening consumer sentiment poses a risk of exerting downward pressure on the Japanese economy. In addition, rising raw material prices have created a significant burden, particularly on the manufacturing industry, and addressing rising costs has become a challenge for many companies. As a result, the outlook remains uncertain.

In the information services industry to which we belong, there has been a continued steady investment in software. According to the Bank of Japan Tankan survey (September) announced on October 1, 2025, the software investment plan (total for all industries and enterprises of all sizes) for fiscal 2026 showed a continued expansion trend, rising 12.9% compared to fiscal 2025.

For our group as well, the progress in fields such as Artificial Intelligence (AI) to accelerate the realization of digital transformation, Internet of Things (IoT), the transition of existing systems to cloud systems, and progress in low-code development to accelerate system development have led to increased opportunities to enter new businesses and the expansion of business scope.

In response to the escalating cybersecurity problem, the Ministry of Economy, Trade and Industry released "Strategy for Vitalization of the Cybersecurity Industry" on March 5, 2025. There is a growing need for the entire society to strengthen cybersecurity measures. Additionally, the rise in personnel costs due to increasing prices has intensified the need for operational efficiency, which continues to benefit our group as we provide effective solutions to these challenges.

Under such conditions, the DIT Group formulated the following five business strategies and continues to take proactive measures to achieve them.

- Renovation (Expand and stabilize business foundation through reform of existing businesses)
- Innovation (Create new value centered on in-house products)
- Shift from competition to collaboration (Expand business through cooperative efforts)
- Shift from development to services (Expand business from service-oriented perspective)
- Secure and develop human assets (Hire and train personnel)

Furthermore, on August 9, 2024, we announced our medium-term management plan (fiscal 2024 to fiscal 2026).

In the medium-term management plan, we defined our Purpose as: “Enrich people’s lives by supporting the digitized society (changes) that continues to ‘evolve’ with the power of IT (responsiveness),” expressing the connection between our business philosophy and the meaning of existence. We are committed to achieving growth together as one unified company.

Philosophy, Purpose, and Vision for 2030

Purpose

Our company will grow as one team by expressing the linkage between our corporate philosophy and the reason for our existence in the purpose in the New Medium-term Management Plan.

Purpose

Enrich people's lives by supporting the digitized society (changes) that continues to “evolve” with the power of IT (responsiveness).

Mindset that DIT values

Provide value that can adapt to changes of the times

- Enhance Customer Value !

We value the responsiveness to changes.

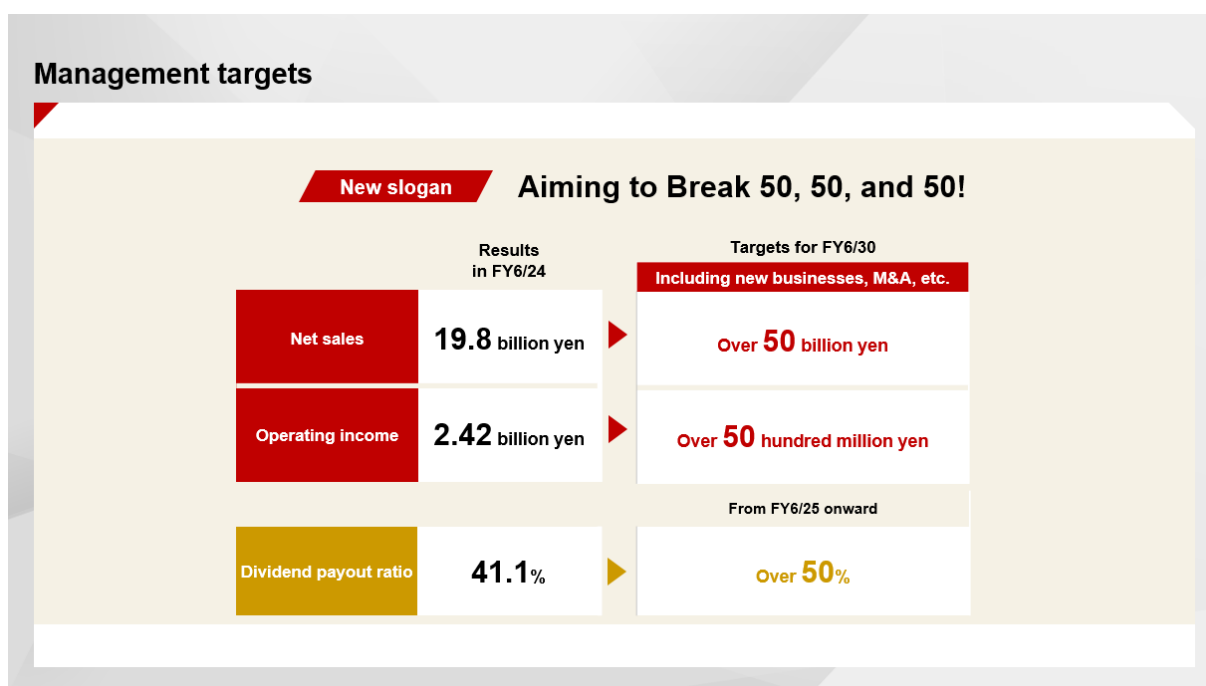
Responsiveness to changes means that we will not be content with the status quo, but always take on challenges because of a sense of urgency that we will easily get left behind the times if we do not take measures to adapt to changes as the world keeps changing.

