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Consolidated Financial Results for the Fiscal Year Ended September 30, 2025 [Under Japanese GAAP]

November 13, 2025

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Listed exchange: Tokyo
Securities code: 7030 URL: <https://sprix.inc/>
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Scheduled date of the Ordinary General Meeting of Shareholders: December 26, 2025
Scheduled date for commencement of dividend payments: December 29, 2025
Scheduled date of submission of the securities report: December 26, 2025
Preparation of supplementary materials for financial results: Yes
Holding of financial results presentation meeting: Yes
(For securities analysts and institutional investors)

(Amounts are rounded down to the nearest million yen)

1. Consolidated financial results for the year ended September 30, 2025 (from October 1, 2024 to September 30, 2025)

(1) Consolidated business results (Percentages denote year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended:	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	35,127	10.3	2,170	98.5	2,218	95.6	1,087	117.4
September 30, 2024	31,860	4.9	1,093	(17.0)	1,134	(14.0)	500	(10.9)

(Reference) Comprehensive Income Fiscal year ended September 30, 2025 1,084 million yen down (117.4%)
Fiscal year ended September 30, 2024 499 million yen down (10.5%)

	Earnings per share	Diluted earnings per share	Return on equity	Return on assets	Operating income to net sales
Fiscal year ended:	Yen	Yen	%	%	%
September 30, 2025	61.73	61.65	11.2	10.3	6.2
September 30, 2024	28.69	28.37	5.2	5.6	3.4

(Reference) Equity in earnings (losses) of affiliates September 30, 2025 17 million yen
September 30, 2024 35 million yen

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Earnings per share
	Millions of yen	Millions of yen	%	Yen
September 30, 2025	22,485	9,981	44.2	563.45
September 30, 2024	20,448	9,562	46.5	545.72

(Reference) Shareholders' equity September 30, 2025 9,940million yen
September 30, 2024 9,517million yen

(3) Consolidated cash flow status

	Cash flow from operating activities	Cash flow from investing activities	Cash flow from financing activities	Cash and cash equivalents at end of term
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
September 30, 2025	3,580	(1,608)	(1,011)	6,460
September 30, 2024	1,877	(1,533)	(991)	5,359

2. Dividends

	Annual dividends					Total dividends (total)	Dividend payout ratio (consolidated)	Dividends on equity (consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended September 30, 2024	—	19.00	—	19.00	38.00	659	132.5	6.9
Fiscal year ending September 30, 2025	—	19.00	—	19.00	38.00	666	61.6	6.9
Fiscal year ending September 30, 2026 (forecast)	—	19.00	—	19.00	38.00		48.8	

3. Consolidated financial results forecast for the fiscal year ending September 30, 2026 (from October 1, 2025 to September 30, 2026)

(Percentages denote year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	38,000	8.2	2,400	10.6	2,500	12.7	1,400	28.8	77.87

* Notes

(1) Significant changes in the scope of consolidation for the fiscal year ended September 30, 2025: Yes

Newly included: 2 company SPRIX MANABIE EDUCATIONPRIVATE LTD
Edutainment-Lab Co., Ltd.

Excluded: None

(2) Changes in accounting policies, changes in accounting estimates, and restatements

(i) Changes in accounting policies due to revisions in accounting standards: Yes

(ii) Changes in accounting policies other than (i) above: None

(iii) Changes in accounting estimates: None

(iv) Restatements: None

(3) Number of shares outstanding (common stock)

(i) Number of shares outstanding at the end of the period (including treasury shares)	September 30, 2025	17,978,250 shares	September 30, 2024	17,778,150 shares
(ii) Number of treasury shares at the end of the period	September 30, 2025	335,585 shares	September 30, 2024	337,085 shares
(iii) Average number of shares during the period	Fiscal year ended September 30, 2025	17,613,702 shares	Fiscal year ended September 30, 2024	17,431,757 shares

(Reference) Overview of individual results

1. Non-consolidated earnings for the fiscal year ended September 2025 (October 1, 2024 to September 30, 2025)

(1) Individual business performance

(Percentages denote year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Earnings for the period	
Fiscal year ended:	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	22,026	13.9	1,874	86.8	1,975	50.5	1,092	19.3
September 30, 2024	19,340	24.3	1,003	2.8	1,313	44.8	915	76.7

	Earnings per share	Diluted earnings per share
Fiscal year ended:	Yen	Yen
September 30, 2025	62.04	61.96
September 30, 2024	52.53	51.94

(2) Individual financial conditions

	Total assets	Net assets	Equity ratio	Earnings per share
	Millions of yen	Millions of yen	%	Yen
September 30, 2025	17,608	9,938	56.2	560.99
September 30, 2024	15,760	9,495	60.0	541.90

(Reference) Shareholders' equity	September 30, 2025	9,897 million yen
	September 30, 2024	9,451 million yen

* These financial statements are not subject to audit by a certified public accountant or audit firm.

