

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

November 12, 2025

## Non-consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)



Company name: KOURAKUEN CORPORATION

Listing: Tokyo Stock Exchange

Securities code: 7554

URL: <https://www.kourakuen.co.jp>

Representative: Tsutae Niida

Inquiries: Hiroyuki Kondo

Telephone: +81-24-943-3351

Scheduled date to file semi-annual securities report: November 14, 2025

Scheduled date to commence dividend payments: -

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes

Representative Director, Chairman and President  
Executive Officer, General Manager of Finance and Accounting  
Department

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Non-consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

#### (1) Non-consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

|                                     | Net sales       |   | Operating profit |   | Ordinary profit |   | Profit          |   |
|-------------------------------------|-----------------|---|------------------|---|-----------------|---|-----------------|---|
|                                     | Millions of yen | % | Millions of yen  | % | Millions of yen | % | Millions of yen | % |
| Six months ended September 30, 2025 | 14,447          | - | 755              | - | 754             | - | 584             | - |
| September 30, 2024                  | -               | - | -                | - | -               | - | -               | - |

|                                     | Basic earnings per share | Diluted earnings per share |
|-------------------------------------|--------------------------|----------------------------|
|                                     | Yen                      | Yen                        |
| Six months ended September 30, 2025 | 30.60                    | -                          |
| September 30, 2024                  | -                        | -                          |

#### (2) Non-consolidated financial position

|                          | Total assets    | Net assets      | Equity-to-asset ratio |
|--------------------------|-----------------|-----------------|-----------------------|
|                          | Millions of yen | Millions of yen | %                     |
| As of September 30, 2025 | 12,086          | 6,595           | 54.2                  |
| March 31, 2025           | 12,494          | 5,992           | 47.8                  |

Reference: Equity

As of September 30, 2025: ¥ 6,556 million

As of March 31, 2025: ¥ 5,967 million

## 2. Cash dividends

|  | Annual dividends per share |                    |                   |                 |       |
|--|----------------------------|--------------------|-------------------|-----------------|-------|
|  | First quarter-end          | Second quarter-end | Third quarter-end | Fiscal year-end | Total |
|  | Yen                        | Yen                | Yen               | Yen             | Yen   |
| Fiscal year ended March 31, 2025             | -                          | 0.00               | -                 | 0.00            | 0.00  |
| Fiscal year ending March 31, 2026            | -                          | 0.00               |                   |                 |       |
| Fiscal year ending March 31, 2026 (Forecast) |                            |                    | -                 | -               | -     |

Note: Revisions to the forecast of cash dividends most recently announced: None

Note: Breakdown of the second quarter dividend for the fiscal year ending March 31, 2026 :

|                        |       |
|------------------------|-------|
| Commemorative dividend | - yen |
| Special dividend       | - yen |

## 3. Non-consolidated financial result forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

|           | Net sales       |      | Operating profit |       | Ordinary profit |       | Profit          |      | Basic earnings per share |
|-----------|-----------------|------|------------------|-------|-----------------|-------|-----------------|------|--------------------------|
|           | Millions of yen | %    | Millions of yen  | %     | Millions of yen | %     | Millions of yen | %    | Yen                      |
| Full year | 29,000          | 53.9 | 1,300            | 192.9 | 1,300           | 214.1 | 1,000           | 25.1 | 52.33                    |

Note: Revisions to the financial result forecast most recently announced: Yes

### \* Notes

(1) Adoption of accounting treatment specific to the preparation of semi-annual non-consolidated financial statements: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

|                          |                   |
|--------------------------|-------------------|
| As of September 30, 2025 | 20,832,441 shares |
| As of March 31, 2025     | 20,832,441 shares |

(ii) Number of treasury shares at the end of the period

|                          |                  |
|--------------------------|------------------|
| As of September 30, 2025 | 1,723,042 shares |
| As of March 31, 2025     | 1,723,342 shares |

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

|                                     |                   |
|-------------------------------------|-------------------|
| Six months ended September 30, 2025 | 19,109,109 shares |
| Six months ended September 30, 2024 | 15,720,724 shares |

\* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

## Semi-annual Non-consolidated Financial Statements and Primary Notes

## Semi-annual Non-consolidated Balance Sheet

(Thousands of yen)