We will engage in businesses and provide services that can adapt to changes in the current of the times and the trend in technology.

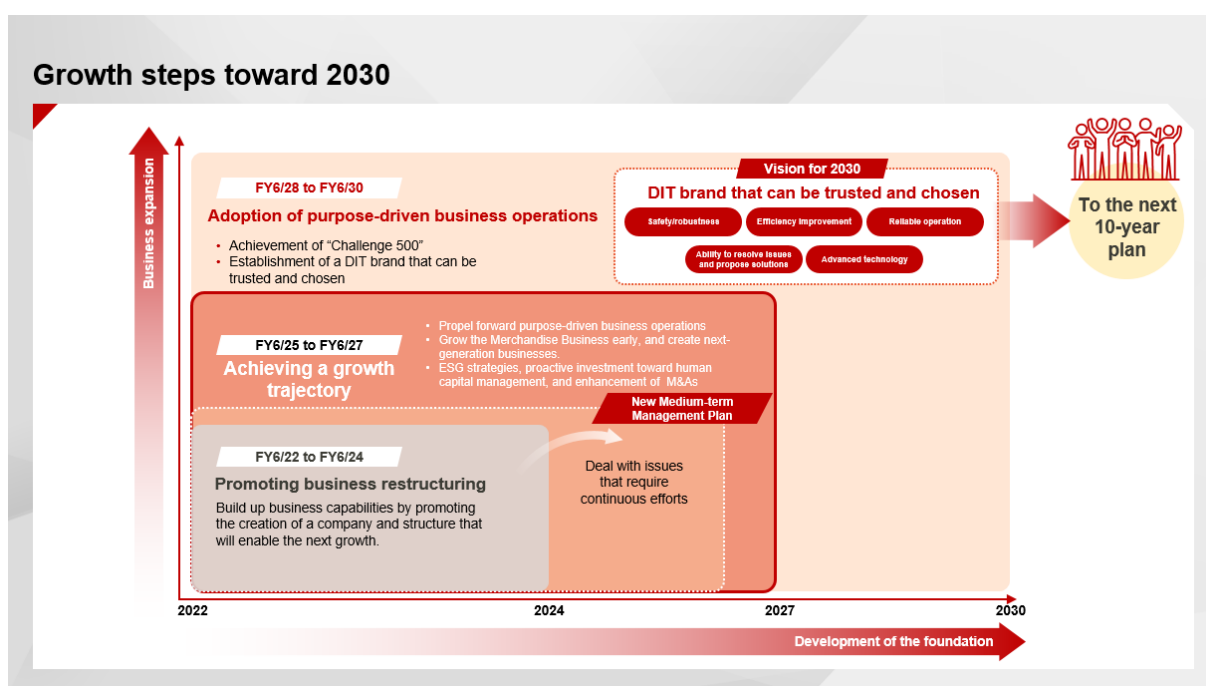
As the immediate step, we will clarify the direction that we will move in by developing a long-term vision that can accommodate changes, such as development of innovative technology including generative AI, the aging society with a declining birthrate and a decrease in the working population, and work style reforms and diversifying lifestyles, and strive for continuous growth.

We believe that our mission is to contribute to society and enrich the lives of our stakeholders from all walks of life by achieving the aforementioned.

In addition, we will continue to build “Trusted and Chosen DIT Brand” as our 2030 vision, and take on the challenge of achieving goals under the new slogan “Aiming to Break 50, 50, and 50!” which states that more than 50 billion yen of net sales, 50 hundred million yen of operating profit, and 50% of dividend payout ratio, respectively.