* Explanation of the proper use of financial results forecasts and other notes

Any forward-looking statements, including the forecast of consolidated financial results included herein, were prepared based on information available to the Company at the time this release was prepared and on certain assumptions judged to be reasonable by the Company and shall not be construed as a promise by the Company as to their realization.

Actual results may differ significantly from forecasts due to various factors. For the assumptions underlying the financial results forecast and important notes concerning the use of the financial results forecast, please refer to Consolidated Financial Results for the Fiscal Year Ended September 30, 2025 Attachment p. 7 "1. QUALITATIVE INFORMATION ON QUARTERLY FINANCIAL RESULTS (4) Future outlook."

○ Attachment: Table of Contents

1. OVERVIEW OF BUSINESS PERFORMANCE.....	5
(1) Overview of operating results for the current fiscal year	5
(2) Overview of financial position for the current fiscal year.....	6
(3) Overview of cash flow for the current fiscal year	6
(4) Future outlook	7
2. BASIC POLICY ON ACCOUNTING STANDARD SELECTION	7
3. CONSOLIDATED FINANCIAL STATEMENTS AND MAIN NOTES.....	8
(1) Consolidated balance sheets	8
(2) Consolidated statements of income and comprehensive income	10
(Consolidated statements of income).....	10
(Consolidated statements of comprehensive income).....	11
(3) Consolidated statement of changes in shareholders' equity, etc.	12
(4) Consolidated statement of cash flows.....	14
(5) Notes on the consolidated financial statements.....	16
(Notes on the going-concern assumption)	16
((Notes on the changes in accounting policies)	16
(Notes on segment information)	16
(Information per share)	20
(Significant subsequent events).....	20

1. OVERVIEW OF BUSINESS PERFORMANCE

Forward-looking matters in the text were judged on the final day of the fiscal year.

(1) Overview of operating results for the current fiscal year

During the current consolidated fiscal year, the Japanese economy showed a gradual recovery, although the impact of U.S. trade policies was observed in certain industries.

Looking ahead, a moderate economic recovery is expected to be supported by improvements in the employment and income environment as well as the effects of various policies. However, attention must be paid to downside risks to the economy stemming from the impact of U.S. trade policies. However, downside risks to the economy are increasing due to the impact of U.S. trade policies. In addition, the continued rise in prices poses a downside risk to the Japanese economy by potentially dampening consumer sentiment and negatively affecting personal consumption. Furthermore, greater attention must be paid to the potential impact of fluctuations in financial and capital markets.

The Japanese educational services industry, in which the Company and its group companies (the “Group”) are engaged, is experiencing changes arising from the reform of Japanese public education systems on the back of declining birthrates.

Furthermore, with many industries being compelled to transform their businesses from analog to digital and to reassess their service lines, the educational services industry is also required to meet increasing demand for educational and teaching services delivered in new formats utilizing information technology (IT). In addition, with the introduction of virtually free private high school tuition and the diversification of entrance examination systems such as school-based recommendations and comprehensive selection methods, the industry is being called upon to respond accordingly.

As a result, net sales for the current consolidated fiscal year were 35,127 million yen (up 10.3% year-on-year), operating income was 2,170 million yen (up 98.5% year-on-year), and ordinary income was 2,218 million yen (up 95.6% year-on-year). Net income attributable to owners of parent was 1,087 million yen (up 117.4% year-on-year) due to the recognition of Income taxes - deferred of 327 million yen, estimated based on future business development, among other factors, and EBITDA (operating income + interest expenses + amortization of goodwill + depreciation and amortization) was 3,152 million yen (up 40.2% year-on-year).

Results by segment are as follows:

Mori JUKU

In our core business of Mori JUKU individual tutoring schools, we had 249 schools (an increase of 20 schools year-on-year) at the end of the current consolidated fiscal year. As a result of the steady increase in the number of students, there were 61,781 students enrolled in Mori JUKU at the end of the current consolidated fiscal year, an increase of 6,424 students year-on-year.

	September 30, 2024	September 30, 2025	YoY change
Net sales (Note 1)	16,315 million yen	18,562 million yen	Up 13.8%
Segment profit (Notes 1, 2)	3,925 million yen	4,779 million yen	Up 21.8%
EBITDA (Note 3)	4,074 million yen	4,951 million yen	Up 21.5%
Number of schools	229 schools	249 schools	Increase of 20 schools
Number of students	55,357	61,781	Up 6,424

Notes:

1. Net sales above represent net sales to external customers. Segment profit above represents figures before elimination of inter-segment transactions.
2. Segment profit above reflects amortization of intangible assets.
3. EBITDA represents operating profit before interest expense, amortization of goodwill, and depreciation.

