

Translation

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Summary of Consolidated Financial Results for the Six Months Ended September 30, 2025 (Based on Japanese GAAP)

November 14, 2025

Company name: DAIHO CORPORATION
 Stock exchange listing: Tokyo
 Stock code: 1822 URL <https://www.daiho.co.jp>
 Representative: CEO Kakue Morishita
 Deputy General Manager of Administration
 Inquiries: Division Headquarters; Yoshinori Umehara TEL 03-3297-7406
 General Manager of Accounting Division
 Scheduled date to file Semi-annual Securities Report: November 14, 2025
 Scheduled date to commence dividend payments: –
 Preparation of supplementary material on financial results: No
 Holding of financial results meeting: Yes (for analysts and institutional investors)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended September 30, 2025	65,192	(3.6)	895	43.0	1,060	208.5	43	(91.1)
Six months ended September 30, 2024	67,608	(11.4)	626	(31.3)	343	(80.2)	486	–

Note: Comprehensive income Six months ended September 30, 2025 ¥817 million [–%]
 Six months ended September 30, 2024 ¥(232) million [–%]

	Earnings per share		Diluted earnings per share	
	Yen		Yen	
Six months ended September 30, 2025	0.49		0.49	
Six months ended September 30, 2024	5.53		5.51	

Note: The Company conducted a 5-for-1 share split of its common shares on April 1, 2025. Earnings per share were calculated assuming that the share split was conducted at the beginning of the previous fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of September 30, 2025	147,239	71,304	47.3
As of March 31, 2025	149,842	73,065	47.7

Reference: Equity As of September 30, 2025 ¥69,664 million
 As of March 31, 2025 ¥71,472 million

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended March 31, 2025	–	–	–	147.00	147.00
Year ending March 31, 2026	–	–			
Year ending March 31, 2026 (Forecast)			–	32.00	32.00

Note: Revisions to the cash dividend forecasts most recently announced: No

Note: The Company conducted a 5-for-1 share split of its common shares on April 1, 2025. The amount before the share split is shown for the fiscal year-end dividend per share for the fiscal year ended March 31, 2025. Taking into account the share split, the fiscal year-end dividend per share for the fiscal year ended March 31, 2025 is ¥29.40.

3. Forecast of consolidated financial results for the year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
Full year	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
	140,000	(2.4)	5,200	(6.0)	6,400	23.0	4,000	8.4	45.32

Note: Revisions to the financial results forecasts most recently announced: No

4. Notes

- (1) Significant changes in the scope of consolidation during the six months ended September 30, 2025: No
- (2) Application of special accounting methods for preparing semi-annual consolidated financial statements: No
- (3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
- Changes in accounting policies due to revisions to accounting standards and other regulations: No
- Changes in accounting policies due to other reasons: No
- Changes in accounting estimates: No
- Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	90,415,815 shares	As of March 31, 2025	90,415,815 shares
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Number of treasury shares at the end of the period

As of September 30, 2025	2,159,640 shares	As of March 31, 2025	2,247,935 shares
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Average number of shares during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	88,203,016 shares	Six months ended September 30, 2024	88,018,554 shares
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Note: The Company conducted a 5-for-1 share split of its common shares on April 1, 2025. “Total number of issued shares at the end of the period (including treasury shares),” “number of treasury shares at the end of the period” and “average number of shares during the period (cumulative from the beginning of the fiscal year)” were calculated assuming that the share split was conducted at the beginning of the previous fiscal year.

Note: The Company has introduced a share distribution trust system for delivering shares to the Company’s Directors, etc. via a trust. The Company’s shares that are owned by the trust (530,100 shares) are included in “number of treasury shares at the end of the period,” and in calculating and presenting “average number of shares during the period,” the Company has considered the shares owned by said trust to be included.

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit corporation.

* Proper use of earnings forecasts, and other special matters

Forward-looking statements, including the consolidated forecasts stated in these materials, are based on information currently available to the Company and certain assumptions deemed reasonable. Results may differ materially from the consolidated forecasts due to various factors.

