

November 14, 2025

Consolidated Financial Results for the Nine Months Ended September 30, 2025 (Under Japanese GAAP)

Company name: TAZMO CO.,LTD.
 Listing: Tokyo Stock Exchange
 Securities code: 6266
 URL: <https://tazmo.co.jp/ir/library/#irlib-report01>
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 Scheduled date to commence dividend payments: -
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended September 30, 2025 (from January 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended September 30, 2025	27,114	9.6	4,423	(3.9)	4,454	(1.5)	3,175	2.6
September 30, 2024	24,739	30.0	4,601	91.3	4,524	68.2	3,094	101.1

Note: Comprehensive income For the nine months ended September 30, 2025: ¥2,616 million [19.1%]
 For the nine months ended September 30, 2024: ¥3,233 million [46.3%]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended September 30, 2025	218.95	-
September 30, 2024	211.27	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of September 30, 2025	47,811	26,306	54.1	1,788.03
December 31, 2024	49,200	24,642	49.1	1,649.40

Reference: Equity
 As of September 30, 2025: ¥25,874 million As of December 31, 2024: ¥24,176 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2024	-	0.00	-	33.00	33.00
Fiscal year ending December 31, 2025	-	0.00	-		
Fiscal year ending December 31, 2025 (Forecast)				34.00	34.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending December 31, 2025 (from January 1, 2025 to December 31, 2025)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending December 31, 2025	36,000	0.4	5,000	(15.5)	5,100	(15.0)	3,500	(17.6)	241.32

Note: Revisions to the earnings forecasts most recently announced: Yes

For the revision of the consolidated earnings forecast, please refer to the "Notice of Revision of the Consolidated Earnings Forecast for the fiscal year ending December 31, 2025" announced today (November 14, 2025).

***Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	14,842,354 shares
As of December 31, 2024	14,842,354 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025	371,646 shares
As of December 31, 2024	184,897 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended September 30, 2025	14,503,822 shares
Nine months ended September 30, 2024	14,647,170 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm:None

* Proper use of earnings forecasts, and other special matters
(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. For the conditions on which earnings forecasts are predicated and precautions for the use of earnings forecasts, please refer to Appendix P.3 "1. Summary of Operating Results, etc. (3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts."

Quarterly consolidated balance sheet

(Thousands of yen)

	As of December 31, 2024	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	10,343,286	15,988,013
Notes and accounts receivable - trade	5,683,858	3,498,063
Electronically recorded monetary claims - operating	3,542,623	2,564,519
Inventories	20,294,399	16,205,049
Other	961,714	834,708
Allowance for doubtful accounts	(94,775)	(16,500)
Total current assets	40,731,106	39,073,854
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	3,794,802	3,653,506
Machinery, equipment and vehicles, net	1,293,213	1,605,706
Land	1,449,362	1,449,516
Other, net	847,712	966,257
Total property, plant and equipment	7,385,091	7,674,987
Intangible assets		
Software	112,907	117,317
Other	43,429	46,771
Total intangible assets	156,337	164,088
Investments and other assets		
Investment securities	26,271	24,839
Deferred tax assets	466,944	478,713
Other	439,856	395,010
Allowance for doubtful accounts	(5,213)	-
Total investments and other assets	927,859	898,562
Total non-current assets	8,469,288	8,737,639
Total assets	49,200,394	47,811,493

	As of December 31, 2024	As of September 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,636,795	1,455,497
Electronically recorded obligations - operating	3,906,060	1,320,839
Short-term borrowings	2,813,108	3,232,480
Accounts payable - other	1,563,704	1,000,646
Income taxes payable	1,213,001	533,550
Contract liabilities	5,252,062	6,075,773
Provision for bonuses	393,851	631,220
Provision for product warranties	611,459	623,270
Provision for share awards	9,266	9,106
Other	297,057	471,124
Total current liabilities	17,696,367	15,353,510
Non-current liabilities		
Long-term borrowings	5,980,749	5,329,270
Provision for share awards	314,235	337,123
Provision for retirement benefits for directors (and other officers)	30,447	33,892
Retirement benefit liability	77,171	80,618
Asset retirement obligations	208,764	196,365
Other	250,225	174,161
Total non-current liabilities	6,861,593	6,151,432
Total liabilities	24,557,961	21,504,942
Net assets		
Shareholders' equity		
Share capital	3,568,590	3,568,590
Capital surplus	3,430,399	3,420,931
Retained earnings	16,089,096	18,774,943
Treasury shares	(293,919)	(742,088)
Total shareholders' equity	22,794,167	25,022,377
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	(289)	(404)
Foreign currency translation adjustment	1,382,193	852,085
Total accumulated other comprehensive income	1,381,904	851,680
Non-controlling interests	466,361	432,492
Total net assets	24,642,433	26,306,550
Total liabilities and net assets	49,200,394	47,811,493

Quarterly consolidated statement of income

(Thousands of yen)

