

Cacco Inc. | TSE Stock Code: 4166

Financial Results for the 3Q of FY2025

November 12, 2025

Shaping the "Let's Do It" for a next game changer.

Note: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

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FY2025 3Q Financial Results



Net Sales – Steady Recovery

Cumulative 3Q net sales 601 million yen (+14.9% YoY)...

Operating loss narrowed each quarter

FY25 3Q (cumulative) operating loss was 84 million yen, a sharp improvement from 202 million yen in the same period last year. Completion of the O-PLUX version-up for installed customers reduced server and data expenses, lowering cost of sales. Personnel expense optimization also contributed, and operating margin improved by +24.7_{pp} YoY to -14.0%. With supportive market conditions, we plan to continue 4Q investments for mid- to long-term growth and currently expect results broadly in line with plan.

A strategic shift in our Fraud Detection Services* drove an increase in new leads and expanded revenue from existing customers.

Since the start of this fiscal year, we shifted Fraud Detection Services from a product-centric to a market-domain-based marketing and sales strategy, and lead volume has been increasing. Revenue from existing customers for the e-commerce fraud detection service O-PLUX also grew. As a result, cumulative 3Q recurring revenue in Fraud Detection Services rose 26.0% YoY to 475 million yen, and the recurring revenue ratio reached 79.1%.

^{*} Fraud detection services: O-PLUX (fraudulent order detection), O-MOTION (unauthorized login detection)





FY2025 3Q Cumulative Net Sales

601 million yen

YoY +14.9% Plan Progress 76.9%

FY2025 3Q Cumulative Operating Income

- 84 million yen

YoY -% Plan Progress -%

FY2025 3Q Cumulative Ordinary Income

- 82 million yen

YoY -0 Plan Progress -0

* In accordance with the Tokyo Stock Exchange's financial statement format, "–" is used for YoY and progress figures for operating income and ordinary income.

FY2025 3Q Cumulative Recurring Revenue from Fraud Detection Services*

475 million yen

YoY +26.0%

79.1%

YoY +7.0pp

FY2025 3Q Cumulative Churn Rate (Fraud Detection Services)

0.42%

YoY -0.08pp

FY2025 3Q Cumulative
Recurring Revenue Ratio (Fraud
Detection Services)

^{*} Fixed monthly fees plus variable screening fees based on the number of screenings.

FY2025 3Q Financial Results Highlights



FY2025 3Q cumulative net sales were 601 million yen (+14.9% YoY), with progress toward plan of 76.9%. Operating loss was 84 million yen, and ordinary loss was 82 million yen.

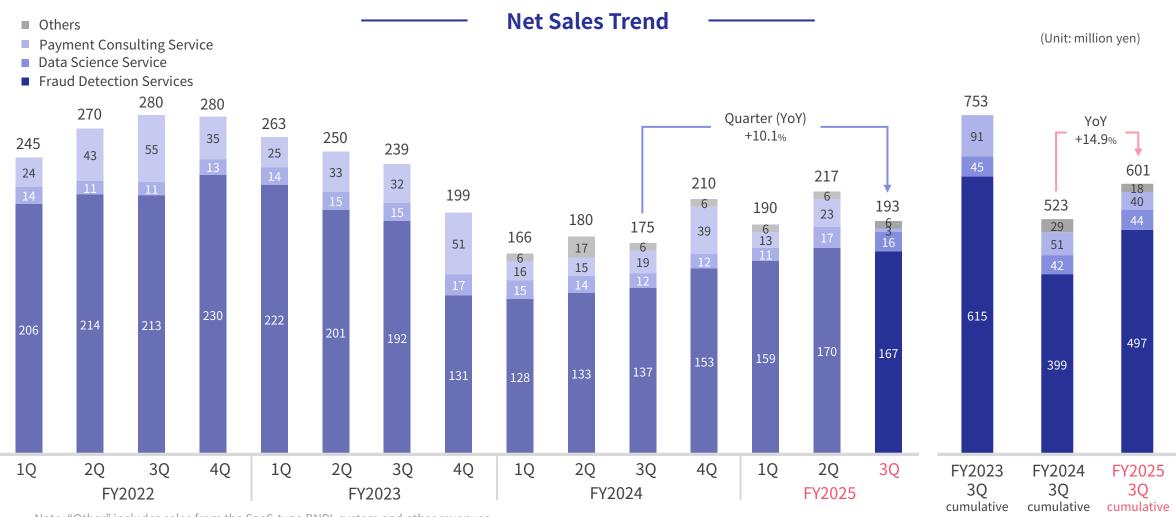
(Unit: million yen)

	FY2022 3Q Cumulative	FY2023 3Q Cumulative	FY2024 3Q Cumulative	FY2025 3Q Cumulative	YoY Change	FY2025 Full-Year Forecast	Plan Progress
Net Sales	796	753	523	601	+14.9%	781	76.9%
(Net Sales of Fraud Detection Services)	635	615	399	497	+24.6%	664	74.8%
Operating Income	134	-8	-202	-84	-	-222	-
(Operating income Margin)	16.9%	- 1.1%	-38.8%	-14.0%	+24.7pp	-28.5%	-
Ordinary Income	123	-18	-202	-82	-	-225	-
(Ordinary Income Margin)	15.6%	-2.5%	-38.8%	-13.8%	+25.0 _{pp}	-28.8%	-
Net Income	80	-24	-203	-83	-	-225	-

FY2025 3Q - Net Sales Trend



FY2025 3Q cumulative net sales were 601 million yen (+14.9% YoY), with progress toward plan of 76.9%. In O-PLUX, both new customer acquisition and increased usage by existing customers drove steady sales, supporting progress toward the full-year plan.

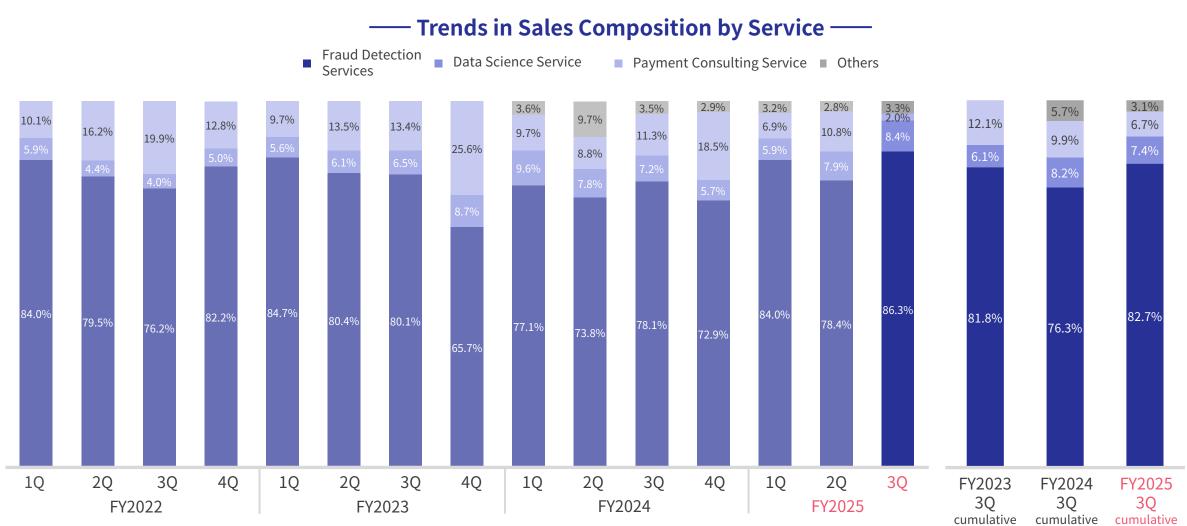


Note: "Other" includes sales from the SaaS-type BNPL system and other revenues.

FY2025 3Q – Sales Composition by Service



Fraud Detection Services, our core offering, accounted for 82.7% of cumulative FY2025 3Q net sales (+6.5pp YoY).

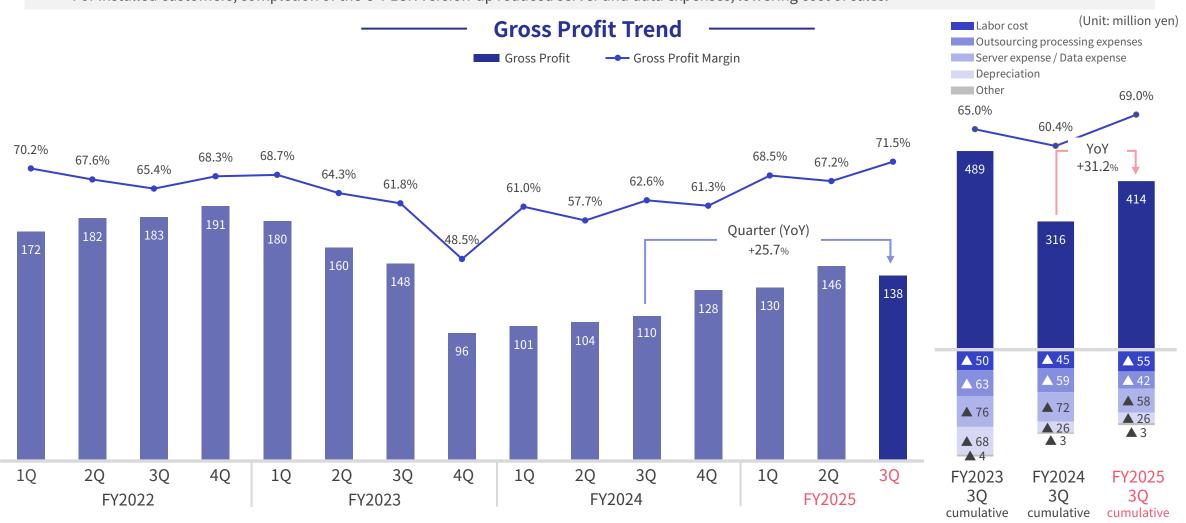


FY2025 3Q – Gross Profit Trend



Cumulative FY2025 3Q gross profit was 414 million yen (+31.2% YoY), and gross margin was 69.0% (+8.6pp YoY).

