

Translation

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Summary of Consolidated Financial Results for the Year Ended September 30, 2025 (Based on Japanese GAAP)

November 14, 2025

Company name: KONAKA CO.,LTD.
 Stock exchange listing: Tokyo
 Stock code: 7494 URL <https://www.konaka.co.jp>
 Representative: Representative Director, President and CEO Kensuke Konaka
 Group Representative
 Director, Managing Executive Officer, CFO,
 Inquiries: General Manager of Administration Ryusuke Konaka TEL 045(825)7700
 Headquarters
 Scheduled date of ordinary general meeting of shareholders: December 24, 2025
 Scheduled date to file Securities Report: December 23, 2025
 Scheduled date to commence dividend payments: December 25, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended September 30, 2025 (from October 1, 2024 to September 30, 2025)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended September 30, 2025	55,487	(12.1)	(766)	—	(345)	—	478	—
Year ended September 30, 2024	63,127	—	(1,348)	—	(1,159)	—	(3,062)	—

Note: Comprehensive income Year ended September 30, 2025 ¥538 million [—%]
 Year ended September 30, 2024 ¥(2,524) million [—%]

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended September 30, 2025	14.23	—	2.9	(0.8)	(1.4)
Year ended September 30, 2024	(101.13)	—	(17.4)	(2.4)	(2.1)

Reference: Share of profit (loss) of entities accounted for using equity method

Year ended September 30, 2025 ¥8 million
 Year ended September 30, 2024 ¥— million

Note: Due to the retrospective application of changes to accounting policies, each figure indicated for the fiscal year ended September 30, 2024 is the figure after the retrospective application. As such, year-on-year percentage changes are not provided.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of September 30, 2025	42,274	16,634	39.3	494.10
As of September 30, 2024	44,458	16,234	36.5	484.20

Reference: Equity As of September 30, 2025 ¥15,857 million
 As of September 30, 2024 ¥16,234 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended September 30, 2025	1,216	1,033	(1,238)	3,198
Year ended September 30, 2024	(228)	2,019	(4,809)	2,176

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended September 30, 2024	—	0.00	—	0.00	0.00	—	—	—
Year ended September 30, 2025	—	5.00	—	5.00	10.00	336	70.3	2.0
Year ending September 30, 2026 (Forecast)	—	5.00	—	5.00	10.00		21.2	

Note: The Company includes capital surplus in the source of dividends for the second quarter and the fiscal year-end of the fiscal year ended September 30, 2025.

3. Forecast of consolidated financial results for the year ending September 30, 2026 (from October 1, 2025 to September 30, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending March 31, 2026	31,916	(1.2)	1,308	(17.4)	1,333	(24.4)	2,487	52.6	73.88
Full year	55,240	(0.4)	423	—	621	—	1,585	—	47.09

4. Notes

- (1) Significant changes in the scope of consolidation during the year ended September 30, 2025: No
- (2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
- Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- Changes in accounting policies due to other reasons: Yes
- Changes in accounting estimates: No
- Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	35,322,490 shares	As of September 30, 2024	35,322,490 shares
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Number of treasury shares at the end of the period

As of September 30, 2025	1,656,601 shares	As of September 30, 2024	1,794,453 shares
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Average number of shares during the period

Year ended September 30, 2025	33,613,096 shares	Year ended September 30, 2024	30,279,819 shares
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Reference: Summary of non-consolidated financial results

1. Non-consolidated financial results for the year ended September 30, 2025 (from October 1, 2024 to September 30, 2025)

(1) Non-consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended September 30, 2025	36,357	(3.0)	228	—	(906)	—	436	—
Year ended September 30, 2024	37,471	(0.1)	(240)	—	(1,159)	—	(8,884)	—

	Earnings per share	Diluted earnings per share
	Yen	Yen
Year ended September 30, 2025	12.98	—
Year ended September 30, 2024	(293.42)	—

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of September 30, 2025	33,006	15,795	47.9	469.18
As of September 30, 2024	34,366	15,711	45.7	468.60

