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November 11, 2025

Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)

Company name: Sansha Electric Manufacturing Co., Ltd.
 Listing: Tokyo Stock Exchange
 Securities code: 6882
 URL: <https://www.sansha.co.jp>
 Representative: Representative Director, President Hajimu Yoshimura
 General Manager
 Inquiries: Corporate Planning Division Hiroyuki Maruyama
 Managing Operating Officer
 Telephone: +81-06-6321-0321
 Scheduled date to file semi-annual securities report: November 11, 2025
 Scheduled date to commence dividend payments: December 2, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the Six Months Ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended								
September 30, 2025	11,626	(0.0)	68	(67.4)	70	(78.2)	(29)	—
September 30, 2024	11,628	(15.8)	209	(81.4)	323	(72.4)	126	(84.6)

Note: Comprehensive income For the six months ended September 30, 2025: ¥ 41 million [—%]
 For the six months ended September 30, 2024: ¥(95) million [—%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	(2.24)	—
September 30, 2024	9.55	—

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
September 30, 2025	33,214	23,994	72.2	1,802.70
March 31, 2025	33,571	24,341	72.5	1,830.19

Reference: Equity
 As of September 30, 2025: ¥ 23,994 million
 As of March 31, 2025: ¥ 24,341 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	10.00	—	30.00	40.00
Fiscal year ending March 31, 2026	—	10.00			
Fiscal year ending March 31, 2026 (Forecast)			—	30.00	40.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial forecast for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	27,700	8.9	1,200	11.8	1,200	1.6	840	67.1	63.16

Note: Revisions to the earnings forecasts most recently announced : None

* **Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: — companies (Company name)

Excluded: — companies (Company name)

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	14,950,000 shares
As of March 31, 2025	14,950,000 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025	1,639,522 shares
As of March 31, 2025	1,650,022 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	13,303,435 shares
Six months ended September 30, 2024	13,299,978 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements in this document are based on information available to the Company at the time this document was prepared and actual results may differ materially due to various factors.

Semi-annual Consolidated Financial Statements

(1) Semi-annual Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	5,760	6,227
Notes receivable - trade	359	442
Accounts receivable - trade	7,485	5,742
Electronically recorded monetary claims - operating	1,673	1,734
Merchandise and finished goods	3,801	4,385
Work in process	2,280	2,242
Raw materials and supplies	2,740	2,791
Other	821	318
Allowance for doubtful accounts	(23)	(25)
Total current assets	24,900	23,859
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	1,636	1,561
Machinery, equipment and vehicles, net	796	690
Land	2,256	2,256
Leased assets, net	467	546
Construction in progress	1,114	1,847
Other, net	235	229
Total property, plant and equipment	6,505	7,132
Intangible assets		
Goodwill	9	6
Other	512	477
Total intangible assets	522	484
Investments and other assets		
Investment securities	88	60
Deferred tax assets	145	114
Retirement benefit asset	1,156	1,281
Other	252	281
Total investments and other assets	1,643	1,737
Total non-current assets	8,671	9,354
Total assets	33,571	33,214

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,898	2,249
Electronically recorded obligations - operating	322	264
Short-term borrowings	3,000	2,200
Accounts payable - other	870	1,225
Accrued expenses	765	732
Income taxes payable	187	146
Contract liabilities	466	323
Provision for bonuses	684	638
Provision for product warranties	33	38
Provision for loss on orders received	68	104
Other	394	672
Total current liabilities	8,691	8,597
Non-current liabilities		
Lease liabilities	296	396
Directors' retirement benefits payable	68	68
Deferred tax liabilities	10	10
Provision for director's stock based compensation	51	38
Retirement benefit liability	56	59
Other	55	48
Total non-current liabilities	538	622
Total liabilities	9,230	9,219
Net assets		
Shareholders' equity		
Share capital	2,774	2,774
Capital surplus	2,755	2,755
Retained earnings	18,393	17,960
Treasury shares	(1,597)	(1,583)
Total shareholders' equity	22,325	21,907
Accumulated other comprehensive income		
Foreign currency translation adjustment	1,620	1,657
Remeasurements of defined benefit plans	395	429
Total accumulated other comprehensive income	2,016	2,087
Total net assets	24,341	23,994
Total liabilities and net assets	33,571	33,214

