Translation

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Summary of Consolidated Financial Results for the Six Months Ended September 30, 2025 (Based on Japanese GAAP)

November 14, 2025

Company name: RAKUS Co., Ltd.

Stock exchange listing: Tokyo

Stock code: 3923 URL https://www.rakus.co.jp

Representative: President and Representative Director Takanori Nakamura

Director and Business Administration

Inquiries: Headquarters Takahiro Miyauchi TEL 03(6683)3857

Scheduled date to file Semi-annual Securities Report: November 14, 2025

Scheduled date to commence dividend payments:

— Preparation of supplementary material on financial results:

Yes

Holding of financial results meeting:

Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative)

| (1) Consolidated operating results (cumulative) | | | | | | | | changes |
|---|-----------------|------|------------------|-------|-----------------|-------|---|---------|
| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Six months ended September 30, 2025 | 28,781 | 25.1 | 7,708 | 65.4 | 7,726 | 65.8 | 6,311 | 73.8 |
| Six months ended September 30, 2024 | 23,002 | 30.2 | 4,660 | 171.3 | 4,660 | 166.3 | 3,630 | 200.4 |

(Note) Comprehensive income: Six months ended September 30, 2025: ¥5,261 million [38.7%] Six months ended September 30, 2024: ¥3,793 million [207.1%]

| | Earnings per share | Diluted earnings per share |
|-------------------------------------|--------------------|----------------------------|
| | Yen | Yen |
| Six months ended September 30, 2025 | 17.48 | _ |
| Six months ended September 30, 2024 | 10.02 | _ |

(Note) "Diluted earnings per share" is not stated as there are no diluted shares.

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio |
|--------------------------|-----------------|-----------------|--------------|
| | Millions of yen | Millions of yen | % |
| As of September 30, 2025 | 33,468 | 24,427 | 73.0 |
| As of March 31, 2025 | 31,654 | 21,977 | 69.4 |

(Reference) Equity: As of September 30, 2025: ¥24,427 million As of March 31, 2025: ¥21,977 million

2. Cash dividends

| | | Annual dividends per share | | | | | | |
|---------------------------------------|-----------------|---|-----|------|------|--|--|--|
| | 1st quarter-end | 1st quarter-end 2nd quarter-end 3rd quarter-end Fiscal year-end Total | | | | | | |
| | Yen | Yen | Yen | Yen | Yen | | | |
| Year ended March 31, 2025 | _ | 0.00 | _ | 4.50 | 4.50 | | | |
| Year ending March 31, 2026 | _ | 0.00 | | | | | | |
| Year ending March 31, 2026 (Forecast) | | | 1 | 3.40 | 3.40 | | | |

(Note) Revisions to the forecast of cash dividends most recently announced: Yes

 $3.\ Forecast\ of\ consolidated\ financial\ results\ for\ the\ year\ ending\ March\ 31,2026\ (from\ April\ 1,2025\ to\ March\ 31,2026)$

Percentages indicate year-on-year changes

| 1 or on tages | | | | | | | | jear on jear enanges | | |
|---------------|-----------|-----------------|------|------------------|------|-----------------|------|---|------|--------------------|
| | | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Earnings per share |
| | | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| | Full year | 60,000 | 22.7 | 16,000 | 57.0 | 16,000 | 56.6 | 12,100 | 51.2 | 33.54 |

(Note) Revisions to the forecast of consolidated financial results most recently announced: Yes

4. Notes

(1) Significant changes in the scope of consolidation during the six months ended September 30, 2025:

(2) Application of special accounting methods for preparing semi-annual consolidated financial statements:

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No Changes in accounting policies due to other reasons:

No Changes in accounting estimates:

No Restatement of prior period financial statements:

No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| As of September 30, 2025 | 360,666,600 shares | As of March 31, 2025 | 362,432,000 shares |
|--|--------------------------------|-------------------------------------|--------------------|
| Number of treasury shares at the end of the period | d | | |
| As of September 30, 2025 | 81,514 shares | As of March 31, 2025 | 84,534 shares |
| Average number of shares during the period (cur | nulative from the beginning of | f the fiscal year) | |
| Six months ended September 30, 2025 | 361,014,278 shares | Six months ended September 30, 2024 | 362,364,788 shares |

