

teno. Holdings Co., Ltd. (Securities code: 7037)



# Firancial results overview 3Q of FY12/2025 (Company-wide)

# Summary(company-wide)



#### Higher revenues / Higher earnings\*

※ (Year-on-year change in operating profit)

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(mil. yen)	FY12/2024 3Q	FY12/2025 3Q	+/- amount	+/- %				
Net Sales	11,889	13,569	+1,706	+14.4%				
Sales Cost	10,197	11,352	+1,155	+11.3%				
SG&A	1,666	1,730	+64	+3.9%				
Operateing profit	26	513	+487	+1872.1%				
EBITDA	388	895	+506	+130.3%				
Ordinary profit	15	498	+483	+3180.3%				
Net profit	<b>▲</b> 72	253	+326					

## Consolidated Profit and Loss Statement



(mil. yen)	FY 12/2024 3Q	FY 12/2025 3Q	+/-amount	+/- %
Net sales	11,889	13,596	+1,706	+14.4%
Sales cost	10,197	11,352	+1,155	+11.3%
Gross profit	1,692	2,243	+551	+32.6%
SG&A	1,666	1,730	+64	+3.9%
Operating profit	26	513	+487	+1,872.1%
Non-operating profit	15	31	+16	+108.7%
Non-operating expenses	26	46	+20	+78.0%
Ordinary profit	15	498	+483	+3,180.3%
Net profit	<b>▲</b> 72	253	+326	_

## Consolidated Balance Sheets Overview

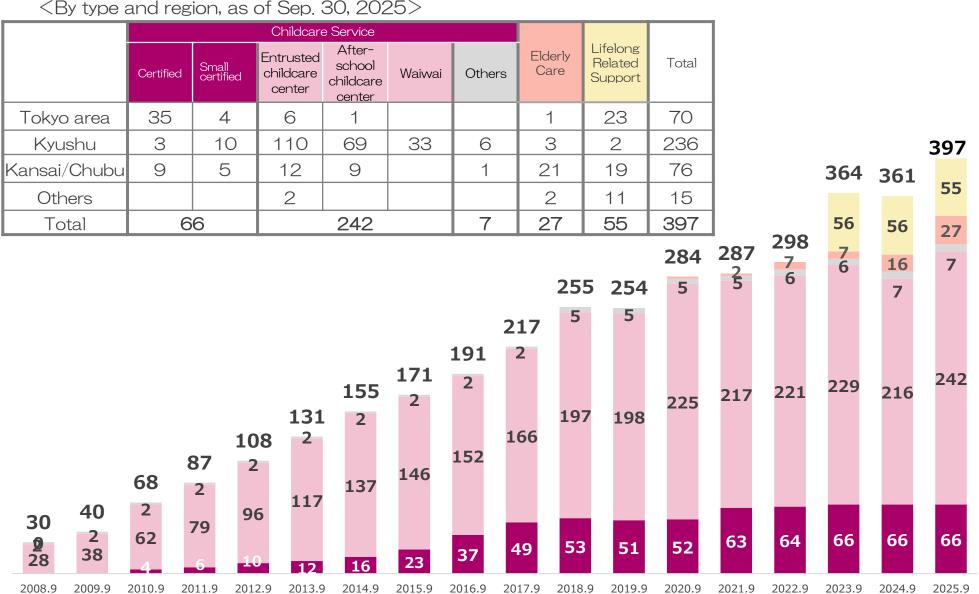


(mil. yen)	FY12/2024	FY12/2025 3Q	+/- amount
Current assets	4,438	4,644	+205
Cash and deposits	2,171	2,028	<b>▲</b> 143
Accounts receivable - trade & contract assets	1,309	1,649	+339
Non-current assets	5,320	5,682	+362
Property, plant and equipment	1,849	2,064	+214
Intangible assets	1,839	1,881	+42
(Goodwill)	1,506	1,576	+70
Investments and other assets	1,631	1,736	+104
Total assets	9,759	10,327	+567
Current liabilities	4,947	4,906	<b>▲</b> 56
Short-term borrowings	1,947	1,876	<b>▲</b> 70
Current portion of long-term loans payable	646	656	+9
Accounts payable - other	877	765	<b>▲</b> 112
Non-current liabilities	3,076	3,473	+396
Long-term loans payable	2,772	3,169	+397
Net assets	1,735	1,947	+212
Total liabilities and net assets	9,759	10,327	+567

#### Trend in number of centers in operation (by segment)



Running childcare centers and nursing homes throughout the country <By type and region, as of Sep. 30, 2025>







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