Note: This document is a translation of a part of the original Japanese version and provided for reference purposes only. In the event of any discrepancy between the Japanese original and this English translation, the Japanese original shall prevail.

November 14, 2025

## Consolidated Financial Results for the Third Quarter of the Fiscal Year Ending December 31, 2025 [Under Japanese GAAP]

Company name: Beaglee Inc. Listed on: Tokyo Stock Exchange
Securities code: 3981 URL: https://www.beaglee.com

Representative: Jimpei Yoshida President and Representative Director

Contact: Tatsuji Miyoshi Executive Officer and General Manager, Corporate Management Division

Tel: +81-3-6706-4000

Date for commencement of dividend payments:

Supplementary notes to financial statements:

Yes

Briefing on financial statements:

None

(Rounded down to nearest million yen)

## 1. Consolidated Financial Results for the Third Quarter of the Fiscal Year Ending December 31, 2025 (January 1 to September 30, 2025)

#### (1) Consolidated Operating Results (Cumulative)

(Percentages represent year-on-year changes)

	Net sales		Net sales Adjusted EBITDA C		Operating profit		Ordinary profit		Profit attributable to owners of the parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Third quarter of the fiscal year ending December 31, 2025	12,688	(11.0)	1,736	(19.5)	1,003	(28.9)	968	(29.3)	486	(32.8)
Third quarter of the fiscal year ended December 31, 2024	14,256	(1.4)	2,158	5.9	1,411	11.0	1,370	11.3	724	17.6

For reference: Comprehensive income

Third quarter of the fiscal year ending December 31, 2025: 486 million yen (-32.8%)
Third quarter of the fiscal year ended December 31, 2024: 724 million yen (17.6%)

	Net income per share	Net income per share fully diluted
	Yen	Yen
Third quarter of the fiscal year ending December 31, 2025	87.16	86.94
Third quarter of the fiscal year ended December 31, 2024	120.57	120.13

#### (2) Consolidated Financial Position

	Total assets	Net assets	Capital-to-asset ratio
	Millions of yen	Millions of yen	%
September 30, 2025	16,077	7,864	48.9
December 31, 2024	17,294	7,486	43.3

For reference: Shareholders' equity

As of September 30, 2025: 7,853 million yen As of December 31, 2024: 7,481 million yen

#### 2. Dividends

		Annual dividends						
	End of 1st quarter	End of 2nd quarter	End of 3rd quarter	Year-end	Full year			
	Yen	Yen	Yen	Yen	Yen			
Fiscal year ended December 31, 2024	_	0.00	_	23.00	23.00			
Fiscal year ending December 31, 2025	_	0.00	_					
Fiscal year ending December 31, 2025 (Forecast)				42.00	42.00			

Note: Revisions from the most recently announced dividend forecast: None

Note: The Company's date of record for dividends is the final day of the second quarter and the final day of the fiscal year per the provisions of the Articles of Incorporation. At present, however, the Company's basic policy is to provide a dividend of surplus one time per year as a year-end dividend.

# 3. Consolidated Earnings Forecast for the Fiscal Year Ending December 31, 2025 (January 1 to December 31, 2025)

(Percentages represent year-on-year changes)

	(								7		
Net sales		oc.	Adjusted EF	VULI	Operating	arofit	Ordinary n	rofit	Profit attributa	able to	Net income
	Net sales		Aujusteu El	IIDA	Operating profit		Ordinary profit		owners of the parent		per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	16,463	(10.8)	2,398	(13.8)	1,418	(20.6)	1,364	(21.0)	636	(51.1)	113.95

Note: Revisions from the most recently announced earnings forecast: None

- \* Notes
- (1) Significant changes in the scope of consolidation during the third quarter under review: None

  New: None

  Exclusion: None
- (2) Application of special accounting treatment for the preparation of the quarterly consolidated financial statements: Yes

  Note: For details, refer to page 9 of the supplemental materials entitled "(3) Notes to Quarterly Consolidated Financial Statements,

