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In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Consolidated Financial Results for the Nine Months Ended September 30, 2025 [Japanese GAAP]



November 13, 2025

Company name: K&O Energy Group Inc.
Stock exchange listings: Tokyo Stock Exchange
Securities code: 1663
URL: <https://www.k-and-o-energy.co.jp/>
Representative: Akio Midorikawa, Representative Director and President
Inquiries: Hironari Ishida, Manager, Corporate Administration Division
Tel: +81-475-27-1011
Dividend payable date (as planned): –
Preparation of supplementary material on financial results: None
Holding of financial results briefing: None

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Nine Months Ended September 30, 2025 (from January 1, 2025 to September 30, 2025)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Nine months ended September 30, 2025	69,500	(1.6)	8,505	10.6	9,209	13.0	6,863	36.5
September 30, 2024	70,599	(2.5)	7,688	4.0	8,151	3.3	5,029	4.8

(Note) Comprehensive income: Nine months ended September 30, 2025: ¥8,165 million [30.0%]
Nine months ended September 30, 2024: ¥6,281 million [6.7%]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended September 30, 2025	257.23	256.28
September 30, 2024	188.72	187.88

(2) Consolidated Financial Positions

	Total assets	Net assets	Equity-to-asset ratio
	Million yen	Million yen	%
As of September 30, 2025	124,173	105,994	82.7
As of December 31, 2024	119,447	99,406	80.6

(Reference) Equity As of September 30, 2025: ¥102,650 million
As of December 31, 2024: ¥96,291 million

2. Dividends

	Annual dividend per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2024	—	20.00	—	22.00	42.00
Fiscal year ending December 31, 2025	—	24.00	—		
Fiscal year ending December 31, 2025 (Forecast)				26.00	50.00

(Note) Correction of dividend forecast from the most recent dividend forecast: None

3. Consolidated Financial Results Forecasts for the Fiscal Year Ending December 31, 2025 (from January 1, 2025 to December 31, 2025)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	90,700	(1.9)	9,000	2.0	10,000	1.7	7,200	16.7	269.82

(Note) Correction of financial forecast from the most recent financial forecast: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of consolidated quarterly financial statements: Yes

(Note) For details, please refer to “2. Consolidated Quarterly Financial Statements and Principal Notes, (3) Notes to Consolidated Quarterly Financial Statements (Adoption of accounting treatment specific to the preparation of consolidated quarterly financial statements)” on page 7 of the attachment (in Japanese).

(3) Changes in accounting policies, accounting estimates and retrospective restatement

1) Changes in accounting policies based on revisions of accounting standard: Yes

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: None

4) Retrospective restatement: None

(Note) For details, please refer to “2. Consolidated Quarterly Financial Statements and Principal Notes, (3) Notes to Consolidated Quarterly Financial Statements (Changes in accounting policies)” on page 7 of the attachment (in Japanese).

(4) Number of issued shares (common stock)

1) Number of issued shares at the end of the period (including treasury shares)

September 30, 2025: 28,336,061 shares

December 31, 2024: 28,336,061 shares

2) Number of treasury shares at the end of the period

September 30, 2025: 1,647,630 shares

December 31, 2024: 1,673,141 shares

3) Average number of shares outstanding during the period

Nine months ended September 30, 2025: 26,683,560 shares

Nine months ended September 30, 2024: 26,652,099 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Notes for using forecasted information and other notes

- Forward-looking statements and other statements about the future in this document are based on information currently available to the Company and certain assumptions deemed reasonable. Actual performance and other results may differ significantly due to various factors. For the financial results forecast, etc., please refer to “1. Qualitative Information on Quarterly Financial Results for the Period under Review, (3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information” on page 2 of the attachment (in Japanese).

- Due to the nature of the Group’s business, which is heavily weighted toward gas business, the Group’s performance is subject to significant seasonal fluctuations caused by temperatures and other factors.

(1) Consolidated Quarterly Balance Sheets

(Million yen)

	As of December 31, 2024	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	28,498	16,517
Notes and accounts receivable - trade, and contract assets	10,487	9,380
Securities	5,550	20,383
Inventories	2,387	2,258
Other	2,259	1,825
Allowance for doubtful accounts	(4)	(3)
Total current assets	49,178	50,362
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	9,417	9,632
Machinery, equipment and vehicles, net	18,900	19,129
Other, net	13,298	14,021
Total property, plant and equipment	41,615	42,783
Intangible assets	1,850	1,734
Investments and other assets		
Investment securities	15,837	19,020
Other	10,998	10,306
Allowance for doubtful accounts	(34)	(34)
Total investments and other assets	26,802	29,292
Total non-current assets	70,268	73,811
Total assets	119,447	124,173
Liabilities		
Current liabilities		
Notes and accounts payable - trade	6,867	4,911
Provisions	35	77
Income taxes payable	1,795	1,769
Other	5,029	4,679
Total current liabilities	13,728	11,437
Non-current liabilities		
Retirement benefit liability	4,368	4,345
Provisions	262	302
Other	1,680	2,093
Total non-current liabilities	6,312	6,741
Total liabilities	20,040	18,178

(Million yen)

	As of December 31, 2024	As of September 30, 2025
Net assets		
Shareholders' equity		
Share capital	8,000	8,000
Capital surplus	13,979	14,017
Retained earnings	73,100	78,737
Treasury shares	(1,187)	(1,170)
Total shareholders' equity	93,891	99,584
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,116	2,790
Remeasurements of defined benefit plans	283	276
Total accumulated other comprehensive income	2,399	3,066
Share acquisition rights	155	133
Non-controlling interests	2,959	3,210
Total net assets	99,406	105,994
Total liabilities and net assets	119,447	124,173

(2) Consolidated Quarterly Statements of Income and Comprehensive Income

Consolidated Quarterly Statements of Income

Nine Months Ended September 30

(Million yen)

	For the nine months ended September 30, 2024	For the nine months ended September 30, 2025
Net sales	70,599	69,500
Cost of sales	54,538	52,738
Gross profit	16,061	16,761
Selling, general and administrative expenses	8,373	8,256
Operating profit	7,688	8,505
Non-operating income		
Interest income	246	325
Dividend income	102	280
Other	126	122
Total non-operating income	475	728
Non-operating expenses		
Interest expenses	8	10
Miscellaneous losses	—	10
Other	3	3
Total non-operating expenses	11	24
Ordinary profit	8,151	9,209
Extraordinary income		
Compensation for forced relocation	267	1,447
Other	—	224
Total extraordinary income	267	1,671
Extraordinary losses		
Loss on retirement of non-current assets	225	171
Provision for environmental measures	63	—
Other	10	—
Total extraordinary losses	299	171
Profit before income taxes	8,119	10,709
Income taxes	2,492	3,206
Profit	5,626	7,503
Profit attributable to non-controlling interests	597	639
Profit attributable to owners of parent	5,029	6,863

Consolidated Quarterly Statements of Comprehensive Income
 Nine Months Ended September 30

(Million yen)

	For the nine months ended September 30, 2024	For the nine months ended September 30, 2025
Profit	5,626	7,503
Other comprehensive income		
Valuation difference on available-for-sale securities	661	669
Remeasurements of defined benefit plans, net of tax	(6)	(6)
Total other comprehensive income	654	662
Comprehensive income	6,281	8,165
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,654	7,530
Comprehensive income attributable to non-controlling interests	626	635