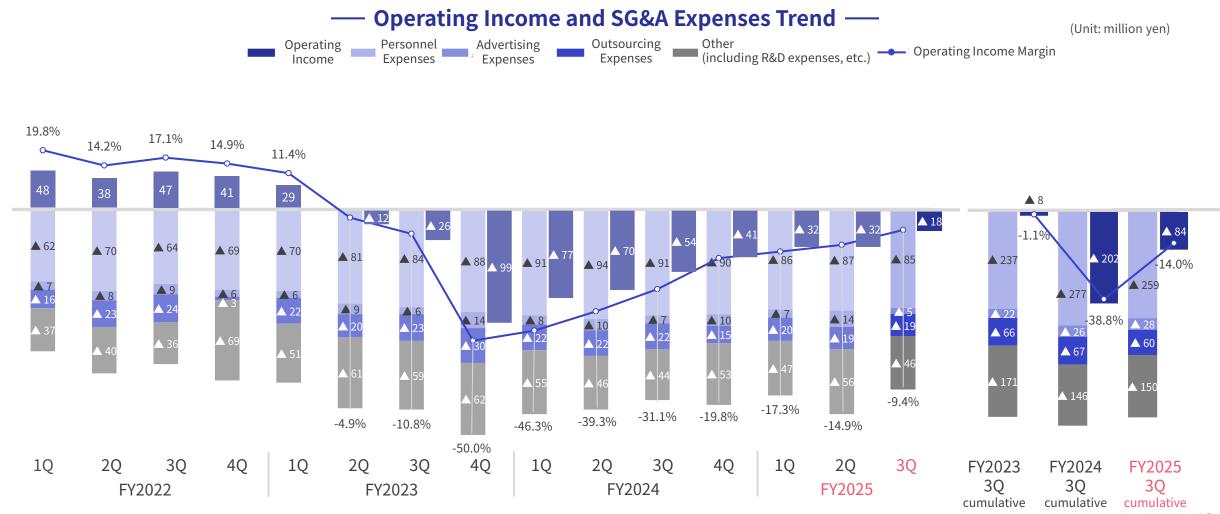
- Labor costs increased to strengthen sales promotion and support for O-PLUX.
- For installed customers, completion of the O-PLUX version-up reduced server and data expenses, lowering cost of sales.



FY2025 3Q - Operating Income and SG&A Expenses Trend

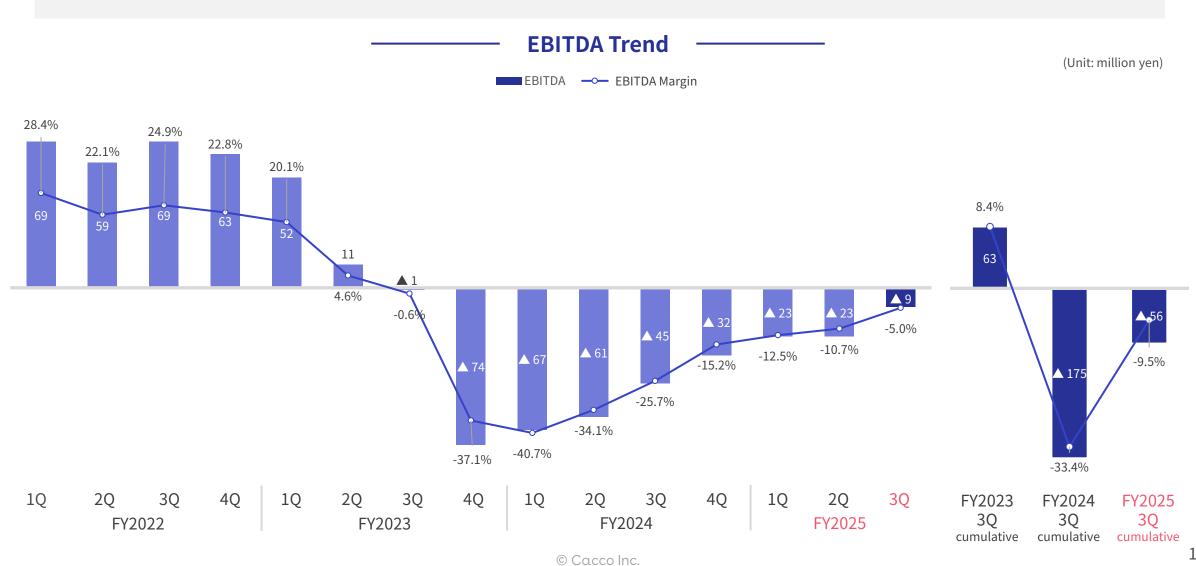


Cumulative FY2025 3Q operating loss was 84 million yen, and operating margin was –14.0%, improving by 24.7_{pp} YoY. The operating loss continued to narrow sequentially, by roughly 60%.





FY2025 3Q (cumulative) EBITDA was negative 56 million yen, and the EBITDA margin was -9.5%, +23.9pp YoY.

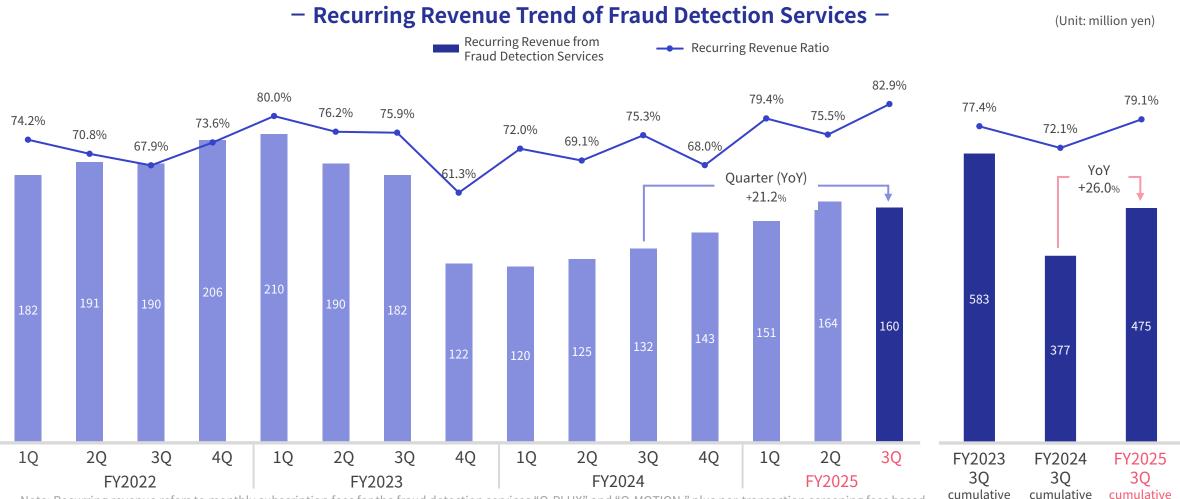


FY2025 3Q – Recurring Revenue Trend of Fraud Detection Services



FY2025 3Q (cumulative) recurring revenue in Fraud Detection Services was 475 million yen (+26.0% YoY), and the recurring revenue ratio reached 79.1% (+7.0pp YoY).

- Revenue from the e-commerce fraud detection service O-PLUX continued to grow steadily.



Note: Recurring revenue refers to monthly subscription fees for the fraud detection services "O-PLUX" and "O-MOTION," plus per-transaction screening fees based on the number of screenings (including "Fraud Checker"). Sales from the SaaS-type BNPL system are excluded.

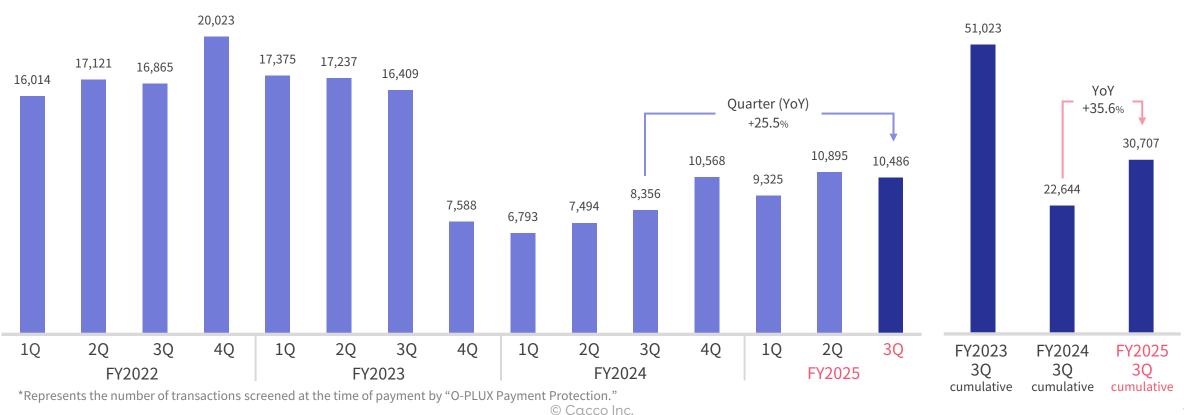
The recurring revenue ratio is calculated as recurring revenue divided by total net sales from all services.



Cumulative FY2025 3Q transaction screenings at payment for O-PLUX increased 35.6% YoY, continuing the growth trend.

——— "O-PLUX" Transaction Screening Volume Trend ———

(Unit: Thousand transactions)

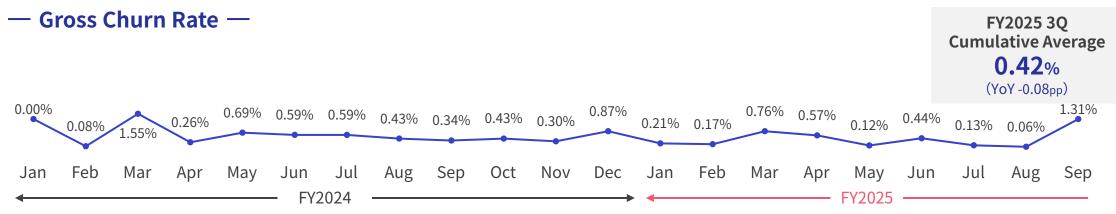


FY2025 3Q – Monthly Churn Rate Trend of Fraud Detection Services



FY25 3Q (cumulative) average monthly churn for Fraud Detection Services remained low at 0.42% (YoY -0.08pp).