  (Application of Special Accounting Treatment for the Preparation of Quarterly Consolidated Financial Statements)."
- (3) Changes in accounting policy and changes and restatements of accounting estimates
  - (a) Changes in accounting policy accompanying the revision of accounting standards: None
  - (b) Changes in accounting policy other than those listed in (a): None
  - (c) Changes in accounting estimates: Yes
  - (d) Restatements: None
- (4) Number of shares issued (common stock)
  - (a) Number of shares issued at end of period (including treasury shares)

	September 30, 2025	6,301,986 shares	December 31, 2024	6,283,986 shares		
(b) N	(b) Number of treasury shares at end of period					
	September 30, 2025	713,699 shares	December 31, 2024	716,353 shares		
(c) Average number of shares during the period (cumulative from the beginning of the fiscal year)						
	September 30, 2025	5,586,321 shares	September 30, 2024	6,007,432 shares		

<sup>\*</sup> Review of the attached quarterly consolidated financial statements by a certified public accountant or audit corporation: None

\* Appropriate use of earnings forecasts and other pertinent information (Cautionary Statement with Respect to Forward-Looking Statements)

These materials contain various forward-looking statements and other forecasts regarding performance and other matters. Such statements are based on information available at the time of preparation as well as certain reasonable assumptions. Actual results may differ materially from those expressed or implied by forward-looking statements due to a range of factors. For the notes on the underlying assumptions about the earnings forecasts and the use of the earnings forecasts, refer to page 4 of the supplemental materials entitled "1. Qualitative Information on the Quarterly Financial Results, (3) Explanation of Forward-Looking Information including Consolidated Earnings Forecasts."

## O Supplemental Materials

1.	Qua	litative Information on the Quarterly Financial Results	2
	(1)	Explanation of Operating Results	2
	(2)	Explanation of Financial Condition	3
	(3)	Explanation of Forward-Looking Information including Consolidated Earnings Forecasts	
2.	Qua	rterly Consolidated Financial Statements and Notes	5
	(1)	Quarterly Consolidated Balance Sheet	5
	(2)	Quarterly Consolidated Statement of Income and Quarterly Consolidated Statement of Comprehensive Income	7
	(3)	Notes to Quarterly Consolidated Financial Statements	9
		(Change in Accounting Estimates)	9
		(Application of Special Accounting Treatment for the Preparation of Quarterly Consolidated	
		Financial Statements)	9
		(Notes to Segment Information, etc.)	10
		(Notes on Significant Changes in the Amount of Shareholders' Equity)	11
		(Notes on the Going-Concern Assumption)	12
		(Notes on the Statement of Cash Flows)	12

#### 1. Qualitative Information on the Quarterly Financial Results

The forward-looking statements appearing below are based on information available as of the end of the quarter under review.

#### (1) Explanation of Operating Results

During the consolidated cumulative third quarter under review, against the backdrop of improved employment and income environment and an increase in demand driven by inbound tourism, the Japanese economy continued to recover gradually. On the other hand, the business environment remained uncertain due to factors such as increased downside risks to personal consumption resulting from the continued price hikes, the trends in the U.S. trade policy, heightened geopolitical risks and the impact of the unstable yen exchange rate.

As for the business environment surrounding the Company, the printed publication market shrank, but the e-book publication market continued to grow. According to "eBook marketing report 2025," Impress Corporation estimates that the growth rate of the e-book market will be around 4% in fiscal 2025, and going forward, the e-book and e-comic markets are expected to continue to see moderate growth in size.

Given this market environment, in the Platform Segment, the Group pursued efficient investments while focusing on building the brand of e-comic distribution service Manga Kingdom, and in the Contents Segment, the Group generated stable profits driven by the ongoing growth in the digital domain.

As a result, net sales for the consolidated cumulative third quarter under review totaled 12,688,167 thousand yen (down 11.0% year on year), operating profit was 1,003,050 thousand yen (down 28.9% year on year), ordinary profit was 968,617 thousand yen (down 29.3% year on year) and profit attributable to owners of the parent totaled 486,928 thousand yen (down 32.8% year on year).

The management results for each segment are presented below.

#### (Platform Segment)

In terms of the comic distribution service Manga Kingdom, a mainstay service in the Platform Segment, the Company strived to increase the number of subscribers and customer spending by promoting the flow of visit, retention, and purchase among users. To nurture loyal customers, the Company continued to encourage high spending through the "No. 1 sense of value" strategy and actively implemented sales promotions to acquire a wide range of users, including the launch of the Machi-Comi service, which allows users to read one issue of Manga Kingdom for free after a certain amount of time has passed.