^{*} Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

Semi-annual consolidated financial statements Consolidated balance sheets

| | (Millions | | | |
|-------------------------------------|----------------------|--------------------------|--|--|
| | As of March 31, 2025 | As of September 30, 2025 | | |
| Assets | | | | |
| Current assets | | | | |
| Cash and deposits | 11,368 | 14,744 | | |
| Accounts receivable - trade | 7,212 | 7,871 | | |
| Other | 746 | 788 | | |
| Allowance for doubtful accounts | (29) | (35) | | |
| Total current assets | 19,296 | 23,367 | | |
| Non-current assets | | | | |
| Property, plant and equipment | | | | |
| Buildings and structures, net | 312 | 362 | | |
| Tools, furniture and fixtures, net | 1,782 | 2,141 | | |
| Total property, plant and equipment | 2,095 | 2,503 | | |
| Intangible assets | | | | |
| Goodwill | 1,363 | 1,197 | | |
| Customer-related intangible assets | 1,922 | 1,849 | | |
| Software | 120 | 105 | | |
| Total intangible assets | 3,405 | 3,152 | | |
| Investments and other assets | | | | |
| Investment securities | 3,877 | 1,320 | | |
| Guarantee deposits | 1,233 | 1,341 | | |
| Deferred tax assets | 1,705 | 1,711 | | |
| Other | 74 | 118 | | |
| Allowance for doubtful accounts | (33) | (47) | | |
| Total investments and other assets | 6,856 | 4,444 | | |
| Total non-current assets | 12,357 | 10,101 | | |
| Total assets | 31,654 | 33,468 | | |

| | | (Willions of yell) |
|---|----------------------|--------------------------|
| | As of March 31, 2025 | As of September 30, 2025 |
| Liabilities | | |
| Current liabilities | | |
| Accounts payable - trade | 5 | 6 |
| Current portion of long-term borrowings | 216 | - |
| Accounts payable - other | 2,309 | 2,137 |
| Accrued expenses | 1,778 | 1,908 |
| Income taxes payable | 2,736 | 2,612 |
| Accrued consumption taxes | 1,191 | 920 |
| Contract liabilities | 1,071 | 1,102 |
| Other | 153 | 161 |
| Total current liabilities | 9,462 | 8,850 |
| Non-current liabilities | | |
| Long-term accrued expenses | 163 | 151 |
| Guarantee deposits received | 50 | 35 |
| Other | _ | 4 |
| Total non-current liabilities | 213 | 191 |
| Total liabilities | 9,676 | 9,041 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 378 | 378 |
| Capital surplus | 314 | 308 |
| Retained earnings | 20,259 | 23,851 |
| Treasury shares | (2) | (88) |
| Total shareholders' equity | 20,949 | 24,448 |
| Accumulated other comprehensive income | · | <u> </u> |
| Valuation difference on available-for-sale securities | 994 | (50) |
| Deferred gains or losses on hedges | 3 | 0 |
| Foreign currency translation adjustment | 29 | 28 |
| Total accumulated other comprehensive income | 1,028 | (21) |
| Total net assets | 21,977 | 24,427 |
| Total liabilities and net assets | 31,654 | 33,468 |

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

| | Six months ended | (Millions of yen) Six months ended |
|--|--------------------|------------------------------------|
| | September 30, 2024 | September 30, 2025 |
| Net sales | 23,002 | 28,781 |
| Cost of sales | 5,988 | 7,129 |
| Gross profit | 17,013 | 21,651 |
| Selling, general and administrative expenses | 12,353 | 13,943 |
| Operating profit | 4,660 | 7,708 |
| Non-operating income | | |
| Interest income | 1 | 15 |
| Foreign exchange gains | _ | 3 |
| Compensation income | 0 | _ |
| Subsidy income | 3 | 0 |
| Other | 1 | 1 |
| Total non-operating income | 5 | 20 |
| Non-operating expenses | | |
| Interest expenses | 1 | 0 |
| Foreign exchange losses | 4 | - |
| Commission for purchase of treasury shares | _ | 1 |
| Other | 0 | 0 |
| Total non-operating expenses | 6 | 2 |
| Ordinary profit | 4,660 | 7,726 |
| Extraordinary income | - | |
| Gain on sale of investment securities | _ | 1,491 |
| Gain on sale of businesses | _ | 11 |
| Total extraordinary income | | 1,503 |
| Extraordinary losses | - | |
| Loss on retirement of non-current assets | 0 | 3 |
| Total extraordinary losses | 0 | 3 |
| Profit before income taxes | 4,659 | 9,226 |
| Income taxes - current | 1,494 | 2,458 |
| Income taxes - deferred | (465) | 457 |
| Total income taxes | 1,029 | 2,915 |
| Profit | 3,630 | 6,311 |
| Profit attributable to owners of parent | 3,630 | 6,311 |

