

November 13, 2025

## Consolidated Financial Results for the Three Months Ended September 30, 2025 (Under Japanese GAAP)

Company name: Suzuki Co., Ltd.  
 Listing: Tokyo Stock Exchange  
 Securities code: 6785  
 URL: <https://www.suzukinet.co.jp>  
 Representative: Noriyoshi Suzuki, Representative Director and President  
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 Scheduled date to commence dividend payments: -  
 Preparation of supplementary material on financial results: None  
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the three months ended September 30, 2025 (from July 1, 2025 to September 30, 2025)

#### (1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended September 30, 2025	9,175	14.6	1,322	10.5	1,377	25.3	867	11.5
September 30, 2024	8,006	25.2	1,196	70.9	1,099	28.6	777	42.3

Note: Comprehensive income For the three months ended September 30, 2025: ¥1,848 million [100.4%]  
 For the three months ended September 30, 2024: ¥922 million [80.4%]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended September 30, 2025	60.41	-
September 30, 2024	54.19	-

#### (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
	Millions of yen	Millions of yen	%
As of September 30, 2025	41,801	28,844	67.0
June 30, 2025	39,772	27,901	67.7

Reference: Equity  
 As of September 30, 2025: ¥28,018 million  
 As of June 30, 2025: ¥26,920 million

### 2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended June 30, 2025	-	40.00	-	45.00	85.00
Fiscal year ending June 30, 2026	-				
Fiscal year ending June 30, 2026 (Forecast)		44.00		44.00	88.00

Note: Revisions to the forecast of cash dividends most recently announced: None

### 3. Forecast of consolidated financial results for the fiscal year ending June 30, 2026 (from July 1, 2025 to June 30, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending June 30, 2026	34,693	4.1	4,441	3.5	4,445	5.7	2,784	0.9	194.01

Note: Revisions to the earnings forecasts most recently announced: None

Since the Company manages its operations on an annual basis, the forecasts of consolidated financial results for the first half of the fiscal year have been omitted.



\* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
  - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
  - (ii) Changes in accounting policies due to other reasons: None
  - (iii) Changes in accounting estimates: None
  - (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	14,404,400 shares
As of June 30, 2025	14,404,400 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025	51,543 shares
As of June 30, 2025	51,543 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended September 30, 2025	14,352,857 shares
Three months ended September 30, 2024	14,345,757 shares

\* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm:None

\* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. For the conditions on which earnings forecasts are predicated and precautions for the use of earnings forecasts, please refer to Appendix P.3 "1. Qualitative Information on the Financial Results for the this quarter (3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts."

## Quarterly consolidated balance sheet

(Thousands of yen)

	As of June 30, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	6,807,020	6,980,133
Notes and accounts receivable - trade, and contract assets	7,193,146	7,308,479
Merchandise and finished goods	397,556	413,606
Work in process	2,029,138	2,340,784
Raw materials and supplies	1,872,524	2,020,504
Other	1,164,550	1,262,848
Total current assets	19,463,936	20,326,357
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	8,967,425	8,799,709
Machinery, equipment and vehicles, net	5,502,794	5,262,990
Land	1,895,296	1,892,656
Other, net	967,635	1,153,293
Total property, plant and equipment	17,333,152	17,108,649
Intangible assets	147,109	159,418
Investments and other assets		
Investment securities	2,574,562	3,910,579
Other	255,075	297,646
Allowance for doubtful accounts	(1,060)	(1,060)
Total investments and other assets	2,828,577	4,207,165
Total non-current assets	20,308,839	21,475,233
Total assets	39,772,776	41,801,591

	As of June 30, 2025	As of September 30, 2025
<b>Liabilities</b>		
Current liabilities		
Accounts payable - trade	5,809,233	6,219,250
Short-term borrowings	1,274,842	1,359,551
Current portion of long-term borrowings	601,200	601,200
Income taxes payable	687,258	559,884
Provision for bonuses	164,836	522,157
Provision for bonuses for directors (and other officers)	55,600	12,750
Other	1,207,777	1,384,807
Total current liabilities	9,800,748	10,659,600
Non-current liabilities		
Long-term borrowings	578,500	428,200
Long-term accounts payable - other	327,520	327,520
Deferred tax liabilities	203,047	559,554
Retirement benefit liability	953,584	974,774
Other	7,561	7,573
Total non-current liabilities	2,070,213	2,297,622
Total liabilities	11,870,962	12,957,223
<b>Net assets</b>		
Shareholders' equity		
Share capital	2,442,450	2,442,450
Capital surplus	2,222,134	2,222,134
Retained earnings	20,807,007	21,028,150
Treasury shares	(49,835)	(49,835)
Total shareholders' equity	25,421,756	25,642,899
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,503,400	2,430,526
Foreign currency translation adjustment	(18,626)	(53,896)
Remeasurements of defined benefit plans	14,204	(959)
Total accumulated other comprehensive income	1,498,979	2,375,670
Non-controlling interests	981,078	825,797
Total net assets	27,901,814	28,844,367
Total liabilities and net assets	39,772,776	41,801,591

## Quarterly consolidated statement of income

(Thousands of yen)