	Nine months ended September 30, 2024	Nine months ended September 30, 2025
Net sales	24,739,724	27,114,192
Cost of sales	16,078,238	18,601,773
Gross profit	8,661,486	8,512,418
Selling, general and administrative expenses	4,060,342	4,088,943
Operating profit	4,601,144	4,423,475
Non-operating income		
Interest income	33,537	54,468
Subsidy income	918	111,728
Other	14,261	26,403
Total non-operating income	48,718	192,600
Non-operating expenses		
Interest expenses	59,620	64,401
Foreign exchange losses	58,820	71,145
Other	7,414	26,170
Total non-operating expenses	125,855	161,717
Ordinary profit	4,524,006	4,454,358
Extraordinary income		
Gain on sale of non-current assets	3,756	16,885
Total extraordinary income	3,756	16,885
Extraordinary losses		
Loss on valuation of investment securities	43,862	-
Impairment losses	100,011	-
Extra retirement payments	33,218	-
Total extraordinary losses	177,092	-
Profit before income taxes	4,350,670	4,471,243
Income taxes	1,226,253	1,280,472
Profit	3,124,416	3,190,770
Profit attributable to non-controlling interests	29,946	15,188
Profit attributable to owners of parent	3,094,470	3,175,581

Quarterly consolidated statement of comprehensive income

(Thousands of yen)

	Nine months ended September 30, 2024	Nine months ended September 30, 2025
Profit	3,124,416	3,190,770
Other comprehensive income		
Valuation difference on available-for-sale securities	(293)	(115)
Foreign currency translation adjustment	109,777	(573,715)
Share of other comprehensive income of entities accounted for using equity method	-	(61)
Total other comprehensive income	109,483	(573,891)
Comprehensive income	3,233,900	2,616,879
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,201,073	2,645,358
Comprehensive income attributable to non-controlling interests	32,827	(28,479)

(Notes on segment information, etc.)

Segment Information

I. The nine months of the previous fiscal year (January 1, 2024 to September 30, 2024)

Information on sales and the amount of profit or loss for each reported segment, as well as revenue breakdown information

(Thousands of yen)

	Reportable segments			Total	Adjustment amount (Note) 1	Quarterly Consolidated Statements of Income (Note)2
	Process Equipment Business,Reportable segments	Precision Molding Dies and Plastic Moldings Business	Surface Treatment Equipment Business			
Sales						
Semiconductor equipment	9,964,169	-	-	9,964,169	-	9,964,169
Conveying equipment	5,862,527	-	-	5,862,527	-	5,862,527
Cleaning equipment	3,756,289	-	-	3,756,289	-	3,756,289
Coater	1,855,970	-	-	1,855,970	-	1,855,970
Molds & Resin Molding	-	494,853	-	494,853	-	494,853
Equipment for surface treatment	-	-	2,805,913	2,805,913	-	2,805,913
Revenue generated from customer contracts	21,438,958	494,853	2,805,913	24,739,724	-	24,739,724
Other Earnings	-	-	-	-	-	-
Revenues from external customers	21,438,958	494,853	2,805,913	24,739,724	-	24,739,724
Transactions with other segments	285,813	193,024	-	478,838	(478,838)	-
Total	21,724,771	687,877	2,805,913	25,218,562	(478,838)	24,739,724
Segment profit (loss)	4,491,106	(217,373)	322,162	4,595,896	5,247	4,601,144

Note: 1. Adjustments to segment profits or losses (loss) are adjustments to unrealized profits related to inter-segment transactions.

2. Segment profit or loss (loss) is consistent with operating income in the quarterly consolidated statements of income.

II. The nine months of the current fiscal year (January 1, 2025 to September 30, 2025)

Information on sales and the amount of profit or loss for each reported segment, as well as revenue breakdown information

(Thousands of yen)

	Reportable segments			Total	Adjustment amount (Note) 1	Quarterly Consolidated Statements of Income (Note)2
	Process Equipment Business,Reportable segments	Precision Molding Dies and Plastic Moldings Business	Surface Treatment Equipment Business			
Sales						
Semiconductor equipment	12,931,464	-	-	12,931,464	-	12,931,464
Conveying equipment	5,692,874	-	-	5,692,874	-	5,692,874
Cleaning equipment	1,343,885	-	-	1,343,885	-	1,343,885
Coater	564,776	-	-	564,776	-	564,776
Molds & Resin Molding	-	915,058	-	915,058	-	915,058
Equipment for surface treatment	-	-	5,666,133	5,666,133	-	5,666,133
Revenue generated from customer contracts	20,533,001	915,058	5,666,133	27,114,192	-	27,114,192
Other Earnings	-	-	-	-	-	-
Revenues from external customers	20,533,001	915,058	5,666,133	27,114,192	-	27,114,192
Transactions with other segments	238,727	50,526	-	289,253	(289,253)	-
Total	20,771,728	965,584	5,666,133	27,403,446	(289,253)	27,114,192
Segment Profit	3,566,717	95,134	733,159	4,395,011	28,463	4,423,475

Note: 1. Segment profit adjustments are adjustments to unrealized profits related to inter-segment transactions.

2. Segment profit is consistent with operating income in the quarterly consolidated statements of income.