Shonan Seminar

As of the end of the current consolidated fiscal year (September 30, 2025), Shonan Seminar, which offers group tutoring classes, was operating 200 schools (a decrease of 3 schools from a year earlier). As a result of enhancing educational content for elementary school students and strengthening marketing efforts, the number of students enrolled at “Shonan Seminar” as of the end of the consolidated fiscal year was 18,679, (an increase of 518 students year-on-year).

	September 30, 2024	September 30, 2025	YoY change
Net sales	9,086 million yen	9,295 million yen	Up 2.3%
Segment profit	679 million yen	740 million yen	Up 8.9%
EBITDA	1,072 million yen	997 million yen	Down 6.9%
Number of schools	203 schools	200 schools	Down 3 schools
Number of students	18,179	18,697	Up 518

Kawaijuku Manavis

Kawaijuku Manavis specializes in preparing high school students for university entrance exams using video sessions and support tutors. As of the end of this consolidated fiscal year (September 30, 2025), Shonan Seminar Co., Ltd. was operating 51 Kawaijuku Manavis schools (no change compared to the same period of the previous fiscal year) as franchisees. As a result of steady growth in student numbers, the number of students across all grades enrolled at “Kawaijuku Manavis” as of the end of the current consolidated fiscal year was 5,492 (an increase of 276 students from a year earlier).

	September 30, 2024	September 30, 2025	YoY change
Net sales	3,121 million yen	3,355 million yen	Up 7.5%
Segment profit	273 million yen	398 million yen	Up 45.6%
EBITDA	496 million yen	611 million yen	Up 23.0%
Number of schools	51 schools	51 schools	No change
Number of students	5,216	5,492	Up 276

Other

For segment reporting purposes, the “Other” category represents operating segments that cannot be classified into reportable segments, including new businesses (including R&D expenses), Independent learning RED, Sora JUKU, and other educational services, such as the sale of Forestay Series textbooks and the operation of Tokyo Dance Village, WAYO Japanese Language School, and the Programming Proficiency Test.

Independent learning RED offers virtual tutoring schools utilizing educational IT. As of the end of this consolidated fiscal year (September 30, 2025), there were six directly operated schools (no year-on-year change) and 208 franchised schools (a decrease of 7 schools from a year earlier).

In addition, some of the Group’s new businesses were on a steady growth path, including SPRIX LEARNING and DOJO, which offers AI-powered tablets to enhance fundamental academic skills, and QUREO Programing Schools and the Programming Proficiency Test, which are jointly operated with CyberAgent group.

(2) Overview of financial position for the current fiscal year

(Assets)

Total assets as of the end of this consolidated fiscal year (September 30, 2025) were 22,485 million yen, an increase of 2,037 million yen from the end of the previous fiscal year (September 30, 2024). This was mainly due to an increase of 1,100 million yen in cash and deposit, 425 million yen in accounts receivable and 317 million yen in Investment securities.

(Liabilities)

Total liabilities as of the end of this consolidated fiscal year (September 30, 2025) were 12,504 million yen, an increase of 1,617 million yen from the end of the previous fiscal year (September 30, 2024). This was mainly due to an increase of 708 million yen in advances received and 476 million yen in Income taxes payable.

(Net assets)

Net assets as of the end of this consolidated fiscal year (September 30, 2025) were 9,981 million yen, a increase of 419 million yen from the end of the previous fiscal year (September 30, 2024). This was mainly due to the recognition of profit attributable to owners of parent of 1,087 million yen, less dividend payments of 666 million yen

(3) Overview of cash flow for the current fiscal year

Cash and cash equivalents (hereafter, referred to as “funds”) at the end of the current consolidated fiscal year were 6,460million yen (a increase of 1,100 million yen compared to the end of the previous fiscal year). The main factors are as follows.

(Cash flow from operating activities)

Funds obtained as a result of operating activities during the current consolidated fiscal year amounted to 3,580 million yen. This was mainly due to factors such as the recording of profit before income taxes of 1,869 million yen, depreciation and amortization of 625 million yen, amortization of goodwill of 321 million, and an increase in advance received of 705 million yen.

(Cash flow from investing activities)

Funds used as a result of investment activities during the current consolidated fiscal year amounted to 1,608 million yen. This was mainly due to expenditures of 949 million yen for the acquisition of tangible and intangible fixed assets, and expenditures of 300 million yen for the payment for purchase of investment securities

(Cash flow from financing activities)

Funds used as a result of financing activities during the current consolidated fiscal year amounted to 1,011 million yen. This was mainly due to factors such as dividend payments of 666 million yen, repayments of long-term loans payable of 377 million yen.