As a step toward achieving this 2030 Vision, we set FY6/25 to FY6/27 as the period for “achieving a growth trajectory.” During this period, we will address newly identified challenges arising from the business structural reforms implemented from FY6/22 to FY6/24, promote Purpose management, establish a business model, and put the overall business on a growth track. Moreover, the period from FY6/28 to FY6/30 is the period for “establishing the DIT brand”, that is trusted and chosen by all stakeholders by establishing a Purpose.



■ Summary of Business Results for the First Quarter of the Fiscal Year Ending June 30, 2026

During the first quarter of the current fiscal year, uncertainty persisted in the automotive-related sector due to the impact of foreign policy measures, including the U.S. trade tariffs. Despite this, we maintained strong overall performance by capturing robust demand and leveraging the benefits of mergers and acquisitions, which helped offset increased costs from investments and other expenses.

As a result, net sales in the three months of the current fiscal year reached a record high of 6,245,783 thousand yen (up 10.9% year on year) on a quarterly basis, with operating profit of 711,000 thousand yen (up 10.9%), ordinary profit of 713,673 thousand yen (up 10.5%), and profit attributable to owners of parent of 467,981 thousand yen (up 13.5%).

Results by segment are as follows.

Of note, figures for sales by segment and segment profit (operating profit) are presented before the elimination of intersegment transactions.

① Software Development Business

In the Business Solutions Unit (business system development and operation support), sales and profits increased from the previous year, supported by strong growth in projects, particularly in the telecommunications sector, which had been initiated in the prior fiscal year.

In business system development, although public-sector projects declined, growth in telecommunications projects and a recovery in ERP and pharmaceutical projects contributed to performance, resulting in higher sales and profits.

In operation support, the business returned to a growth trajectory following a plateau in the previous fiscal year, driven by an expanded share of business with major customers and strengthened value-added services, such as data analytics, resulting in higher sales and profits.

In the Embedded Solutions Unit (embedded system development and embedded system verification), although demand for automotive-related development remained somewhat uncertain, growth in verification operations helped offset this, resulting in higher sales and profits.

In embedded system development, although sales remained consistent with the previous year, profits declined slightly due to a reduction in automotive-related projects, including semiconductors.

In embedded system verification, sales and profits increased significantly from the previous fiscal year, supported by the contribution of an automotive IVI project received in the previous fiscal year.

In the Product Solutions Unit, sales and profits grew steadily, supported by sustained expansion in licensing sales of original products, higher sales of licensing and peripheral development related to electronic contract services, and expansion of sales of B2B products.

In the cyber security business, sales and profits increased from the previous fiscal year due to a steady increase in licensing sales from existing customers in WebARGUS (*1). We ramped up sales activities for “Sentinel ARGUS,” a security product that reliably protects critical data from ransomware attacks and other attacks, the biggest threat to information security. We announced the development of “RezOT,” a security solution for embedded devices, and expanded our product lineup.

In the operational efficiency business, sales and profits increased from the previous fiscal year due to steady progress in capturing lead customers acquired through exhibitions of xoBlos (*2) and other events.

DD-CONNECT, an outsourcing service for electronic contracts, boosted sales, especially in SI development within the residential construction industry.

Sales of the following B2B products provided by Jungle, Inc. increased significantly, meeting market demand.

- “Data Migration Box” is a high-speed data migration tool for corporate, from on-premises to cloud and from cloud to other cloud. Jungle, Inc. holds exclusive sales rights.
- “DiskDeleter” is a USB memory-type data-deleting software. It is copyrighted by Jungle, Inc., and has been installed by more than 10,000 companies.
- “PDF –XChange Editor” is a multi-functional PDF integrated software that allows free editing of PDF files. Jungle, Inc. sells it as a “Platinum Reseller.”

As a result, net sales in the Software Development business amounted to 5,989,978 thousand yen (up 10.1% year on year), with segment profit (operating profit) of 670,413 thousand yen (up 7.6%).

(*1) WebARGUS is a new type of website security solution that detects the tampering of websites as it occurs, and immediately restores the site to its original state. Instant detection and restoration protect corporate and other websites

from malicious, unknown cyber-attacks, while at the same time preventing the escalation of the damage, such viruses spreading via the tampered website.

- (*2) xoBlos is an innovation platform for Excel to automate inefficient Excel-based tasks. (Excel® is a registered trademark in the U.S. and other countries by the U.S. Microsoft Corporation)

② System Sales Business

In the System Sales segment, which centers on “Rakuichi,” an operations and management support system for small and medium-sized enterprises developed by CASIO HUMAN SYSTEMS CO., LTD., sales and profits increased significantly. This was driven by profits from sales agents in the Hokuriku region, which assumed the business in the second half of the previous fiscal year, contributing to first-half results of the current fiscal year, and by increased PC demand associated with Windows 11 compatibility.