Reference: Equity As of September 30, 2025 ¥15,795 million

As of September 30, 2024 ¥15,711 million

2. Forecast of non-consolidated financial results for the year ending September 30, 2026 (from October 1, 2025 to September 30, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending March 31, 2026	22,193	1.4	1,704	(5.3)	1,206	(28.8)	2,605	53.7	77.38
Full year	37,586	3.4	831	264.1	217	—	1,464	235.6	43.51

* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

* Proper use of forecasts of financial results, and other special matters

(Notes regarding forward-looking statements)

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. These statements do not purport that the Company pledges to realize such statements. Actual performance and other results may differ materially due to various factors.

(Financial results briefing materials)

The Company plans to hold a financial results briefing for institutional investors and securities analysts. The materials, etc. distributed at the briefing will be posted on the Company's website immediately after the briefing.

Consolidated financial statements

Consolidated balance sheets

(Millions of yen)

	As of September 30, 2024	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	2,181	3,203
Accounts receivable - trade	2,214	1,991
Merchandise and finished goods	12,314	11,047
Work in process	0	0
Raw materials and supplies	388	448
Deposits paid	597	569
Advance payments to suppliers	810	680
Prepaid expenses	491	453
Other	370	175
Total current assets	19,369	18,570
Non-current assets		
Property, plant and equipment		
Buildings and structures	22,541	21,012
Accumulated depreciation	(19,656)	(18,464)
Buildings and structures, net	2,885	2,547
Machinery, equipment and vehicles	148	139
Accumulated depreciation	(130)	(123)
Machinery, equipment and vehicles, net	18	15
Tools, furniture and fixtures	7,458	7,040
Accumulated depreciation	(7,220)	(6,891)
Tools, furniture and fixtures, net	238	149
Land	7,273	6,735
Leased assets	69	64
Accumulated depreciation	(43)	(41)
Leased assets, net	26	22
Construction in progress	9	7
Total property, plant and equipment	10,451	9,478
Intangible assets		
Trademark right	1	1
Telephone subscription right	13	13
Other	411	458
Total intangible assets	426	473
Investments and other assets		
Investment securities	4,144	3,685
Long-term loans receivable	386	307
Leasehold and guarantee deposits	8,598	8,191
Retirement benefit asset	921	1,395
Other	233	186
Allowance for doubtful accounts	(72)	(14)
Total investments and other assets	14,211	13,751
Total non-current assets	25,089	23,703
Total assets	44,458	42,274

(Millions of yen)

	As of September 30, 2024	As of September 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,112	912
Electronically recorded obligations - operating	2,041	1,975
Short-term borrowings	7,455	7,444
Current portion of long-term borrowings	1,056	5,288
Accounts payable - other	159	170
Accrued expenses	2,199	2,110
Income taxes payable	298	169
Accrued consumption taxes	185	247
Contract liabilities	807	698
Provision for bonuses	271	277
Asset retirement obligations	71	436
Other	281	254
Total current liabilities	15,940	19,985
Non-current liabilities		
Long-term borrowings	6,885	1,597
Long-term accounts payable - other	55	55
Deferred tax liabilities	1,324	493
Retirement benefit liability	581	515
Provision for point card certificates	28	20
Long-term guarantee deposits	428	415
Asset retirement obligations	2,939	2,527
Other	39	27
Total non-current liabilities	12,283	5,654
Total liabilities	28,224	25,639
Net assets		
Shareholders' equity		
Share capital	5,305	100
Capital surplus	13,253	13,433
Retained earnings	(1,778)	3,359
Treasury shares	(2,939)	(2,711)
Total shareholders' equity	13,841	14,181
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,207	1,993
Foreign currency translation adjustment	(4)	(31)
Remeasurements of defined benefit plans	190	490
Total accumulated other comprehensive income	2,393	2,452
Total net assets	16,234	16,634
Total liabilities and net assets	44,458	42,274

Consolidated statements of income and consolidated statements of comprehensive income
Consolidated statements of income

(Millions of yen)