(4) Future outlook

The education services market in Japan, where the Group has its main foothold, is becoming increasingly competitive due to factors such as the declining birthrate and the resulting decrease in the school-age population, and the increasing use of ICT in service provision.

In addition to our Group's individual tutoring services, Mori JUKU and Independent learning RED, we also offer group tutoring services such as Shonan Seminar, which is run by Shonan Seminar Co., Ltd., and university entrance exam guidance services such as Kawaijuku Manavis, as well as online private tutoring services such as Sora JUKU, which launched in 2021, enabling us to develop services that meet the diverse needs of the market.

Regarding Mori JUKU, we plan to open 20 new schools across the entire Mori JUKU network in the fiscal year ending September 2026, and the total number of schools in the entire group is expected to reach 269 by the end of September 2026. The number of enrolled students is expected to remain steady due to the opening of more schools in the Kansai region, and we will continue to expand further.

By the end of September 2026, the number of Shonan Seminar schools will be 205, and the number of Kawaijuku Manavis schools will be 53.

With regard to Independent learning RED, we will strengthen our partnership with Meiko Network Japan Co., Ltd. and actively promote the development of franchisees, aiming to increase the number of schools by 17 per year; the total number of schools (franchised and directly managed) is expected to reach 221 by the end of September 2026.

In addition, we are hoping to attract more students to Sora JUKU by capitalizing on its high profile as the No. 1 provider of online one-to-one tutoring.

With regard to Wayo Japanese Language School, which we acquired in June 2022, we will work to improve its brand power and integrate it with our group's school management know-how, based on the recovery in the number of foreign national students due to the easing of restrictions on behavior related to COVID-19, as well as the shortage of labor in Japan due to the declining birthrate and aging population.

In education-related services, in addition to the fact that sales of the Foresta Series are expected to continue to be strong, in the basic academic skills business centered on the international basic academic skills test TOFAS, we expect to continue to invest in R&D with the aim of full-fledged efforts for achieving steady profitability in the fiscal year ending September 2026.

Tokyo Dance Village has the Ikebukuro, Shinjuku and Shibuya school, and is aiming to further expand its business.

We will also continue to promote the development of services for the Programming Proficiency Test (Proken) at our subsidiary Programming Research Institute Co., Ltd. and R&D in the EdTech field with the aim of generating revenue.

As a result of these factors, the Group's performance for the consolidated fiscal year ending September 2026 is expected to be consolidated net sales of 38,000 million yen (up 8.2% year-on-year), consolidated operating profit of 2,400 million yen (up 10.6% year-on-year), consolidated ordinary profit of 2,500 million yen (up 12.7% year-on-year), and net income attributable to parent company shareholders of 1,400 million yen (up 28.8% year-on-year). We also expect EBITDA (operating profit + amortization of goodwill + depreciation and amortization)—which we consider to be an important indicator—to be 3,500 million yen (up 11.0% year-on-year).

2. BASIC POLICY ON ACCOUNTING STANDARD SELECTION

The Company intends to prepare its consolidated financial statements in accordance with Japanese GAAP for the time being, in order to ensure comparability of financial statements over time and between companies.

As for the adoption of IFRS, the Company intends to respond appropriately after considering the circumstances in Japan and overseas.

3. CONSOLIDATED FINANCIAL STATEMENTS AND MAIN NOTES

(1) Consolidated balance sheets

(Millions of yen)

	As of September 30, 2024	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	5,359	6,460
Accounts receivable - trade	374	343
Merchandise and finished goods	326	357
Work in process	66	22
Supplies	26	55
Accounts receivable - other	2,619	3,045
Other	1,082	1,029
Allowance for doubtful accounts	(48)	(37)
Total current assets	9,806	11,276
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	3,591	3,593
Land	489	489
Other, net	160	166
Total property, plant and equipment	4,240	4,249
Intangible assets		
Goodwill	2,183	2,038
Software	173	164
Other	746	811
Total intangible assets	3,103	3,014
Investments and other assets		
Investment securities	276	594
Deferred tax assets	727	1,054
Leasehold and guarantee deposits	2,045	2,092
Other	246	203
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	3,297	3,944
Total non-current assets	10,641	11,208
Total assets	20,448	22,485