On the other hand, while the Company placed advertisements focusing more on light users than in the previous fiscal year to acquire and retain them and acquired new users, the number of heavy users decreased more than anticipated. As a result, Manga Kingdom net sales decreased 12.0% year on year.

In addition, in March 2025, "The night spider drinks honey ~The marriage fraudster and the fallen woman~," a short drama based on the Company's original work, was distributed on the short drama app BUMP.

Furthermore, the Company has partnered with HJ Holdings, Inc., the operator of the Hulu online video streaming service, and began offering digital comics on Hulu in October 2025.

In terms of profits, there was a year-on-year decrease in operating expenses, mainly advertising and promotion expenses, but gross profit decreased year on year due to a decrease in net sales.

As a result, segment net sales totaled 8,067,763 thousand yen (down 11.8% year on year) and operating profit was 243,235 thousand yen (down 45.5% year on year). The Company recorded an extraordinary loss of 33,550 thousand yen as a temporary expense accompanying the office relocation.

#### (Contents Segment)

In the Contents Segment, the Company increased the number of publications, mainly as digital contents, and actively conducted sales promotion activities tailored to the characteristics and readers' needs of each e-bookstore. In printed publishing, in consideration of the shrinking market for such publishing, the Company implemented cost controls such as management of distribution numbers and pricing.

In digital publishing, although the Company promoted the creation of content tailored to readers' tastes and expanded genres, net sales decreased 0.5% year on year, partly because the effect of boosting sales was limited due to the lack of hits among newly released works.

In printed publishing, as a result of controlling the number of distributions and implementing bimonthly publications and the suspension of publications of magazines, net sales decreased 27.3% year on year.

In addition, in April 2025, two of Bunkasha's works were made into TV dramas, with "Blind Love of a Dark Lawyer: The Most Obsessed and Pure Love Story in the World" being broadcast on TOKYO MX and "Womb Love" being broadcast on Yomiuri TV. Furthermore, in October 2025, "Then Why Don't You Cook It Yourself?" was broadcast on TBS Television, "Is It a Crime to Kill the Guy Who Took My Daughter's Life?" was broadcast on Kansai Television, and "Please Sleep With Me, Tachibana!: My First Sexual Partner is My Hot Coworker?!" was broadcast on TOKYO MX.

On the profit front, earnings both in digital publishing and printed publishing decreased year on year.

As a result, segment net sales totaled 4,834,583 thousand yen (down 7.9% year on year) and operating profit came in at 759,672 thousand yen (down 21.2% year on year).

#### (2) Explanation of Financial Condition

#### (Assets)

Total assets at the end of the current consolidated third quarter amounted to 16,077,603 thousand yen, down 1,216,976 thousand yen compared to the end of the previous fiscal year.

Current assets totaled 7,851,757 thousand yen, down 728,147 thousand yen from the previous fiscal year end. This is mainly attributable to a decrease in cash and deposits of 666,438 thousand yen and a decrease in accounts receivable - trade of 82,712 thousand yen.

Non-current assets totaled 8,225,845 thousand yen, down 488,829 thousand yen compared to the previous fiscal year end. This was mainly attributable to an increase of 58,598 thousand yen in property, plant and equipment and a decrease of 574,196 thousand yen in intangible assets.

#### (Liabilities)

Total liabilities at the end of the current consolidated third quarter amounted to 8,213,197 thousand yen, down 1,594,846 thousand yen compared to the end of the previous fiscal year.

Current liabilities totaled 7,193,197 thousand yen, down 829,846 thousand yen over the previous fiscal year end. This was mainly attributable to a decrease in notes and accounts payable - trade of 561,598 thousand yen, a decrease in accrued consumption taxes of 111,375 thousand yen, and a decrease in refund liabilities of 117,865 thousand yen.

Non-current liabilities totaled 1,020,000 thousand yen, down 765,000 thousand yen over the previous fiscal year end. This was mainly attributable to a decrease in long-term loans payable of 765,000 thousand yen.

