

November 14, 2025

Summary of Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)

Company name: MIGALO HOLDINGS Inc.
Listing: Tokyo Stock Exchange
Securities code: 5535
URL: <https://www.migalo.co.jp/>
Representative: Sei Nakanishi, CEO
Inquiries: Koji Iwase, Director
Telephone: +81-3-6302-3627

Scheduled date to file semi-annual securities report:

November 14, 2025

Scheduled date to commence dividend payments:

December 2, 2025

Preparation of supplementary material on financial results:

Yes

Holding of financial results briefing:

Yes (For institutional investors and analysts, for individual investors, each event)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|--------------------|-----------------|-------|------------------|-----|-----------------|-----|---|-----|
| Six months ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| September 30, 2025 | 29,650 | (1.2) | 2,106 | 8.8 | 1,749 | 6.6 | 1,131 | 2.7 |
| September 30, 2024 | 30,001 | - | 1,935 | - | 1,641 | - | 1,101 | - |

Note: Comprehensive income For the six months ended September 30, 2025:

¥1,134 million

[16.0%]

For the six months ended September 30, 2024:

¥978 million

[-%]

| | Basic earnings per share | | Diluted earnings per share | |
|--------------------|--------------------------|--|----------------------------|--|
| Six months ended | Yen | | Yen | |
| September 30, 2025 | 19.32 | | 19.06 | |
| September 30, 2024 | 18.85 | | 18.67 | |

Note:

1. Since the Company was established on October 2, 2023 through a sole share transfer, the year-on-year rate of change in the first quarter of the fiscal year ending March 31, 2025 is not shown..

2. With an effective date of July 1, 2024, the Company has conducted a stock split at the rate of two shares of common stock for one common share.

3. With an effective date of March 1, 2025, the Company has conducted a stock split at the rate of two shares of common stock for one common share.

4. With an effective date of June 1, 2025, the Company has conducted a stock split at the rate of two shares of common stock for one common share.

5. Assuming that the stock splits described in 2 to 4 above were carried out at the beginning of the previous consolidated fiscal year, we have calculated quarterly net income per share and quarterly net income per share after adjustment for latent shares.

(2) Consolidated financial position

| | Total assets | | Net assets | | Equity-to-asset ratio |
|--------------------|-----------------|--|-----------------|--|-----------------------|
| As of | Millions of yen | | Millions of yen | | % |
| September 30, 2025 | 51,292 | | 12,246 | | 23.4 |
| March 31, 2025 | 54,506 | | 11,273 | | 20.4 |

Reference: Equity

As of September 30, 2025:

¥12,021 million

As of March 31, 2025:

¥11,131 million

2. Cash dividends

| | Annual dividends per share | | | | |
|--|----------------------------|--------------------|-------------------|-----------------|-------|
| | First quarter-end | Second quarter-end | Third quarter-end | Fiscal year-end | Total |
| | Yen | Yen | Yen | Yen | Yen |
| Fiscal year ended March 31, 2025 | - | 12.00 | - | 8.00 | - |
| Fiscal year ending March 31, 2026 | - | 3.00 | | | |
| Fiscal year ending March 31, 2026 (Forecast) | | | | 5.50 | 8.50 |

Note: Revisions to the forecast of cash dividends most recently announced: Yes

1. With an effective date of July 1, 2024, the Company has conducted a stock split at the rate of two shares of common stock for one common share.

2. With an effective date of March 1, 2025, the Company has conducted a stock split at the rate of two shares of common stock for one common share.

3. With an effective date of June 1, 2025, the Company has conducted a stock split at the rate of two shares of common stock for one common share.

4. Actual dividends for the end of the second quarter of the fiscal year ending March 2025 and the end of the fiscal year ending March 2025 are described.

5. Excluding the impact of the stock splits described in 1,2 and 3 above, the dividend for the fiscal year ending March 31, 2025 is 24.00 yen at the end of the second quarter and 32.00 yen at the fiscal year-end, totaling 56.00 yen.

6. If the impact of the stock splits described in 1 to 3 above is not taken into account, the fiscal year ending March 2026 will be 24.00 yen at the end of the second quarter.

For the fiscal year ending March 31, 2026 (forecast), the year-end will be 44.00 yen, for a total of 68.00 yen.

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

| (Percentages indicate year-on-year changes.) | | | | | | | | | |
|--|-----------------|------|------------------|-----|-----------------|-----|---|-------|--------------------------|
| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Basic earnings per share |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Fiscal year ending March 31, 2026 | 60,000 | 16.0 | 2,900 | 6.9 | 2,170 | 2.3 | 1,320 | (5.1) | 21.58 |

Note: Revisions to the earnings forecasts most recently announced: Yes

With an effective date of June 1, 2025, the Company has conducted a stock split at the rate of two shares of common stock for one share of common stock.