	As of September 30, 2024	As of September 30, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	150	153
Accounts payable - other	1,468	1,682
Short-term borrowings	717	730
Current portion of long-term borrowings	363	363
Income taxes payable	418	895
Accrued consumption taxes	452	532
Advances received	4,590	5,299
Provision for bonuses	440	457
Other	618	1,034
Total current liabilities	9,221	11,148
Non-current liabilities		
Long-term borrowings	429	51
Provision for retirement benefits for directors (and other officers)	75	76
Retirement benefit liability	127	139
Asset retirement obligations	1,032	1,086
Total non-current liabilities	1,664	1,355
Total liabilities	10,886	12,504
Net assets		
Shareholders' equity		
Share capital	1,444	1,454
Capital surplus	1,434	1,444
Retained earnings	7,013	7,419
Treasury shares	(377)	(376)
Total shareholders' equity	9,516	9,941
Accumulated other comprehensive income	—	(5)
Remeasurements of defined benefit plans	1	4
Total accumulated other comprehensive income	1	(0)
Share acquisition rights	44	40
Non-controlling shareholders' equity	—	—
Total net assets	9,562	9,981
Total liabilities and net assets	20,448	22,485

(2) Consolidated statements of income and comprehensive income**(Consolidated statements of income)**

(Millions of yen)

	Previous fiscal year ended September 30, 2024	This fiscal year ended September 30, 2025
Net sales	31,860	35,127
Cost of sales	21,928	24,111
Gross profit	9,932	11,015
Selling, general and administrative expenses	8,838	8,845
Operating profit	1,093	2,170
Non-operating income		
Interest income	0	6
Share of profit of entities accounted for using equity method	35	17
Outsourcing service income	1	0
Subsidy income	0	1
Rental income	2	3
Compensation income	—	15
Other	18	18
Total non-operating income	56	62
Non-operating expenses		
Interest expenses	8	13
Commission expenses	0	0
Other	7	1
Total non-operating expenses	15	15
Ordinary profit	1,134	2,218
Extraordinary income		
Gain on sales of non-current assets	17	0
Gain on reversal of share acquisition rights	4	3
Total extraordinary income	22	3
Extraordinary losses		
Loss on retirement of non-current assets	16	39
Loss on valuation of stocks of subsidiaries and affiliates	—	—
Impairment losses	126	262
Loss on cancellation of leases	—	49
Total extraordinary losses	143	352
Profit before income taxes	1,013	1,869
Income taxes - current	635	1,109
Income taxes - deferred	(121)	(327)
Total income taxes	513	781
Profit	500	1,087
Loss attributable to non-controlling interests	—	—
Profit attributable to owners of parent	500	1,087

(Consolidated statements of comprehensive income)

(Millions of yen)

	Previous fiscal year ended September 30, 2024	This fiscal year ended September 30, 2025
Profit	500	1,087
Other comprehensive income	—	(5)
Remeasurements of defined benefit plans	(1)	2
Total other comprehensive income	(1)	(2)
Total comprehensive income	499	1,084
attributable to:		
Owners of parent	499	1,084
Non-controlling interests	—	—

(3) Consolidated statement of changes in shareholders' equity, etc.

Previous fiscal year ended September 30, 2024

(Millions of yen)

	Shareholders' equity				
	Capital	Capital surplus	Earnings surplus	Treasury stock	Total shareholders' equity
Beginning balance	1,438	1,428	7,173	(380)	9,659
Fluctuation amount					
Issuance of new shares	6	6			13
Dividend of surplus			(659)		(659)
Net income attributable to parent company shareholders			500		500
Disposal of treasury shares					
Restricted share compensation				3	3
Change in scope of consolidation					
Other					
Net changes in items other than shareholders' equity					
Total amount of fluctuations	6	6	(159)	3	(143)
Ending balance	1,444	1,434	7,013	(377)	9,516

	Accumulated other comprehensive income			Stock acquisition rights	Non-controlling interests	Total net assets
	Accumulated other comprehensive income	Cumulative adjustment for retirement benefits	Total accumulated other comprehensive income			
Beginning balance		2	2	44	—	9,706
Fluctuation amount						
Issuance of new shares						13
Dividend of surplus						(659)
Net income attributable to parent company shareholders						500
Disposal of treasury shares				(4)		(4)
Restricted share compensation						3
Change in scope of consolidation						
Other						
Net changes in items other than shareholders' equity		(1)	(1)	4		3
Total amount of fluctuations		(1)	(1)	0	—	(144)
Ending balance		1	1	44	—	9,562

This fiscal year ended September 30, 2025

(Millions of yen)

	Shareholders' equity				
	Capital	Capital surplus	Earnings surplus	Treasury stock	Total shareholders' equity
Beginning balance	1,444	1,434	7,013	(377)	9,516
Fluctuation amount					
Issuance of new shares	9	9			18
Dividend of surplus			(666)		(666)
Net income attributable to parent company shareholders			1,087		1,087
Disposal of treasury shares					
Restricted share compensation				1	1
Change in scope of consolidation			(13)		(13)
Other			(1)		(1)
Net changes in items other than shareholders' equity					
Total amount of fluctuations	9	9	405	1	425
Ending balance	1,454	1,444	7,419	(376)	9,941