#### (Net assets)

Total net assets at the end of the current consolidated third quarter amounted to 7,864,405 thousand yen, up 377,869 thousand yen compared to the end of the previous fiscal year. This was mainly attributable to an increase in retained earnings of 358,873 thousand yen.

As a result, the shareholders' capital ratio came to 48.9%.

#### (3) Explanation of Forward-Looking Information including Consolidated Earnings Forecasts

There have been no changes to the consolidated earnings forecast announced in "Notice Regarding the Revisions of the Full-year Consolidated Earnings Forecast and Dividend Forecast" released on August 14, 2025.

## 2. Quarterly Consolidated Financial Statements and Notes

## (1) Quarterly Consolidated Balance Sheet

		(Unit: thousands of yen)
	End of Previous Consolidated Fiscal Year (As of December 31, 2024)	Consolidated Third Quarter (As of September 30, 2025)
Assets		
Current assets		
Cash and deposits	5,118,725	4,452,287
Notes receivable	26,372	17,907
Accounts receivable - trade	3,266,083	3,183,371
Merchandise and finished goods	63,594	59,473
Supplies	459	344
Advance payments - trade	30,451	38,038
Prepaid expenses	74,842	75,626
Accounts receivable - other	6,370	602
Income taxes receivable	_	29,047
Consumption taxes receivable	_	3,683
Other	912	994
Allowance for doubtful accounts	(7,907)	(9,618)
Total current assets	8,579,904	7,851,757
Non-current assets	-	
Property, plant and equipment		
Buildings	14,662	22,585
Facilities attached to buildings	75,258	91,934
Tools, furniture and fixtures	156,125	182,583
Accumulated depreciation	(181,863)	(174,322)
Accumulated impairment loss	(1,602)	(1,602)
Total property, plant and equipment	62,580	121,178
Intangible assets		·
Goodwill	7,737,721	7,294,734
Software	91,852	89,984
Content assets	218,740	215,425
Software in progress	7,500	89
Content assets in progress	6,013	5,398
Publishing rights	275,333	157,333
Other	1,032	1,032
Total intangible assets	8,338,195	7,763,999
Investments and other assets		.,,
Leasehold and guarantee deposits	174,439	159,716
Deferred tax assets	120,780	161,608
Others	18,680	19,343
Total investments and other assets	313,899	340,668
Total non-current assets	8,714,675	8,225,845
Total assets	17,294,580	16,077,603
Total assets	17,294,380	10,077,003

		(Olinei dirododindo or you
	End of Previous Consolidated Fiscal Year (As of December 31, 2024)	Consolidated Third Quarter (As of September 30, 2025)
Liabilities		
Current liabilities		
Notes and accounts payable - trade	3,228,859	2,667,260
Short-term loans payable	2,000,000	2,000,000
Current portion of long-term loans payable	1,020,000	1,020,000
Accounts payable - other	228,061	234,202
Accrued expenses	42,944	51,830
Income taxes payable	285,461	249,062
Accrued consumption taxes	139,947	28,572
Contract liabilities	568,950	531,274
Refund liabilities	299,948	182,083
Deposits received	55,357	94,584
Other	153,513	134,325
Total current liabilities	8,023,044	7,193,197
Non-current liabilities		
Long-term loans payable	1,785,000	1,020,000
Total non-current liabilities	1,785,000	1,020,000
Total liabilities	9,808,044	8,213,197
Net asset		
Shareholders' equity		
Capital stock	1,906,359	1,910,859
Capital surplus	1,905,859	1,910,491
Retained earnings	4,712,788	5,071,661
Treasury shares	(1,043,514)	(1,039,647)
Total shareholders' equity	7,481,492	7,853,364
Share acquisition rights	5,043	11,040
Total net assets	7,486,535	7,864,405
Total liabilities and net assets	17,294,580	16,077,603
		-,-:,000