	Three months ended September 30, 2024	Three months ended September 30, 2025
Net sales	8,006,837	9,175,039
Cost of sales	6,189,836	7,195,454
Gross profit	1,817,001	1,979,585
Selling, general and administrative expenses	620,742	657,571
Operating profit	1,196,259	1,322,013
Non-operating income		
Interest income	3,182	8,542
Dividend income	2,390	225
Rental income	2,665	2,916
Gain on sale of scraps	2,915	2,950
Foreign exchange gains	-	41,757
Other	3,386	7,560
Total non-operating income	14,541	63,951
Non-operating expenses		
Interest expenses	10,291	8,262
Foreign exchange losses	100,954	-
Total non-operating expenses	111,246	8,262
Ordinary profit	1,099,553	1,377,703
Extraordinary income		
Gain on sale of non-current assets	2,007	1,799
Gain on sale of investment securities	33,568	-
Total extraordinary income	35,575	1,799
Extraordinary losses		
Loss on retirement of non-current assets	1,539	17,445
Loss on sale of investment securities	-	3,522
Total extraordinary losses	1,539	20,968
Profit before income taxes	1,133,589	1,358,534
Income taxes - current	323,777	488,208
Income taxes - deferred	(100,239)	(105,722)
Total income taxes	223,537	382,485
Profit	910,052	976,049
Profit attributable to non-controlling interests	132,608	109,027
Profit attributable to owners of parent	777,444	867,021

## Quarterly consolidated statement of comprehensive income

(Thousands of yen)

	Three months ended September 30, 2024	Three months ended September 30, 2025
Profit	910,052	976,049
Other comprehensive income		
Valuation difference on available-for-sale securities	(67,911)	927,126
Foreign currency translation adjustment	79,946	(39,878)
Remeasurements of defined benefit plans, net of tax	271	(15,164)
Total other comprehensive income	12,307	872,083
Comprehensive income	922,360	1,848,132
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	778,978	1,743,712
Comprehensive income attributable to non-controlling interests	143,381	104,419

(Notes on segment information, etc.)

Segment Information

I. The three months of the previous fiscal year (July 1, 2024 to September 30, 2024)

(1) Information on sales and the amount of profit or loss for each reported segment, as well as information on the breakdown of earnings

(Thousands of yen)

	Reportable segments					Adjustment amount (Note) 1	Quarterly Consolidated Statements of Income (Note)2
	Die	Parts	Machinery and appliances	Rental	Total		
Net sales (Note)3							
Japan	272,009	3,386,165	1,444,788	1,791	5,104,755	-	5,104,755
China	-	1,178,568	2,477	-	1,181,045	-	1,181,045
Thailand	-	1,450,947	-	-	1,450,947	-	1,450,947
other	-	250,659	18,980	-	269,639	-	269,639
Revenue generated from customer contracts	272,009	6,266,339	1,466,246	1,791	8,006,387	-	8,006,387
Other Earnings	-	-	-	450	450	-	450
Revenues from external customers	272,009	6,266,339	1,466,246	2,241	8,006,837	-	8,006,837
Transactions with other segments	304,030	(308,479)	198,707	88,200	282,459	(282,459)	-
Total	576,040	5,957,860	1,664,954	90,441	8,289,297	(282,459)	8,006,837
Segment Profit	88,245	1,328,973	149,003	21,581	1,587,803	(391,544)	1,196,259

Note: 1. Segment profit adjustment of (391,544) thousand yen includes inter-segment transaction elimination (35,720) thousand yen, company-wide expenses (334,723) thousand yen not allocated to each reporting segment, inventory adjustment (17,568) thousand yen, and other impacts (3,533) thousand yen. Corporate expenses are general and administrative expenses and research and development expenses that are not primarily attributable to the reporting segment.

2. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.

3. Sales are based on the location of the customer and are categorized by country or region.

II. The three months of the current fiscal year (July 1, 2025 to September 30, 2025)

(1) Information on sales and the amount of profit or loss for each reported segment, as well as information on the breakdown of earnings

(Thousands of yen)

	Reportable segments					Adjustment amount (Note) 1	Quarterly Consolidated Statements of Income (Note)2
	Die	Parts	Machinery and appliances	Rental	Total		
Net sales (Note)3							
Japan	370,967	3,943,064	1,657,576	1,939	5,973,549	-	5,973,549
China	-	1,813,241	30	-	1,813,271	-	1,813,271
Thailand	16,269	1,117,651	-	-	1,133,921	-	1,133,921
other	-	236,674	17,173	-	253,847	-	253,847
Revenue generated from customer contracts	387,237	7,110,631	1,674,781	1,939	9,174,589	-	9,174,589
Other Earnings	-	-	-	450	450	-	450
Revenues from external customers	387,237	7,110,631	1,674,781	2,389	9,175,039	-	9,175,039
Transactions with other segments	163,616	(120,346)	15,427	90,000	148,697	(148,697)	-
Total	550,853	6,990,285	1,690,208	92,389	9,323,737	(148,697)	9,175,039
Segment Profit	64,680	1,422,963	167,388	24,333	1,679,365	(357,351)	1,322,013

Note: 1. Segment profit adjustment of (357,351) thousand yen includes the elimination of inter-segment transactions of 972 thousand yen, the unallocated company-wide expenses of (355,240) thousand yen, the adjustment of inventories of 92 thousand yen, and the impact of (3,175) thousand yen. Corporate expenses are general and administrative expenses and research and development expenses that are not primarily attributable to the reporting segment.

2. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.

3. Sales are based on the location of the customer and are categorized by country or region.