

English Translation

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Summary of Consolidated Financial Results for the First Three Quarters of the Fiscal Year Ending December 31, 2025 [IFRS]



November 14, 2025

Company Name:	AnyMind Group Inc.	Listing exchange:	Tokyo Stock Exchange
Securities code:	5027	URL:	https://anymindgroup.com
Representative:	Kosuke Sogo, Representative Director and Chief Executive Officer		
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Scheduled date for filing quarterly security report:	November 14, 2025	Scheduled date for commencement of dividend payments	—
Preparing supplementary materials on quarterly financial results	: Yes		
Holding quarterly financial results briefing session	: Yes		

(Amounts are rounded down to the nearest million yen)

1. Consolidated operating results for the first three quarters (January 1, 2025 - September 30, 2025) of the fiscal year ending December 31, 2025

(Percentage figures represent year-on-year changes)

(1) Revenues and Income

	Revenue		Gross profit		Operating profit		Profit before income taxes		Net income		Net income attributable to owners of the parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
For the first three quarters ended September 30, 2025	40,855	14.5	15,715	19.5	1,262	(24.9)	796	(45.1)	479	(57.3)	423	(61.3)
September 30, 2024	35,680	55.9	13,153	50.6	1,680	407.2	1,450	352.1	1,121	510.0	1,094	537.3
(Reference)	Comprehensive Income		September 30, 2025		359	million yen	September 30, 2024		1,185	million yen		

	Profit for the period attributable to owners of the parent per share (Basic)	Profit for the period attributable to owners of the parent per share (Diluted)	Adjusted EBITDA		Adjusted net income		Adjusted EPS (Basic)	
	Yen	Yen	Millions of yen	%	Millions of yen	%	Yen	%
For the first three quarters ended September 30, 2025	7.05	6.77	2,797	3.0	801	(38.5)	13.35	(39.7)
September 30, 2024	18.59	17.16	2,716	141.9	1,304	-	22.15	-

(Note)

- Adjusted EBITDA = Operating profit / (loss) + depreciation / amortization expenses + equity compensation expenses
- Adjusted net income = Net income attributable to owners of the parent + equity compensation expenses +/- unrealized foreign exchange gain/Loss
- Adjusted EPS = Adjusted net income/average number of common stocks outstanding (cumulative from the beginning of the fiscal year)

(2) Financial Position

	Total assets	Total equity	Equity attributable to owners of the parent	Ratio of equity attributable to owners of the parent to total assets	Equity attributable to owners of the parent per share
As of	Millions of yen	Millions of yen	Millions of yen	%	Yen
September 30, 2025	41,149	16,446	16,254	39.5	266.58
December 31, 2024 (end of previous fiscal year)	34,162	16,715	16,590	48.6	277.18

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(3) Cash flow

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Balance of cash and cash equivalents at end of period
For the first three quarters ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
September 30, 2025	(270)	(1,216)	1,053	9,125
September 30, 2024	1,778	(464)	2,297	9,785

2. Dividends

	Cash dividends per share				
	1st quarter end	2nd quarter end	3rd quarter end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
For the fiscal year ended December 31, 2024	-	0.00	-	0.00	0.00
For the fiscal year ending December 31, 2025	-	0.00	-		
For the year ending December 31, 2025 (Forecast)				2.00	2.00

(Note) Revision of the most recently announced dividend forecast: No

3. Forecast of consolidated financial results for the fiscal year ending December 31, 2025 (January 1, 2025 - December 31, 2025)

(% indicates year-on-year changes)

	Revenue		Gross profit		Operating profit		Profit before income taxes		Net income attributable to owners of the parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Full year	55,253	9.0	21,260	13.3	1,742	(31.9)	1,286	(49.3)	906	(61.2)

(Note) Revision to the most recently announced earnings forecast: No

※ Notes

- (1) Changes in significant subsidiaries during the period under review : No
 (Changes in specified subsidiaries resulting in changes in scope of consolidation)
 Newly included: - , Excluded: -

(2) Changes in accounting policies and accounting estimates

1 - Changes in accounting policies required by IFRS	:	No
2 - Changes in accounting policies other than 1	:	No
3 - Changes in accounting estimates	:	No

(3) Number of shares issued (ordinary share)

- 1 - Number of shares issued at the end of the period (including treasury shares)
 2 - Number of treasury shares at the end of the period
 3 - Average number of shares during the period (cumulative from the beginning of the fiscal year)

September 30, 2025	60,972,200	December 31, 2024	59,855,350
September 30, 2025	1,250,000	December 31, 2024	-
September 30, 2025	60,072,441	September 30, 2024	58,884,411

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* This summary of quarterly financial results is not subject to quarterly review procedures by certified public accountants or audit firms.