(2) Semi-annual Consolidated Statements of Income and Comprehensive Income
(Semi-annual Consolidated Statement of Income)

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	11,628	11,626
Cost of sales	8,869	9,070
Gross profit	2,758	2,555
Selling, general and administrative expenses	2,548	2,487
Operating profit	209	68
Non-operating income		
Interest income	14	12
Dividend income	1	2
Rental income	7	7
Compensation income for damage	109	—
Insurance claim income	—	58
Subsidy income	—	25
Other	37	23
Total non-operating income	169	129
Non-operating expenses		
Interest expenses	8	24
Share of loss of entities accounted for using equity method	39	66
Loss on valuation of derivatives	5	—
Foreign exchange losses	0	36
Other	1	0
Total non-operating expenses	55	127
Ordinary profit	323	70
Profit before income taxes	323	70
Income taxes - current	66	83
Income taxes - deferred	129	16
Total income taxes	196	100
Profit (loss)	126	(29)
Profit (loss) attributable to owners of parent	126	(29)

(Semi-annual Consolidated Statement of comprehensive income)

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit (loss)	126	(29)
Other comprehensive income		
Valuation difference on available-for-sale securities	(1)	—
Foreign currency translation adjustment	(214)	37
Remeasurements of defined benefit plans, net of tax	(6)	33
Total other comprehensive income	(222)	71
Comprehensive income	(95)	41
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(95)	41

(3) Semi-annual Consolidated Statement of Cash Flows

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from operating activities		
Profit before income taxes	323	70
Depreciation	442	504
Amortization of goodwill	3	3
Increase (decrease) in allowance for doubtful accounts	(16)	1
Increase (decrease) in provision for bonuses	(122)	(46)
Increase (decrease) in provision for product warranties	(2)	5
Increase (decrease) in provision for loss on orders received	25	35
Decrease (increase) in retirement benefit asset	(27)	(74)
Increase (decrease) in retirement benefit liability	(1)	3
Increase (decrease) in provision for directors' stock based compensation	—	(13)
Interest and dividend income	(15)	(14)
Interest expenses	8	24
Share of loss (profit) of entities accounted for using equity method	39	66
Decrease (increase) in trade receivables	4,656	1,620
Decrease (increase) in inventories	(747)	(574)
Increase (decrease) in trade payables	(1,125)	282
Increase (decrease) in accrued expenses	(19)	(32)
Other, net	(890)	(300)
Subtotal	2,529	1,560
Interest and dividends received	15	13
Interest paid	(8)	(24)
Income taxes paid	(919)	(146)
Income taxes refund	—	359
Net cash provided by (used in) operating activities	1,616	1,762
Cash flows from investing activities		
Purchase of property, plant and equipment	(920)	(79)
Proceeds from sale of property, plant and equipment and intangible assets	0	—
Purchase of intangible assets	(315)	(33)
Purchase of shares of subsidiaries and associates	—	(37)
Other, net	12	(7)
Net cash provided by (used in) investing activities	(1,224)	(159)
Cash flows from financing activities		
Repayments of short-term borrowings	—	(800)
Proceeds from sale of treasury shares	—	14
Repayments of lease liabilities	(49)	(74)
Proceeds from sale and leaseback transactions	179	114
Dividends paid	(536)	(401)
Net cash provided by (used in) financing activities	(406)	(1,147)
Effect of exchange rate change on cash and cash equivalents	(102)	7
Net increase (decrease) in cash and cash equivalents	(115)	463
Cash and cash equivalents at beginning of period	5,825	5,756
Cash and cash equivalents at end of period	5,709	6,220