Net income per share is the amount after the stock split.

* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

| | |
|--------------------------|-------------------|
| As of September 30, 2025 | 58,857,600 shares |
| As of March 31, 2025 | 58,849,600 shares |

(ii) Number of treasury shares at the end of the period

| | |
|--------------------------|----------------|
| As of September 30, 2025 | 330,616 shares |
| As of March 31, 2025 | 330,616 shares |

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

| | |
|-------------------------------------|-------------------|
| Six months ended September 30, 2025 | 58,526,503 shares |
| Six months ended September 30, 2024 | 58,423,358 shares |

Note:

1. With an effective date of July 1, 2024, the Company has conducted a stock split at the rate of two shares of common stock for one share of common stock.
2. The Company has implemented a stock split effective as of March 1, 2025, at the ratio of two shares of common stock to one share of common stock.
3. The Company has implemented a stock split effective June 1, 2025 at the rate of two shares of common stock for one common share.
4. Assuming that the stock split described in 1 to 3 above was carried out at the beginning of the previous fiscal year, the number of shares issued at the end of the period, treasury shares at the end of the period

The number and the average number of shares during the period are calculated.

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. For the conditions on which earnings forecasts are predicated and precautions for using earnings forecasts, please refer to "1. Summary of Operating Results, etc. (3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts."

(Method of accessing supplementary material on financial results and contents of the financial results briefing)

The Company plans to hold an online financial results briefing for individual investors on Friday, November 14, 2025 using a web conferencing system. For information on how to hold online financial results briefings for individual investors, please refer to the Company's website (<https://www.migalo.co.jp/ir/>).

In addition, a financial results briefing for institutional investors and analysts is scheduled to be held on Thursday, November 20, 2025 using a web conferencing system.

Semi-annual consolidated balance sheet

(Thousands of yen)

| | As of March 31, 2025 | As of September 30, 2025 |
|--|----------------------|--------------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 6,895,216 | 8,194,007 |
| Accounts receivable - trade | 581,410 | 577,813 |
| Inventories | 44,218,415 | 39,550,882 |
| Other | 764,320 | 613,330 |
| Allowance for doubtful accounts | (2,214) | (4,778) |
| Total current assets | 52,457,148 | 48,931,256 |
| Non-current assets | | |
| Property, plant and equipment | 185,272 | 346,599 |
| Intangible assets | 971,661 | 1,210,827 |
| Investments and other assets | | |
| Other | 1,031,036 | 942,310 |
| Allowance for doubtful accounts | (138,936) | (138,936) |
| Total investments and other assets | 892,099 | 803,374 |
| Total non-current assets | 2,049,033 | 2,360,800 |
| Total assets | 54,506,181 | 51,292,057 |
| Liabilities | | |
| Current liabilities | | |
| Accounts payable - trade | 1,219,345 | 1,080,806 |
| Short-term borrowings | 10,164,820 | 9,527,907 |
| Current portion of bonds payable | 468,000 | 468,000 |
| Current portion of long-term borrowings | 8,430,777 | 7,986,288 |
| Income taxes payable | 545,064 | 581,952 |
| Provision for bonuses | 79,659 | 71,096 |
| Provision for bonuses for directors (and other officers) | 80,500 | - |
| Provision for costs after sales | 192,172 | 208,452 |
| Other | 2,404,276 | 2,244,258 |
| Total current liabilities | 23,584,616 | 22,168,762 |
| Non-current liabilities | | |
| Bonds payable | 266,000 | 232,000 |
| Long-term borrowings | 19,052,459 | 16,253,000 |
| Other | 329,662 | 392,174 |
| Total non-current liabilities | 19,648,121 | 16,877,175 |
| Total liabilities | 43,232,738 | 39,045,937 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 79,671 | 80,229 |
| Capital surplus | 600,908 | 593,410 |
| Retained earnings | 10,499,461 | 11,396,393 |
| Treasury shares | (48,891) | (48,891) |
| Total shareholders' equity | 11,131,150 | 12,021,142 |
| Share acquisition rights | 46,202 | 45,957 |
| Non-controlling interests | 96,090 | 179,020 |
| Total net assets | 11,273,443 | 12,246,119 |
| Total liabilities and net assets | 54,506,181 | 51,292,057 |