## (2) Quarterly Consolidated Statement of Income and Quarterly Consolidated Statement of Comprehensive Income

Quarterly Consolidated Statement of Income Consolidated Cumulative Third Quarter

	Previous Consolidated Cumulative Third Quarter (January 1 to September 30, 2024)	Current Consolidated Cumulative Third Quarter (January 1 to September 30, 2025)
Net sales	14,256,252	12,688,167
Cost of sales	9,275,442	8,316,112
Gross profit	4,980,810	4,372,055
Selling, general and administrative expenses	3,569,452	3,369,004
Operating profit	1,411,357	1,003,050
Non-operating income		1,000,000
Interest income	324	3,749
Dividend income	127	107
Reimbursement receivables	1,804	_
Refunds received		1,167
Gain on sale of businesses	_	10,000
Other	304	513
Total non-operating income	2,560	15,538
Non-operating expenses		
Interest expenses	36,947	45,185
Borrowing expenses	2,880	2,875
Other	3,797	1,910
Total non-operating expenses	43,624	49,971
Ordinary profit	1,370,292	968,617
Extraordinary losses		
Loss on retirement of non-current assets	_	12,990
Office relocation expenses	_	20,560
Total extraordinary losses		33,550
Profit before income taxes	1,370,292	935,067
Income taxes – current	646,000	448,138
Total income taxes	646,000	448,138
Profit	724,292	486,928
Profit attributable to owners of the parent	724,292	486,928

## Quarterly Consolidated Statement of Comprehensive Income

### Consolidated Cumulative Third Quarter

(Unit: thousands of yen)

	Previous Consolidated	Current Consolidated
	Cumulative Third Quarter	Cumulative Third Quarter
	(January 1 to September 30,	(January 1 to September 30,
	2024)	2025)
Profit	724,292	486,928
Comprehensive income	724,292	486,928
(Breakdown)		
Comprehensive income related to owners of the parent	724,292	486,928

#### (3) Notes to Quarterly Consolidated Financial Statements

(Change in Accounting Estimates)

Revision of Estimates for Asset Retirement Obligations

During the consolidated cumulative third quarter under review, the Company revised its estimates for asset retirement obligations previously recorded as obligations to restore properties to their original condition under real estate lease agreements, based on newly obtained information regarding the restoration expenses required upon leaving the premises.

Due to the revision of the estimates, asset retirement obligations increased by 14,347 thousand yen, which was added to the balance recorded before the revision.

Please note that this revision of the estimates has resulted in a decrease of 14,347 thousand yen in operating profit, ordinary profit, and profit before income taxes for the consolidated cumulative third quarter under review.

(Application of Special Accounting Treatment for the Preparation of Quarterly Consolidated Financial Statements)

#### Calculation of Tax Costs

Tax costs are calculated by reasonably estimating the effective tax rate for each business year's profit before income taxes, including in the current third quarter, after the application of tax effect accounting and then multiplying this estimated effective tax rate by profit before income taxes.

However, in the event that the calculation of tax costs using the estimated effective tax rate yields a result that is notably lacking in rationality, then tax costs are calculated using the effective statutory tax rate.

(Notes to Segment Information, etc.)

Previous Consolidated Cumulative Third Quarter (January 1 to September 30, 2024)

Information on the amount of net sales, profit/loss for each reporting segment, and breakdown of profits

(Unit: thousands of yen)

	Reporting segment				Total
	Platform Segment	Contents Segment	Total amount (Note 1)		(Note 2)
Net sales					
Own distribution	8,572,475	-	8,572,475	_	8,572,475
Others' distribution	274,680	3,661,137	3,935,817	_	3,935,817
Printed publishing	-	1,113,931	1,113,931	_	1,113,931
Others	300,751	333,275	634,027	_	634,027
Revenue from contracts with customers	9,147,908	5,108,344	14,256,252	_	14,256,252
Net sales to external customers	9,147,908	5,108,344	14,256,252	_	14,256,252
Intersegment sales and transfers	1,706	140,082	141,788	(141,788)	-
Total	9,149,614	5,248,426	14,398,040	(141,788)	14,256,252
Segment profit	446,235	964,505	1,410,741	615	1,411,357

Notes: 1. Adjustments of segment profit of 615 thousand yen represent company-wide expenses and elimination of intersegment transactions.