- The uptick in September reflected the termination of a contract with a mid-sized merchant; with a diversified customer base, the impact was limited and overall churn remained low and stable.



NOTE: Gross churn rate = (12-month average of monthly recurring revenue cancelled) ÷ (beginning-of-month recurring revenue) (excluding the SaaS-type BNPL system).

Net Churn Rate

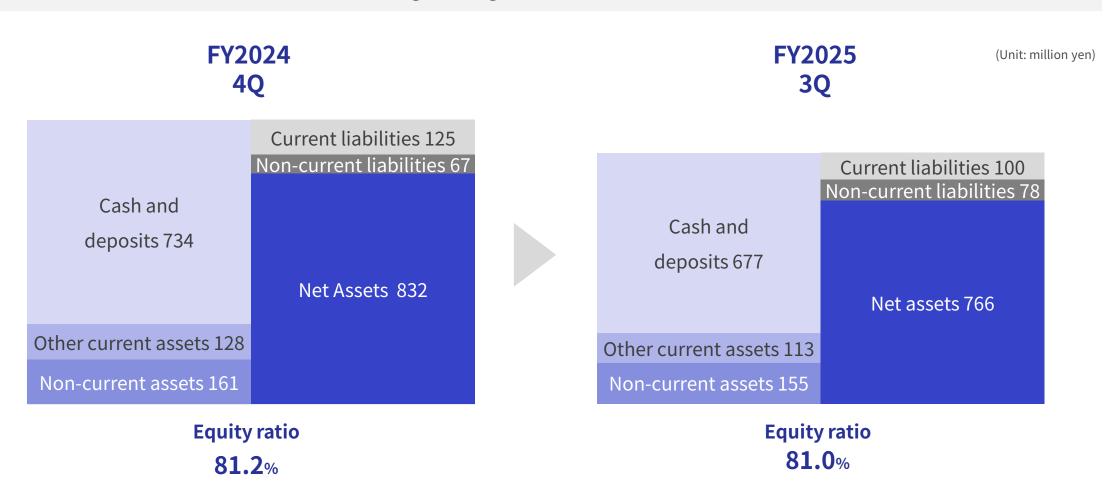
FY2025 3Q Cumulative Average -0.61% (YoY -0.07pp)



Net churn rate = (12-month average of monthly recurring revenue cancelled – new recurring revenue in the month) ÷ (beginning-of-month recurring revenue) (excluding the SaaS-type BNPL system).



On the assets side, current assets decreased due to lower cash and deposits, and non-current assets decreased due to a decline in software (intangible assets). On the liabilities side, current liabilities decreased due to lower accounts payable, while non-current liabilities increased due to new borrowings and higher deferred tax liabilities.



FY2025 Full-Year Outlook



(Unit: million yen)

	FY2024 (Actual)	FY2025 (Forecast)	YoY Change
Net Sales	734	781	+6.5%
(Net Sales of Fraud Detection Services)	552	664	+20.3%
Operating Income	-244	-222	-
(Operating income Margin)	-33.3%	-28.5%	-
Ordinary Income	-254	-225	-
(Ordinary Income Margin)	-34.7%	-28.8%	-
Net Income	-255	-225	-
E P S (yen)	-93.74	-82.94	-

Net Sales: YoY +6.5%

Sales of the core fraud detection service "O-PLUX" are expected to increase by 111 million yen (+20.3% YoY). However, this will be partially offset by a decline in sales from the payment consulting service. As a result, full-year net sales for FY2025 are projected at 781 million yen (+6.5% YoY).

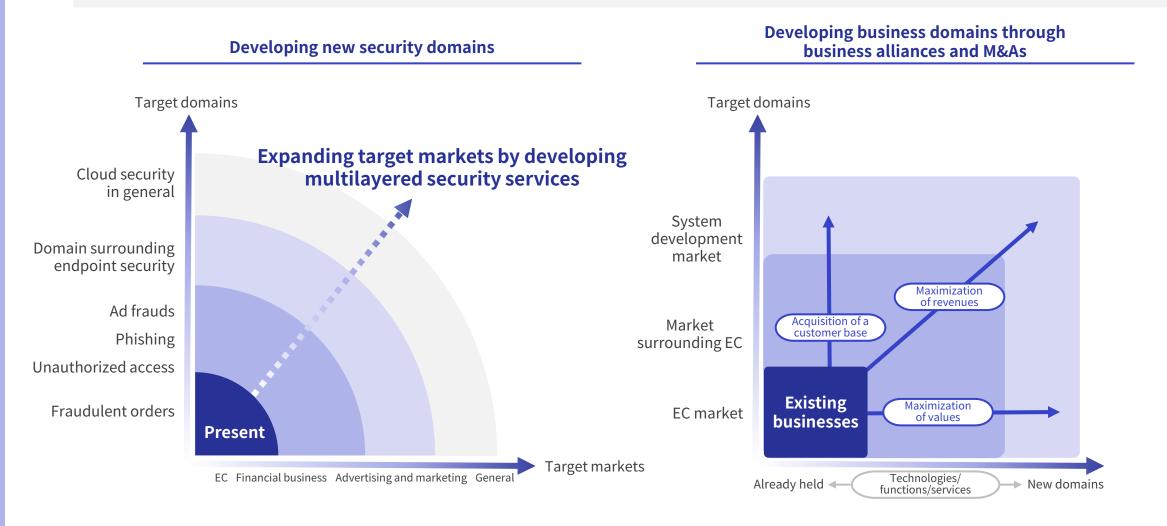
Operating Profit: -222 million yen

Operating profit is forecasted at -222 million yen, reflecting investments in developing new functions aligned with market needs, as well as the reallocation of marketing and sales strategies by business domain to drive new customer acquisition and revenue growth.

FY2025 Growth Strategy



We will venture into new security fields and expand our target markets based on our fraud detection service, which is our current leading service. Furthermore, we aim to build up our unique business domains by extending our business areas through business alliances and M&As.





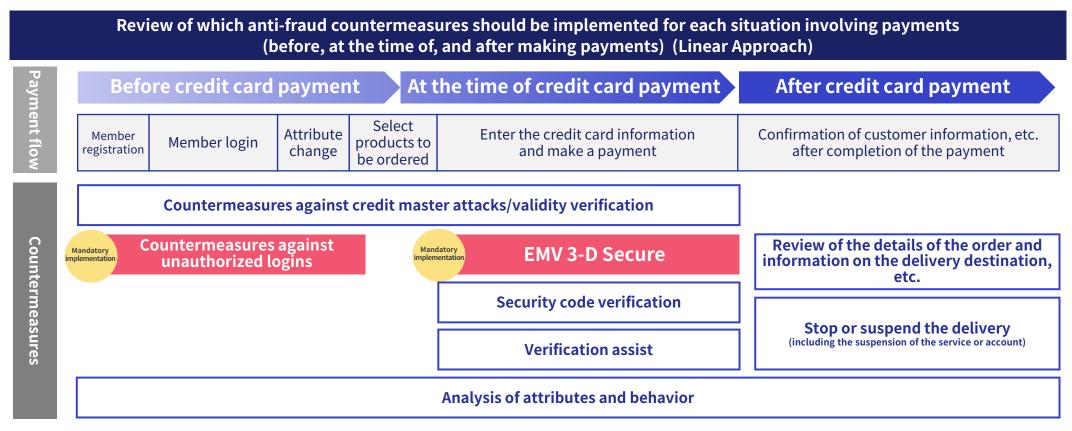
Provide trusted services as Japan's leading cybersecurity company in the fraud detection service domain.

- Maximally leverage the trend of strengthened fraud prevention regulations and drive further customer expansion by providing seamless fraud countermeasures through the fraud detection service O-PLUX.
- Shift from a product-based strategy to a market-domain-based marketing and sales strategy to accelerate customer acquisition.
- Drive the development of new features for the unauthorized login detection service O-MOTION and **expand** revenue by acquiring customers in the financial and EC domains.
- Promote the building of new business domains through business alliances and M&As to drive revenue growth.

(1) Leverage the Trend of Strengthened Fraud Prevention Regulations - 1



The Credit Card Security Guidelines Version 6.0*1 issued in March 2025 not only mandate that EC merchants implement EMV 3-D Secure*2 but also newly mandate the implementation of measures against unauthorized logins. The guidelines emphasize that for EC merchants, it is crucial to perceive the flow of credit card transactions as a "line" and to implement appropriate fraud countermeasures at each point along that line. This creates a favorable market environment for Cacco's fraud detection services, which can provide consistent countermeasures based on this "Linear Approach."



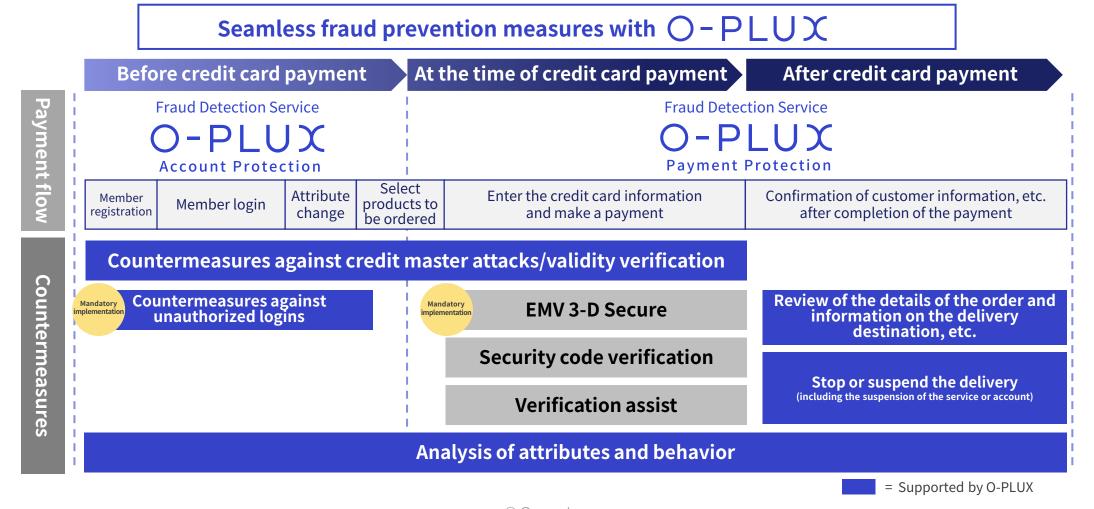
^{*1} Issued by the Credit Card Transaction Security Countermeasures Council. (Secretariat: Japan Consumer Credit Association)

^{*2} Identity authentication services recommended by international credit card brands to ensure that credit card payments on the Internet are made more securely. Those services are collectively referred to as "EMV 3-D Secure," although each brand uses a different name for those services.