Semi-annual consolidated statement of income

(Thousands of yen)

| | Six months ended September 30, 2024 | Six months ended September 30, 2025 |
|---|--|--|
| Net sales | 30,001,723 | 29,650,302 |
| Cost of sales | 25,530,991 | 24,856,070 |
| Gross profit | 4,470,731 | 4,794,231 |
| Selling, general and administrative expenses | 2,535,183 | 2,687,911 |
| Operating profit | 1,935,548 | 2,106,320 |
| Non-operating income | | |
| Interest income | 569 | 6,758 |
| Dividend income | 2,919 | 9 |
| Gain on transfer of business | - | 568 |
| Penalty income | 1,750 | 2,150 |
| Other | 2,141 | 1,842 |
| Total non-operating income | 7,381 | 11,328 |
| Non-operating expenses | | |
| Interest expenses | 213,569 | 310,384 |
| Commission expenses | 83,118 | 52,321 |
| Other | 4,317 | 5,378 |
| Total non-operating expenses | 301,005 | 368,083 |
| Ordinary profit | 1,641,923 | 1,749,564 |
| Extraordinary income | | |
| Gain on sale of investment securities | 214,215 | - |
| Total extraordinary income | 214,215 | - |
| Profit before income taxes | 1,856,139 | 1,749,564 |
| Income taxes - current | 770,328 | 519,114 |
| Income taxes - deferred | (11,694) | 95,742 |
| Total income taxes | 758,633 | 614,856 |
| Profit | 1,097,505 | 1,134,707 |
| Profit (loss) attributable to non-controlling interests | (3,650) | 3,700 |
| Profit attributable to owners of parent | 1,101,155 | 1,131,007 |

Semi-annual consolidated statement of comprehensive income

(Thousands of yen)

| | Six months ended September 30, 2024 | Six months ended September 30, 2025 |
|--|--|--|
| Profit | 1,097,505 | 1,134,707 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (119,093) | - |
| Total other comprehensive income | (119,093) | - |
| Comprehensive income | 978,411 | 1,134,707 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 982,061 | 1,131,007 |
| Comprehensive income attributable to non-controlling interests | (3,650) | 3,700 |

Semi-annual consolidated statement of cash flows

(Thousands of yen)

| | Six months ended September 30, 2024 | Six months ended September 30, 2025 |
|---|--|--|
| Cash flows from operating activities | | |
| Profit before income taxes | 1,856,139 | 1,749,564 |
| Depreciation | 56,777 | 63,304 |
| Share-based payment expenses | 19,021 | - |
| Deposit amortization amount | 3,485 | 4,096 |
| Amortization of long-term prepaid expenses | 2,984 | 3,210 |
| Increase (decrease) in allowance for doubtful accounts | 270 | 1,906 |
| Increase (decrease) in provision for bonuses | (32,116) | (25,631) |
| Increase (decrease) in provision for bonuses for directors (and other officers) | (67,000) | (80,500) |
| Increase (decrease) in provision for after-sales costs(and other officers) | 27,089 | 16,279 |
| Interest income | (569) | (6,758) |
| Interest expenses | 213,569 | 310,384 |
| Commission expenses | 83,118 | 52,321 |
| Decrease (increase) in trade receivables | 20,559 | 112,828 |
| Decrease (increase) in inventories | (4,356,388) | 4,681,069 |
| Loss (gain) on sale of investment securities | (214,215) | - |
| Decrease (increase) in advance payments to suppliers | 177,660 | 128,037 |
| Increase (decrease) in trade payables | (1,618,051) | (168,966) |
| Other, net | (78,352) | (100,672) |
| Subtotal | (3,906,018) | 6,740,475 |
| Interest received | 569 | 6,758 |
| Interest paid | (229,849) | (314,904) |
| commission paid | (83,118) | (52,321) |
| Income taxes paid | (356,744) | (524,789) |
| Net cash provided by (used in) operating activities | (4,575,161) | 5,855,218 |

(Thousands of yen)

| | Six months ended September 30, 2024 | Six months ended September 30, 2025 |
|--|--|--|
| Cash flows from investing activities | | |
| Payments into time deposits | - | (1,200) |
| Proceeds from withdrawal of time deposits | - | 4,800 |
| Purchase of property, plant and equipment | (8,585) | (2,104) |
| Proceeds from sale of investment securities | 299,332 | - |
| Purchase of intangible assets | (18,153) | (85,328) |
| Purchase of shares of subsidiaries resulting in change in scope of consolidation | - | (27,865) |
| Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation | - | 92,325 |
| Other, net | (49,067) | 24,089 |
| Net cash provided by (used in) investing activities | 223,525 | 4,716 |
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term borrowings | 1,020,594 | (623,902) |
| Proceeds from long-term borrowings | 10,046,300 | 4,065,000 |
| Repayments of long-term borrowings | (5,890,517) | (7,729,931) |
| Redemption of bonds | (34,000) | (34,000) |
| Proceeds from issuance of shares | 5,826 | 872 |
| Purchase of treasury shares | (159) | - |
| Dividends paid | (328,352) | (234,075) |
| Proceeds from share issuance to non-controlling shareholders | 1,000 | - |
| Other, net | - | (5,106) |
| Net cash provided by (used in) financing activities | 4,820,691 | (4,561,144) |
| Net increase (decrease) in cash and cash equivalents | 469,056 | 1,298,791 |
| Cash and cash equivalents at beginning of period | 8,888,146 | 6,869,213 |
| Cash and cash equivalents at end of period | 9,357,202 | 8,168,004 |