* Explanation regarding the appropriate use of earnings forecast and other special items

(1) The earnings forecasts and other forward-looking statements herein are based on the information currently available to the Company and certain assumptions deemed reasonable. The Company does not promise the achievement of these forecasts. Actual results may differ materially from these forecasts due to various reasons.

(2) The Company will hold a results-briefing session in Japanese at 17:00 (Japan Standard Time) on November 14 (Fri), 2025 for institutional investors and at 19:30 (Japan Standard Time) on the same day for individual investors. The materials to be used will be uploaded to the TDnet and the Company IR website, and the transcript of the briefing session will be posted forthwith on the Company's IR website.

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1 Qualitative Information on the Financial Results for the Period under Review

(1) Overview of Operating Results

Under the corporate mission "Make Every Business Borderless," the Group provides one-stop support platforms for solutions in areas such as brand building, -production management, media operations, e-commerce website construction and operation, marketing, live commerce, and logistics management. The Group conducts business in 15 countries and regions around the world, mainly in Asia and the Middle East.

During the first nine months of the fiscal year, economies in Asia saw easing inflationary pressures and a shift toward accommodative monetary policies, which supported domestic demand such as personal consumption and capital investment. In addition to this strong domestic demand, the advancement of the digital economy and the recovery of inbound tourism contributed to an expansion in service consumption, while manufacturing activity also showed resilience. The Japanese economy also continued its gradual recovery, supported by a rebound in corporate earnings. On the other hand, geopolitical risks arising from the situations in Ukraine and the Middle East, significant foreign exchange fluctuations tied to the monetary policies of major nations, and changes in international trade policies remain concerns for the global economic outlook, creating a sustained environment of high uncertainty.

Amidst this environment, the Group has continued to expand its business by enhancing and advancing our products and solutions, acquiring new customers, and utilizing M&A. Despite changes in the market environment affecting the Partner Growth business, our Marketing and D2C/E-commerce businesses maintained high growth. As a result, the Group's total revenue for the first nine months of the fiscal year achieved year-on-year growth.

We are continuing to - enhance and advance our products and solutions by leveraging generative AI. For example, on our live commerce platform, "AnyLive," we have implemented "AnyLive for Creators," which allows creators to generate their own AI avatars to participate in campaigns; an "Avatar Bank" function to reduce companies' stream preparation costs; "live stream transcription"; and "batch data export" features. Furthermore, we have added "live stream analysis" and "AI-powered script optimization" functions, advancing operational optimization through a hybrid approach of human and AI capabilities.

In our high-growth B2B E-commerce business, Southeast Asia is achieving remarkable growth driven by the acquisition of large-scale clients, while our business in Japan is also expanding steadily. In addition to being certified - as an official partner for major Southeast Asian EC marketplaces, Shopee, Lazada, and TikTok Shop, based on our proven track record of support, we have also been recognized as one of the few "Triple Certified Partners" for TikTok Shop in Japan. This has further expanded our e-commerce support ecosystem.

In our Partner Growth business, we are accelerating the diversification of our revenue base and our global expansion. In addition to the strong performance of our talent management business in Japan, we are promoting new monetization methods in Southeast Asia, such as leveraging the "YouTube Shopping Affiliate Program."

Furthermore, to strengthen our digital commerce domain, we made AnyReach, a Japan-based e-gifting company, a wholly-owned subsidiary in March 2025. In August 2025, we completed the acquisition of Vibula, a major Vietnamese live commerce company, significantly bolstering our live commerce support system in the Southeast Asian market. Moreover, in October 2025, we acquired NADESHIKO Beauty, a Japan-based vertical short-form video marketing company, thereby strengthening both our Marketing and E-commerce businesses.