(1) Leverage the Trend of Strengthened Fraud Prevention Regulations - 2



We will demonstrate to the market that seamless fraud countermeasures are achievable with O-PLUX, rather than relying on traditional, standalone security measures. Additionally, we aim to acquire new customers and to increase revenue by enhancing functionality to meet the needs of businesses that have yet to adopt our products as well as potential customers.



(2) Shift to a Market-domain-based Marketing and Sales Strategy to Accelerate Customer Acquisition



In response to the trend of strengthening fraud prevention regulations, we will accelerate the speed of customer acquisition by switching from a product-based marketing and sales strategy to a market domain-based strategy that provides end-to-end product solutions on a market domain basis.

Traditional Strategy

Developed a market per product with a productbased strategy

Current Strategy

Develop markets with a domain-based strategy

Fraudulent Order Detection Service
O-PLUX

Unauthorized Login Detection Service
O-MOTION

SaaS-type BNPL system

Market Size (BtoC)
approx. 24.8 trillion
yen*1

Finance

Market Size approx. 60 trillion yen*2

Fraud Detection Service

- PLUX

Account Protection

Payment Protection

Unauthorized Login Detection Service

O - MOTION

SaaS-type BNPL system

Approach each market domain with an end-to-end product solution strategy

^{*1: &}quot;FY2023 Digital Transaction Environment Development Project (Market Research on E-Commerce)" – Ministry of Economy, Trade and Industry

^{*2: &}quot;Industry Trends Research: Industry-Specific Market Size Rankings" – DigitalWorks Inc.

(3) Drive the Development of New Features for the Unauthorized Login Detection Service O-MOTION to Expand Revenue (X []



Companies that are considering the introduction of O-MOTION are increasingly seeking features such as "mobile app compatibility," "tools to streamline development prior to implementation," and "enhanced authentication functions." To meet these demands, we will drive the development of new functions, which will enable us to expand into the EC and finance domains, where adoption has thus far been limited, and accelerate new customer acquisition to drive revenue growth.

New Feature Development



Mobile app compatibility

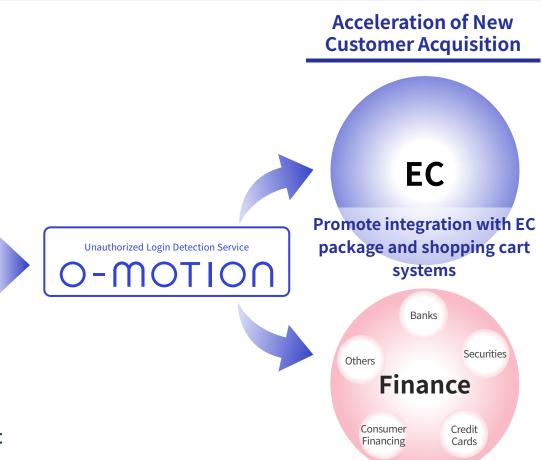
* Released in July 2025



Enhanced authentication functions



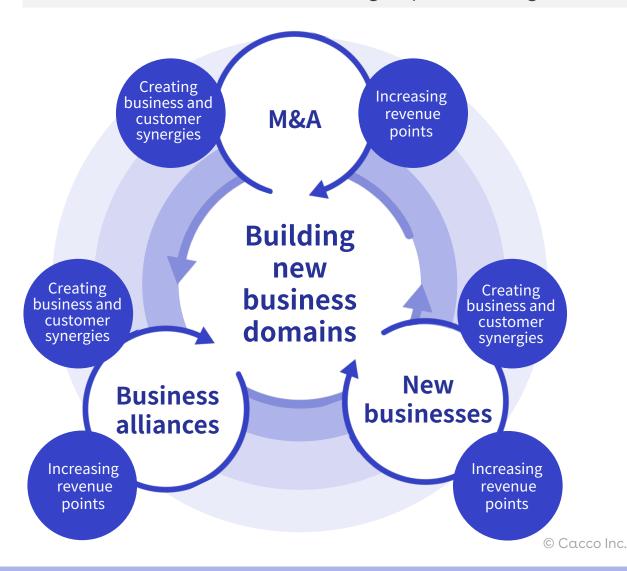
Streamlining of development prior to implementation



(4) Promote the Building of New Business Domains via Business Alliances and M&A, etc. to Drive Revenue Growth



We do not limit ourselves to existing business domains, but proactively utilize business alliances and M&A to acquire new business domains and markets, aiming for phase-based growth.



We will proactively utilize business alliances and M&A to build new business domains, aiming to generate synergies among businesses and customers, promote phase-based growth through increasing new profit points, and increase company-wide profits.

In addition, we will utilize profits so obtained to make investments to further acquire new business domains and drive our cycle of building new business domains.

Appendix



Cacco Evolutionary Purpose

Shaping the "Let's Do It" for a next game changer

The Cacco Evolutionary Purpose embodies our desire to contribute to the development of the Japanese economy by supporting people and companies that are taking on the challenge of making the world a better place.

When the company was founded, there was little fraud in Internet transactions, and there were no fully functional fraud detection services in the world. But we believed that in the near future, there would be a wide variety and high volume of fraudulent activities in all Internet transactions, including e-commerce.

Almost a decade later, as we predicted, fraudulent activity is occurring in all kinds Internet transactions, and the methods are becoming more complex, evolving and expanding. Since the release of O-PLUX in 2012, we have continued to develop it so that it can adequately respond to evolving threats, and as a result, it is currently the No. 1* installed security solution in Japan.

As a company that creates new value through security, payment, and data science technologies, Cacco will continue to strive to realize the Cacco Evolutionary Purpose and sustainably increase its corporate value.

COXELO

^{*} TOKYO SHOKO RESEARCH, LTD., "Survey on the number of EC sites in Japan introducing paid fraud detection service," (as of the end of March 2025)



Company Profile

Company name	Cacco Inc.		
Representative	Hiroyuki Iwai, Representative Director, President and CEO		
Business description	Provision of SaaS-type Algorithms (Fraud detection services, payment consulting services, and data science services)		
Capital	13,145,000 yen		
Listed on	Tokyo Stock Exchange, Growth Market (Stock Code 4166)		
Founded on	January 28, 2011		
Address/TEL	1-5-31, Motoakasaka, Minato-ku, Tokyo, JAPAN TEL: 03-6447-4534		
Patents	Patent #6534255, #6534256, and #6860156		
Certifications	ISMS (Information Security Management System) ISO/IEC 27001:2013 JIS Q 27001:2014 Registration number: IA120255 Privacy Mark® #10824248		

History

2011 January	Establishment of business (Fraud prevention consulting)
O November	Start of payment consulting service (Payment system development and consulting for BNPL* business operators)
2012 O June	Release of O-PLUX, a fraudulent order detection service
2015 O January	Start of data science service (Data analysis and algorithm development for industries including retail and manufacturing)
2016 O July	Release of O-MOTION, an unauthorized login detection service
2020 O December	Listing on the TSE Growth Market
2021 October	Entry into a capital and business alliance with Eltes Co., Ltd.
2022 O December	Release of the SaaS-type BNPL system, a BNPL settlement package
2023	Entry into a capital and business alliance with Value Creation Inc.
O June	Release of Impenetrable Defense Pack for Phishing, an anti-phishing package
2024 O April	Release of Irohani Analysis, a marketing support service
September	Release of Mail Validator, an email address checking service

 $^{^{\}star}$ BNPL: Abbreviation for Buy Now Pay Later, post-payment settlement

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Media Coverage Record (1) (FY2023–FY2025) *Media Coverage Record (FY2023–FY2025)



Publication Month	Туре	Publication Media	Content
Oct 2025	Web	ASCII.jp (IT news portal)	Introduction to the Cashless Security Report 2025 (explaining trends such as data breaches and credit card fraud).
Oct 2025	Web	The Asahi Shimbun (digital)	Our data was featured in an article on credit card fraud.
Oct 2025	Web	ScanNetSecurity (cybersecurity site)	Introduction to the Cashless Security Report 2025.
Sep 2025	Web	Yahoo! News	Explainer on credit card fraud.
Sep 2025	Newspaper	The Mainichi	Article on credit card fraud including a comment from our company.
Sep 2025	Web	NHK NEWS WEB	Explainer on the damage and current situation of credit card fraud.
Sep 2025	TV	NHK "Shuto-ken News" (Tokyo Metropolitan Area News)	Segment explaining credit card fraud.
Aug 2025	Newspaper	The Nikkei (Hokuriku edition)	Introduction to the business alliance between Hokuriku Bank and our company.
Aug 2025	Newspaper	Hokkoku Shimbun	Introduction to the business alliance between Hokuriku Bank and our company.
July 2025	Web	Internet and security specialized media "INTERNET Watch"	Introduction of a seminar on countermeasures against securities account takeover fraud (speaker at a cybersecurity organization-hosted seminar)
June 2025	Web	IT information specialized media "ITmedia Enterprise	Contribution regarding credit card fraud
June 2025	Newspaper	Nihon Keizai Shimbun	Featured in an article on men's childcare
May 2025	Newspaper	Nihon Keizai Shimbun	Explanation and provision of our data on credit card fraud trends
April 2025	Newspaper	Nihon Keizai Shimbun	Explanation of our company's data on credit card information leakage
March 2025	Web	Nikkei Group's technology information site "Nikkei xTECH"	Explanation of credit card fraud methods
March 2025	Web	Nikkei Group's technology information site "Nikkei xTECH"	Data provision and our company's comments on credit card information leakage
March 2025	Newspaper/Web	Asahi Shimbun	Introduction of our company's survey data on credit card fraud
February 2025	Web	Jiji Press's government news site "iJAMP"	Commentary on phishing frauds and fraudulent activities related to Japan's <i>Furusato Nozei</i> (hometown tax allocation) system
December 2024	Web	Business media "BUSINESS INSIDER"	Introduction of the reality of and countermeasures for credit card fraud, supported by data