Current Consolidated Cumulative Third Quarter (January 1 to September 30, 2025)

Information on the amount of net sales, profit/loss for each reporting segment, and breakdown of profits

(Unit: thousands of yen)

	Reporting segment			Adjusted	Total
	Platform Segment	Contents Segment	Total	amount (Note 1)	(Note 2)
Net sales					
Own distribution	7,538,609	-	7,538,609	-	7,538,609
Others' distribution	271,762	3,609,325	3,881,088	_	3,881,088
Printed publishing	-	781,837	781,837	_	781,837
Others	216,291	270,340	486,631	_	486,631
Revenue from contracts with customers	8,026,663	4,661,504	12,688,167	_	12,688,167
Net sales to external customers	8,026,663	4,661,504	12,688,167	_	12,688,167
Intersegment sales and transfers	41,100	173,079	214,179	(214,179)	_
Total	8,067,763	4,834,583	12,902,347	(214,179)	12,688,167
Segment profit	243,235	759,672	1,002,907	143	1,003,050

Notes: 1. Adjustments of segment profit of 143 thousand yen represent company-wide expenses and elimination of intersegment transactions.

2. Segment profit is the same as operating profit on the quarterly consolidated statement of income.

<sup>2.</sup> Segment profit is the same as operating profit on the quarterly consolidated statement of income.

(Notes on Significant Changes in the Amount of Shareholders' Equity)

Previous Consolidated Cumulative Third Quarter (January 1 to September 30, 2024)

1. Dividend payment

Resolution	Type of shares	Total amount of dividends (thousands of yen)	Dividend per share (yen)	Date of record	Date of effect	Source of dividends
Annual General Meeting of Shareholders held on March 28, 2024	Common stock	90,439	15.00	December 31, 2023	March 29, 2024	Retained earnings

- Dividends whose record date belongs to the previous consolidated cumulative third quarter but whose
  effective date is after the end of the previous consolidated cumulative third quarter
  N/A
- 3. Significant changes in the amount of shareholders' equity

The Company disposed of 4,533 treasury shares on April 26, 2024, based on a resolution at the meeting of the Board of Directors held on March 28, 2024, as restricted share compensation paid to the Company's directors.

In addition, based on a resolution at the meeting of the Board of Directors held on August 14, 2024, the Company acquired 266,834 treasury shares.

As a result, retained earnings decreased by 1,565 thousand yen and treasury shares increased by 356,938 thousand yen during the previous consolidated cumulative third quarter to 4,133,555 thousand yen and 707,181 thousand yen, respectively, as of September 30, 2024

Current Consolidated Cumulative Third Quarter (January 1 to September 30, 2025)

1. Dividend payment

Resolution	Type of shares	Total amount of dividends (thousands of yen)	Dividend per share (yen)	Date of record	Date of effect	Source of dividends
Annual General Meeting of Shareholders held on March 27, 2025	Common stock	128,055	23.00	December 31, 2024	March 28, 2025	Retained earnings

- Dividends whose record date belongs to the current consolidated cumulative third quarter but whose effective
  date is after the end of the current consolidated cumulative third quarter
  N/A
- 3. Significant changes in the amount of shareholders' equity

In the current consolidated cumulative third quarter under review, both capital stock and capital surplus increased by 4,500 thousand yen, respectively, due to the exercise of stock acquisition rights.

Furthermore, the Company disposed of 2,654 treasury shares on April 25, 2025, based on a resolution at the meeting of the Board of Directors held on March 27, 2025, as restricted share compensation paid to the Company's directors. This disposition resulted in an increase of 132 thousand yen in capital surplus and a decrease of 3,866 thousand yen in treasury shares.

As a result of these, capital stock stood at 1,910,859 thousand yen, capital surplus at 1,910,491 thousand yen, and treasury shares at 1,039,647 thousand yen at the end of the current consolidated cumulative third quarter under review.

(Notes on the Going-Concern Assumption)

N/A

(Notes on the Statement of Cash Flows)

A quarterly consolidated statement of cash flows for the current consolidated cumulative third quarter has not been prepared. Depreciation (including amortization of intangible assets, excluding goodwill) and amortization of goodwill for the current consolidated cumulative third quarter are as follows.

	Previous Consolidated Cumulative Third Quarter	
Depreciation	(January 1 to September 30, 20 297,303 thousand	
Amortization of goodwill	442,987 thousand	d yen 442,987 thousand yen