	Fiscal year ended September 30, 2024	Fiscal year ended September 30, 2025
Net sales	63,127	55,487
Cost of sales	26,179	22,167
Gross profit	36,948	33,319
Selling, general and administrative expenses	38,296	34,086
Operating loss	(1,348)	(766)
Non-operating income		
Interest income	34	9
Dividend income	46	45
Rental income from real estate	439	439
Foreign exchange gains	8	68
Reversal of provision for bonuses	163	—
Other	163	217
Total non-operating income	856	779
Non-operating expenses		
Interest expenses	172	203
Commission expenses	214	—
Rental expenses on real estate	126	85
Arrangement Fee	88	—
Provision of allowance for doubtful accounts	12	—
Other	53	69
Total non-operating expenses	668	358
Ordinary loss	(1,159)	(345)
Extraordinary income		
Gain on sale of non-current assets	1,151	447
Gain on sale of investment securities	11	361
Compensation income	—	200
Other	0	—
Total extraordinary income	1,164	1,008
Extraordinary losses		
Loss on retirement of non-current assets	31	54
Loss on valuation of investment securities	300	—
Impairment losses	2,103	694
Loss on store closings	141	72
Other	41	16
Total extraordinary losses	2,618	838
Loss before income taxes	(2,614)	(175)
Income taxes - current	247	186
Income taxes - refund	—	(1)
Income taxes - deferred	147	(838)
Total income taxes	395	(653)
Profit (loss)	(3,009)	478
Profit attributable to non-controlling interests	52	—
Profit (loss) attributable to owners of parent	(3,062)	478

Consolidated statements of comprehensive income

(Millions of yen)

	Fiscal year ended September 30, 2024	Fiscal year ended September 30, 2025
Profit (loss)	(3,009)	478
Other comprehensive income		
Valuation difference on available-for-sale securities	367	(214)
Foreign currency translation adjustment	25	(26)
Remeasurements of defined benefit plans, net of tax	91	300
Total other comprehensive income	484	59
Comprehensive income	(2,524)	538
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(2,567)	538
Comprehensive income attributable to non-controlling interests	43	—

Consolidated statements of changes in equity

Fiscal year ended September 30, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	5,305	13,253	1,712	(3,120)	17,151
Changes during period					
Dividends of surplus			(292)		(292)
Profit (loss) attributable to owners of parent			(3,062)		(3,062)
Purchase of treasury shares				(1)	(1)
Disposal of treasury shares		(136)		182	45
Transfer of loss on disposal of treasury shares		136	(136)		—
Net changes in items other than shareholders' equity					—
Total changes during period	—	—	(3,491)	180	(3,310)
Balance at end of period	5,305	13,253	(1,778)	(2,939)	13,841

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,840	(39)	98	1,898	467	19,518
Changes during period						
Dividends of surplus				—		(292)
Profit (loss) attributable to owners of parent				—		(3,062)
Purchase of treasury shares				—		(1)
Disposal of treasury shares				—		45
Transfer of loss on disposal of treasury shares				—		—
Net changes in items other than shareholders' equity	367	35	91	494	(467)	26
Total changes during period	367	35	91	494	(467)	(3,284)
Balance at end of period	2,207	(4)	190	2,393	—	16,234

Fiscal year ended September 30, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	5,305	13,253	(1,778)	(2,939)	13,841
Changes during period					
Transfer from share capital to other capital surplus	(5,205)	5,205			–
Dividends of surplus - other capital surplus		(168)			(168)
Profit (loss) attributable to owners of parent			478		478
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		(197)		228	30
Deficit disposition		(4,659)	4,659		–
Net changes in items other than shareholders' equity					–
Total changes during period	(5,205)	180	5,138	227	340
Balance at end of period	100	13,433	3,359	(2,711)	14,181