Consolidated statements of comprehensive income (cumulative)

| | | (Millions of yen) |
|---|--|--|
| | Six months ended September 30, 2024 | Six months ended September 30, 2025 |
| Profit | 3,360 | 6,311 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 165 | (1,045) |
| Deferred gains or losses on hedges | (2) | (3) |
| Foreign currency translation adjustment | (0) | (1) |
| Total other comprehensive income | 163 | (1,050) |
| Comprehensive income | 3,793 | 5,261 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 3,793 | 5,261 |

Consolidated statements of cash flows

| | | (Millions of yen) |
|---|--|--|
| | Six months ended September 30, 2024 | Six months ended September 30, 2025 |
| Cash flows from operating activities | | |
| Profit before income taxes | 4,659 | 9,226 |
| Depreciation | 353 | 463 |
| Amortization of goodwill | 166 | 166 |
| Increase (decrease) in allowance for doubtful accounts | 17 | 19 |
| Share-based payment expenses | 1 | 2 |
| Increase (decrease) in provision for bonuses | (35) | _ |
| Interest income | (1) | (15) |
| Interest expenses | 1 | 0 |
| Foreign exchange losses (gains) | 11 | 0 |
| Commission for purchase of treasury shares | = | 1 |
| Loss (gain) on sale of investment securities | _ | (1,491) |
| Loss (gain) on sale of businesses | _ | (11) |
| Loss on retirement of non-current assets | 0 | 3 |
| Decrease (increase) in trade receivables | (522) | (644) |
| Increase (decrease) in trade payables | (1) | 1 |
| Increase (decrease) in accounts payable - other | 144 | (213) |
| Increase (decrease) in accrued expenses | 304 | 118 |
| Increase (decrease) in accrued consumption taxes | (364) | (275) |
| Increase (decrease) in guarantee deposits received | (3) | (15) |
| Other, net | (234) | (16) |
| Subtotal | 4,497 | 7,320 |
| Interest and dividends received | 1 | 15 |
| Interest paid | (1) | (0) |
| Income taxes paid | (1,107) | (2,572) |
| Net cash provided by (used in) operating activities | 3,389 | 4,762 |
| Cash flows from investing activities | | |
| Payments into time deposit | _ | (0) |
| Purchase of property, plant and equipment | (681) | (727) |
| Purchase of intangible assets | (4) | (5) |
| Purchase of investment securities | (550) | _ |
| Proceeds from sale of investment securities | _ | 2,542 |
| Payments of guarantee deposits | (137) | (185) |
| Proceeds from refund of guarantee deposits | 22 | 28 |
| Proceeds from collection of loans receivable | 2 | _ |
| Other, net | _ | 0 |
| Net cash provided by (used in) investing activities | (1,348) | 1,651 |
| Cash flows from financing activities | | , |
| Repayments of long-term borrowings | (377) | (216) |
| Purchase of treasury shares | (0) | (2,001) |
| Dividends paid | (425) | (815) |
| Other, net | | (5) |
| Net cash provided by (used in) financing activities | (803) | (3,037) |
| Effect of exchange rate change on cash and cash equivalents | (10) | (1) |
| Net increase (decrease) in cash and cash equivalents | 1,226 | 3,375 |
| Cash and cash equivalents at beginning of period | 7,008 | 11,366 |
| | | |
| Cash and cash equivalents at end of period | 8,235 | 14,741 |