(Notes on segment information, etc.)

Segment Information

I. Previous interim consolidated accounting period (April 1, 2024 to September 30, 2024)

1. Information on sales and the amount of profit or loss for each reported segment, as well as information on the breakdown of revenues

(Thousands of yen)

| | Reporting Segments | | | Adjustment amount (Note) 1 | Amount recorded in interim consolidated financial statements (Note)2 |
|---|--------------------|-------------------|------------|-------------------------------|---|
| | DX Promotion | DX Real estate | Total | | |
| Sales | | | | | |
| Revenue generated from customer contracts | 1,674,275 | 25,158,927 | 26,833,202 | (35,177) | 26,798,024 |
| Other earnings (Note)3 | - | 3,203,698 | 3,203,698 | - | 3,203,698 |
| Revenues from external customers | 1,639,097 | 28,362,626 | 30,001,723 | - | 30,001,723 |
| Transactions with other segments | 35,177 | - | 35,177 | (35,177) | - |
| Total | 1,674,275 | 28,362,626 | 30,036,901 | (35,177) | 30,001,723 |
| Segment profit (loss) | (47,747) | 2,445,162 | 2,397,414 | (461,866) | 1,935,548 |

Note: 1. The amount of adjustment is as follows.

The adjusted amount of (461,866) thousand yen for segment profit or loss (loss) includes company-wide revenue and company-wide expenses that are not allocated to each reporting segment. Corporate income is mainly from commission fees from each business segment, and corporate expenses are expenses related to the operation of the holding company that are not attributable to the reporting segments.

2. Segment profit or loss (loss) is consistent with operating income in the interim consolidated statements of income.

3. Transfers of real estate, etc., subject to the Accounting Standards Committee's Transfer Guidelines No. 10 "Practical Guidelines for the Accounting Treatment of Transferors Concerning the Securitization of Real Estate Using Special Purpose Companies" are not subject to the Revenue Recognition Accounting Standard, so they are included in other revenues.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

Not applicable.

II. The Interim Consolidated Accounting Period (April 1, 2025 to September 30, 2025)

1. Information on sales and the amount of profit or loss for each reported segment, as well as information on the breakdown of revenues

(Thousands of yen)

| | Reporting Segments | | | Adjustment amount (Note) 1 | Amount recorded in interim consolidated financial statements (Note)2 |
|---|--------------------|-------------------|------------|-------------------------------|---|
| | DX Promotion | DX Real estate | Total | | |
| Sales | | | | | |
| Revenue generated from customer contracts | 1,737,332 | 27,343,270 | 29,080,603 | (66,734) | 29,013,868 |
| Other earnings (Note)3 | - | 636,433 | 636,433 | - | 636,433 |
| Revenues from external customers | 1,670,598 | 27,979,704 | 29,650,302 | - | 29,650,302 |
| Transactions with other segments | 66,734 | - | 66,734 | (66,734) | - |
| Total | 1,737,332 | 27,979,704 | 29,717,036 | (66,734) | 29,650,302 |
| Segment profit (loss) | (83,959) | 2,755,122 | 2,671,162 | (564,842) | 2,106,320 |

Note: 1. The amount of adjustment is as follows.

The adjusted amount of segment profit or loss (loss) of (564,842) thousand yen includes company-wide revenue and company-wide expenses that are not allocated to each reporting segment. Corporate income is mainly from commission fees from each business segment, and corporate expenses are expenses related to the operation of the holding company that are not attributable to the reporting segments.

2. Segment profit or loss (loss) is consistent with operating income in the interim consolidated statements of income.

3. Transfers of real estate, etc., subject to the Accounting Standards Committee's Transfer Guidelines No. 10 "Practical Guidelines for the Accounting Treatment of Transferors Concerning the Securitization of Real Estate Using Special Purpose Companies" are not subject to the Revenue Recognition Accounting Standard, so they are included in other revenues.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

Not applicable.