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As a result of the above, revenue for the first three quarters increased by 3,367 million yen (up 22.9%) for Marketing Platform, decreased by 2,038 million yen (drop 14.6%) for Partner Growth Platform and increased by 3,790 million yen (up 55.2%) for D2C/EC Platform, all on a year-on-year basis. In terms of the ratio of revenue by region (*) for the first three quarters of the fiscal year ending December 31, 2025, Southeast Asia accounted for 50% (50% for the same period a year earlier), followed by Japan and Korea at 40% (36% a year earlier) and India and Greater China region at 10% (14% a year earlier).

(*) The ratio of revenue by region is based on the revenue (before canceling internal transactions) from the regions where the Company's subsidiaries are located.

For the first three quarters

(Unit: millions of yen)

	First three quarters ended September 30, 2024 (From January 1, 2024 to September 30, 2024)	First three quarters ended September 30, 2025 (From January 1, 2025 to September 30, 2025)	Year-on-year changes	
			Amount	%
Marketing Platform	14,719	18,087	3,367	22.9
Partner Growth Platform	14,006	11,968	(2,038)	(14.6)
D2C/EC Platform	6,862	10,653	3,790	55.2
Others	92	146	53	58.1
Total	35,680	40,855	5,174	14.5

Consequently, for the first three quarters of the fiscal year ending December 31, 2025, the Group posted revenue of 40,855 million yen (up 14.5%), gross profit of 15,715 million yen (up 19.5%), operating profit of 1,262 million yen (drop 24.9%), profit before income tax of 796 million yen (drop 45.1%), net income of 479 million yen (drop 57.3%), and net income attributable to owners of the parent of 423 million yen (drop 61.3%), all on a year-on-year basis.

Note that descriptions by reportable segment are omitted, as the Group has a single operating segment engaged in the Internet-related business.

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(2) Financial Position

(Assets)

Total assets at the end of the first three quarters (September 30, 2025) increased by 6,986 million yen from the end of the previous fiscal year (December 31, 2024) to 41,149 million yen. This was mainly attributable to right-of-use assets increasing by 2,466 million yen due to the office extension of Japan entities, goodwill increasing by 1,114 million yen due to the acquisition of AnyReach Co., Ltd, and Vibula Group Joint Stock Company and other current assets increasing by 1,410 million yen.

(Liabilities)

Total liabilities at the end of the first three quarters increased by 7,254 million yen from the end of the previous fiscal year to 24,702 million yen. This was mainly attributable to loan payables increasing by 2,687 million yen, lease liabilities increasing by 2,482 million yen due to office extension of Japan entities and trade and other payables increasing by 977 million yen.

(Capital)

Capital at the end of the first three quarters decreased by 268 million yen from the end of the previous fiscal year to 16,446 million yen. This was mainly due to recording of net income for the period of 479 million yen, offset by treasury stock increased by 747 million yen due to the acquisition of treasury stock and other components of equity decreased by 93 million yen due to the decrease in exchange differences on translating foreign operations.

(3) Cash Flows

Cash and cash equivalents at the end of the first three quarters (September 30, 2025) decreased by 539 million yen from the end of the previous fiscal year to 9,125 million yen.

(Cash flows from operating activities)

Net cash outflow from operating activities amounted to 270 million yen during the first three quarters under review, a decrease of 2,048 million yen from the period a year earlier. This was mainly attributable to the recording of profit before income tax of 796 million yen, depreciation and amortization of 1,497 million yen, working capital cash outflow of 602 million yen, other cash outflow of 1,564 million yen due mainly to advance payment and tax payment of 502 million yen.

(Cash flows from investing activities)

Net cash outflow from investing activities amounted to 1,216 million yen, an increase in cash outflow of 752 million yen compared with the period a year earlier. This was mainly attributable to the purchase of property, plant and equipment of 601 million yen, payments for loans receivable of 220 million yen and payments for acquisition of interests in subsidiaries of 321 million yen.

(Cash flows from financing activities)

Net cash inflow from financing activities amounted to 1,053 million yen, a decrease of 1,244 million yen from the period a year earlier. This was mainly attributable to cash inflow of 3,700 million yen of proceeds from long-term loan payables and 1,356 million of cash outflow from the repayment of long-term loan payables, offsetting the cash outflow of 909 million yen from repayment of lease liabilities and payments for acquisition of treasury shares of 747 million yen.