Media Coverage Record (2) (FY2023–FY2025) *Media Coverage Record (FY2023–FY2025)



掲載月	種別	掲載メディア	内容
December 2024	Web	Yahoo! Japan News	Explanation of the results of a consumer survey on credit card fraud
October 2024	TV	TV Asahi's "Good! Morning" program	Explanation of the current situation of and countermeasures for credit card fraud
October 2024	Web	"FNN Prime Online," the news website of the Fuji Television Network's 28 FNN station	Credit card fraud on EC sites and measures by EC merchants
August 2024	Newspaper	Sankei Shimbun	Explanation of credit card fraud, including credit master attacks
July 2024	Newspaper/Web	Asahi Shimbun	Introduction of credit card fraud on EC sites and measures by GEO HOLDINGS CORPORATION
June 2024	Web	"payment navi," a credit card information portal	Introduction of a study session for the media with Tobila Systems Inc.
May 2024	TV	Kansai Television "news runner"	A detailed explanation of credit card fraud methods and countermeasures
April 2024	TV	NHK Fukuoka "Rokuichi! Fukuoka"	Explanation of measures to prevent information leaks and their damage
April 2024	TV	Tokyo Broadcasting System Television "Information 7 Days Newscaster"	Introduction of damage caused by credit card fraud and its countermeasures
April 2024	TV	Fuji Television Network "Mezamashi 8"	A detailed explanation of the reality and methods of credit card fraud
April 2024	Newspaper/Web	Asahi Shimbun	Trends in EC credit card fraud and our comments on the trends
March 2024	Newspaper/Web	Nihon Keizai Shimbun	Expert comments on measures against online shopping fraud
March 2024	Magazine	"Monthly Automatic Recognition," a specialized magazine on automatic recognition technology in general	Introduction of a data-science-based fraud detection service
February 2024	TV	Nippon Television Network "DayDay."	Introduction of our company as a card fraud prevention service provider
February 2024	Web	VIETJO - Vietnam news general information site	Introduction of our business partnership with Suganuma Group for human resources support
February 2024	Web	NNA ASIA - Asian economic news and business information	Re-introduction of our business partnership with Suganuma Group
January 2024	Web	Yahoo! Japan News	Explanation of fraudulent methods related to Japan's <i>Furusato Nozei</i> (hometown tax allocation) system and damages
November 2023	Newspaper/Web	Yomiuri Shimbun	Introduction of our research data on measures against credit card fraud
November 2023	Newspaper *Web: Tokyo Shimbun	Chunichi Shimbun	Introduction of detailed data on credit card fraud countermeasures
November 2023	Web	Tokyo Shimbun	Posting of our company's data on credit card fraud countermeasures

Media Coverage Record (3) (FY2023–FY2025) *Media Coverage Record (FY2023–FY2025)



掲載月	種別	掲載メディア	内容
April 2024	Newspaper/Web	Asahi Shimbun	Trends in EC credit card fraud and our comments on the trends
March 2024	Newspaper/Web	Nihon Keizai Shimbun	Expert comments on measures against online shopping fraud
March 2024	Magazine	"Monthly Automatic Recognition," a specialized magazine on automatic recognition technology in general	Introduction of a data-science-based fraud detection service
February 2024	TV	Nippon Television Network "DayDay."	Introduction of our company as a card fraud prevention service provider
February 2024	Web	VIETJO - Vietnam news general information site	Introduction of our business partnership with Suganuma Group for human resources support
February 2024	Web	NNA ASIA - Asian economic news and business information	Re-introduction of our business partnership with Suganuma Group
January 2024	Web	Yahoo! Japan News	Explanation of fraudulent methods related to Japan's <i>Furusato Nozei</i> (hometown tax allocation) system and damages
November 2023	Newspaper/Web	Yomiuri Shimbun	Introduction of our research data on measures against credit card fraud
November 2023	Newspaper *Web: Tokyo Shimbun	Chunichi Shimbun	Introduction of detailed data on credit card fraud countermeasures
November 2023	Web	Tokyo Shimbun	Posting of our company's data on credit card fraud countermeasures
May 2023	TV	Fuji Television Network "Mezamashi 8"	Explanation of the reality of and methods behind rapidly increasing credit card fraud
May 2023	Web	"AERA dot.," the news and information website of Asahi Shimbun Publications Inc.	Explanation of the latest methods and countermeasures for credit card fraud
April 2023	Magazine	Card industry magazine "CardWave"	Introduction of the deferred payment market and the SaaS-type BNPL system
April 2023	TV	TV Asahi's "Saturday Station"	Explanation of the reality of credit card fraud, with the latest examples
March 2023	Web	"Nikkei FinTech," a magazine specializing in digital finance	Issues with BNPL and introduction of the SaaS-type BNPL System
March 2023	Newspaper/Web	Asahi Shimbun	Posting of data on the status of fraud prevention measures by mail- order business operators
February 2023	Newspaper/Web	Nihon Keizai Shimbun	Introduction of data from credit card information leak investigations and our company's comments
February 2023	Web	Trend magazine "@DIME"	Background to the development of the fraudulent order detection service O-PLUX



We help to create a secure Internet infrastructure from entrance to exit by providing our core fraud detection services, payment consulting services, and data science service.

Anti-Phishing Service
Impenetrable
Defense PACK
for Phishing

One-stop anti-phishing solution that detects phishing e-mails and phishing domains and prevents spoofing logins.

Fraud Detection Service



Detects fraudulent orders such as EC payments in arrears and resale in real time. No. 1* in Japan by number of installations.

Helping to create a secure Internet infrastructure

Login detection



EC, financial institutions, and member sites

Detection of fraudulent orders and payments



Received order management systems and payment systems

Analysis of fraud trends and purchase demands



Purchase data and fraud data

Fraud Detection Service

Unauthorized Login Detection Service



Detects in real time unauthorized access and unauthorized logins at EC, financial institutions, and member sites, etc.

BNPL Settlement Package

SaaS-type BNPL system

Releases the "SaaS-type BNPL system," a BNPL settlement package that can be installed without initial investment.

Data Science Service

Analyzes data using AI, statistics, and mathematical optimization techniques and provides analysis services for various sectors, including optimized production planning and demand forecasting for retailers.

^{*} TOKYO SHOKO RESEARCH, LTD., "Survey on the number of EC sites in Japan introducing paid fraud detection service," (as of the end of March 2025)
© Cacco Inc.

Security

Fraud Detection Service

Fraud Detection Service

Payment Protection

Detect fraudulent orders such as payments in arrears in EC payments and resale in real time. No. 1*1 in Japan in terms of number of installations.

Fraud Detection Service

Unauthorized Login Detection Service

Account Protection

Detect in real time unauthorized access and unauthorized logins at EC, financial institutions, and member sites, etc.

> **Anti-Phishing Service Impenetrable Defense PACK**

One-stop anti-phishing solution that detects phishing e-mails and phishing domains used to fraudulently obtain information, preventing spoofing logins using such fraudulently obtained personal information.

Payment

Payment Consulting Service

Provide payment systems and offer consulting services for the BNPL*2 business to payment service providers and to business operators, considering the possible introduction of BNPL settlement. Use **O-PLUX** as the screening engine.

BNPL Packaged Service

BNPL Settlement Package

SaaS-type BNPL system

Release the "SaaS-type BNPL system," a BNPL settlement package that can be installed without initial investment.

This is provided not only to payment service providers, but also to EC shopping carts and major EC business operators, etc.

Data Science

Data Science Service

Develop and provide data analysis and algorithms using AI, statistics, and mathematical optimization techniques.

Provide data science services for various sectors, including optimized production planning for manufacturers, demand forecasting for retailers, and preparation of optimized shift rosters for call centers.

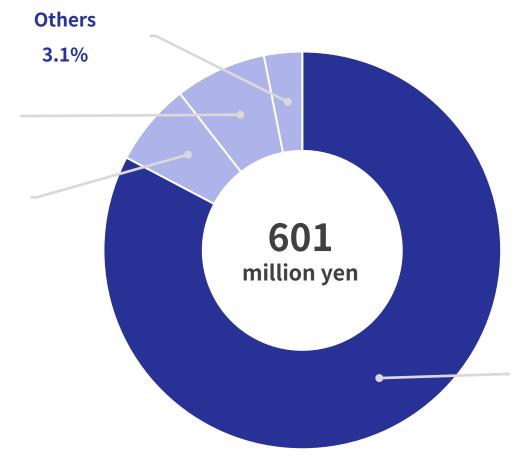
^{*1} TOKYO SHOKO RESEARCH, LTD., "Survey on the number of EC sites in Japan introducing paid fraud detection service," (as of the end of March 2025) *2 BNPL: Abbreviation for Buy Now Pay Later, post-payment settlement



Fraud Detection Services are our primary growth driver, accounting for roughly 80% of net sales.

Data Science Service 7.4%

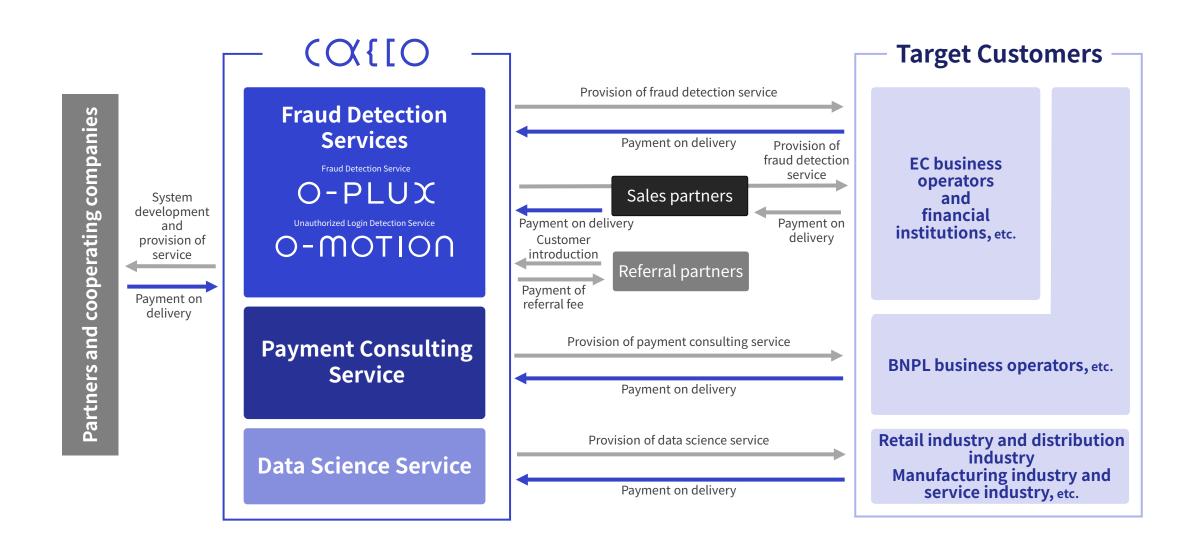
Payment Consulting Service 6.7%



Fraud Detection Services 82.7%

^{*} Others: other sales including sales of SaaS-type BNPL systems.