	Accumulated other comprehensive income				Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	2,207	(4)	190	2,393	16,234
Changes during period					
Transfer from share capital to other capital surplus				–	–
Dividends of surplus - other capital surplus				–	(168)
Profit (loss) attributable to owners of parent				–	478
Purchase of treasury shares				–	(0)
Disposal of treasury shares				–	30
Deficit disposition				–	–
Net changes in items other than shareholders' equity	(214)	(26)	300	59	59
Total changes during period	(214)	(26)	300	59	400
Balance at end of period	1,993	(31)	490	2,452	16,634

Consolidated statements of cash flows

(Millions of yen)

	Fiscal year ended September 30, 2024	Fiscal year ended September 30, 2025
Cash flows from operating activities		
Loss before income taxes	(2,614)	(175)
Depreciation	843	557
Impairment losses	2,103	694
Increase (decrease) in allowance for doubtful accounts	25	(58)
Increase (decrease) in retirement benefit liability	(13)	(66)
Increase (decrease) in provision for point card certificates	(2)	(7)
Increase (decrease) in provision for bonuses	(141)	6
Long-term loans offset with a rent	118	62
Long-term deposit offset with a rent	6	1
Loss (gain) on sale of non-current assets	(1,131)	(441)
Loss on retirement of non-current assets	31	54
Loss (gain) on sale of investment securities	(11)	(361)
Loss (gain) on valuation of investment securities	300	—
Compensation income	—	(200)
Interest and dividend income	(81)	(55)
Interest expenses	172	203
Foreign exchange losses (gains)	(7)	(3)
Decrease (increase) in trade receivables	456	226
Decrease (increase) in inventories	1,791	1,214
Decrease (increase) in advance payments to suppliers	(614)	131
Increase (decrease) in trade payables	(771)	(339)
Increase (decrease) in accrued expenses	(131)	19
Increase (decrease) in accrued consumption taxes	(91)	23
Other, net	(63)	(147)
Subtotal	171	1,340
Interest and dividends received	75	52
Interest paid	(171)	(206)
Proceeds from compensation	—	200
Income taxes paid	(317)	(183)
Income taxes refund	12	13
Net cash provided by (used in) operating activities	(228)	1,216
Cash flows from investing activities		
Proceeds from withdrawal of time deposits	62	—
Purchase of property, plant and equipment	(1,238)	(514)
Proceeds from sale of property, plant and equipment	3,846	982
Payments for retirement of property, plant and equipment	(172)	(224)
Purchase of intangible assets	(759)	(208)
Proceeds from sale of investment securities	23	537
Payments of leasehold and guarantee deposits	(209)	(98)
Proceeds from refund of leasehold and guarantee deposits	502	553
Loan advances	(5)	—
Proceeds from collection of loans receivable	5	8
Other, net	(36)	(0)
Net cash provided by (used in) investing activities	2,019	1,033

	(Millions of yen)	
	Fiscal year ended September 30, 2024	Fiscal year ended September 30, 2025
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(4,620)	(10)
Proceeds from long-term borrowings	10,364	–
Repayments of long-term borrowings	(10,248)	(1,056)
Purchase of treasury shares	(1)	(0)
Dividends paid	(292)	(167)
Other, net	(10)	(4)
Net cash provided by (used in) financing activities	(4,809)	(1,238)
Effect of exchange rate change on cash and cash equivalents	24	11
Net increase (decrease) in cash and cash equivalents	(2,994)	1,022
Cash and cash equivalents at beginning of period	5,493	2,176
Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation	(323)	–
Cash and cash equivalents at end of period	2,176	3,198

Non-consolidated financial statements
Non-consolidated balance sheets

(Millions of yen)

