

Financial Results for the Fiscal Year Ending September 30, 2025

Company name: Obara Group Incorporated
 Stock code number: 6877
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 Scheduled date of ordinary general meeting of shareholders: December 19, 2025
 Scheduled date of filing financial statement: December 22, 2025
 Scheduled date of commencement of dividend payment: December 22, 2025
 Supplementary material: Yes
 Financial results meeting: Yes

Stock exchange listing: Tokyo Stock Exchange
 URL: <http://www.obara-g.com/en/>

(Figures are rounded off to the nearest one million yen.)

1. Consolidated Results for FY2024 (October 1, 2024 through September 30, 2025)

(1) Business Results

(Percentages indicate changes from the previous fiscal year.)

	Net sales		Operating income		Ordinary income		Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY2025	61,682	9.4	9,699	5.5	10,176	3.8	6,762	0.6
FY2024	56,391	2.1	9,195	2.0	9,804	1.2	6,724	(6.7)

(Note) Comprehensive income: 7,689 million yen, 23.0% (FY2025); 6,252 million yen, (24.3)% (FY2024)

	Net income per share	Diluted net income per share	Return on equity	Ordinary profit to gross assets	Operating profit to net sales
	Yen	Yen	%	%	%
FY2025	424.90	378.46	9.1	9.9	15.7
FY2024	389.75	371.39	9.1	10.0	16.3

(Note) Equity in earnings/losses of unconsolidated subsidiaries and affiliates: 2 million yen (FY2025), — million yen (FY2024)

(2) Financial Position

	Total assets	Net assets	Shareholders' equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
FY2025	103,830	74,679	71.8	4,848.27
FY2024	100,808	73,800	73.1	4,470.43

(Note) Shareholders' equity: 74,533 million yen (FY2025), 73,728 million yen (FY2024)

(3) Cash Flow

	Cash flow from operating activities	Cash flow from investing activities	Cash flow from financing activities	Cash and cash equivalents at end of year
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
FY2025	5,110	(18,522)	(6,096)	18,217
FY2024	8,355	(3,718)	(1,807)	37,401

2. Dividends

	Dividend per share					Total dividend (Annual)	Payment ratio (Consolidated)	Dividend on equity (Consolidated)
	End of Q1	End of Q2	End of Q3	End of FY	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
FY2024	—	60.00	—	90.00	150.00	2,552	38.5	3.4
FY2025	—	60.00	—	90.00	150.00	2,340	35.3	3.2
FY2026 (Forecast)	—	60.00	—	90.00	150.00		36.6	

3. Consolidated Financial Forecast for the FY2025 (October 1, 2024 through September 30, 2025)

(Percentages indicate changes from the corresponding periods of the previous fiscal year.)

	Net sales		Operating income		Ordinary income		Net income		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First Half	32,700	15.9	4,750	15.5	4,850	10.5	3,200	8.8	208.15
Full Year	63,900	3.6	9,200	(5.2)	9,550	(6.2)	6,300	(6.8)	403.30