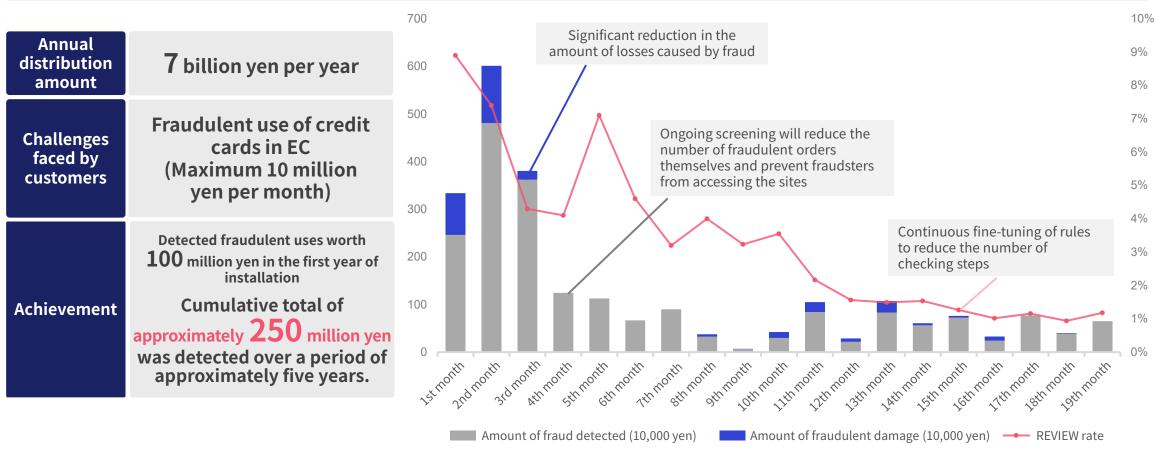






General retail company < Measures against fraudulent credit card use>

O-PLUX has detected approximately 250 million yen in fraudulent credit card use in EC over a five-year cumulative period.



^{*} The amount of fraud detected is the total amount of transactions that are confirmed as fraudulent (negative registration) before chargeback due to failed screening results, card attribute discrepancies in "REVIEW" screening results, and failed identity verification before shipment.

* The REVIEW rate is the ratio of the number of REVIEWs to the total number of screening results. © Cacco Inc.



Kitamura Co., Ltd. < Credit card fraud and resale prevention / Combined with 3D Secure >

Fraudulent order methods have become more sophisticated, and even 3D Secure combined with visual detection takes too much time and effort.

The introduction of O-PLUX with high fraud-detection accuracy enabled the company to eliminate the problem of visual checks.

Problems before Installation

Even with the introduction of 3D Secure, fraudulent use of credit cards still occurred.

Although visual checks were implemented as a countermeasure, the effectiveness was limited due to the increasing sophistication of fraudulent tactics.

- O-PLUX achieved a localized screening process that complemented 3D Secure.
- No fraudulent credit card use has been found in transactions with an OK rating.
- The company resolved the problem of visual checks, reducing the labor-hours equivalent to two dedicated staff members.



Kitamura Co., Ltd. Full Case Study Interview (Japanese)



eplus Inc. < Countermeasures against unauthorized logins / Real-time blocking >

Reduced additional authentication cases to one-thirtieth of the usual volume. Achieved both user convenience and protection against unauthorized logins. Zero complaints after implementation. Stable operation even under sudden surges in access.

Problems before Installation

- Considering strengthening measures against unauthorized logins
- Concern that full authentication would have a large impact on users, lowering convenience
- Concern about whether countermeasures would be effective during sudden access surges, such as popular ticket release dates

- Strengthened security through additional authentication, while reducing the number of cases to one-thirtieth of the initial estimate
- Achieved countermeasures without sacrificing user convenience, with zero complaints after implementation
- Stable operation even during sudden access surges such as popular ticket release dates





eplus Inc.
Full Case Study Interview (Japanese)



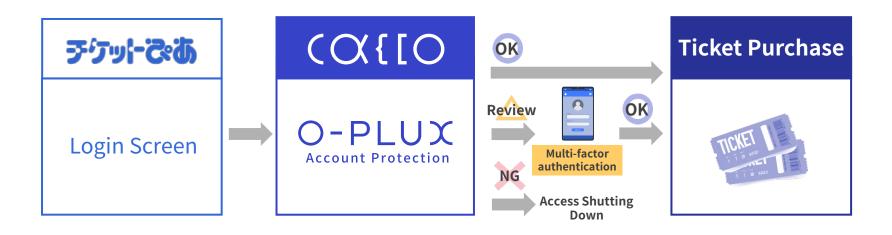
PIA Corporation < Countermeasures against unauthorized logins / Risk-based authentication >



Problems

- The company wanted to take countermeasures against spoofing logins during short periods of concentrated access.
- Since the company has a wide age range of users, it did not want to compromise convenience.

- Implementing O-PLUX has enabled the company to detect mechanical access, resulting in zero spoofing logins.
- Risk-based authentication has allowed the company to take measures without compromising convenience by implementing multi-factor authentication for suspicious users only.



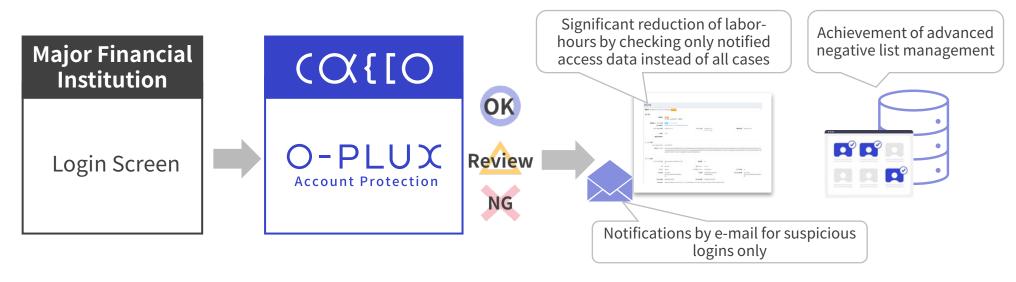


A major financial institution <unauthorized login monitoring>

Problems

- Logins were recorded but not made visible, causing large quantities of labor-hours to be incurred for login monitoring.
- The company needed to manage not just IP addresses but also a highly accurate negative list.

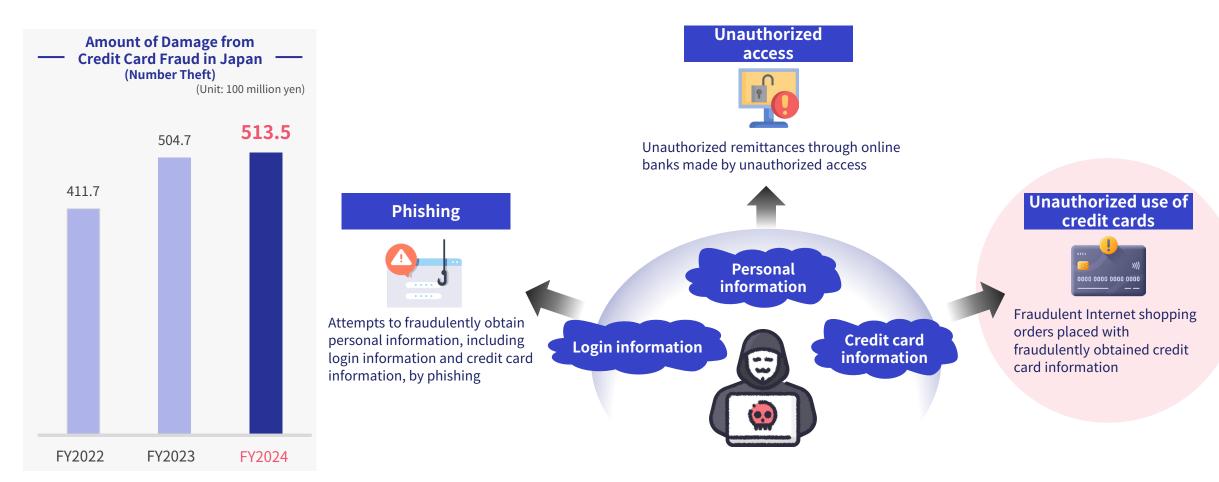
- O-PLUX implementation has made access data visible for each user, significantly reducing the labor-hours required for login monitoring.
- O-PLUX's device identification technology has achieved negative list management that includes not only IP addresses but also device identification information.



Market Environment | **Growing Market Needs for Our Main Services (1)** — Fraud detection service —



Crimes of fraudulently obtaining and misusing credit card information are rapidly increasing, and the damage from unauthorized use of credit cards (number theft) reached the record high of 51.3 billion yen* in 2024. The needs of EC business operators to take countermeasures against fraud are rapidly expanding.