	Accumulated other comprehensive income			Stock acquisition rights	Non-controlling interests	Total net assets
	Accumulated other comprehensive income	Cumulative adjustment for retirement benefits	Total accumulated other comprehensive income			
Beginning balance		1	1	44	—	9,562
Fluctuation amount						
Issuance of new shares						18
Dividend of surplus						(666)
Net income attributable to parent company shareholders						1,087
Disposal of treasury shares				(3)		(3)
Restricted share compensation						1
Change in scope of consolidation						(13)
Other						(1)
Net changes in items other than shareholders' equity	(5)	2	(2)			(2)
Total amount of fluctuations	(5)	2	(2)	(3)	—	419
Ending balance	(5)	4	(0)	40	—	9,981

(4) Consolidated statement of cash flows

(Millions of yen)

	Previous fiscal year ended September 30, 2024	This fiscal year ended September 30, 2025
Cash flow from operating activities		
Income before income taxes	1,013	1,869
Depreciation	753	625
Amortization of goodwill	373	321
Stock compensation expenses	7	1
Impairment loss	126	262
Gain on sale of non-current assets	(17)	0
Loss on disposal of fixed assets	16	39
Increase/decrease in allowance for doubtful accounts (Parentheses indicate a decrease.)	10	(10)
Increase/decrease in provision for bonuses (Parentheses indicate a decrease.)	(0)	17
Increase/decrease in liabilities for retirement benefits (Parentheses indicate a decrease.)	2	15
Increase/decrease in provision for executive retirement benefits (Parentheses indicate a decrease.)	1	1
Interest income	(0)	(6)
Interest paid	8	13
Gain on reversal of subscription rights to shares	(4)	(3)
Equity in earnings (losses) of affiliates (Parentheses indicate earnings.)	(35)	(17)
Increase/decrease in accounts receivable (Parentheses indicate an increase.)	(183)	(392)
Increase/decrease in inventory assets (Parentheses indicate an increase.)	(52)	(16)
Increase/decrease in other assets (Parentheses indicate an increase.)	(107)	(147)
Increase/decrease in trade payable (Parentheses indicate a decrease.)	46	2
Increase/decrease in accounts payable (Parentheses indicate a decrease.)	176	165
Increase/decrease in advance received (Parentheses indicate a decrease.)	326	705
Increase/decrease in unpaid consumption tax, etc. (Parentheses indicate a decrease.)	132	203
Increase/decrease in other liabilities (Parentheses indicate a decrease.)	(26)	400
Others	(225)	87
Subtotal	2,340	4,138
Interest received	0	6
Interest paid	(8)	(13)
Payment of corporate taxes, etc.	(455)	(633)
Income taxes refund	—	80
Cash flow from operating activities	1,877	3,580

	Previous fiscal year ended September 30, 2024	This fiscal year ended September 30, 2025
Cash flow from investing activities		
Payment for purchase of investment securities	(221)	(300)
Proceeds from sale of property, plant and equipment	46	—
Expenditures on acquisition of tangible fixed assets	(964)	(701)
Expenditures on acquisition of intangible fixed assets	(227)	(248)
Expenditures on payment of deposits and guarantees	(205)	(76)
Income from the collection of security deposits and guarantees	154	1
Expenditures on long-term loans	(150)	(89)
Proceeds from acquisition of subsidiary shares resulting in a change in the scope of consolidation	34	—
Purchase of shares of subsidiaries resulting in change in scope of consolidation	—	(170)
Expenditures for acquisition of shares in non-consolidated subsidiaries	—	(25)
Others	(0)	—
Cash flow from investing activities	(1,533)	(1,608)
Cash flow from financing activities		
Income from short-term borrowing	1,454	2,875
Payments for repayment of short-term loans	(1,500)	(2,862)
Payments for repayment of long-term loans	(298)	(377)
Proceeds from issuance of stock	13	18
Proceeds from sale of treasury stock	—	0
Expenditures on acquisition of shares in subsidiaries not involving a change in the scope of consolidation	(1)	—
Dividend payment amount	(659)	(666)
Cash flow from financing activities	(991)	(1,011)
Effect of exchange rate change on cash and cash equivalents	—	0
Increase/decrease in cash and cash equivalents	(648)	960
Cash and cash equivalents at beginning of period	6,007	5,359
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	—	140
Cash and cash equivalents at end of period	5,359	6,460

(5) Notes on the consolidated financial statements

(Notes on the going-concern assumption)

Not applicable.