Semi-annual consolidated financial statements
Consolidated balance sheets

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	21,669	20,307
Notes receivable, accounts receivable from completed construction contracts and other	88,397	85,355
Electronically recorded monetary claims - operating	393	435
Costs on construction contracts in progress	1,312	1,658
Short-term loans receivable	29	5
Advances paid	7,408	3,772
Consumption taxes refund receivable	—	3,674
Other	861	810
Allowance for doubtful accounts	(6)	(2)
Total current assets	120,066	116,016
Non-current assets		
Property, plant and equipment		
Buildings and structures	12,064	11,989
Machinery, vehicles, tools, furniture and fixtures	7,899	8,062
Land	8,569	8,485
Leased assets	221	221
Construction in progress	38	—
Accumulated depreciation	(11,949)	(12,194)
Total property, plant and equipment	16,842	16,565
Intangible assets	510	573
Investments and other assets		
Investment securities	11,491	12,095
Deferred tax assets	262	251
Other	2,913	4,049
Allowance for doubtful accounts	(2,244)	(2,313)
Total investments and other assets	12,422	14,083
Total non-current assets	29,776	31,222
Total assets	149,842	147,239

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Liabilities		
Current liabilities		
Notes payable, accounts payable for construction contracts and other	23,769	20,843
Electronically recorded obligations - operating	7,124	6,354
Short-term borrowings	850	5,850
Current portion of convertible-bond-type bonds with share acquisition rights	18	—
Income taxes payable	748	793
Accrued consumption taxes	2,265	5
Advances received on construction contracts in progress	8,472	5,112
Deposits received	16,816	19,411
Provision for warranties for completed construction	767	813
Provision for bonuses	647	732
Provision for loss on construction contracts	1,702	2,178
Provision for shareholder benefit program	12	27
Provision for performance-linked compensation	31	—
Other	635	532
Total current liabilities	63,861	62,654
Non-current liabilities		
Long-term borrowings	6,000	6,000
Deferred tax liabilities	465	697
Provision for share awards	182	153
Provision for retirement benefits for directors (and other officers)	26	30
Provision for retirement benefits for directors (and executive officers)	26	30
Retirement benefit liability	5,552	5,707
Other	663	660
Total non-current liabilities	12,916	13,280
Total liabilities	76,777	75,934
Net assets		
Shareholders' equity		
Share capital	10,000	10,000
Capital surplus	42,377	42,362
Retained earnings	17,911	15,345
Treasury shares	(1,950)	(1,889)
Total shareholders' equity	68,338	65,817
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,270	3,045
Foreign currency translation adjustment	(72)	(84)
Remeasurements of defined benefit plans	936	886
Total accumulated other comprehensive income	3,133	3,847
Share acquisition rights	65	59
Non-controlling interests	1,527	1,580
Total net assets	73,065	71,304
Total liabilities and net assets	149,842	147,239

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	67,608	65,192
Cost of sales	63,240	60,278
Gross profit	4,368	4,913
Selling, general and administrative expenses	3,742	4,018
Operating profit	626	895
Non-operating income		
Interest income	4	23
Dividend income	120	105
Foreign exchange gains	—	213
Other	36	64
Total non-operating income	161	406
Non-operating expenses		
Interest expenses	51	49
Guarantee commission	30	31
Commission expenses	32	63
Provision of allowance for doubtful accounts	6	73
Foreign exchange losses	310	—
Other	12	23
Total non-operating expenses	443	240
Ordinary profit	343	1,060
Extraordinary income		
Gain on sale of non-current assets	6	135
Reversal of allowance for doubtful accounts	368	—
Other	51	5
Total extraordinary income	427	140
Extraordinary losses		
Loss on sale and retirement of non-current assets	2	17
Loss on litigation	2	5
Loss on sale of investment securities	3	—
Loss on valuation of investment securities	—	425
Impairment losses	126	0
Other	0	8
Total extraordinary losses	134	457
Profit before income taxes	636	744
Income taxes - current	449	757
Income taxes - deferred	(352)	(116)
Total income taxes	97	640
Profit	538	103
Profit attributable to non-controlling interests	51	60
Profit attributable to owners of parent	486	43