As a result, sales in the System Sales Business amounted to 264,860 thousand yen (up 32.7% year on year), with segment profit (operating profit) of 40,395 thousand yen (up 121.8%).

(2) Explanation of Financial Position

The status of assets, liabilities, and net assets at the end of the subject first quarter cumulative period is as follows.

(Current Assets)

Current assets amounted to 9,319,186 thousand yen at the end of the first quarter, a decrease of 154,872 thousand yen compared to the end of the previous fiscal year. This was mainly due to a decrease of 442,353 thousand yen in cash and deposits, and increases of 109,133 thousand yen in merchandise and 103,848 thousand yen in other.

(Noncurrent Assets)

Noncurrent assets amounted to 1,788,123 thousand yen at the end of the first quarter, a decrease of 8,940 thousand yen compared to the end of the previous fiscal year. This was mainly due to an increase of 29,822 thousand yen in investment securities, and a decrease of 40,902 thousand yen in goodwill.

(Current Liabilities)

Current liabilities amounted to 2,738,304 thousand yen at the end of the first quarter, a decrease of 53,216 thousand yen compared to the end of the previous fiscal year. This was mainly due to increases of 171,656 thousand yen in accounts payable-trade and 193,389 thousand yen in provision for bonuses, and decreases of 208,969 thousand yen in income taxes payable and 209,493 thousand yen in other.

(Noncurrent Liabilities)

Noncurrent liabilities amounted to 263,737 thousand yen at the end of the first quarter, a decrease of 33,637 thousand yen compared to the end of the previous fiscal year. This was mainly due to a decrease of 17,167 thousand yen in provision for stock benefits.

(Net Assets)

Net assets amounted to 8,105,267 thousand yen at the end of the first quarter, a decrease of 76,958 thousand yen compared to the end of the previous fiscal year. This was mainly due to a decrease of 135,636 thousand yen in retained earnings, and increases of 137,813 thousand yen in capital surplus and 108,085 thousand yen in treasury stock.

(3) Explanation of Results Forecasts and Other Future Predictions

No revisions have been made to the full-year consolidated business forecast announced on August 8, 2025. We will disclose changes to our forecasts as necessary in light of future social conditions.

2. Consolidated Quarterly Financial Statements and Major Notes

(1) Consolidated Quarterly Balance Sheets

(Thousand yen)

	FY6/25 (June 30, 2025)	Q1 FY6/26 (September 30, 2025)
Assets		
Current assets		
Cash and deposits	5,354,155	4,911,801
Accounts receivable - trade, and contract assets	3,736,379	3,776,471
Merchandise	41,364	150,497
Work in process	196,341	231,361
Raw materials and supplies	4,092	3,461
Other	141,916	245,764
Allowance for doubtful accounts	-190	-172
Total current assets	9,474,059	9,319,186
Noncurrent assets		
Property, plant and equipment	188,296	183,004
Intangible assets		
Goodwill	647,077	606,175
Other	44,868	40,936
Total intangible assets	691,945	647,112
Investments and other assets		
Investment securities	522,161	551,984
Other	427,007	438,343
Allowance for doubtful accounts	-32,347	-32,320
Total investments and other assets	916,821	958,007
Total noncurrent assets	1,797,063	1,788,123
Total assets	11,271,122	11,107,310

(Thousand yen)

	FY6/25 (June 30, 2025)	Q1 FY6/26 (September 30, 2025)
Liabilities		
Current liabilities		
Accounts payable - trade	857,055	1,028,712
Current portion of bonds payable	16,600	16,800
Income taxes payable	527,087	318,118
Provision for bonuses	47,565	240,955
Provision for loss on orders received	72	72
Other	1,343,139	1,133,645
Total current liabilities	2,791,520	2,738,304
Noncurrent liabilities		
Bonds payable	8,500	-
Retirement benefit liability	11,431	11,783
Provision for share awards	208,281	191,114
Other	69,162	60,839
Total noncurrent liabilities	297,375	263,737
Total liabilities	3,088,896	3,002,042
Net assets		
Shareholders' equity		
Share capital	453,156	453,156
Capital surplus	460,618	598,432
Retained earnings	8,170,350	8,034,714
Treasury shares	-1,315,772	-1,423,858
Total shareholders' equity	7,768,352	7,662,444
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	272,666	289,398
Foreign currency translation adjustment	31,783	40,615
Total accumulated other comprehensive income	304,450	330,013
Non-controlling interests	109,423	112,810
Total net assets	8,182,226	8,105,267
Total liabilities and net assets	11,271,122	11,107,310