	As of September 30, 2024	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	471	2,215
Accounts receivable - trade	1,397	1,304
Merchandise and finished goods	8,231	8,011
Raw materials and supplies	308	383
Advance payments to suppliers	768	637
Prepaid expenses	337	315
Short-term loans receivable from subsidiaries and associates	307	306
Other	296	290
Total current assets	12,118	13,464
Non-current assets		
Property, plant and equipment		
Buildings	1,876	1,691
Structures	49	67
Tools, furniture and fixtures	190	123
Land	6,614	6,076
Other	29	29
Total property, plant and equipment	8,761	7,989
Intangible assets		
Leasehold interests in land	0	0
Software	402	361
Software in progress	—	82
Total intangible assets	403	444
Investments and other assets		
Investment securities	3,626	3,162
Shares of subsidiaries and associates	235	235
Long-term loans receivable	252	191
Long-term loans receivable from employees	0	0
Long-term loans receivable from subsidiaries and associates	3,332	3,329
Long-term prepaid expenses	34	22
Leasehold and guarantee deposits	6,696	6,550
Prepaid pension costs	596	711
Other	70	92
Allowance for doubtful accounts	(1,763)	(3,187)
Total investments and other assets	13,082	11,108
Total non-current assets	22,247	19,542
Total assets	34,366	33,006

(Millions of yen)

	As of September 30, 2024	As of September 30, 2025
Liabilities		
Current liabilities		
Notes payable - trade	0	0
Electronically recorded obligations - operating	2,001	1,923
Accounts payable - trade	595	470
Short-term borrowings	6,144	6,255
Current portion of long-term borrowings	627	627
Accounts payable - other	89	160
Accrued expenses	1,164	1,243
Income taxes payable	231	150
Contract liabilities	673	590
Advances received	0	0
Deposits received	25	32
Unearned revenue	69	69
Provision for bonuses	117	194
Other	298	445
Total current liabilities	12,038	12,163
Non-current liabilities		
Long-term borrowings	2,196	1,568
Long-term accounts payable - other	41	41
Deferred tax liabilities	1,231	297
Provision for retirement benefits	534	534
Provision for loss on guarantees	—	162
Provision for loss on business of subsidiaries and associates	29	—
Asset retirement obligations	2,128	1,999
Long-term guarantee deposits	409	411
Other	47	33
Total non-current liabilities	6,617	5,048
Total liabilities	18,655	17,211
Net assets		
Shareholders' equity		
Share capital	5,305	100
Capital surplus		
Legal capital surplus	15,797	16
Other capital surplus	—	15,961
Total capital surplus	15,797	15,978
Retained earnings		
Legal retained earnings	370	—
Other retained earnings		
Reserve for tax purpose reduction entry	235	231
Retained earnings brought forward	(5,265)	205
Total retained earnings	(4,659)	436
Treasury shares	(2,939)	(2,711)
Total shareholders' equity	13,504	13,802
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	2,207	1,992
Total valuation and translation adjustments	2,207	1,992
Total net assets	15,711	15,795
Total liabilities and net assets	34,366	33,006

Non-consolidated statements of income

(Millions of yen)

	Fiscal year ended September 30, 2024	Fiscal year ended September 30, 2025
Net sales	37,471	36,357
Cost of sales		
Beginning merchandise inventory	8,533	8,231
Cost of purchased goods	14,742	13,969
Total	23,276	22,200
Ending merchandise inventory	8,231	8,011
Cost of goods sold	15,045	14,189
Gross profit	22,426	22,168
Selling, general and administrative expenses	22,666	21,940
Operating profit (loss)	(240)	228
Non-operating income		
Interest income	46	64
Dividend income	46	45
Rental income from real estate	389	411
Reversal of allowance for doubtful accounts	69	130
Other	122	144
Total non-operating income	674	796
Non-operating expenses		
Interest expenses	68	110
Foreign exchange losses	1	–
Rental expenses on real estate	123	88
Provision of allowance for doubtful accounts	1,346	1,554
Provision for loss on guarantees	–	162
Other	53	17
Total non-operating expenses	1,592	1,932
Ordinary loss	(1,159)	(906)
Extraordinary income		
Gain on sale of non-current assets	–	438
Gain on sale of investment securities	11	361
Compensation income	–	200
Total extraordinary income	11	999
Extraordinary losses		
Loss on retirement of non-current assets	7	17
Loss on valuation of shares of subsidiaries and associates	6,526	–
Impairment losses	558	267
Loss on store closings	28	72
Other	300	9
Total extraordinary losses	7,421	367
Loss before income taxes	(8,568)	(275)
Income taxes - current	153	148
Income taxes - deferred	162	(860)
Total income taxes	315	(711)
Profit (loss)	(8,884)	436