(Notes on segment information)

[Segment Information]

1. Overview of reportable segments

The reporting segments of the Group are those units of the Group for which separate financial information is available, and which are subject to periodic review by the Board of Directors in order to determine the allocation of management resources and to evaluate performance.

The Group is divided into three reporting segments: Mori JUKU, Shonan Seminar, and Kawaijuku Manavis, and we disclose an overview of each segment.

Mori JUKU is an individual tutoring school for elementary, junior high, and senior high school students, with a maximum of two students per teacher. For junior high school students, we have introduced a “performance guarantee system” that guarantees a minimum 20-point increase in performance in one subject in regular tests. Shonan Seminar is a group-tutoring style cram school for elementary, junior high, and senior high school students, and we have introduced various courses that make use of our unique QE Lessons teaching style, from regular tests to preparation for entrance exams to highly selective schools. Kawaijuku Manavis is a tutoring school for senior high school students preparing to go on to university, combining video lessons with “study navigation” (personal support).

2. Calculation method for net sales, income or loss, and other items by reportable segment

The accounting methods for the reported business segments are in accordance with the accounting policies adopted for the “Preparation of Consolidated Financial Statements.”

The profit of the reportable segment is a figure based on operating profit.

Internal sales or transfers between segments are based on market prices.

3. Information on the amount of net sales, income or loss, assets, and other items for each reportable segment, as well as breakdown information on revenue

Previous fiscal year ended September 30, 2024

(Millions of yen)

	Reportable segment				Other (Note 1)	Total	Adjustments (Note 2, 3)	Consolidated financial statements (Note 4)
	Mori JUKU	Shonan Seminar	Kawaijuku Manavis	Total				
Net sales								
Revenue from contracts with customers	16,315	9,086	3,121	28,524	3,336	31,860	—	31,860
Other revenues	—	—	—	—	—	—	—	—
Sales to external customers	16,315	9,086	3,121	28,524	3,336	31,860	—	31,860
Inter-segment sales or transfers	—	—	—	—	4	4	(4)	—
Total	16,315	9,086	3,121	28,524	3,341	31,865	(4)	31,860
Segment profit (loss)	3,925	679	273	4,879	(1,282)	3,596	(2,502)	1,093
Segment assets	6,401	1,997	2,060	10,459	3,375	13,835	6,612	20,448
Other items								
Depreciation	148	156	69	374	134	509	243	753
Amortization of goodwill	139	132	65	337	36	373	—	373
Impairment loss	—	69	57	126	—	126	—	126
Increase in tangible fixed assets and intangible fixed assets	260	137	87	485	54	539	383	923

Notes:

- For segment reporting purposes, the “Other” category represents operating segments that cannot be classified into reportable segments, including new businesses (including R&D expenses), Independent learning RED, Sora JUKU, and other educational services, such as the sale of Foresta Series textbooks and the operation of Tokyo Dance Village, WAYO Japanese Language School, and the Programming Proficiency Test.

2. The adjustment of (2,502) million yen to segment profit or loss is for corporate expenses that cannot be allocated to reportable segments. These company-wide expenses mainly represent selling, general and administrative expenses not attributable to reportable segment or the “Other” category.
3. The segment assets adjustment amount of 6,612 million yen indicates company-wide assets that have not been allocated to the relevant reporting segment; the main items are cash and deposits.
4. Segment income (loss) is adjusted with operating income on the consolidated statement of income.
5. From the current consolidated fiscal year, the goodwill, and the amortization of goodwill, which was included in the adjustments, is allocated to each reportable segment.

This fiscal year ended September 30, 2025

(Millions of yen)

	Reportable segment				Other (Note 1)	Total	Adjustments (Note 2, 3)	Consolidated financial statements (Note 4)
	Mori JUKU	Shonan Seminar	Kawaijuku Manavis	Total				
Net sales								
Revenue from contracts with customers	18,562	9,295	3,355	31,212	3,914	35,127	—	35,127
Other revenues	—	—	—	—	—	—	—	—
Sales to external customers	18,562	9,295	3,355	31,212	3,914	35,127	—	35,127
Inter-segment sales or transfers	—	—	—	—	20	20	(20)	—
Total	18,562	9,295	3,355	31,212	3,934	35,147	(20)	35,127
Segment profit (loss)	4,779	740	398	5,918	(1,207)	4,711	(2,540)	2,170
Segment assets	6,879	2,097	1,907	10,885	3,627	14,512	7,973	22,485
Other items								
Depreciation	171	124	58	355	123	479	146	625
Amortization of goodwill	87	132	65	285	36	321	—	321
Impairment loss	—	42	7	50	212	262	—	262
Increase in tangible fixed assets and intangible fixed assets	763	17	0	781	109	891	77	968

Notes:

1. For segment reporting purposes, the “Other” category represents operating segments that cannot be classified into reportable segments, including new businesses (including R&D expenses), Independent learning RED, Sora JUKU, and other educational services, such as the sale of Foresta Series textbooks and the operation of Tokyo Dance Village, WAYO Japanese Language School, and the Programming Proficiency Test.
2. The adjustment of (2,540) million yen to segment profit or loss is for corporate expenses that cannot be allocated to reportable segments. These company-wide expenses mainly represent selling, general and administrative expenses not attributable to reportable segment or the “Other” category.
3. The segment assets adjustment amount of 6,612 million yen indicates company-wide assets that have not been allocated to the relevant reporting segment; the main items are cash and deposits.
4. Segment income (loss) is adjusted with operating income on the consolidated statement of income.

[Related information]

Previous fiscal year ended September 30, 2024

1. Information by product and service

(Millions of yen)

	Mori JUKU	Shonan Seminar	Kawaijuku Manavis	Other (educational services)	Total
Sales to external customers	16,315	9,086	3,121	3,336	31,860

2. Information by region

(1) Net sales

This statement is omitted because consolidated sales to external customers in Japan exceed 90% of sales on the income statement.

(2) Tangible fixed assets

The amount of tangible fixed assets located in Japan exceeds 90% of the amount of tangible fixed assets on the balance sheet, so entry has been omitted.

3. Information for each major customer

There is no applicable information because there is no single external customer whose sales account for 10% or more of the sales on the consolidated statement of income.

This fiscal year ended September 30, 2025

1. Information by product and service

(Millions of yen)

	Mori JUKU	Shonan Seminar	Kawaijuku Manavis	Other (educational services)	Total
Sales to external customers	18,562	9,295	3,355	3,914	35,127

2. Information by region

(1) Net sales

This statement is omitted because consolidated sales to external customers in Japan exceed 90% of sales on the income statement.

(2) Tangible fixed assets

The amount of tangible fixed assets located in Japan exceeds 90% of the amount of tangible fixed assets on the balance sheet, so entry has been omitted.

3. Information for each major customer

There is no applicable information because there is no single external customer whose sales account for 10% or more of the sales on the consolidated statement of income.

[Information on impairment losses on fixed assets by reportable segment]

Previous fiscal year ended September 30, 2024

(Millions of yen)

	Mori JUKU	Shonan Seminar	Kawaijuku Manavis	Other	Total
Impairment loss	—	69	57	—	126

This fiscal year ended September 30, 2025

(Millions of yen)

	Mori JUKU	Shonan Seminar	Kawaijuku Manavis	Other	Total
Impairment loss	—	42	7	212	262

[Information on the amortization amount and unamortized balance of goodwill by reportable segment]

Previous fiscal year ended September 30, 2024

(Millions of yen)

	Mori JUKU	Shonan Seminar	Kawaijuku Manavis	Other	Company-wide / elimination	Total
Amortization for the period	139	132	65	36	—	373
Balance at end of period	605	917	451	209	—	2,183

This fiscal year ended September 30, 2025

(Millions of yen)

	Mori JUKU	Shonan Seminar	Kawaijuku Manavis	Other	Company-wide / elimination	Total
Amortization for the period	87	132	65	36	—	321
Balance at end of period	517	784	386	350	—	2,038

Note: The “Other” category is a business segment not included in the reported segments, and the current amortization amount and unamortized balance are for the WAYO Japanese Language School.

[Information on gains on negative goodwill by reportable segment]

Previous fiscal year ended September 30, 2024

Not applicable.

This fiscal year ended September 30, 2025

Not applicable.

(Information per share)

	Previous fiscal year ended September 30, 2024	This fiscal year ended September 30, 2025
Net assets per share	545.72 yen	563.45 yen
Earnings per share	28.69 yen	61.73 yen
Diluted net income per share	28.37 yen	61.65 yen

Note: The basis for calculating net income per share and net income per share after adjustment for diluted shares is as follows.

	Previous fiscal year ended September 30, 2024	This fiscal year ended September 30, 2025
Earnings per share		
Net income attributable to parent company shareholders (millions of yen)	500	1,087
Amount not belonging to common shareholders (millions of yen)	—	—
Net income attributable to parent company shareholders for common stock (millions of yen)	500	1,087
Average number of common shares during the period (shares)	17,431,757	17,613,702
Diluted net income per share		
Adjustment of net income attributable to parent company shareholders (millions of yen)	—	
Increase in the number of common shares (shares)	198,408	200,100
(of which, stock acquisition rights (shares))	(198,408)	(200,100)
Outline of potential shares not included in the calculation of net income per share after adjustment for diluted shares due to the absence of a dilution effect	—	—

(Significant subsequent events)