(4) Explanations on Consolidated Earnings Forecast and Other Forecast Information

The consolidated full-year business performance forecast and dividend forecast for the fiscal year ending December 2025 has been revised from the "Summary of Consolidated Financial Result the Fiscal Year Ending December 31, 2025" announced on February 14, 2025. Please refer to the "Notice of Revision to Consolidated Earnings Forecast, Dividend Policy, and Dividend Forecast (First Dividend)" announced on May 14, 2025 for the details.

(Note)

The earnings forecast and other forward-looking statements herein are based on the information currently available to the Company and certain assumptions deemed reasonable. The Company does not promise the achievement of these forecasts. Actual results may differ materially from these forecasts due to various reasons.

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2 Condensed Quarterly Financial Statements and Major Notes**(1) Condensed Consolidated Statement of Financial Position**

(Unit: millions of yen)

	Note	As of December 31, 2024	As of September 30, 2025
Assets			
Current assets			
Cash and cash equivalents		9,664	9,125
Trade and other receivables		10,090	10,877
Contract assets		3,018	3,701
Inventories		1,655	2,254
Other financial assets		104	265
Other current assets		1,090	2,501
Total current assets		25,624	28,725
Non-current assets			
Property, plant and equipment		728	957
Right-of-use assets		2,326	4,792
Goodwill		2,863	3,977
Intangible assets		704	684
Other financial assets		1,389	1,484
Deferred tax assets		483	497
Other non-current assets		43	28
Total non-current assets		8,538	12,423
Total assets		34,162	41,149
Liabilities and equity			
Liabilities			
Current liabilities			
Trade and other payables		9,759	10,736
Contract liabilities		741	1,403
Loan payables		1,509	2,555
Lease liabilities		1,018	1,502
Income taxes payables		480	331
Other financial liabilities		92	776
Provisions		24	167
Other current liabilities		272	158
Total current liabilities		13,899	17,632
Non-Current Liabilities			
Loan payables		1,791	3,433
Lease liabilities		1,296	3,296
Other financial liabilities		138	-
Provisions		172	195
Deferred tax liabilities		148	143
Total non-current liabilities		3,547	7,069
Total liabilities		17,447	24,702
Capital			
Share capital		678	742
Share premium		11,696	6,677
Retained earnings		2,983	8,442
Treasury stock		-	(747)
Other components of equity		1,231	1,138
Total equity attributable to owners of the parent		16,590	16,254
Non-controlling interests		124	192
Total equity		16,715	16,446
Total liabilities and equity		34,162	41,149

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(2) Condensed Consolidated Statement of Income and Condensed Consolidated Statement of Comprehensive Income
Condensed Consolidated Statement of Income

For the first three quarters ended September 30, 2024 and 2025

		(Unit: millions of yen)	
	Note	First three quarters ended September 30, 2024 (From January 1, 2024 to September 30, 2024)	First three quarters ended September 30, 2025 (From January 1, 2025 to September 30, 2025)
Revenue	4	35,680	40,855
Cost of sales		22,527	25,139
Gross profit		13,153	15,715
Selling, general and administrative expenses		11,519	14,462
Impairment loss on trade and other receivables, net		(8)	35
Other income		43	44
Other expenses		4	0
Operating profit		1,680	1,262
Finance income		14	26
Finance costs		244	493
Profit before income tax		1,450	796
Income tax expenses		328	316
Net income for the period		1,121	479
Net income attributable to			
Owners of the parent		1,094	423
Non-controlling interests		27	55
Net income for the period		1,121	479
Earnings per share attributable to owners of the parent			
Basic earnings per share (yen)		18.59	7.05
Diluted earnings per share (yen)		17.16	6.77

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Condensed Consolidated Statement of Comprehensive Income
For the first three quarters ended September 30, 2024 and 2025

(Unit: millions of yen)

	Note	First three quarters ended September 30, 2024 (From January 1, 2024 to September 30, 2024)	First three quarters ended September 30, 2025 (From January 1, 2025 to September 30, 2025)
Net income for the period		1,121	479
Other Comprehensive Income / (loss), net of tax			
Items that will not be reclassified to profit or loss for the period:			
Remeasurement of defined benefit pension plans		5	5
Subtotal		5	5
Items that may be reclassified to profit or loss for the period:			
Exchange differences on translating foreign operations		57	(125)
Subtotal		57	(125)
Total other comprehensive income, net of tax		63	(120)
Total comprehensive income for the period		1,185	359
Total comprehensive income / (loss) attributable to:			
Owners of the parent		1,158	303
Non-controlling interests		27	55
Total comprehensive income for the period		1,185	359