Non-consolidated statements of changes in equity

Fiscal year ended September 30, 2024

(Millions of yen)

	Shareholders' equity							
	Share capital	Capital surplus			Legal retained earnings	Retained earnings		
		Legal capital surplus	Other capital surplus	Total capital surplus		Other retained earnings	Total retained earnings	
						Reserve for tax purpose reduction entry	Retained earnings brought forward	
Balance at beginning of period	5,305	14,745	–	14,745	370	239	4,044	4,654
Changes during period								
Reversal of reserve for tax purpose reduction entry				–		(4)	4	–
Dividends of surplus				–			(292)	(292)
Profit (loss)				–			(8,884)	(8,884)
Purchase of treasury shares				–				–
Disposal of treasury shares			(136)	(136)				–
Transfer of loss on disposal of treasury shares			136	136			(136)	(136)
Increase by share exchanges		1,052		1,052				–
Net changes in items other than shareholders' equity				–				–
Total changes during period	–	1,052	–	1,052	–	(4)	(9,309)	(9,313)
Balance at end of period	5,305	15,797	–	15,797	370	235	(5,265)	(4,659)

	Shareholders' equity		Valuation and translation adjustments		Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
Balance at beginning of period	(3,120)	21,585	1,840	1,840	23,425
Changes during period					
Reversal of reserve for tax purpose reduction entry		–		–	–
Dividends of surplus		(292)		–	(292)
Profit (loss)		(8,884)		–	(8,884)
Purchase of treasury shares	(1)	(1)		–	(1)
Disposal of treasury shares	182	45		–	45
Transfer of loss on disposal of treasury shares		–		–	–
Increase by share exchanges		1,052		–	1,052
Net changes in items other than shareholders' equity		–	366	366	366
Total changes during period	180	(8,081)	366	366	(7,714)
Balance at end of period	(2,939)	13,504	2,207	2,207	15,711

Fiscal year ended September 30, 2025

(Millions of yen)

	Shareholders' equity							
	Share capital	Capital surplus			Retained earnings			
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings Reserve for tax purpose reduction entry	Retained earnings brought forward	Total retained earnings
Balance at beginning of period	5,305	15,797	—	15,797	370	235	(5,265)	(4,659)
Changes during period								
Transfer from share capital to other capital surplus	(5,205)		5,205	5,205				—
Transfer from legal capital surplus to other capital surplus		(15,797)	15,797	—	(370)		370	—
Deficit disposition			(4,659)	(4,659)			4,659	4,659
Reversal of reserve for tax purpose reduction entry				—		(4)	4	—
Dividends of surplus - other capital surplus			(168)	(168)				—
Provision of legal capital surplus		16	(16)	—				—
Profit (loss)				—			436	436
Purchase of treasury shares				—				—
Disposal of treasury shares			(197)	(197)				—
Net changes in items other than shareholders' equity				—				—
Total changes during period	(5,205)	(15,780)	15,961	180	(370)	(4)	5,470	5,096
Balance at end of period	100	16	15,961	15,978	—	231	205	436

	Shareholders' equity		Valuation and translation adjustments		Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
Balance at beginning of period	(2,939)	13,504	2,207	2,207	15,711
Changes during period					
Transfer from share capital to other capital surplus		—		—	—
Transfer from legal capital surplus to other capital surplus		—		—	—
Deficit disposition		—		—	—
Reversal of reserve for tax purpose reduction entry		—		—	—
Dividends of surplus - other capital surplus		(168)		—	(168)
Provision of legal capital surplus		—		—	—
Profit (loss)		436		—	436
Purchase of treasury shares	(0)	(0)		—	(0)
Disposal of treasury shares	228	30		—	30
Net changes in items other than shareholders' equity		—	(214)	(214)	(214)
Total changes during period	227	298	(214)	(214)	84
Balance at end of period	(2,711)	13,802	1,992	1,992	15,795