|   | As of March 31, 2025 | As of September 30, 2025 |
|---|----------------------|--------------------------|
| <b>Assets</b>                           |                      |                          |
| Current assets                          |                      |                          |
| Cash and deposits                       | 4,721,957            | 4,132,460                |
| Accounts receivable - trade             | 680,590              | 632,274                  |
| Inventories                             | 277,503              | 301,173                  |
| Other                                   | 338,130              | 277,309                  |
| Total current assets                    | 6,018,182            | 5,343,217                |
| Non-current assets                      |                      |                          |
| Property, plant and equipment           |                      |                          |
| Buildings, net                          | 2,079,108            | 2,248,430                |
| Land                                    | 1,245,936            | 1,245,936                |
| Leased assets, net                      | 704,713              | 607,394                  |
| Other, net                              | 698,282              | 902,138                  |
| Total property, plant and equipment     | 4,728,040            | 5,003,900                |
| Intangible assets                       | 104,107              | 99,643                   |
| Investments and other assets            |                      |                          |
| Leasehold and guarantee deposits        | 1,167,063            | 1,135,346                |
| Other                                   | 480,925              | 508,539                  |
| Allowance for doubtful accounts         | (3,732)              | (3,732)                  |
| Total investments and other assets      | 1,644,256            | 1,640,154                |
| Total non-current assets                | 6,476,405            | 6,743,697                |
| Total assets                            | 12,494,587           | 12,086,915               |
| <b>Liabilities</b>                      |                      |                          |
| Current liabilities                     |                      |                          |
| Accounts payable - trade                | 1,070,498            | 946,930                  |
| Short-term borrowings                   | 1,100,000            | 400,000                  |
| Current portion of long-term borrowings | 199,960              | 99,960                   |
| Accrued expenses                        | 1,010,233            | 1,024,214                |
| Income taxes payable                    | 163,503              | 242,362                  |
| Provision for bonuses                   | 316,012              | 320,890                  |
| Provision for loss on store closings    | 1,950                | -                        |
| Sublease loss allowance                 | 3,137                | 2,875                    |
| Provision for point card certificates   | 29,363               | 29,671                   |
| Other                                   | 1,054,638            | 1,011,879                |
| Total current liabilities               | 4,949,297            | 4,078,785                |
| Non-current liabilities                 |                      |                          |
| Long-term borrowings                    | 108,410              | 58,430                   |
| Provision for retirement benefits       | 215,042              | 175,746                  |
| Sublease loss allowance                 | 1,307                | -                        |
| Asset retirement obligations            | 871,383              | 866,989                  |
| Other                                   | 356,889              | 311,532                  |
| Total non-current liabilities           | 1,553,032            | 1,412,698                |
| Total liabilities                       | 6,502,330            | 5,491,483                |

(Thousands of yen)

|   | As of March 31, 2025 | As of September 30, 2025 |
|---|----------------------|--------------------------|
| Net assets  |                      |                          |
| Shareholders' equity                                  |                      |                          |
| Share capital   | 4,988,077            | 4,988,077                |
| Capital surplus                                       |                      |                          |
| Legal capital surplus                                 | 4,934,485            | 3,351,532                |
| Other capital surplus                                 | 149,332              | -                        |
| Total capital surplus                                 | 5,083,817            | 3,351,532                |
| Retained earnings                                     |                      |                          |
| Legal retained earnings                               | 62,800               | -                        |
| Other retained earnings                               |                      |                          |
| General reserve                                       | 2,930,070            | -                        |
| Retained earnings brought forward                     | (4,725,155)          | 584,808                  |
| Total retained earnings                               | (1,732,285)          | 584,808                  |
| Treasury shares                                       | (2,383,820)          | (2,383,460)              |
| Total shareholders' equity                            | 5,955,788            | 6,540,957                |
| Valuation and translation adjustments                 |                      |                          |
| Valuation difference on available-for-sale securities | 11,648               | 15,588                   |
| Total valuation and translation adjustments           | 11,648               | 15,588                   |
| Share acquisition rights                              | 24,819               | 38,886                   |
| Total net assets                                      | 5,992,256            | 6,595,431                |
| Total liabilities and net assets                      | 12,494,587           | 12,086,915               |

## Semi-annual Non-consolidated Statement of Income

(Thousands of yen)

|  | For the six months<br>ended September 30, 2025 |
|--|--|
| Net sales                                    | 14,447,396                                     |
| Cost of sales                                | 4,374,034                                      |
| Gross profit                                 | 10,073,362                                     |
| Selling, general and administrative expenses | 9,318,121                                      |
| Operating profit                             | 755,240  |
| Non-operating income                         |  |
| Interest income                              | 559  |
| Rental income from non-current assets        | 56,426   |
| Other  | 18,186   |
| Total non-operating income                   | 75,173   |
| Non-operating expenses                       |  |
| Interest expenses                            | 6,077  |
| Rental expenses on non-current assets        | 52,246   |
| Other  | 17,678   |
| Total non-operating expenses                 | 76,003   |
| Ordinary profit                              | 754,410  |
| Extraordinary income                         |  |
| Compensation for expropriation               | 7,055  |
| Other  | 300  |
| Total extraordinary income                   | 7,355  |
| Extraordinary losses                         |  |
| Loss on retirement of non-current assets     | 52,010   |
| Impairment losses                            | 74   |
| Other  | 3,050  |
| Total extraordinary losses                   | 55,135   |
| Profit before income taxes                   | 706,630  |
| Income taxes - current                       | 151,730  |
| Income taxes - deferred                      | (29,907)                                       |
| Total income taxes                           | 121,822  |
| Profit                                       | 584,808  |