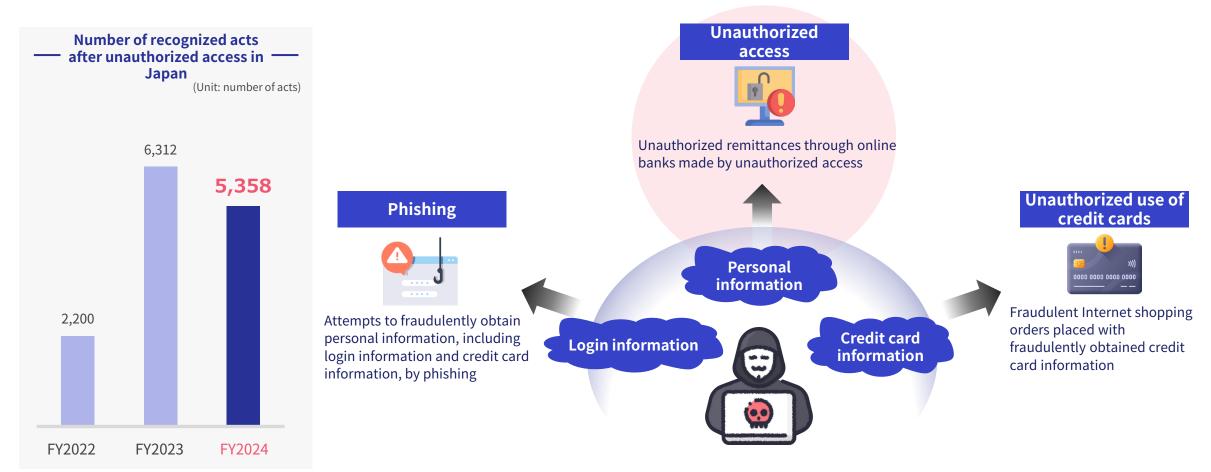


^{*} Japan Consumer Credit Association, "Status of Damage from Unauthorized Use of Credit Cards," March 2025

Market Environment | **Growing Market Needs for Our Main Services (2)** — Fraud detection service —



Following a sharp increase in the number of recognized incidents of malicious activities after unauthorized access in Japan since fiscal 2022, there has been a significant expansion in the societal demand for enhanced countermeasures against such threats.



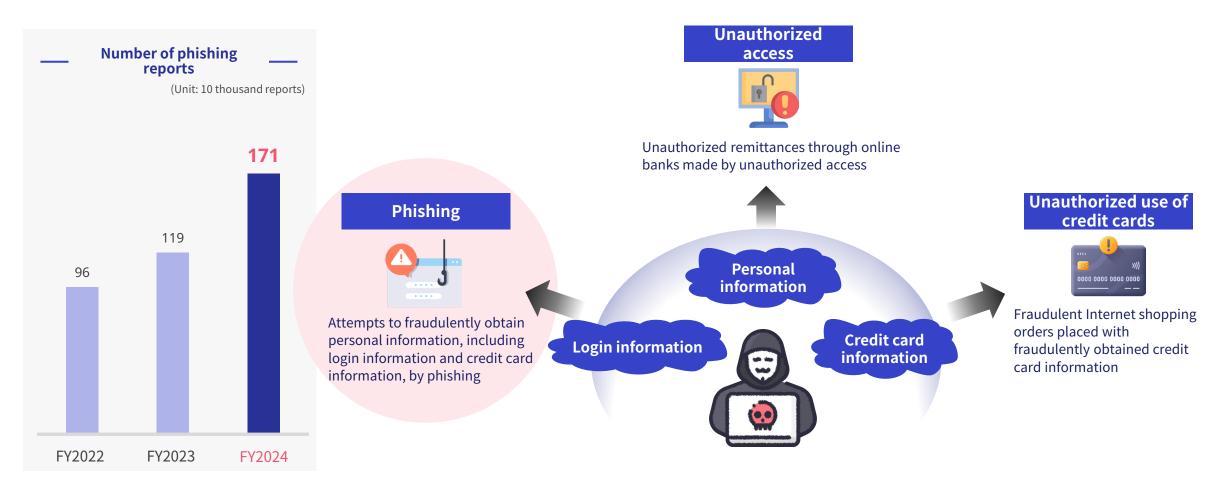
Source: National Police Agency, Ministry of Internal Affairs and Communications, and Ministry of Economy, Trade and Industry, 2023

[&]quot;Status of Research and Development of Technologies for Unauthorized Access and Access Control Functions (FY2023)"

Market Environment | Growing Market Needs for Our Main Services (3) — Fraud detection service —



The number of phishing reports also increased from 960,000 in 2022 to 1,710,000 in 2024 (YoY +77.3%). The number of fraud crimes involving the misuse of information obtained fraudulently through phishing is skyrocketing, so the need for countermeasures is rising accordingly.

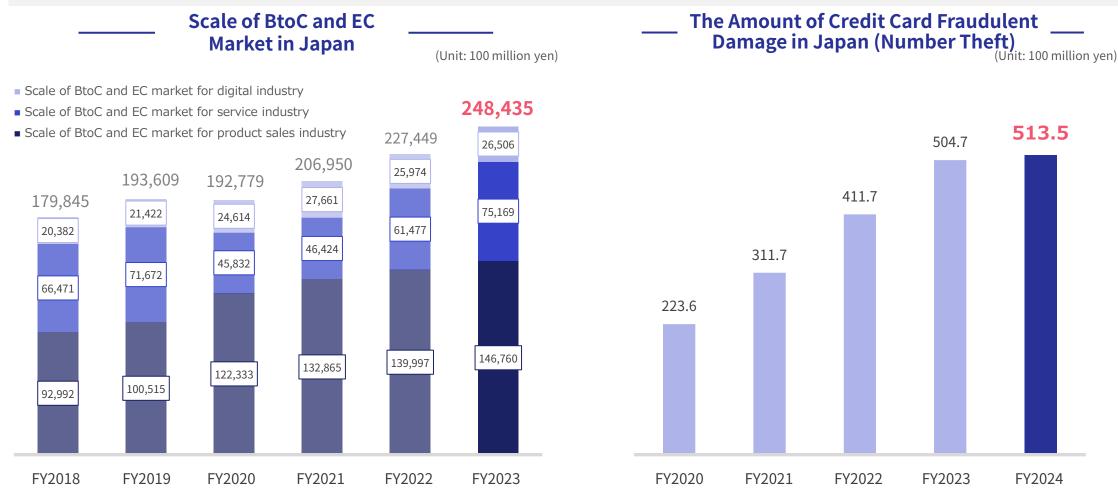


^{*} Source: Council of Anti-Phishing Japan, "Number of Phishing Reports"

Market Environment | Growth of the Japanese EC Market and the Expansion of Fraud Damage ()

Credit card fraud (number theft) is increasing proportionally with the growth of the EC market.

- Social demand for anti-fraud measures, such as the revision of the Installment Sales Act and publication of the "Credit Security Measures Vision 2025," is increasing



Source: Ministry of Economy, Trade and Industry, Commerce and Information Policy Bureau, Information Economy Division, "FY2023 Report on Commissioned Industrial and Economic Research (Market Research on Electronic Commerce)."

Japan Consumer Credit Association, "Status of Damage from Unauthorized Use of Credit Cards," March 2025



1

Expertise in data science and advanced technical capabilities in the security domain

(Three patents obtained: Patent #6534255, Patent #6534256, and Patent #6860156)

2

Top*-selling services in the EC and payment domains in Japan

(* Based on "Survey on the number of EC sites in Japan introducing paid fraud detection service" (as of the end of March 2024) performed by TOKYO SHOKO RESEARCH, LTD.)

3

Steady Growth in Recurring Revenue from the Core Fraud Detection Service

(Recurring revenue from the fraud detection service accounted for 79.1% of total revenue in FY2025 3Q year-to-date.)



Differentiating Factors in Products

High fraud detection accuracy through possession of a large volume of domestic fraudulent order data

* No. 1 in Japan in terms of number of installations

2 Building a unique detection model with data science, security technology, and expertise

Speedy and flexible monitoring and support system that only domestic and in-house products can provide

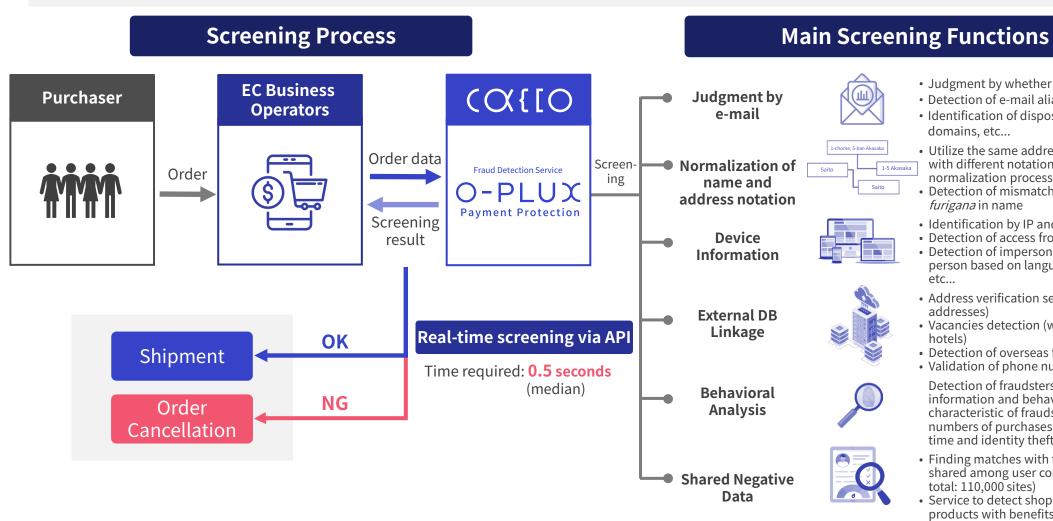
Positive Growth Cycle in which Competitive Advantages are Maintained Accumulate Flexible and verify large monitoring & amounts of **CS** system data Fraud Detection Service O-PLUX **Accelerated** installations **Improved** detection accuracy by our unique detection model

^{*} TOKYO SHOKO RESEARCH, LTD., "Survey on the number of EC sites in Japan introducing paid fraud detection service," (as of the end of March 2024)

Overview of Fraud Detection Service O-PLUX Payment Protection



Detects fraudulent orders such as payments in arrears in EC in real time using a unique screening model.