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(3) Condensed Consolidated Statement of Changes in Equity

First three quarters ended September 30, 2024 (from January 1, 2024 to September 30, 2024)

(Unit: millions of yen)

(Unit: millions of yen)												
Equity attributable to owners of the parent												
Other components of Equity												
						Exchange differences on translating foreign operations				Total Equity attributable to owners of the parent	Non-controlling Interests	Total Equity
Note	Share Capital	Share Premium	Retained Earnings	Treasury Stock	Share based option		Others	Total				
Balance as of January 1, 2024	586	11,661	648	-	65	495	54	615		13,511	93	13,604
Net income for the period	-	-	1,094	-	-	-	-	-		1,094	27	1,121
Other comprehensive income (“OCI”)	-	-	-	-	-	57	5	63		63	-	63
Total comprehensive income / (loss)	-	-	1,094	-	-	57	5	63		1,158	27	1,185
Acquisition of treasury shares	-	-	-	-	-	-	-	-		-	-	-
Exercise of share-based option	61	19	-	-	(12)	-	-	(12)		68	-	68
Appropriation of deficit	-	-	-	-	-	-	-	-		-	-	-
Expenses directly attributable to equity transactions	-	-	-	-	-	-	-	-		-	-	-
Share compensation expenses	-	-	-	-	28	-	-	28		28	-	28
Others	-	-	-	-	-	-	-	-		-	0	0
Total	61	19	-	-	16	-	-	16		96	0	97
Balance as of September 30, 2024	648	11,680	1,742	-	81	553	60	695		14,766	120	14,886

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First three quarters ended September 30, 2025 (from January 1, 2025 to September 30, 2025)

(Unit: millions of yen)

(Unit: millions of yen)												
Equity attributable to owners of the parent												
	Note	Other components of Equity							Total Equity attributable to owners of the parent	Non-controlling Interests	Total Equity	
		Share Capital	Share Premium	Retained Earnings	Treasury Stock	Share based option	Exchange differences on translating foreign operations	Others				
Balance as of January 1, 2025		678	11,696	2,983	-	85	1,087	59	1,231	16,590	124	16,715
Net income for the period		-	-	423	-	-	-	-	-	423	55	479
Other comprehensive income (“OCI”)		-	-	-	-	-	(125)	5	(120)	(120)	-	(120)
Total comprehensive income / (loss)		-	-	423	-	-	(125)	5	(120)	303	55	359
Acquisition of treasury shares		-	-	-	(747)	-	-	-	-	(747)	-	(747)
Exercise of share-based option		63	17	-	-	(11)	-	-	(11)	69	-	69
Appropriation of deficit		-	(5,035)	5,035	-	-	-	-	-	-	-	-
Expenses directly attributable to equity transactions		-	-	-	-	-	-	-	-	-	-	-
Share compensation expenses		-	-	-	-	37	-	-	37	37	-	37
Others		-	-	-	-	-	-	-	-	-	12	12
Total		63	(5,018)	5,035	(747)	26	-	-	26	(639)	12	(627)
Balance as of September 30, 2025		742	6,677	8,442	(747)	111	961	64	1,138	16,254	192	16,446

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(4) Condensed Consolidated Statement of Cash Flows