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income
Consolidated Quarterly Statements of Income

(Thousand yen)

	Q1 FY6/25 (July 1, 2024 to September 30, 2024)	Q1 FY6/26 (July 1, 2025 to September 30, 2025)
Net sales	5,632,019	6,245,783
Cost of sales	4,283,085	4,755,009
Gross profit	1,348,934	1,490,774
Selling, general and administrative expenses	707,875	779,773
Operating profit	641,058	711,000
Non-operating income		
Interest income	406	4,092
Commission income	569	641
Surrender value of insurance policies	848	755
Subsidy income	2,540	1,408
Gain on forfeiture of unclaimed dividends	593	912
Foreign exchange gains	3,393	-
Other	79	64
Total non-operating income	8,430	7,874
Non-operating expenses		
Interest expenses	697	217
Commission expenses	2,885	2,772
Loss on investments in investment partnerships	-	1,310
Foreign exchange losses	-	827
Other	-	74
Total non-operating expenses	3,583	5,202
Ordinary profit	645,905	713,673
Extraordinary income		
Gain on sale of investment securities	80	-
Total extraordinary income	80	-
Profit before income taxes	645,985	713,673
Income taxes - current	250,212	273,677
Income taxes - deferred	-17,867	-31,129
Total income taxes	232,345	242,548
Profit	413,639	471,125
Profit attributable to non-controlling interests	1,378	3,143
Profit attributable to owners of parent	412,260	467,981

Consolidated Quarterly Statements of Comprehensive Income

(Thousand yen)

	Q1 FY6/25 (July 1, 2024 to September 30, 2024)	Q1 FY6/26 (July 1, 2025 to September 30, 2025)
Profit	413,639	471,125
Other comprehensive income		
Valuation difference on available-for-sale securities	-7,839	16,397
Foreign currency translation adjustment	-29,142	8,831
Total other comprehensive income	-36,981	25,228
Comprehensive income	376,657	496,354
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	375,236	493,083
Comprehensive income attributable to non-controlling interests	1,421	3,271

(3) Notes on Quarterly Consolidated Financial Statements

(Notes Regarding Segment Information)

Segment Information

I Q1 FY6/25 (July 1, 2024 to September 30, 2024)

Information Relating to the Amounts of Net Sales, Profit, and Loss

(Thousand yen)

	Reporting Segments			Adjustment amount	Amount recorded on consolidated quarterly statements of income (Note)
	Software Development Business	System Sales Business	Total		
Net sales					
Net sales to outside customers	5,442,653	189,365	5,632,019	-	5,632,019
Intersegment net sales and transfers	-	10,280	10,280	-10,280	-
Total	5,442,653	199,645	5,642,299	-10,280	5,632,019
Segment profit	622,848	18,209	641,058	-	641,058

(Note) Segment profit is adjusted with operating profit in the consolidated quarterly statements of profit.

II Q1 FY6/26 (July 1, 2025 to September 30, 2025)

Information Relating to the Amounts of Net Sales, Profit, and Loss

(Thousand yen)

	Reporting Segments			Adjustment amount	Amount recorded on consolidated quarterly statements of income (Note)
	Software Development Business	System Sales Business	Total		
Net sales					
Net sales to outside customers	5,989,933	255,849	6,245,783	-	6,245,783
Intersegment net sales and transfers	44	9,010	9,055	-9,055	-
Total	5,989,978	264,860	6,254,838	-9,055	6,245,783
Segment profit	670,413	40,395	710,809	191	711,000

(Note) Segment profit is adjusted with operating profit in the consolidated quarterly statements of profit.

(Notes Regarding Substantial Change in Shareholders' Equity)

Not applicable.

(Notes Regarding Going Concern Assumptions)

Not applicable.

(Notes Regarding Consolidated Statements of Cash Flows)

The quarterly consolidated statements of cash flows for the three months of the current fiscal year have not been prepared. Depreciation for the three months period (including amortization of intangible assets excluding goodwill) and amortization of goodwill are as follows.

	Q1 FY6/25 (July 1, 2024 to September 30, 2024)	Q1 FY6/26 (July 1, 2025 to September 30, 2025)
Depreciation	19,969 thousand yen	17,755 thousand yen
Amortization of goodwill	40,902	40,902