- - Judgment by whether e-mails can be sent
- Detection of e-mail aliases
- Identification of disposable and suspicious domains, etc...
- Utilize the same address and last name with different notation after normalization process.
- Detection of mismatch between kanii and furigana in name
- Identification by IP and cookies
- Detection of access from overseas
- Detection of impersonation by a non-Japanese person based on language setting, time zone, etc...
- Address verification service (judgment of false addresses)
- Vacancies detection (weekly apartments or hotels)
- Detection of overseas forwarding services
- Validation of phone numbers, etc...

Detection of fraudsters by analyzing information and behavioral patterns that are characteristic of fraudsters, such as large numbers of purchases over a short period of time and identity theft.

- Finding matches with the negative database shared among user companies (cumulative total: 110,000 sites)
- Service to detect shop hoppers purchasing products with benefits that are available only to first-time buvers

Functional Advantages of Fraud Detection Service O-PLUX Payment Protection Compared with Competing Services



Fraud detection service O-PLUX Payment Protection can address any type of fraud and protects EC business operators from fraud damage.

		Fraud Detection Service O-PLUX Payment Protection	Competing Service A	Competing Service B	Competing Service C	Competing Service D	Competing Service E	Competing Service F	Competing Service G	Competing Service H
Fraud Type	Chargeback	0	0	X	0	0	0	Δ	0	0
	Fraudulent resale*	0	×	0	×	×	×	×	×	X
	Credit master attacks	0	0	×	0	0	0	0	×	X
	Frauds involving affiliate programs	0	X	0	X	X	X	X	X	X

^{*1} Fraudulent orders with which fraudsters obtain products fraudulently in large quantities at a price available only to first-time buyers for the purpose of reselling them.

^{*2} This information has been independently compiled by our company based on various service websites and materials.

Diversified Customer Companies



Fraud detection service O-PLUX Payment Protection has been installed in various industries and is the No. 1 solution by number of installations in Japan.*1 It promotes the development of a safe and secure infrastructure for every genre of e-commerce by preemptively preventing losses from fraudulent orders.

Cosmetics and hair care







































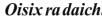




Food and health food













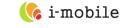






Housing and

interiors



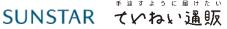
Furusato Nozei



Tickets

















KEYUCA



















DIY FACTORY

Apparel and sports





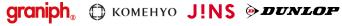


































































^{*1} TOKYO SHOKO RESEARCH, LTD., "Survey on the number of EC sites in Japan introducing paid fraud detection service," (as of the end of March 2025)

^{*2} Only selected companies with permission to be listed are included. As of end of October 2025.



We will continue to promote partnerships and alliances, eliminate barriers to installation, and expand our sales channels to increase our market share.

EC package, shopping cart and chatbot





















Salesforce Commerce Cloud

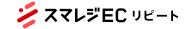
















Card companies & payment service providers (PSPs)























^{*&}quot;Subscription Store" and "Tamago Repeat" have standard integration via TAG as of the end of July 2025.

^{*}When using standard integrations with each shopping cart system, additional development costs may apply. Please confirm with each system provider.



Analyzes in real time the operational behavior and device information of users who access a website. Identifies impersonation attempts and prevents fraudulent activities resulting from unauthorized access (such as personal information leaks, unauthorized purchases, etc.).



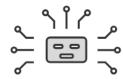
Using stolen ID/PW obtained via phishing or the dark web

Unauthorized Login

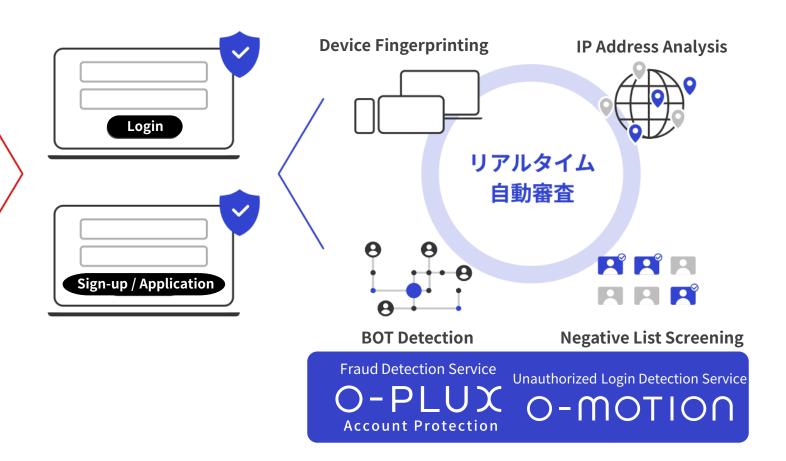


Fraudulent Registrations/Applications Fraudulent membership registration Fraudulent account opening

Fraudulent applications



Real-Time Automated **Screening Functions Device fingerprinting /** terminal identification IP address analysis **BOT** detection **Negative list matching**



Fraud Detection Service O-PLUX Account Protection / O-MOTION | Customers

Implemented by ticketing platforms, financial institutions, and various point/reward and membership sites.

E-commerce site

E-commerce

Ticketing platforms

ピ⁺ イープラス

Membership site

NFT Game

ORBIS



チケットであ





Implementation in progress

Consumer Finance

Real Estate Crowdfunding

Other clients (undisclosed)



E-commerce cart system /

Shopping cart system





- Banks
- Securities companies
- Financial group-affiliated credit card company etc.

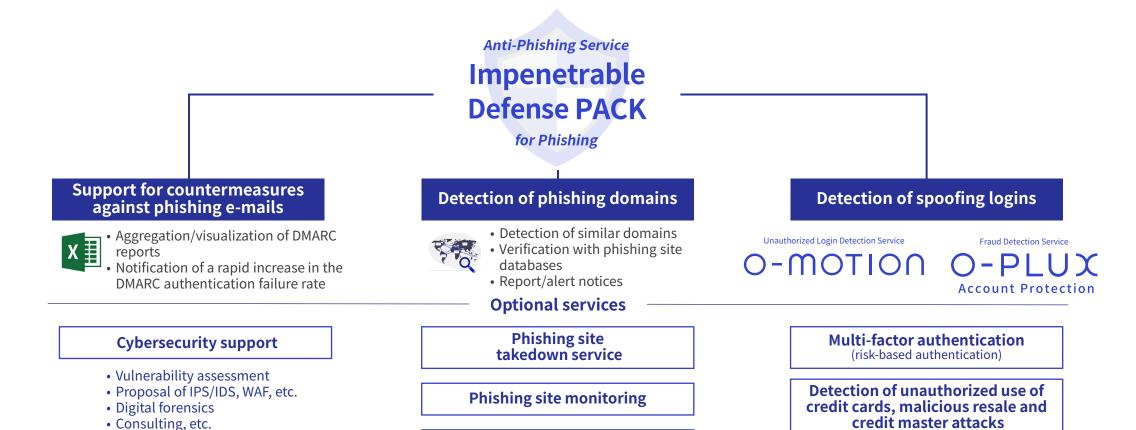
52

^{*}Only companies for which publication permission has been obtained are listed (as of the end of October 2025).

Anti-Phishing Package "Impenetrable Defense Pack for Phishing"



A packaged service focusing on countermeasures against phishing with the O-MOTION unauthorized login detection service at its core.



53

Fraud Detection Service

Payment Protection

Phishing social networking site

monitoring

Payment Consulting Service



We provide one-stop support for the establishment and launch of BNPL, including service construction, payment system development, and operational support.

We offer the O-PLUX fraud detection service as the screening engine.





Experience in setting up and developing systems for multiple BNPL businesses

- Experience in constructing payment systems that handle several million transactions per month
- Experience in supporting the launch of BNPL businesses (business planning, preparation of various requirement definitions, etc.)
- Experience in post-launch support (credit lines, operation process development, etc.)



Support from consultants with experience in BNPL operations

Consultants with extensive experience in BNPL operations provide optimal proposals from the customer's perspective.



Fraud detection using O-PLUX, the No. 1 solution in terms of the number of installations in Japan*

We have achieved a great deal of success in fraud detection in the financial and settlement fields, where strict accuracy is required. O-PLUX, our fraud detection service, is the No. 1 solution in terms of installation numbers in Japan.*

^{*} Based on "Survey on the number of EC sites in Japan introducing paid fraud detection service" (as of the end of March 2025) performed by TOKYO SHOKO RESEARCH, LTD.



Based on the technologies of AI, statistics, and mathematical optimization, we develop and provide algorithms that contribute to the core of corporate activities, such as modeling predictions and automation by applying machine learning.

Our approach

SAKIGAKE KPI



Our service includes data aggregation and visualization, factor analysis, KPI calculation, analysis reporting, and subsequent proposals. A data analysis service that provides up to 100 million records in 30 business days at a cost of 2 million yen.

Data Science Branch Office



Data science resources that can be utilized on a monthly contract basis as if it were a company division. It realizes the concept of a "data science branch office" to meet all kinds of analysis needs at various stages.

Algorithm development



Development of algorithms that seek to increase profits by processing business operations, including optimization beyond the employees' own experience, productivity improvement through automated processing, and forecasting of demand and risk.

Case studies

Optimization

Wall material manufacturer with annual sales of 119 billion yen

Created production plans for 1,700 products and 12 production lanes. Made a production order plan to maximize production volume and minimize losses while observing complex conditions.



Annual cost reductions of up to 130 million yen

Statistics/AI

Stationery manufacturer with annual sales of 5.5 billion yen

Developed algorithms for demand forecasting and production instructions that can maximize profits on calendars, organizers, and stationery. Minimized opportunity losses due to shortages.



70% reduction in sales opportunity losses

Optimization

Call center

Established automatic prediction of demand on a daily and hourly basis for the following month and generated a staffing plan to satisfy multiple constraints such as management indicators, employee work preferences, and working conditions.



Annual cost reductions of 60 million yen

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This document may contain projections based on assumptions, forecasts and plans related to the future as of the announcement date. These forward-looking statements are based on information currently available to us and certain assumptions that we consider reasonable, and we do not promise that they will be achieved.

Actual results may differ materially from these forecasts due to various factors in the future, including changes in economic conditions, changes in customer needs and user preferences, competition with other companies, and changes in laws and regulations.

For inquiries and requests for individual interviews, please contact the following IR department.

E-mail: <u>ir@cacco.co.jp</u>

IR website: https://cacco.co.jp/ir/





Shaping the "Let's Do It" for a next game changer