		(Unit: millions of yen)	
	Note	First three quarters ended September 30, 2024 (From January 1, 2024 to September 30, 2024)	First three quarters ended September 30, 2025 (From January 1, 2025 to September 30, 2025)
Cash flows from operating activities			
Profit before income tax		1,450	796
Depreciation and amortization		1,007	1,497
(Gain) / loss on disposal of fixed assets and intangible assets		4	(19)
Finance income		(14)	(26)
Finance costs		201	262
(Increase) / Decrease in trade and other receivables		(563)	(565)
(Increase) / Decrease in contract assets		(791)	(683)
Increase / (Decrease) in trade and other payables		1,691	610
Increase / (Decrease) in contract liabilities		231	635
(Increase) / Decrease in inventories		(775)	(599)
Others		(292)	(1,564)
Subtotal		2,149	342
Interest and dividend received		11	25
Interest paid		(65)	(136)
Income taxes (paid) / refunded		(317)	(502)
Cash flows from operating activities		1,778	(270)
Cash flows from investing activities			
Proceeds from withdrawal of term deposits		5	-
Purchases of property, plant and equipment		(191)	(601)
Proceeds from disposal of property, plant and equipment		3	19
Purchases of intangible assets		(28)	(77)
Proceeds from disposal of intangible assets		-	19
Payments for fulfillment of asset retirement obligations		(2)	-
Payments for loans receivable		-	(220)
Proceeds from disposal of investment securities		135	-
Payments for lease and guarantee deposits		(69)	(63)
Proceeds from collection of lease and guarantee deposits		11	27
Payments for contingent considerations of shares of subsidiaries		(113)	-
Payments for acquisition of subsidiaries resulting in change in scope of consolidation		(214)	(321)
Cash flows from investing activities		(464)	(1,216)
Cash flows from financing activities			
Net increase in short-term loan payables		121	296
Proceeds from long-term loan payables		3,250	3,700
Repayment of long-term loan payables		(454)	(1,356)
Repayment of lease liabilities		(689)	(909)
Payments for acquisition of treasury shares		-	(747)
Proceeds from share-based option exercise		68	69
Cash flows from financing activities		2,297	1,053
Effect of exchange rate changes on cash and cash equivalents		(93)	(104)
Net increase / (decrease) in cash and cash equivalents		3,518	(539)
Cash and cash equivalents at the beginning of period		6,266	9,664
Cash and cash equivalents at the end of period		9,785	9,125

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(5) Notes to Condensed Consolidated Financial Statements**1. Notes Concerning Going Concern Assumption**

Not applicable.

2. Changes in Accounting Policies

Not applicable.

3. Changes in Accounting Estimates

Not applicable.

4. Segment Information

Descriptions by reportable segment are omitted, as the Group has a single operating segment engaged in the Internet-related business.

The information on breakdown of revenue from contracts with customers is as follows.

Furthermore, the Group derives revenue from the transfer of goods and services at a point in time or over a period of time. The revenue recognized at a point in time mainly consists of sales of goods in the D2C/EC Platform.

For the first three quarters

		(Unit: millions of yen)
	First three quarters ended September 30, 2024 (From January 1, 2024 to September 30, 2024)	First three quarters ended September 30, 2025 (From January 1, 2025 to September 30, 2025)
Marketing Platform	14,719	18,087
Partner Growth Platform	14,006	11,968
D2C/EC Platform	6,862	10,653
Others	92	146
Total	35,680	40,855

(Note)

The Group specializes in "Internet-related business," which provides organically connected platforms with one-stop services covering areas such as brand building, goods production management, media operations, e-commerce website construction and operation, marketing, and logistics management, for both corporate customers and individual customers, and makes it a single reportable segment. The "Internet-related business," as the Group's single reportable segment, provides services under Marketing Platform, Partner Growth Platform and D2C/EC Platform. The details of each Platform are as follows.

(a) Marketing Platform

The Group's Marketing Platform provides services to advertisers, who are our customers, mainly through "AnyTag," the platform to drive and manage influencer marketing, and "AnyDigital," the platform to support digital marketing.

(b) Partner Growth Platform

The Partner Growth Platform consists of "Publisher Growth" and "Creator Growth" platforms. It specifically offers "AnyManager," the Publisher Growth platform for publishers, and "AnyCreator," the Creator Growth platform for creators.

(c) D2C/EC Platform

The group provides services covering various stages of the value chain, centered on the EC (e-commerce) and D2C (direct-to-consumer) domains, including brand design and planning, manufacturing support, EC site construction and operation, marketing, and inventory management and logistics support.

These services are collectively referred to as our D2C/EC platform, include "AnyX (EC management platform)," "AnyLogi (logistics and inventory management support)," "AnyChat (conversational commerce platform)," and "AnyAI (data analysis platform & business process construction platform for AI utilization)."

(d) Others

The others mainly consist of service such as the "Omotenashi-selection" operated by Engawa Co., Ltd which awards a collection of products and services that reflect the spirit of Japanese hospitality.