Consolidated statements of comprehensive income (cumulative)

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit	538	103
Other comprehensive income		
Valuation difference on available-for-sale securities	(750)	775
Foreign currency translation adjustment	(14)	(12)
Remeasurements of defined benefit plans, net of tax	(6)	(49)
Total other comprehensive income	(771)	713
Comprehensive income	(232)	817
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(284)	756
Comprehensive income attributable to non-controlling interests	51	60

Consolidated statements of cash flows

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from operating activities		
Profit before income taxes	636	744
Depreciation	571	429
Impairment losses	126	0
Loss on litigation	1	5
Increase (decrease) in allowance for doubtful accounts	(365)	65
Increase (decrease) in provision for warranties for completed construction	(206)	45
Increase (decrease) in provision for bonuses	19	85
Increase (decrease) in retirement benefit liability	96	104
Increase (decrease) in provision for retirement benefits for directors (and other officers)	3	3
Increase (decrease) in provision for retirement benefits for executive officers (and other officers)	1	4
Increase (decrease) in provision for loss on construction contracts	(1,066)	476
Increase (decrease) in provision for share awards	9	0
Increase (decrease) in provision for shareholder benefit program	—	14
Provision for performance-based remuneration	—	(31)
Loss (gain) on sale and retirement of non-current assets	(4)	(117)
Interest and dividend income	(125)	(128)
Interest expenses	51	49
Foreign exchange losses (gains)	158	(172)
Loss (gain) on sale of investment securities	(47)	(10)
Loss (gain) on valuation of investment securities	—	425
Decrease (increase) in trade receivables	25,326	3,002
Decrease (increase) in inventories	(785)	(342)
Increase (decrease) in trade payables	(14,585)	(3,699)
Increase (decrease) in advances received on construction contracts in progress	2,280	(3,359)
Decrease (increase) in other assets	537	(236)
Increase (decrease) in other liabilities	(555)	280
Other loss (gain)	69	5
Subtotal	12,147	(2,354)
Interest and dividends received	125	126
Interest paid	(53)	(39)
Income taxes paid	(96)	(621)
Income taxes refund	465	13
Payments for loss on litigation	(2)	(3)
Net cash provided by (used in) operating activities	12,585	(2,878)

	(Millions of yen)	
	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from investing activities		
Payments into time deposits	(10)	(10)
Proceeds from withdrawal of time deposits	10	10
Purchase of property, plant and equipment	(166)	(214)
Proceeds from sale of property, plant and equipment	100	250
Payments for retirement of property, plant and equipment	(11)	(9)
Purchase of intangible assets	(65)	(77)
Purchase of investment securities	(940)	(23)
Proceeds from sale of investment securities	75	111
Proceeds from refund of investment securities	19	29
Net decrease (increase) in short-term loans receivable	3	6
Long-term loan advances	(0)	(1,069)
Net cash provided by (used in) investing activities	(986)	(997)

	(Millions of yen)	
	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from financing activities		
Increase (decrease) in short-term borrowings	(6,000)	5,000
Redemption of bonds	—	(7)
Purchase of treasury shares	(3)	(0)
Dividends paid	(481)	(2,611)
Dividends paid to non-controlling interests	(7)	(7)
Repayments of lease liabilities	(8)	(11)
Other, net	(4)	(19)
Net cash provided by (used in) financing activities	(6,506)	2,342
Effect of exchange rate change on cash and cash equivalents	(179)	154
Net increase (decrease) in cash and cash equivalents	4,912	(1,378)
Cash and cash equivalents at beginning of period	17,523	21,657
Cash and cash equivalents at end of period	22,436	20,279